

June 1, 2026

To,

**The Corporate Services Department,  
BSE Limited  
Phiroze Jeejeebhoy Towers,  
Dalal Street,  
Mumbai- 400 001**

**Manager - Listing Department  
The National Stock Exchange of India Ltd.  
Exchange Plaza, Plot no. C/1, G Block,  
Bandra-Kurla Complex  
Bandra (E), Mumbai - 400 051**

**BSE Scrip Code: 543413**

**NSE Symbol: TEGA**

**Subject: Investor Presentation for the Quarter and Financial Year ended on March 31, 2026**

Dear Sir/Madam,

Pursuant to Regulation 30 read with Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, please find enclosed herewith the Investor Presentation for the Quarter and Financial Year ended March 31, 2026.

This disclosure will also be hosted on the Company's website viz. [www.tegaindustries.com](http://www.tegaindustries.com).

Kindly take the information on your record.

Thanking you,

Yours faithfully,

For **Tega Industries Limited**

**Manjuree Rai  
Company Secretary & Compliance Officer  
Membership No. A12858**

Enclosed: As stated above

**Tega Industries Limited**

Registered Office: Godrej Waterside, Tower-II, Office No 807, 8<sup>th</sup> Floor, Block DP-5, Salt Lake Sector V, Bidhannagar, Kolkata, West Bengal 700 091  
Tel: +91 33 4093 9000 | Fax: +91 33 4093 9075 | [www.tegaindustries.com](http://www.tegaindustries.com)





# TEGA INDUSTRIES LIMITED

Investor Presentation

May 2026



## Safe Harbor

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Q4 FY26 - Performance Highlights

# Q4 FY26 Consolidated Result Highlights



Q4 FY26

**Total Income**  
**Rs. 5,633**

YOY  
4%

**\*EBITDA**  
**Rs. 1,632**

4%

**\*PAT**  
**Rs. 1,092**

7%

FY26

**Total Income**  
**Rs. 17,736**

YoY  
5%

**\*EBITDA**  
**Rs. 3,967**

4%

**\*PAT**  
**Rs. 2,266**

13%

*\*EBITDA & PAT excludes one-time expenses ~ 839 Mn in FY 26 & 665 Mn in Q4 with respect to Labour code impact & Molycop acquisition related professional & consultancy charges*

