

Esquire Money Guarantees Limited

CIN: L51900MH1985PLC036946
A-201, 2nd Floor, Navneelam Premises CHS., 108, DR R G Thadani Marg, Podar Hospital,
Worli, Mumbai City, Maharashtra, 400018
Email id: Emgl1234@rediffmail.com, Tel. No. : 9167346889

August 29, 2026

**The Manager
Listing Department
BSE Limited**

Phirozee Jeejeebhoy Towers
Dalal Street, 25th Floor
Mumbai – 400 001

Name of Scrip: Esquire Money Guarantees Limited

Dear Sir(s),

Sub: Submission of Annual Report for the Financial Year 2025-26

In terms of Regulation 34 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a copy of Annual Report of the Company for the financial year ended on March 31, 2026 is enclosed. The same is also available on the website of the Company at www.esquiremoneyguarantees.com as required under Regulation 46 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

You are requested to kindly take note of this.

Thanking you.

Yours faithfully,

For ESQUIRE MONEY GUARANTEES LIMITED

Digitally signed
by PRIYANKA
GUPTA

A GUPTA Date: 2026.08.29
16:28:49 +05'30'

(PRIYANKA GUPTA)

Membership no.: A75203

ESQUIRE MONEY GUARANTEES LIMITED

41st ANNUAL REPORT 2025-2026

Registered office: A-201, 2nd Floor,
Navneelam Premises CHS., 108,
DR R G Thadani Marg, Podar Hospital,
Worli, Mumbai City, Maharashtra, 400018

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CORPORATE INFORMATION

BOARD OF DIRECTORS

MR. MANOJ CHANDER PANDEY (Managing Director/CFO)
MR. PEEYUSH SETHIA (Executive Director)
MR. ISH SADANA (Independent Director)
MR. ANKIT SINGHAL (Independent Director)
MR. SAURABH (Independent Director)
MS. APRA SHARMA (Independent Director)

CHIEF FINANCIAL OFFICER

MR. MANOJ CHANDER PANDEY

MANAGING DIRECTOR

MR. MANOJ CHANDER PANDEY

COMPANY SECRETARY

MS. PRIYANKA GUPTA

AUDITORS

RAJESH U SHAH & ASSOCIATES
CHARTERED ACCOUNTANTS

REGISTRAR & SHARE TRANSFER AGENT

ABS CONSULTANT PVT. LTD.
99, STEPHEN HOUSE
4, B. B. D. BAGH (E),
KOLKATA 700001
PHONE NO. 033-22430153/22301043

BANKERS

HDFC BANK LTD
MUMBAI

REGISTERED OFFICE

A-201, 2nd Floor, Navneelam Premises CHS., 108, DR R G Thadani Marg, Podar Hospital,
Worli, Mumbai City, Maharashtra, 400018

Phone: +91- 9167346889

Website: esquiremoneyguarantees.com

Email: emgl1234@rediffmail.com

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Website: www.esquiremoneyguarantees.com

Email Id: emgl1234@rediffmail.com **Phone:** +91-9167364889

NOTICE

NOTICE is hereby given that:

The 41st Annual General Meeting of the Members of Esquire Money Guarantees Limited will be held at its registered office situated at A-201, 2nd Floor, Navneelam Premises CHS., 108, DR R G Thadani Marg, Podar Hospital, Worli, Mumbai City, Maharashtra, 400018 on Wednesday, 23 September, 2026 at 04:00 P.M. of the Company to transact the following businesses: -

ORDINARY BUSINESS

1. ADOPTION OF FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED MARCH 31, 2026:

To receive, consider and adopt the Audited Financial Statements of the Company for the Financial Year ended March 31, 2026, including the Audited Balance Sheet as at 31st March, 2026, the Statement of Profit & Loss and Cash Flow Statement for the year ended on that date and the reports of the Board of Directors and the Auditors thereon;

2. TO APPOINT MR. PEEYUSH SETHIA (DIN: 09850692), EXECUTIVE DIRECTOR, RETIRES BY ROTATION AT THIS ANNUAL GENERAL MEETING AND BEING ELIGIBLE HAS OFFERED HIMSELF FOR RE-APPOINTMENT:

To consider, and if thought fit, to pass the following resolution as an **Ordinary Resolution:**

“**RESOLVED THAT** Mr. Peeyush Sethia (DIN: 09850692), who retires by rotation in terms of Section 152 of Companies Act, 2013 and being eligible be and is hereby re-appointed as Director of the Company whose office shall be liable to retirement by rotation.”

RESOLVED FURTHER THAT for the purpose of giving effect to above resolution, any of the Directors or Key Managerial Personnel (“KMP”) of the Company be and are hereby severally authorized to do all such acts, deeds, matters and things as may be deemed necessary, desirable or expedient and to file, sign, verify and execute all such forms (including e-forms), papers or documents, as may be required and do all such acts, deeds, matters and things as may be necessary and incidental for giving effect to the aforementioned resolution.”

By Order of the Board

Sd/-

(PRIYANKA GUPTA)

Membership no.: A75203

Company Secretary & Compliance officer

Dated: 29/08/2026

Place: Mumbai

NOTES:

1. **A MEMBER ENTITLED TO ATTEND AND VOTE AT THE MEETING IS ENTITLED TO APPOINT A PROXY TO ATTEND AND VOTE INSTEAD OF HIMSELF AND THE PROXY NEED NOT BE A MEMBER.** Proxies, in order to be effective, must be deposited at the registered office of the company not less than 48 hours before the commencement of the meeting. A blank proxy form is attached herewith the annual report. Members are requested to note that a person can act as a proxy on behalf of Members not exceeding 50 (fifty) and holding in the aggregate not more than 10 % (ten) percent of the total share capital of the Company carrying voting rights. In case a proxy is proposed to be appointed by a member holding more than ten percent of the total share capital of the Company carrying voting rights, then such proxy shall not act as a proxy for any other person or shareholder.
2. Corporate Members intending to send their Authorized Representatives to attend the meeting are requested to send a Certified True Copy of the Board Resolution authorizing their Representative to attend and vote on their behalf at the Meeting.
3. Additional information, pursuant to Regulation 36 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, in respect of the Directors seeking appointment/ re-appointment/ regularization at the AGM as per Item No 2 of Ordinary business of the aforesaid notice, is furnished as Annexure to the Notice. The Directors have furnished consent/declaration for their appointment/ re-appointment/ regularization as required under the Companies Act, 2013 and the Rules thereunder.
4. Members, Proxies and Authorized Representatives are requested to bring the duly completed Attendance Slip enclosed herewith to attend the AGM.
5. Any member desirous of getting any information on the accounts of the Company is required to forward his/her queries at least 7 days prior to the meeting so that the required information can be made available at the meeting.
6. As per Regulation 40 of SEBI Listing Regulations, as amended, securities of listed companies can be transferred only in dematerialized form with effect from January 24, 2022. In view of this and to eliminate all risks associated with physical shares and for ease of portfolio management, members holding shares in physical form are requested to consider converting their holdings to dematerialized form. Members can contact the Company or Company's Registrars and Transfer Agents for assistance in this regard.
7. As per the provisions of Section 72 of the Act, the facility for making nomination is available for the Members in respect of the shares held by them. Members who have not yet registered their nomination are requested to register the same by submitting Form No. SH-13. Members are requested to submit the said form to their DP in case the shares are held in electronic form and to RTA in case the shares are held in physical form.
8. The notice of AGM is being sent to those members/beneficial owners whose name will appear in the register of members/list of beneficiaries received from the depositories as on Friday, 21 August, 2026.
9. The copy of Annual Report, notice of 41st Annual General Meeting, notice of e-voting etc. are being sent to the members through e-mail who have registered their e-mail ids with the

Company/ Depository Participant (DPs)/ Company's Registrar and Transfer Agent (RTA). Members are requested to update their preferred e-mail ids with the Company/ Depository Participant (DPs)/ Company's Registrar and Transfer Agent (RTA), which will be used for the purpose of future communications.

10. Members whose e-mail ids are registered with the Company and who wish to receive printed copy of the Annual Report may send their request to the Company for the same at its registered office before the annual general meeting.
11. For members who have not registered their email address, physical copies of the Notice of the Annual General Meeting of the Company inter alia indicating the process and manner of e-voting along with Attendance Slip and Proxy Form is being sent in the permitted mode. Members may also note that Notice of Annual General Meeting and Annual Report for 2025-2026 will be available on Company's website www.esquiremoneyguarantees.com for their download.
12. All the documents referred in the Notice, Annual Report and Register of Director's Shareholding are open for inspection, during the business hours, at the Registered office of the Company up to and including the date of Annual General Meeting.
13. The register of Members and Share Transfer books of the Company shall remain closed during the Book Closure period i.e. Thursday, 17 September, 2026 to Wednesday, 23 September, 2026 (both days inclusive).
14. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are therefore, requested to submit the PAN to their Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN details to the Company.
15. The members holding shares in the same name of same order of names under different folios are requested to send the share certificates for consolidation of such shares to the Company.
16. Shareholder seeking any information with regard to the accounts is requested to write to the Company at an early date but not later than 10 days before the scheduled date of holding of Annual General Meeting.
17. In case of joint holders attending the meeting, only such joint holder who is higher in the order of names will be entitled to vote.
18. CS Aakash Goel Proprietor of M/s G Aakash & Associates, Practicing Company Secretary, (C.P No. 21629) appointed as the Scrutinizer to scrutinize the remote e-voting process and voting at the AGM in a fair and transparent manner. The Scrutinizer will submit, not later than 48 hours of conclusion of the AGM, a consolidated Scrutinizer's Report of the total votes cast in favour or against, if any, to the Chairman of the Company or a person authorized by him in writing, who shall counter sign the same and declare the result of the voting forthwith.
19. Since e-voting facility is provided to the Members pursuant to the provisions of Section 108 of the Companies Act, 2013, read with Companies (Management and Administration) Rules, 2014, voting by show of hands are not allowed.
20. To support the 'Green Initiative', Members who have not yet registered their email addresses are requested to register the same with their Depository Participants ("DPs") in case the shares

are held by them in electronic form and with RTA in case the shares are held by them in physical form.