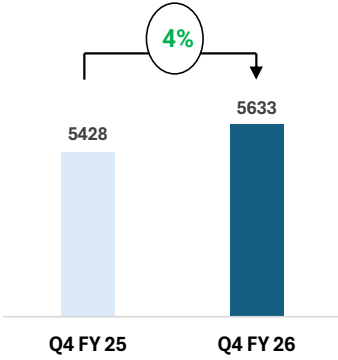




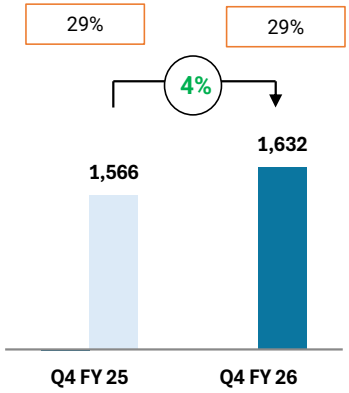
# Consolidated Financial Performance



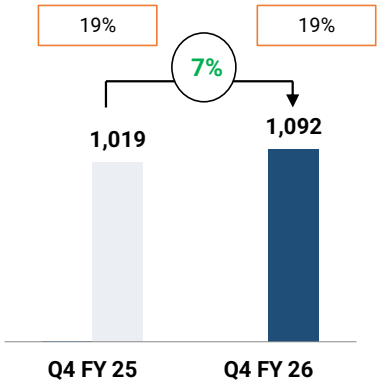
## Total Income



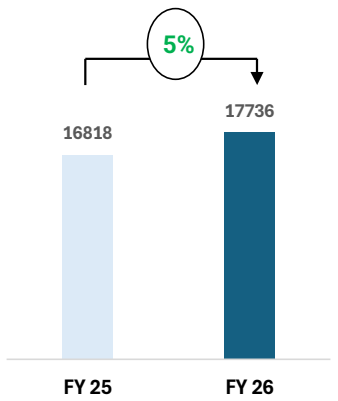
## \*EBITDA & EBITDA Margin



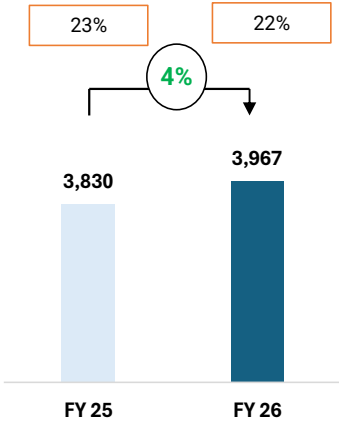
## \*PAT & PAT Margin



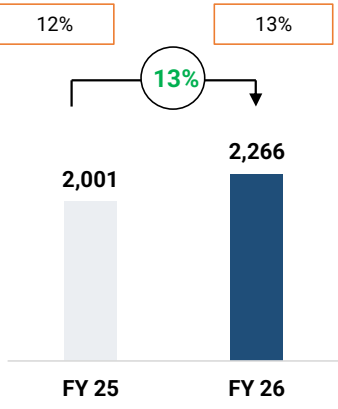
## Total Income



## \*EBITDA & EBITDA Margin



## \*PAT & PAT Margin



\*EBITDA & PAT excludes one-time expenses  
TEGA INDUSTRIES LIMITED

Order Book as on 31<sup>st</sup> March 26 – Rs. 12,060 Mn and executable within 1 year is Rs. 9,060 Mn

All figures in Rs Mn



# Consolidated Profit & Loss Statement



Particulars (Rs. Mn)	Q4FY26	Q4FY25	Y-o-Y	Q3FY26	Q-o-Q	FY26	FY25	Y-o-Y
Revenue from Operations	5,267.84	5,361.08		4,037.06		16,919.36	16,386.51	
Other Income	365.15	66.75		138.39		816.17	431.54	
<b>Total Income</b>	<b>5,632.99</b>	<b>5,427.83</b>	<b>4%</b>	<b>4,175.45</b>	<b>35%</b>	<b>17,735.53</b>	<b>16,818.05</b>	<b>5%</b>
Cost of Material Consumed	2,214.35	1,713.24		2,019.71		7,165.67	7,177.15	
Change in Inventories of Finished goods & Work in Progress	(116.79)	535.82		(400.24)		(315.07)	(192.63)	
<b>Total Raw Material</b>	<b>2,097.56</b>	<b>2,249.06</b>		<b>1,619.47</b>		<b>6,850.60</b>	<b>6,984.52</b>	
<b>Gross Profit</b>	<b>3,170.28</b>	<b>3,112.02</b>	<b>2%</b>	<b>2,417.59</b>	<b>31%</b>	<b>10,068.76</b>	<b>9,401.99</b>	<b>7%</b>
<b>Gross Profit Margin(%)</b>	<b>60%</b>	<b>58%</b>		<b>60%</b>		<b>60%</b>	<b>57%</b>	
Employee Expenses	714.73	640.02		754.67		2,799.33	2,492.07	
Other Expenses	1,854.01	972.96		1,201.08		4,958.03	3,511.83	
<b>EBITDA (Including other Income)</b>	<b>966.69</b>	<b>1,565.79</b>	<b>-38%</b>	<b>600.23</b>	<b>61%</b>	<b>3,127.57</b>	<b>3,829.63</b>	<b>-18%</b>
<b>Adjusted EBITDA*</b>	<b>1,631.69</b>	<b>1,565.79</b>	<b>4%</b>	<b>773.23</b>	<b>111%</b>	<b>3,966.57</b>	<b>3,829.63</b>	<b>4%</b>
<b>Adjusted EBITDA Margin (%)</b>	<b>29%</b>	<b>29%</b>		<b>19%</b>		<b>22%</b>	<b>23%</b>	
Depreciation	252.23	261.91		239.66		951.15	1,013.32	
Finance Cost	50.93	70.60		55.52		226.02	269.04	
Share of profit of Joint venture	9.62	7.89		13.51		60.72	44.71	
<b>Profit before Tax</b>	<b>673.15</b>	<b>1,241.17</b>	<b>-46%</b>	<b>318.56</b>	<b>111%</b>	<b>2,011.12</b>	<b>2,591.98</b>	<b>-22%</b>
<b>Adjusted PBT</b>	<b>1,338.15</b>	<b>1,241.17</b>	<b>8%</b>	<b>492.56</b>		<b>2,850.12</b>	<b>2,591.98</b>	<b>10%</b>
<b>Profit before Tax(%)</b>	<b>24%</b>	<b>23%</b>		<b>12%</b>		<b>16%</b>	<b>15%</b>	
Tax	246.44	222.08		121.48		584.59	590.78	
<b>Profit After Tax</b>	<b>426.71</b>	<b>1,019.09</b>	<b>-58%</b>	<b>197.08</b>	<b>117%</b>	<b>1,426.53</b>	<b>2,001.20</b>	<b>-29%</b>
<b>Adjusted PAT</b>	<b>1,091.71</b>	<b>1,019.09</b>	<b>7%</b>	<b>371.08</b>	<b>194%</b>	<b>2,265.53</b>	<b>2,001.20</b>	
<b>PAT(Adj.) Margin (%)</b>	<b>19%</b>	<b>19%</b>		<b>9%</b>		<b>13%</b>	<b>12%</b>	