21. The notice of the 41st Annual General Meeting and Annual Report for the financial year 2025-2026 of the Company is also been uploaded on the website of the Company i.e www.esquiremoneyguarantees.com.

22. For any assistance or information about shares etc. members may contact the Company.

23. E-voting

In compliance with the provisions of section 108 of the Companies Act, 2013, Rule 20 of the Companies (Management and Administration) Rules, 2014 as substituted by the Companies (Management and Administration) Amendment Rules, 2015 and Regulation 44 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company is pleased to provide its members facility to exercise their right to vote on resolutions proposed to be passed in the meeting by electronic means. The members may cast their votes using an electronic voting system from a place other than the venue of the Meeting (“remote e-voting”).

24. In terms of provisions of Section 107 of the Companies Act, 2013, since the Company is providing the facility of remote e-voting to the shareholders, there shall be no voting by show of hands at the AGM. The facility for ballot / polling paper shall be made available at the Meeting and the members attending the Meeting who have not cast their vote by remote e-voting shall be able to vote at the Meeting through ballot / polling paper.

25. The shareholders can opt for only one mode of voting i.e. remote e-voting or physical polling at the meeting. In case of voting by both the modes, vote casted through remote e-voting will be considered final and voting through physical ballot will not be considered. The members who have cast their vote by remote e-voting may also attend the Meeting.

THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING ARE AS UNDER:-

The remote e-voting period begins on Sunday, 20 September, 2026 at 09:00 A.M. and ends on Tuesday, 22 September, 2026 at 05:00 P.M. The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (cut-off date) i.e. Wednesday, 16 September, 2026, may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being Wednesday, 16 September, 2026.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of “Two Steps” which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting for Individual shareholders holding securities in demat mode
In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are

advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	- Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section , this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS Portal” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp - Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period. - Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience.

	NSDL Mobile App is available on  App Store  Google Play  
Individual Shareholders holding securities in demat mode with CDSL	1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. 2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3) If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.

Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period.
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Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at 022 - 4886 7000 and 022 - 2499 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 22 55 33

B) Login Method for e-Voting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.
Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.
4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID

	For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12***** then your user ID is 12*****
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
 - a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
 - b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
 - c) How to retrieve your 'initial password'?
 - (i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
 - (ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered.**
6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:
 - a) Click on "[Forgot User Details/Password?](#)" (If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - b) [Physical User Reset Password?](#) (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.co.in mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
8. Now, you will have to click on "Login" button.
9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically on NSDL e-Voting system.

How to cast your vote electronically on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies “EVEN” in which you are holding shares and whose voting cycle is in active status.
2. Select “EVEN” of company for which you wish to cast your vote during the remote e-Voting period.
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on “Submit” and also “Confirm” when prompted.
5. Upon confirmation, the message “Vote cast successfully” will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to cs.goelaakash@gmail.com with a copy marked to evoting@nsdl.co.in. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "**Upload Board Resolution / Authority Letter**" displayed under "**e-Voting**" tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the “[Forgot User Details/Password?](#)” or “[Physical User Reset Password?](#)” option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on : 022 - 4886 7000 and 022 - 2499 7000 or send a request to Ms Pallavi Mhatre, Senior Manager at evoting@nsdl.co.in

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to emgl1234@rediffmail.com.

2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to emgl1234@rediffmail.com. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A)** i.e. Login method for e-Voting for Individual shareholders holding securities in demat mode.
3. Alternatively shareholder/members may send a request to evoting@nsdl.co.in for procuring user id and password for e-voting by providing above mentioned documents. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility

By Order of the Board

Sd/-
(PRIYANKA GUPTA)
Membership no. A75203
Company Secretary & Compliance officer

Dated: 29/08/2026
Place: Mumbai

ESQUIRE MONEY GUARANTEES LIMITED

CIN: L51900MH1985PLC036946

Registered office: A-201, 2nd Floor, Navneelam Premises CHS., 108, DR R G Thadani Marg, Podar Hospital, Worli, Mumbai City, Maharashtra, 400018

Website: www.esquiremoneyguarantees.com

Email Id: emgl1234@rediffmail.com **Phone:** +91-9167364889

ATTENDANCE SLIP

Venue: A-201, 2nd Floor, Navneelam Premises CHS., 108, DR R G Thadani Marg, Podar Hospital, Worli, Mumbai City, Maharashtra, 400018

PLEASE FILL ATTENDANCE SLIP AND HAND IT OVER AT THE ENTRANCE OF THE MEETING VENUE

Name	
Address	
DP-ID/CLIENT-ID*	
Regd. Folio No.#	
No. of shares held	
Whether the member is attending the meeting in person or by proxy or by authorized representative.	
Name of the proxy (to be filed in if proxy attends instead of the member).	

*Applicable for investors holding shares in Electronic form.

Applicable for investors holding shares in Electronic form.

I certify that I am a registered Shareholders/Proxy for the registered Shareholder of the Company. I/we hereby record my/our presence at the Annual General Meeting of the Company held on Wednesday, 23 September, 2026 at the registered office of the Company situated at A-201, 2nd Floor, Navneelam Premises CHS., 108, DR R G Thadani Marg, Podar Hospital, Worli, Mumbai City, Maharashtra, 400018.

Signature of the Member/Proxy
(To be signed at the time of handing over the slip)

ESQUIRE MONEY GUARANTEES LIMITED

CIN: L51900MH1985PLC036946

Registered office: A-201, 2nd Floor, Navneelam Premises CHS., 108, DR R G Thadani Marg, Podar Hospital, Worli, Mumbai City, Maharashtra, 400018

Website: www.esquiremoneyguarantees.com

Email Id: emgl1234@rediffmail.com Phone: +91-9167364889

Form No. MGT-11

PROXY FORM

[Pursuant to section 105(6) of the Companies Act, 2013 and Rule 19(3) of the Companies Management and Administration) Rules, 2014]

CIN: L51900MH1985PLC036946

Name of the Company: Esquire Money Guarantees Limited

Registered Office: A-201, 2nd Floor, Navneelam Premises CHS., 108, DR R G Thadani Marg, Podar Hospital, Worli, Mumbai City, Maharashtra, 400018

Name of the member(s)	
Registered address:	
E-mail Id:	
Folio No. / Client Id	
DP ID:	

I/We, being the holder(s) of shares of the above named Company, hereby appoint

1. Name: _____

Address: _____

E-mail Id: _____

Signature: _____ or failing him/her

2. Name: _____

Address: _____

E-mail Id: _____

Signature: _____

as my/our proxy to attend and vote (on a poll) for me/us and on my/our behalf at the 41st Annual General Meeting of the Company, to be held Wednesday, September 23, 2026 at 04:00 P.M. at the Registered Office of the Company at A-201, 2nd Floor, Navneelam Premises CHS., 108, DR R G Thadani Marg, Podar Hospital, Worli, Mumbai City, Maharashtra, 400018 and at any adjournment thereof in respect of such resolutions as are indicated below:

Resolution No.	Resolutions
Ordinary Business:	
1.	To receive, consider and adopt the Audited Standalone Financial Statements of the Company for the financial year ended 31st March, 2026, including the Audited Balance Sheet as at 31st March, 2026, the Statement of Profit & Loss and Cash Flow Statement for the year ended on that date and the reports of Board of Directors and Auditors thereon.
2.	To appoint Mr. Peeyush Sethia (DIN: 09850692), Executive Director, Retires by Rotation at this Annual General Meeting and being eligible has offered himself for Re-appointment:

Signed this day of.....2026

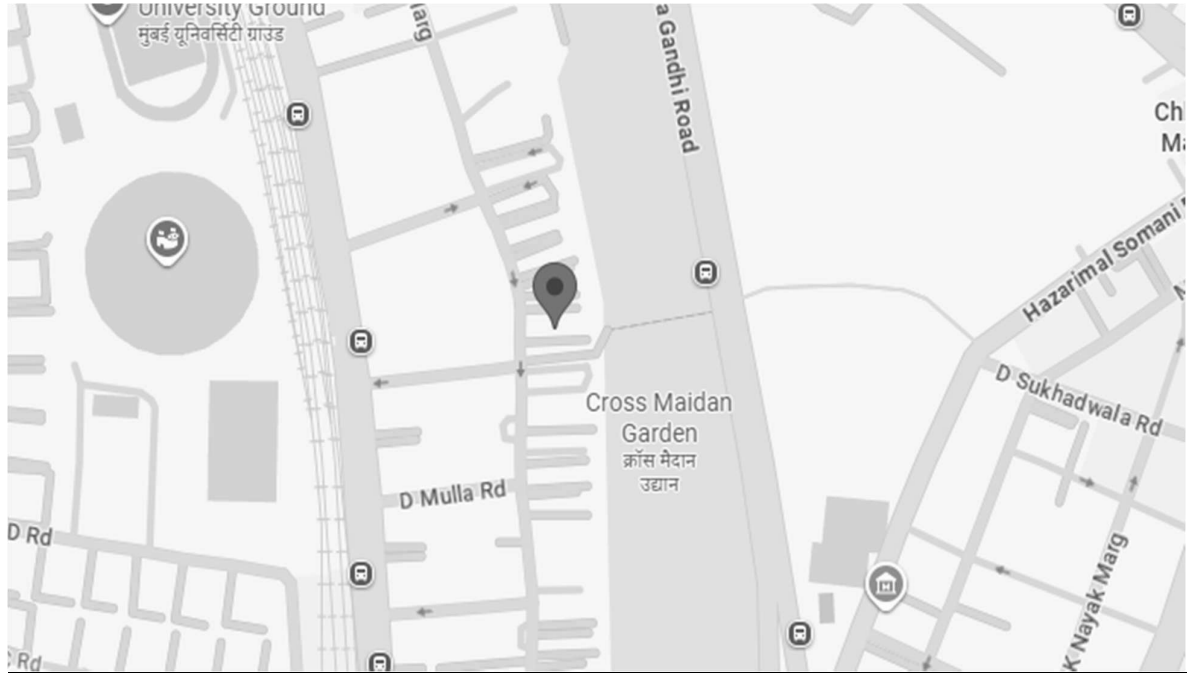


Signature of shareholder(s) Signature of Proxy holder(s) Notes:

1. This form of proxy in order to be effective -should be duly completed and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the Meeting.
2. Any alteration or correction made to this Proxy form must be initialled by the signatory/ signatories.

VENUE

Route Map for AGM Venue: A-201, 2nd Floor, Navneelam Premises CHS., 108, DR R G Thadani Marg, Podar Hospital, Worli, Mumbai City, Maharashtra, 400018



ESQUIRE MONEY GUARANTEES LIMITED**CIN: L51900MH1985PLC036946****Registered office:** A-201, 2nd Floor, Navneelam Premises CHS., 108, DR R G Thadani Marg, Podar Hospital, Worli, Mumbai City, Maharashtra, 400018Website: www.esquiremoneyguarantees.comEmail Id: emgl1234@rediffmail.com Phone: +91-9167364889**DIRECTOR'S REPORT**

**To,
The Members,**

Your Directors have pleasure in presenting the 41st Annual Report along with the Audited Financial statements of the Company for the financial year ended 31st March, 2026.

1. Financial Results:

Particulars	Rs.in Lakhs	
	2025-2026	2024-25
Income	8.89	8.41
Expenditure	65.25	11.41
Profit/(Loss) before depreciation tax and exceptional item Exceptional item	(56.36)	(3.00)
Depreciation	-	-
Exceptional item	-	-
Profit/(Loss) before Taxation	(56.36)	(3.00)
Deferred Tax/Current tax	-	-
Profit/(Loss) After Taxation	(56.37)	(3.00)

2. Business performance:

During the financial year 2025-26, the Company incurred a Loss of Rs. 56.37 lakhs compared to Rs. 3.00 lakhs loss in previous financial year.

3. Share Capital:

The paid up Equity capital as on March 31, 2026 is Rs. 2,20,50,000/- (Rupees Two Crores Twenty Lakhs Fifty Thousand Only) divided into 22,05,000 Equity shares (Twenty Two Lakhs Five Thousand Only) of Rs.10/- (Rupees Ten only) each. During the year under review, the Company has not issued bonus shares nor issued shares with differential voting rights nor granted stock options nor sweat equity and nor buy back its own securities.

4. Change in nature of Business:

There was no change in nature of business activity during the year.

5. Transfers to Reserves:

During the year, the Company has not transferred any amount to the reserves.

6. Material Changes and Commitments Affecting The Financial Position of the Company occurred between the end of the Financial Year of the Company to which The financial statement relate and the date of the report:

There are no material changes and commitments affecting the financial position of the Company which have occurred between the end of the financial year of the company to which the financial statements relate and the date of the report.

7. Dividend:

Your Directors do not recommend any dividend for the equity shareholders for the financial year 2025-26.

8. Conservation of Energy, Technology Absorption and Foreign Exchange Earnings and Out-Go:

A) Conservation of energy:

- i. The steps taken or impact on conservation of energy; Nil
- ii. The steps taken by the company for utilizing alternate sources of energy; Nil
- iii. The capital investment on energy conservation equipment; Nil

Note: - The Company does not have any manufacturing activities which require heavy consumption of energy. The company uses latest technology low energy consumption products in its office.

B) Technology absorption:

- (i) The efforts made towards technology absorption: Nil
- (ii) The benefits derived like product improvement, cost reduction, product development or import substitution: Nil
- (iii) In case of imported technology (imported during the last three years reckoned from the beginning of the financial year): Nil
 - a. The details of technology imported: Nil
 - b. The year of import; Nil
 - c. Whether the technology been fully absorbed; Nil
- (iv) If not fully absorbed, areas where absorption has not taken place, and the reasons thereof: Nil, and
- (v) The expenditure incurred on Research and Development: Nil

Note: - In respect of the Nature of the Business of the Company there was no requirement of any technology.

C) Foreign exchange earnings and Outgo:

The Foreign Exchange earned in terms of actual inflows during the year and the Foreign Exchange outgo during the year in terms of actual outflows. -No Foreign Exchange is earned or spent by the company during the year under review.

9. Web Address for Annual Return:

As required under Section 134(3) (a) of the Act, the web address of the Annual Return for the financial year 2025-26 is put up on the Company's website at www.esquiremoneyguarantees.com/

10. Directors and Key Managerial Personnel

A) Changes in Directors and Key Managerial Personnel:

- i. Ms. Chetna (DIN: 08981045), had tendered her resignation as Non-Executive Independent Director vide letter dated May 12, 2025.
- ii. Mr. Saurabh (DIN 10149103) was appointed as an Additional Director in the category of Non-Executive Independent Director on May 13, 2025 .
- iii. Ms. Apra Sharma (DIN: 10149103) was appointed as an Additional Director in the category of Non-Executive Independent Director on June 09, 2025.
- iv. Mr. Kanwar Nitin Singh resigned from the position of Company Secretary and Compliance officer of the Company with effect from on September 04, 2025
- v. Ms. Priyanka Gupta was appointed as a Company Secretary and Compliance officer of the Company with effect from September 04, 2025.
- vi. Mr. Peeyush Sethia resigned from the position of Chief Financial Officer (CFO) with effect from July 10, 2026.
- vii. Mr. Manoj Chander Pandey was appointed as Chief Financial Officer (CFO) with effect from July 10, 2026.

11. Independent directors' declaration :

Each of the Independent Directors have provided a declaration in accordance with Section 149(7) of the Act, read with 25(8) of the Listing Regulations, confirming that he/she meets the criteria of independence as laid out in Section 149(6) of the Act and Regulations 16(1)(b) and 25(8) of the Listing Regulations.

12. Deposits:

During the year under review, your Company did not accept any deposits within the meaning of provisions of Chapter V – Acceptance of Deposits by Companies of the Companies Act, 2013 read with the Companies (Acceptance of Deposits) Rules, 2014.

13. Internal Control Systems and their Adequacy:

The Company has an Internal Control System, commensurate with the size, scale and complexity of its operations. The scope and authority of the Internal Audit function is defined in the Internal Audit Manual. To maintain its objectivity and independence, the Internal Audit function reports to the Chairman of the Audit Committee of the Board.

The Internal Audit Department monitors and evaluates the efficacy and adequacy of internal control system in the Company, its compliance with operating systems, accounting procedures and policies at all locations of the Company. Based on the report of internal audit function, process owners undertake corrective action in their respective areas and thereby strengthen the controls. Significant audit observations and recommendations along with corrective actions thereon are presented to the Audit Committee of the Board.

14. Board and Committee Meetings:

The Board of Directors (herein after called as “the Board”) met for 8 (Eight) times during the Year under review:

Sr. No.	Particulars	No. of meetings held
1	Board meetings	8
2	Audit Committee meetings	4
3	Nomination and Remuneration Committee meeting	3
4.	Stakeholders Committee Meeting	4

15. Code of Conduct:

The Company has laid down a code of conduct for all Board members and senior management and Independent Directors of the Company. All the Board members including independent directors and senior management personnel have affirmed compliance with the code of conduct.

16. Vigil Mechanism/ Whistle Blower Policy:

The Company has a vigil mechanism named ‘ESQRMON’ in terms of Section 177 of the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 to deal with instance of fraud and mismanagement, if any, and to report concerns about unethical behavior, wrongful conduct and violation of the Company’s code of conduct or ethics policy. The details of the said policy are explained in the Corporate Governance Report and also posted on the website of the Company i.e. www.esquiremoneyguarantees.com.

17. Remuneration Policy:

The Board has, on the recommendation of the Nomination and Remuneration Committee adopted the Remuneration Policy, which inter-alia includes policy for selection and appointment of Directors, Key Managerial Personnel, Senior Management Personnel and their remuneration. The Remuneration Policy is stated in the Corporate Governance Report.

18. Familiarisation Programme For Board Members:

The Company is required to conduct the Familiarization Programme for Independent Directors (IDs), to familiarize them about the Company and their roles, rights, responsibilities in the Company. The Familiarization Programme is stated in the Corporate Governance Report

forming part of this Annual Report. The details of such Familiarization Programme for directors may be referred to, at the website of the Company at www.esquiremoneyguarantees.com.

19. Secretarial Standards:

The Company has in place proper systems to ensure compliance with the provisions of the applicable Secretarial Standards issued by The Institute of Company Secretaries of India and such systems are adequate and operating effectively.

20. Director's Responsibility Statement:

The directors confirm that:

- i) In the preparation of the annual accounts, the applicable accounting standards have been followed.
- ii) The directors have selected such accounting policies and applied them consistently and made judgments and estimates that were reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year 2025-26 and of the loss of the Company for the year under review.
- iii) The directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities.
- iv) The directors have prepared the annual accounts on a going concern basis.
- v) The directors had laid down internal financial controls to be followed by the company and that such internal financial controls are adequate and were operating effectively.
- vi) The directors had devised proper system to ensure compliance with the provisions of all applicable laws and that such system was adequate and operating effectively.

21. Risk Policy:

Business risk evaluation and management is an ongoing process within the Company as per the risk management policy established by the board. The Company understands that risk evaluation and risk mitigation is a function of the Board of the Company and the Board of Directors is fully committed to developing a sound system for identification and mitigation of applicable risks viz., systemic and non-systemic. The Board of Directors has approved a Risk Management Policy as per which the Company is in the process of identifying critical risks of various departments within the Company. Once identified, a sound mitigation system will be put in place. Further the Board is of the opinion that at present there are no material risks that may threaten the functioning of the Company.

The Company has a Risk Management framework in place to identify, assess, monitor and mitigate various risks to the business. This framework seeks to minimize adverse impact on the business objectives and enhance the Company's competitive advantage. The framework also defines the risk management approach across the enterprise at various levels. Risk

Management forms an integral part of the Company's planning process. Risk Management Committee of the Board reviews the process of risk management. The details of the Committee and its terms of reference are set out in the Corporate Governance Report forming part of the Board's Report.

22. Auditors:

The shareholders of the Company at the 38th Annual General Meeting held on 29th September, 2023 had appointed M/s. Rajesh U Shah & Associates, Chartered Accountants (FRN: 327799E) as the Statutory Auditors of the company to hold office for period of 5 years commencing from the conclusion of the 38th AGM till the conclusion of 43rd AGM to held in the year 2028. M/s. Rajesh U Shah & Associates, Chartered Accountants (FRN: 327799E) will continue to act as auditors of the Company till financial year 2027-28.

23. Statutory Auditors' Observations:

The notes on financial statements referred to in the Auditors' Report are self-explanatory and do not call for any further comments. The Auditors Report does not contain any qualification, reservation or adverse remark.

There is no audit qualification for the year under review. Further no frauds are reported by the Auditor which falls within the purview of Section 143(12) of Companies Act, 2013.

24. Particulars of Contracts and Arrangements with Related Parties:

All contracts/arrangements/transactions entered by the Company during the financial year with related parties were in the ordinary course of business and on an arm's length basis and are reviewed by the Audit Committee of the Board. During the year the Company has not entered into any contract/arrangement/transaction with related parties which could be considered material in accordance with the policy of the Company on materiality of related party transactions. A Policy on related party transactions has been posted on the Company's website www.esquiremoneyguarantees.com.

Details in relation to the same is enclosed as "Annexure-A".

25. Secretarial Audit Report:

Pursuant to provisions of section 204 of the Companies Act, 2013 and The Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 CS Aakash Goel Proprietor of M/s G Aakash & Associates, Practicing Company Secretary, (C.P No. 21629) was appointed to conduct the Secretarial Audit of the Company for the financial year ended March 31, 2026. The Secretarial Audit Report is annexed herewith as "Annexure B."

The Secretarial Auditor of the Company has given unqualified report during the year under review.

26. Disclosure under section 197(12) of the companies act, 2013 and other disclosures as per rule 5 of companies (Appointment & Remuneration) rules, 2014:

The statement containing particulars of employees as required under 197(12) of the Companies Act, 2013 read along with Rule 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is enclosed as “**Annexure C.**”

27. Particulars of Loans, Guarantees or Investments:

The Company has not given any loans or guarantees covered under the provisions of section 186 of the Companies Act, 2013 during the Financial Year 2025-26.

28. Equity shares with differential Rights:

The Company has not issued any equity shares with deferential voting rights.

29. Corporate Social Responsibility Initiatives:

The provisions of section 135 about constitution of Corporate Social Responsibility Committee are not applicable to the Company. Hence, the company has not formed the same.

30. Details of Subsidiary/Joint Ventures/Associate Companies:

The company does not have any subsidiary companies or joint venture companies or associate companies during the year under review. Also, there was no company which have become or ceased to become the subsidiaries/joint ventures/associate company (ies) during the year.

31. Significant and Material Orders Passed by the Regulators or Courts or Tribunals:

During the financial year under review there were no significant and / or material orders, passed by the Regulatory/ Statutory Authorities or the Courts, which would impact the going concern status and its future operations.

32. Disclosure regarding issue of Employee Stock Options:

The Company has not issued shares under employee’s stock options scheme pursuant to provisions of Section 62 read with Rule 12(9) of Companies (Share Capital and Debenture) Rules, 2014.

33. Disclosure regarding issue of Sweat Equity Shares

The Company has not issued sweat equity shares pursuant to provisions of Section 54 read with Rule 8 of Companies (Share Capital and Debenture) Rules, 2014 during the Financial Year.

34. Management Discussion and Analysis:

Management Discussion and Analysis Report for the financial year under review as stipulated under regulation 34 of the Listing Regulations is set out in a separate Section forming part of this Report.

35. Corporate Governance:

The Corporate Governance Report for Financial Year 2025-26 as stipulated under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (hereinafter referred to as 'Listing Regulations') forms part of the Annual Report is not applicable to the Company pursuant to Sub Regulation (2) Regulation 15 of SEBI (LODR) Regulation, 2015.

36. Board's Response on Auditors Qualification, Reservation or Adverse Remark or disclaimer Made:

There are no qualifications, reservations or adverse remarks made by the Statutory Auditors in their report or by the Company Secretary in Practice in the Secretarial Audit Report.

37. Disclosures Under Sexual Harassment of Women at workplace (Prevention, Prohibition & Redressal) Act, 2013:

The Company is committed to provide a safe & conducive work environment to its employees and has formulated 'Policy for Prevention of Sexual Harassment' to prohibit, prevent or deter any acts of sexual harassment at workplace and to provide the procedure for the redressal of complaints pertaining to sexual harassment, thereby providing a safe and healthy work environment. During the year under review, no case of sexual harassment was reported.

38. Details of significant and material orders passed by the Regulators or Courts or Tribunals impacting the going concern status and company's operations in future:

There are no significant and material orders passed by the Regulators/ Court who would impact the going concern status of the Company and its future operations.

39. Internal Financial Controls

The Directors had laid down internal Financial controls to be followed by the Company and such policies and procedures adopted by the Company for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records and the timely preparation of reliable Financial information. The Audit Committee evaluates the internal financial control system periodically

40. Compliance with Secretarial Standards on Board and General meeting

During the year under review, the Company has complied with the applicable Secretarial Standards i.e. SS-1 and SS-2, relating to "Meetings of the Board of Directors" and "General Meetings", respectively, issued by The Institute of Company Secretaries of India.

41. Cost Auditor

The appointment of Cost Auditor for the Company is not applicable to the Company

42. Appreciations:

Your Company and its Directors wish to extend their sincerest thanks to the Members of the Company, Bankers, State Government, Local Bodies, Customers, Suppliers, Executives, Staff

and workers at all levels for their continuous co-operation and assistance.

43. Audit Committee:

The Audit Committee of the Company consist of the following members:-

1. Mr. Ankit Singhal - Chairperson
2. Mr. Ish Sadana - Member
3. Mr. Peeyush Sethia -Member

The Committee met 4 (Four) times on 29.05.2025; 11.08.2025; 04.11.2025 and 09.02.2026 during the financial year 2025-26. The minutes of the meetings of the Audit Committee were discussed and taken note by the Board of Directors. The Statutory Auditor, Internal Auditor and Executive Directors/ Chief Financial Officer are invited to the meeting as and when required.

44. Nomination and Remuneration committee:

The Nomination and Remuneration Committee of the Company consist of the following members:-

1. Mr. Ankit Singhal - Chairperson
2. Mr. Ish Sadana - Member
3. Ms. Apra Sharma- Member
4. Mr. Saurabh – Member

The Committee met 3 (Three) times on May 12, 2025; June 09, 2025; and September 04, 2025; during the financial year 2025-26. The minutes of the meetings of the Nomination and Remuneration Committee were discussed and taken note by the Board of Directors.

45. Stakeholders relationship committee:

The Stakeholders relationship committee of the Company consist of the following members:-

1. Mr. Ankit Singhal - Chairperson
2. Mr. Ish Sadana - Member
3. Ms. Apra Sharma- Member

The Committee met 4 (Four) times on April 30, 2025; July 30, 2025; October 29, 2025; January 30, 2026 during the financial year 2025-26. The minutes of the meetings of the Stakeholders Relationship Committee were discussed and taken note by the Board of Directors.