\*Adjusted EBITDA,PBT & PAT excludes one-time expenses ~ 839 Mn in FY 26 with respect to Labour code impact & Molycop acquisition related professional & consultancy charges



# Consolidated Balance Sheet



Particulars (in Rs. Mn)	Mar-26	Mar-25
<b>ASSETS</b>		
<b>Non-Current Assets</b>		
Property, Plant and Equipment	3,817.73	3,658.40
Goodwill	738.38	611.24
Capital work-in-progress	1,072.15	457.12
Right of use Assets	1,963.21	1,831.17
Investment Property	43.08	36.72
Intangible Assets	52.09	88.87
Intangible asset under development	35.95	21.72
Investment Accounted for using equity method	282.06	221.29
Financial Assets		
(i) Other Financial Assets	52.75	46.54
Deferred Tax Asset (net)	710.54	368.82
Income Tax Assets (net)	61.17	63.14
Other Non-Current Assets	306.72	20.41
<b>Total Non - Current Assets</b>	<b>9,135.83</b>	<b>7,425.44</b>
<b>Current Assets</b>		
Inventories	4,369.48	4,145.25
Financial Assets		
Investments	1,987.24	2,397.45
Trade Receivables	4,518.51	5,010.47
Cash and Cash Equivalents	11,638.86	1,142.95
Other bank balance	9,585.81	68.61
Loans	0.64	0.57
Other Financial Assets	931.62	91.13
Contract Assets	-	-
Other Current Assets	949.81	639.60
Income tax asset (net)	27.20	30.55
<b>Total Current Assets</b>	<b>34,009.17</b>	<b>13,526.58</b>
<b>Total Assets</b>	<b>43,145.00</b>	<b>20,952.02</b>

Particulars (in Rs. Mn)	Mar-26	Mar-25
<b>Equity</b>		
Equity Share Capital	751.28	665.35
Other Equity	33,320.48	13,301.57
<b>Equity attributable to the equity holders of the parent</b>	<b>34,071.76</b>	<b>13,966.92</b>
Non-Controlling Interest	-	-
<b>Total Equity</b>	<b>34,071.76</b>	<b>13,966.92</b>
<b>Liabilities</b>		
<b>Non-Current Liabilities</b>		
<b>Financial Liabilities</b>		
(i) Borrowings	1,275.60	990.65
(ii) Lease Liabilities	539.00	497.86
(iii) Other Financial Liabilities	-	3.88
Deferred Tax Liabilities (net)	45.58	62.01
Provisions	0.38	0.41
<b>Total Non-Current Liabilities</b>	<b>1,860.56</b>	<b>1,554.81</b>
<b>Current Liabilities</b>		
<b>Financial liabilities</b>		
(i) Borrowings	1,900.53	1,628.64
(ii) Trade Payables	3,335.43	2,223.22
(iii) Lease Liabilities	268.88	179.34
(v) Other Financial Liabilities	307.18	196.07
Other Current Liabilities	876.84	647.73
Provisions	317.20	248.12
Current Tax Liabilities	206.62	307.17
<b>Total Current Liabilities</b>	<b>7,212.68</b>	<b>5,430.29</b>
<b>Total Equity and Liabilities</b>	<b>43,145.00</b>	<b>20,952.02</b>





## Consolidated Cash Flow Statement



Cash Flow Statement (In Rs. Mn)	Mar-26	Mar-25
<b>Cash Flow from Operating Activities</b>		
Profit before Tax	2,011.12	2,591.98
Adjustment for Non-Operating Items	593.98	1,255.26
<b>Operating Profit before Working Capital Changes</b>	<b>2,605.10</b>	<b>3,847.24</b>
Changes in Working Capital	1,923.72	-1,302.01
<b>Cash Generated from Operations</b>	<b>4,528.82</b>	<b>2,545.23</b>
Less; Direct Taxes paid	-1,025.43	-594.93
<b>Net Cash from Operating Activities</b>	<b>3,503.39</b>	<b>1,950.30</b>
Cash Flow from Investing Activities	-10,044.18	-1,315.15
Cash Flow from Financing Activities	16,899.06	-380.19
<b>Net increase/(decrease) in Cash &amp; Cash Equivalent</b>	<b>10,358.27</b>	<b>254.96</b>
Add: Cash and cash equivalent as at 1st April	1,142.95	863.17
Add: Net effect of exchange gain on cash and cash equivalents	137.64	24.82
<b>Cash and cash equivalents at 31st March</b>	<b>11,638.86</b>	<b>1,142.95</b>



**Company :**



**Shyama Prasad Ganguly**  
Interim Chief Financial Officer  
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**Manjuree Rai**  
Company Secretary & Compliance Officer  
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**Investor Relations Advisors :**



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