For and on behalf of Board of Directors

Manoj Chander Pandey)
Managing Director
DIN: 05261183

(Peeyush Sethia)
Director
DIN: 09850692

Dated: 29/08/2026
Place: Mumbai

Form AOC – 2

(Pursuant to Section 134(3)(h) of the Companies Act, 2013 and Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/arrangements entered into by the Company with related parties referred to in Section 188(1) of the Companies Act, 2013 including certain arm's length transactions under fourth proviso thereto

1. Details of contracts or arrangements or transactions not at arm's length basis: NONE

- a. Name(s) of the related party and nature of relationship
- b. Nature of contracts/arrangements/transactions
- c. Duration of the contracts/arrangements/transactions
- d. Salient terms of the contracts or arrangements or transactions including the value, if any N.A.
- e. Justification for entering into such contracts or arrangements or transactions
- f. Date(s) of approval by the Board
- g. Amount paid as advances, if any
- h. Date on which (a) the requisite resolution was passed in general meeting as required under first proviso to Section 188 of the Companies Act, 2013

**2. Details of material contracts or arrangement or transactions at arm's length basis:
Given in the Financial statements.**

- a. Name(s) of the related party and nature of relationship
- b. Nature of contracts/arrangements/transactions
- c. Duration of the contracts/arrangements/transactions
- d. Salient terms of the contracts or arrangements or transactions including the value, if any
- e. Date(s) of approval by the Board, if any
- f. Amount paid as advances, if any

All related party transactions are in the ordinary course of business and on arm's length basis and are approved by Audit Committee of the Company.

For and on behalf of Board of Directors

(Manoj Chander Pandey)
Managing Director
DIN: 05261183

(Peeyush sethia)
Director
DIN: 09850692

Dated: 29/08/2026
Place: Mumbai

**Secretarial Audit report of Esquire Money Guarantees Limited
For the year ended 31st March 2026**

FORM MR-3

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
Esquire Money Guarantees Limited,
A-201, 2nd Floor, Navneelam Premises CHS., 108,
DR R G Thadani Marg, Podar Hospital,
Worli, Mumbai City, Maharashtra, 400018

I have conducted the secretarial audit of the compliance of applicable statutory provisions and adherence to good corporate practices by **Esquire Money Guarantees Limited** (Hereinafter called as 'the Company'). The secretarial audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on my verification of the books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, I hereby report that in my opinion, the Company has, during the audit period covering the financial year ended on 31st March 2026, complied with the applicable statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I further report that maintenance of proper and updated Books, Papers, Minutes Books, filing of Forms and Returns with applicable regulatory authorities and maintaining other records is responsibility of management and of the Company. Our responsibility is to verify the content of the documents produced before us, make objective evaluation of the content in respect of compliance and report thereon. I have examined on test basis, the books, papers, minutes books, forms and returns filed and other records maintained by the Company and produced before us for the financial year ended 31st March, 2026 according to the provisions of:

- i. The Companies Act, 2013 (the Act) and the rules made thereunder;
- ii. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- iii. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- iv. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;

- v. The following regulations and guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act') to the extent applicable:
- a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015, as amended;
 - c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 and The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2022*;
 - d) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021*;
 - e) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021; The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) (Amendment) Regulations, 2006 regarding the Companies Act and dealing with client;
 - f) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2022*;
 - g) The Securities and Exchange Board of India (Buy-back of Securities) Regulations, 1998 and The Securities and Exchange Board of India (Buy-back of Securities) Regulations, 2018*; and
 - h) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.
 - i) The Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018;

* no event took place in (*) mark acts/rules/regulations.

All other relevant applicable laws including those specifically applicable to the company, a list of which has been provided by the management. The examination and reporting of these laws and rules are limited to whether there are adequate systems and processes are in place to monitor and ensure compliance with those laws. We have verified systems and mechanism which is in place and followed by the Company to ensure Compliance of these specifically applicable Laws as mentioned above, to the extent of its' applicability to the Company and we have also relied on the representation made by the Company and its Officers in respect of systems and mechanism formed / followed by the Company for compliances of other applicable Acts, Laws and Regulations and found the satisfactory operation of the same.

I have also examined compliance with the applicable clauses of the following Secretarial Standards: The Secretarial Standards issued and notified by the institute of company Secretaries of india SS- 1 & SS- 2 has been generally complied with by the company during the financial year under review. During the period under review, the company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

During the period under review the Company has complied with the provisions of the Act, rules, regulations, directions, guidelines, standards, etc.

I further report that

- The Board of Directors of the Company is duly constituted with proper balance of executive directors, non-executive directors and independent directors including one woman director.
- During the reported financial year Ms. Chetna (DIN: 08981045), had tendered her resignation as Non-Executive Independent Director vide letter dated May 12, 2025.
- Mr. Saurabh (DIN 10149103) was appointed as an Additional Director in the category of Non-Executive Independent Director on May 13, 2025 .
- Ms. Apra Sharma (DIN: 10149103) was appointed as an Additional Director in the category of Non-Executive Independent Director on June 09, 2025.
- Mr. Kanwar Nitin Singh resigned from the position of Company Secretary and Compliance officer of the Company with effect from on September 04, 2025
- Ms. Priyanka Gupta was appointed as a Company Secretary and Compliance officer of the Company with effect from September 04, 2025.
- Mr. Peeyush Sethia resigned from the position of Chief Financial Officer (CFO) with effect from July 10, 2026.
- Mr. Manoj Chander Pandey was appointed as Chief Financial Officer (CFO) with effect from July 10, 2026.

I also report that adequate notices have been given to all Directors to schedule the Board meetings, agenda and detailed notes on agenda were sent at least seven days in advance and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting by the directors. The decisions were carried unanimously.

Based on the representation made by the Company and its Officers, we herewith report that majority decisions are carried through and proper system is in place which facilitates / ensure to capture and record, the dissenting member's views, if any, as part of the minutes.

Based on the representation made by the Company and its Officers explaining us in respect of internal systems and mechanism established by the Company which ensures compliances of Acts, Laws and Regulations applicable to the Company, we report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

I further report that during the audit period under review, there were no specific event / action that can have a major bearing on the Company's affairs.

Note: This report is to be read with our letter of even date which is annexed as 'Annexure I' and forms an integral part of this report.

**For G Aakash & Associates
(Company Secretaries)**

Sd/-

Aakash Goel

(Proprietor)

FCS14166

COP 21629

UDIN: F014166H001278473

Date: 29-08-2026

Place: Panipat

ANNEXURE – I

To,
The Members,
Esquire Money Guarantees Limited
A-201, 2nd Floor, Navneelam Premises CHS., 108,
DR R G Thadani Marg, Podar Hospital,
Worli, Mumbai City, Maharashtra, 400018

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.
4. Wherever required, I have obtained the Management Representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For G Aakash & Associates
(Company Secretaries)

Sd/-
Aakash Goel
(Proprietor)
FCS14166
COP 21629
UDIN: F014166H001278473

Date: 29-08-2026
Place: Panipat

ANNEXURE C

Details pertaining to remuneration as required under section 197(12) of the Companies Act, 2013 read with rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014

- (i) The % increase in remuneration of each Director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the financial year: **Not applicable as there was no increase in the remuneration of director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager**
- (ii) the percentage increase in the median remuneration of employees in the financial year: NIL
- (iii) Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration: **Not applicable as there was no increase in the remuneration of employees other than the managerial personnel.**
- (iv) Affirmation that the remuneration is as per the remuneration policy of the company:

The Company affirms that during the year under review the remuneration paid to its employees is as per the remuneration policy of the Company.

For and on behalf of Board of Directors

(Manoj Chander Pandey)
Managing Director
DIN: 05261183

(Peeyush Sethia)
Director
DIN: 09850692

Dated: 29/08/2026
Place: Mumbai

MANAGEMENT DISCUSSION AND ANALYSIS REPORT:

Your Directors have pleasure in presenting the Management Discussion and Analysis Report for the year ended on 31st March, 2026.

FORWARD-LOOKING STATEMENTS:

This report contains forward-looking statements based on certain assumptions and expectations of future events. The Company, therefore, cannot guarantee that these assumptions and expectations are accurate or will be realized. The Company's actual results, performance or achievements can thus differ materially from those projected in any such forward-looking statements. The Company assumes no responsibility to publicly amend, modify or revise any forward looking statements, on the basis of any subsequent developments, information or events.

OPPORTUNITIES AND THREATS:

The fundamental growth drivers of the country's economy as well as our company continue to remain strong despite the pressures of slowdown and inflationary conditions prevalent till recently in the nation and also globally.

The threats to the segments in which the company operates are volatility in Exchange rate, pricing pressure arising due to competition from low cost suppliers, technology up-gradation, and severe competition among competitor and newly emerging competitive nations and stricter environment laws. Further, the Indian economy is now integrated with the world economy to a very large extent and therefore vulnerable to the direct impact of such a slowdown; such an impact could adversely affect the Company's performance as well. Therefore, the company has decided to close down the manufacturing activity, concentrate on the trading, and look for other opportunities in the Export market.

MANAGEMENT TEAM:

The existing management has a strong technical and management knowledge and experience in the chemical business.

Mr. Manoj Chander Pandey, Chairman of the Company is an entrepreneur and is having vast knowledge and expertise in handling various businesses including the business of the Company.

INTERNAL CONTROL SYSTEM AND THEIR ADEQUACY:

The Company has proper and adequate internal control system commensurate with the size of the business operations geared towards achieving efficiency in its various business operations, safeguarding assets, optimum utilization of resources and compliance with statutory regulations. The management is ensuring an effective internal control system to safeguard the assets of the company. Efforts for continued improvement of internal control system are being consistently made in this regard. The company has cleared secured bank liability against assets.

HUMAN RESOURCES VIS-À-VIS INDUSTRIAL RELATIONS:

The Company values and appreciates the dedication and drive with which its employees have contributed towards improved performance during the year under review. The industrial relations with staff and officers are cordial during the year under review. All issues pertaining to staff matters are resolved in harmonious and cordial manner.

CAUTIONARY STATEMENT:

Statements in the Management Discussion and Analysis describing the Company's objectives, projections, estimates and expectations may be 'forward looking statements' within the meaning of applicable securities laws and regulations. Actual results could differ materially from those expressed or implied. Important factors that could make a difference to the Company's operations include economic conditions affecting demand/supply and price conditions in the domestic and overseas markets in which the Company operates changes in the Government regulations, tax laws, and other statutes and other incidental factors.

By Order of the Board

(Manoj Chander Pandey)
Managing Director
DIN: 05261183

Dated: 29/08/2026
Place: Mumbai

INDEPENDENT AUDITORS' REPORT AND FINANCIAL STATEMENT

To the Members of

ESQUIRE MONEY GUARANTEES LIMITED

Report on the Audit of the IndAS Standalone Financial Statements

Qualified Opinion

We have audited the accompanying standalone financial statements of **ESQUIRE MONEY GUARANTEES LIMITED** (“the Company”), which comprises of the Balance Sheet as at March 31, 2026, the Statement of Profit and Loss, Statement of changes in equity, and Statement of Cash Flows for the year then ended, and notes to the Financial Statements, including a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, except for the possible effects of the matters described in the basis for qualified opinion paragraph of our report the aforesaid standalone financial statements give the information required by the Act, in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribe under section 133 of the Act read with the Companies (Indian Accounting Standard) Rules 2015 as amended (Ind AS) with the accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, and **Loss**, changes in equity and its cash flows for the year ended on that date.

Basis for Qualified Opinion

We draw attention to the matters described in the “Basis for Qualified Opinion” paragraph of the audit report on Standalone Financial Statements of the company audited by us. These matters in so far as it relates to the amounts and disclosures included in respect of the company are included in “Annexure-1” which forms an integral part of our report the effects of which are not ascertainable on the financial statements that constituted the basis for modifying our opinion. Our opinion on the Standalone Financial Statements is qualified in respect of the matters referred to in “Annexure-1” to this report, to the extent applicable.

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under Section 143 (10) of the Companies Act, 2013. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone financial statements of the current year. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we

do not provide a separate opinion on these matters except for the matters described in basis for qualified opinion section.

Management's Responsibility for the Standalone Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards specified under Section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for the safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent and design, implementation, and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statement that gives a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern, and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements. As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- a) Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- b) Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has an adequate internal financial controls system in place and the operating effectiveness of such controls.
- c) Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- d) Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- e) Evaluate the overall presentation, structure, and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Information other than the financial statements and Auditors' report thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the Board's Report (including annexures thereto), Management Discussion and Analysis and Report on Corporate Governance (collectively referred to as 'other information') but does not include the standalone financial statements, and our auditors' report thereon.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 issued by the Central Government of

India in terms of sub-section (11) of Section 143 of the Act, we give in “**Annexure A**” a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

2. As required by Section 143 (3) of the Act, we report that:

- a. Except for the matters described in the “Basis for Qualified Opinion” paragraph we have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
- b. In our opinion and except for the matters described in the “Basis for Qualified Opinion” paragraph, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
- c. The Balance Sheet, Statement of Profit and Loss, Statement of changes in equity, and the Statement of Cash Flow dealt with by this Report are in agreement with the books of account.
- d. Except for the matters described in the “Basis for Qualified Opinion” paragraph in our opinion, the aforesaid standalone financial statements comply with the Indian Accounting Standards specified under Section 133 of the Act.
- e. On the basis of written representations received from the Directors as on March 31, 2026, and taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026, from being appointed as a director in terms of Section 164(2) of the Act.
- f. With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in “**Annexure B**”.
- g. Based on our examination which included test checks the Company has used an accounting software for maintaining its Books of Account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further during the course of our audit we did not come across any instance of audit trail feature being tampered with.
- h. With respect to the other matters to be included in the Auditor’s Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014 as amended, in our opinion and to the best of our information and according to the explanations given to us:
 - (i) Except for the effects described in the “Basis for Qualified Opinion” the Company does not have any pending litigations which would impact its financial position.

- (ii) In our opinion and as per the information and explanations provided to us, the Company has not entered into any long-term contracts including derivative contracts, requiring provision under applicable laws or accounting standards, for material foreseeable losses.
- (iii) There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
- (iv)
 - a. The company has not advanced any funds to or in any other persons or entities, including foreign entities (“Intermediaries”), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - b. The company has not received any funds from any persons or entities, including foreign entities (“Funding Parties”) with the understanding, whether recorded in writing or otherwise, that the company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - c. Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- (v) The company has not declared or paid any dividend during the year.

Annexure-1 to independent Auditors Report

(As referred to in “Basis for Qualified Opinion” paragraph of our audit report of even date to the members of ESQUIRE MONEY GUARANTEES LIMITED for the year ended 31st March, 2026)

Based on our audit on the consideration of our report of the company, we report that :

1. Trade Receivable (Note: 7), Other Current Assets (Note: 9) have been classified as current assets includes balance which are outstanding for realization/settlement since previous several years and in the absence of adequate information/explanations regarding the realization settlement of such amounts within twelve months after the year and reasons for not classifying then as non-current asset is inconsistent with IND AS-1 “Presentation of Financial Statement.” This has resulted in over statement of respective current assets and under statement of the corresponding non-current assets.
2. Assessment of Impairment of Assets has not been done by the Company which is inconsistent with IND AS-36 “Impairment of Assets.”
3. Trade Receivable (Note: 7), Other Current Assets (Note: 9), Other Non-Current Assets (Note: 5) are subject to confirmation.
4. The Financial Assets, Other Current Assets (Note: 9) has not been measured at fair value as required by IND AS-109 “Financial Instruments” and proper disclosures as required in IND AS 107 “Financial

Statements Disclosures” has not been done for the same.

5. As per IND AS-12 “Income Taxes” the recognition of deferred tax assets arising from unused tax losses and unused tax credits vis a vis deferred Tax liabilities the presentation of income taxes in the financial statements and the disclosure of information relating to income taxes. The Company has not provided for deferred tax liability/ created deferred tax asset which is inconsistent with the material accounting policy of the Company.

6. According to Ind AS-16 “Property, Plant & Equipment” the carrying amount of an item of property, plant and equipment shall be derecognized when no further economic benefit are expected from its use or disposal. The same is inconsistent with material accounting policy of the Company.

7. Accounting for Employee benefits: Term benefits for employees have not been provided for which is inconsistent with Ind AS-19 “Employee Benefits”.

For want of complete information on the cumulative impact of our observations in para 1 to 7 above to this report on assets, liabilities, profit and loss is not ascertained.

For **Rajesh U Shah & Associates**
Chartered Accountants
Firm Regn.No.: 327799E

Place : Kolkata
Dated : 18/09/2026

Rajesh Shah
(Proprietor)
Membership No : 056550
UDIN: 26056550LXVBLY8232

ANNEXURE ‘A’ TO THE INDEPENDENT AUDITORS REPORT OF EVEN DATE ON THE FINANCIAL STATEMENTS OF ESQUIRE MONEY GUARANTEES LIMITED

(Referred to in paragraph 1 under ‘Report on Other Legal and Regulatory Requirements’ section of our report to the Members of ESQUIRE MONEY GUARANTEES LIMITED of even date)

To the best of our information and according to the explanations provided to us by the Company and the books of account and records examined by us in the normal course of audit, we state that:

- i) In respect of the Company’s Property, Plant and Equipment and Intangible Assets:
 - (a) (A) The company is maintaining proper records showing full particulars, including quantitative details and the situation of Property, Plant & Equipment.
 - (B) The company does not possess any intangible assets hence clause 1(i)(B) is not applicable.
 - (b) The Property, Plant & Equipment have been physically verified by the management at reasonable intervals.
 - (c) The company does not possess any immovable property and hence clause 1(c) is not applicable.
 - (d) The company has not revalued its Property, Plant & Equipment during the year.
 - (e) No proceedings have been initiated against the company for holding Benami property under The Benami Transactions (Prohibition) Act, 1988, and rules made thereunder. Hence, clause 1(e) is not applicable.
- ii)(a) Physical verification of inventory has been conducted at reasonable intervals by management. In our opinion, the coverage and procedure by the management are appropriate and no discrepancies of 10% or more in the aggregate for each class of inventory were noticed.
- (b) The Company has not been sanctioned working capital limits above ₹ 5 crores, in aggregate, at any points of time during the year, from banks or financial institutions on the basis of security of current assets and hence reporting under clause 3(ii)(b) of the Order is not applicable.
- iii) The company has made investments in companies.
 - (a) In our opinion and according to the information and explanations given to us, the company has no subsidiaries or joint ventures or associates. Hence, this sub clause is not applicable to the company.
- iv) In our opinion and according to the information and explanations given to us, the Company has complied with the provisions of Section 185 and 186 of the Act, with respect to the loans and investments made.
- v) The company has not accepted any deposits from the public in terms of Section 73 to 76 or any other relevant provisions of the Companies Act, 2013. Accordingly, paragraph 3(v) of the Order does not apply to the Company.
- vi) The Central Government has not prescribed the maintenance of cost records under Section 148(1) of the Act, for any of the products manufactured by the company. Hence, this clause is not applicable to the company.

- vii) (a) The Company has generally been regular in depositing undisputed statutory dues, including goods and services tax, provident fund, employees' state insurance, income tax, cess and other material statutory dues applicable to it, to the appropriate authorities. As explained to us, the Company does not have any dues on account of goods and services tax, provident fund, employees' state insurance, sales tax, service tax, duty of customs, duty of excise and value added tax.

There were no undisputed amounts payable in respect of goods and services tax, provident fund, employees' state insurance, income tax, sales tax, service tax, duty of customs, duty of excise, value added tax, cess and any other material statutory dues in arrears as of 31 March 2026, for a period of more than six months from the date they became payable.

- (b) According to the information and explanations given to us, there are no statutory dues that have not been deposited on account of any dispute.
- viii) According to the information and explanations given to us, there are no transactions that are not recorded in the books of account to be surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.
- ix) (a) The Company has not taken any loans or other borrowings from any lender. Hence reporting under clause 3(ix)(a) of the Order is not applicable.
- (b) The Company has not been declared a willful defaulter by any bank or financial institution or government or any government authority.
- (c) The Company has not taken any term loan during the year and there are no outstanding term loans at the beginning of the year hence, reporting under clause 3(ix)(c) of the Order is not applicable.
- (d) On an overall examination of the financial statements of the Company, funds raised on a short-term basis have, prima facie, not been used during the year for long-term purposes by the Company.
- (e) On an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries.
- (f) The Company has not raised any loans during the year in terms of clause 3(ix)(f) of the Order.
- x) (a) According to the information and explanations given to us, the Company has not raised money by way of an initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause 3(x)(a) of the Order is not applicable.
- (b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause 3(x)(b) of the Order is not applicable.
- xi) a) According to the information and explanations given to us, no fraud by the Company and no material fraud on the Company has been noticed or reported during the year.

- b) No report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and up to the date of this report.
 - c) There are no whistleblower complaints received by the Company during the year (and up to the date of this report).
- xii) The Company is not a Nidhi Company and the Nidhi Rules, 2014 are not applicable to it. Accordingly, reporting under clause 3(xii) of the Order is not applicable to the Company.
- xiii) According to the information and explanations given to us, the transactions entered into with related parties are in compliance with section 177 & 188 of The Companies Act, 2013 and the details have been disclosed in the financial statements as required by the applicable Indian accounting standards.
- xiv) (a) According to the information and explanations given to us, the company has an internal audit system commensurate with the size and nature of its business.
- (b) The reports of the Internal Auditors for the period under audit have been considered.
- xv) According to the information and explanation given to us, the company has not entered into any non-cash transactions with directors or persons connected with directors, during the year.
- xvi) The company is not required to be registered under section 45-IA of The Reserve Bank of India Act, 1934. Accordingly, reporting under clause 3(xvi) of the Order is not applicable to the Company.
- xvii) The company has incurred Cash Loss of Rs. 3.00 Lacs in the current Financial Year and Rs. 6.91 Lacs in the immediately preceding Financial Year.
- xviii) There has been no resignation of the statutory auditors during the year.
- xix) According to the information and explanations given to us, on the basis of the financial ratios, aging and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, the auditor's knowledge of the Board of Directors and management plans, we are of the opinion that no material uncertainty exists as on the date of the audit report that company is capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date.
- xx) According to the information and explanations given to us, the provision of section 135 of the Companies Act, 2013 is not applicable to the company. Accordingly, reporting under clause 3(xx) of the Order is not applicable to the Company.

xxi) The reporting under clause (xxi) is not applicable in respect of audit of standalone financial statements of the Company. Accordingly, no comment has been included in respect of said clause under this report.

For **Rajesh U Shah & Associates**
Chartered Accountants
Firm Regn.No.: 327799E

Place : Kolkata
Dated : 18/05/2026

Rajesh Shah
(Proprietor)
Membership No : 056550
UDIN: 26056550LXVBLY8232

ANNEXURE “B” TO THE INDEPENDENT AUDITORS REPORT OF EVEN DATE ON THE FINANCIAL STATEMENTS OF ESQUIRE MONEY GUARANTEES LIMITED

Report on the Internal Financial Controls under clause (i) of sub-section 3 of Section 143 of the Companies Act, 2013 (“the Act”)

We have audited the internal financial controls over financial reporting of **ESQUIRE MONEY GUARANTEES LIMITED (“the Company”)** as of 31st March, 2026 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Management’s Responsibility for Internal Financial Controls

The Company’s management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India (‘ICAI’). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors’ Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the “Guidance Note”) and the Standards on Auditing, issued by ICAI and deemed to be prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company’s internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial

statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that

- (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;
- (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and
- (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion and to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For **Rajesh U Shah & Associates**
Chartered Accountants
Firm Regn.No.: 327799E

Place : Kolkata
Dated : 18/05/2026

Rajesh Shah
(Proprietor)
Membership No : 056550
UDIN: 26056550LXVBLY8232

ESQUIRE MONEY GUARANTEES LIMITED

Balance Sheet as at 31st March, 2026

(₹ in Lakhs)

	Particulars	Note No.	As at 31st March, 2026	As at 31st March, 2025
A	EQUITY AND LIABILITIES			
1	Shareholders' Funds			
	(a) Share Capital	2	220.50	220.50
	(b) Reserves and Surplus	3	197.97	254.34
			418.47	474.84
2	Current Liabilities			
	(a) Other Current Liabilities	4	2.87	22.45
			2.87	22.45
			421.35	497.29
B	ASSETS			
1	Non-Current Assets			
	(a) Non-Current Investment	5	323.19	397.79
			323.19	397.79
2	Current assets			
	(a) Inventories	6	2.00	2.00
	(b) Sundry Debtors	7	34.80	34.80
	(c) Cash and Cash Equivalents	8	5.30	11.72
	(d) Short-Term Loans and Advances	9	56.06	50.98
			98.16	99.50
			421.35	497.29
	Significant Accounting Policies and Notes on Accounts	1-16	-	-

AS PER OUR REPORT OF EVEN DATE ATTACHED

For and on behalf of the Board

For Rajesh U Shah & Associates
Chartered Accountants
Firm Registration No. 327799E

Sd/-
Manoj Chander Pandey
Managing Director
DIN : 05261183

Sd/-
Rajesh Shah
(Proprietor)
MRN: 016230

Sd/-
Peeyush Sethia
Director & CFO
DIN : 09850692

Place : Kolkata
Date : 18.05.2026
UDIN : 26056550LXVBLY8232

Sd/-
Priyanka Gupta
Company Secretary
Membership No. : ACS-75203

ESQUIRE MONEY GUARANTEES LIMITED

Statement of Profit and Loss for the year ended 31st March, 2026

(□ in Lakhs)

Particulars	Note No.	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Revenue from Operations	10	8.78	8.33
Other Income	11	0.11	0.08
Total Revenue (A)		8.89	8.41
Expenses			
(a) Purchase		-	-
(b) Changes in Inventories of Finished Goods	12	-	-
(c) Employee Benefits Expense	13	4.46	3.85
(d) Other Expenses	14	60.79	7.56
Total Expenses (B)		65.25	11.41
Profit / (Loss) before tax (A - B)		(56.36)	(3.00)
Tax Expense:			
(a) Tax Expense for Current Year		-	-
(b) Tax Expenses for Earlier Year		0.01	-
Profit / (Loss) for the year		(56.37)	(3.00)
Earnings per share (of Rs 10/- each):			
(a) Basic		(2.56)	(0.14)
(b) Diluted		(2.56)	(0.14)
Significant Accounting Policies and Notes on Accounts	1-16		

AS PER OUR REPORT OF EVEN DATE ATTACHED

For and on behalf of the Board

For Rajesh U Shah & Associates

Chartered Accountants

Firm Registration No. 327799E

Sd/-

Manoj Chander Pandey

Managing Director

DIN : 05261183

Sd/-

Rajesh Shah

(Proprietor)

MRN: 016230

Sd/-

Peeyush Sethia

Director & CFO

DIN : 09850692

Place : Kolkata

Date : 18.05.2026

UDIN : 26056550LXVBL Y8232

Sd/-

Priyanka Gupta

Company Secretary

Membership No. : ACS-75203

ESQUIRE MONEY GUARANTEES LIMITED

NOTES ON ACCOUNTS AND SIGNIFICANT ACCOUNTING POLICIES FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026

Note	Particulars
1	Significant Accounting Policies
1.1	Basis of Accounting and Preparation of Financial Statements The Financial Statements have been prepared under the Historical Cost Convention and materially comply with the mandatory accounting standards as prescribed under section 133 of the Companies Act, 2013 ('the Act') read with Rule 7 of Companies (Account) Rules, 2014, the provision of the Act (to the extent notified). Accounting policies have been consistently applied in the preparation of financial statements.
1.2	Use of Estimates The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent liabilities as at the date of financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from these estimates. Any revision to accounting estimates is recognized in the period in which the results are known / materialized.
1.3	Fixed Assets Fixed Assets are stated at cost of acquisition less accumulated depreciation. Cost includes all expenses, direct and indirect, specifically attributable to its acquisition and bringing it to its current location and working condition for its intended use.
1.4	Depreciation and Amortisation No Depreciation Provided on Fixed Assets during the year.
1.5	Cash and Cash Equivalents Cash comprises cash on hand and demand deposits with banks.
1.6	Revenue Recognition Both income and expenditure items are recognized on accrual and prudent basis.
1.7	Earning per Share Basic earnings per share is computed by dividing the profit / (Loss) after tax (including the post tax effect of extraordinary items, if any by the weighted average number of equity shares outstanding during the year.
1.8	Expenses: All expenses are accounted for on accrual basis.
1.9	Taxes on Income: Current tax is determined as the amount of tax payable in respect of taxable income at applicable rate of tax for the year. The Government of India, on 20/09/2019, vide the Taxation Laws (Amendment) Ordinance 2019, inserted a new Section 115BAA in the Income Tax Act, 1961, which provides an option to the Company for paying Income Tax at reduced rates as per the provisions/conditions defined in the said section. The Company is continuing to provide for income tax at old rates, based on the available outstanding MAT credit entitlement and various exemptions and deductions available to the Company under the Income Tax Act, 1961.
1.10	Provisions, Contingent Liabilities & Contingent Assets: a) Provisions are recognised in respect of obligations where, based on the evidence available, their existence at the Balance Sheet date is considered probable. Contingent liabilities are shown by way of Notes to the Accounts in respect of obligations where, based on the evidence available, their existence at the Balance Sheet date is considered not probable. b) Contingent assets are not recognised in the Accounts.
1.11	Loans and advances Proper confirmation has been obtained from third party regarding loans obtained by the organisation.
1.12	Liabilities towards Macro, Small & Medium Enterprises As per provisions of Macro, Small and Medium Enterprises Development Act, 2006, there are no such enterprises to whom the Company owe dues which are outstanding for more than 45 days at the Balance Sheet date to the extent such enterprises have been identified on the basis of information available with the company.

ESQUIRE MONEY GUARANTEES LIMITED

Notes Forming Part of the Financial Statements for the year ended 31st March, 2026

Note 2 Share Capital

(₹ in Lakhs)

Particulars	As at 31st March, 2026		As at 31st March, 2025	
	Number of Shares	Rs.	Number of Shares	Rs.
(a) Authorised Equity Shares of Re.10/- each with voting rights	70,00,000	700.00	70,00,000	700.00
(b) Issued, Subscribed and Paid - up Equity Shares of Re.10/- each with voting rights	22,05,000	220.50	22,05,000	220.50
Total :	22,05,000	220.50	22,05,000	220.50

(A) Reconciliation of the number of shares and amount outstanding at the beginning and at the end of the reporting period:

Particulars	Number of shares	Rs.	Number of shares	Rs.
Opening Balance	22,05,000	220.50	22,05,000	220.50
Change during the year	-	-	-	-
Closing Balance	22,05,000	220.50	22,05,000	220.50

(B) Rights. Preference and Restriction attached to shareholders

Equity Shares : The Company has one class of equity shares having a par value of Rs. 10 per Share. Each Shareholder is eligible for one vote per share held. In the event of liquidation, the equity shareholder are eligible to receive the remaining assets of the company after distribution of all preferential amounts in proportion to their shareholding.

(C) Details of shares held by each shareholder holding more than 5% shares:

Class of shares / Name of shareholder	As at 31st March, 2026		As at 31st March, 2025	
	Number of shares held	% holding in that class of shares	Number of shares held	% holding in that class of shares
Equity Shares with voting rights				
NIL	NIL	NIL	NIL	NIL

ESQUIRE MONEY GUARANTEES LIMITED

Notes Forming Part of the Financial Statements for the year ended 31st March, 2026

Note 3 Reserves and Surplus

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Securities Premium Account	392.00	392.00
Surplus / (Deficit) in Statement of Profit and Loss		
Opening Balance	(137.66)	(134.66)
Add : Profit / (Loss) for the Current Year	(56.37)	(3.00)
Closing Balance	(194.03)	(137.66)
Total :	197.97	254.34

Note 4 Other Current Liabilities

Particulars	As at 31st March, 2026	As at 31st March, 2025
Audit Fees Payable	0.20	0.10
Liscense Fees Payable	1.95	-
Listing Fees Payable	-	21.63
Salary Payable	0.29	0.29
Service Charges Payable	0.25	0.25
Professional Charges Payable	0.17	0.19
TDS Payable	0.02	-
Total :	2.87	22.45

Note 5 Non Current Investments

Particulars	As at 31st March, 2026	As at 31st March, 2025
Investments in Shares	323.19	397.79
Total :	323.19	397.79

Note 6 Inventories

Particulars	As at 31st March, 2026	As at 31st March, 2025
Finished Goods	2.00	2.00
Total :	2.00	2.00

ESQUIRE MONEY GUARANTEES LIMITED**Notes Forming Part of the Financial Statements for the year ended 31st March, 2025****Note 7 Trade Receivable****(₹ in Lakhs)**

Particulars	As at 31st March, 2026	As at 31st March, 2025
Outstanding for a period exceeding six months from the due date	-	-
Others Debts	-	-
a) Secured Considerd Goods	-	-
b) Unsecured Considerd Goods	34.80	34.80
c)Doubtful	-	-
Total :	34.80	34.80

Note 8 Cash & Cash Equivalents

Particulars	As at 31st March, 2026	As at 31st March, 2025
Balances with Banks		
In Current Accounts	0.53	0.38
Cash on hand	4.76	11.35
Total :	5.30	11.72

Note 9 Short Term Loans and Advances

Particulars	As at 31st March, 2026	As at 31st March, 2025
Loans & Advances	12.43	7.35
Deposit	42.74	42.74
TDS Receivable	0.89	0.88
Total :	56.06	50.98

Note 10 Revenue

Particulars	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Consultancy Charges	8.78	8.33
Total :	8.78	8.33

Note 11 Other Income

Particulars	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Dividend	0.11	0.08
Interest : IT Refund	0.00	-
Total :	0.11	0.08

Note 12 Changes in Inventory of Finished Goods

Particulars	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Opening Stock	2.00	2.00
Less: Closing Stock	2.00	2.00
Increase / (Decrease) in Stocks	-	-

ESQUIRE MONEY GUARANTEES LIMITED

Notes Forming Part of the Financial Statements for the year ended 31st March, 2026

Note 13 Employee Benefits Expenses

(□ in Lakhs)

Particulars	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Salary	4.38	3.77
Staff Welfare Expenses	0.08	0.08
Total :	4.46	3.85

Note 14 Other Expenses

Particulars	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Annual Listing Fees	3.84	3.54
Auditors Remuneration	0.10	0.10
Advertisement and Publicity	0.35	0.38
Bank Charges	-	0.00
BSE / SEBI Fine & Penalty	45.94	-
CDSL / NSDL Fees	0.21	0.21
Conveyance	0.07	0.09
Demat Charges	0.10	-
E-Voting Fees	0.26	0.26
Filing Fees	0.02	0.02
Rent, Rates & Taxes	1.95	-
Loss on sale of Investments	0.60	0.05
Office Expenses	0.20	0.12
Postage & Courier	0.04	0.06
Printing & Stationery	0.05	0.07
Professional Charges	6.36	2.27
Registrar Expenses	0.21	0.21
Telephone & Internet Expenses	0.39	0.06
Website Maintenance Charges	0.11	0.11
Total :	60.79	7.56

Note 15 : The figures have been rounded off to the nearest rupee.

Note 16 : Disclosures of related party transactions (as identified & certified by the management) : As per Accounting Standard-18- 'Related Party Disclosures' issued by the Institute of Chartered Accountants of India - Nil.

AS PER OUR REPORT OF EVEN DATE ATTACHED

For and on behalf of the Board

For Rajesh U Shah & Associates

Chartered Accountants

Firm Registration No. 327799E

Sd/-

Manoj Chander Pandey

Managing Director

DIN : 05261183

Sd/-

Peeyush Sethia

Director & CFO

DIN : 09850692

Sd/-

Rajesh Shah

(Proprietor)

MRN: 016230

Sd/-

Priyanka Gupta

Company Secretary

Membership No. : ACS-75203

Place : Kolkata

Date : 18.05.2026

UDIN : 26056550LXVBLY8232

ESQUIRE MONEY GUARANTEES LIMITED**Cash Flow Statement for the year ended 31st March, 2026**

Pursuant to clause 32 of the listing agreement

	For the Year ended 31st March, 2026	(Rupees in Lakhs) For the Year ended 31st March, 2025
A. <u>Cash Flow From Operating Activities</u>		
Net Profit Before Tax :	(56.360)	(2.999)
Adjustment for -		
Depreciation	-	-
Dividend Income	(0.113)	(0.082)
Loss on Sale of Investments	0.598	0.052
	<u>(55.875)</u>	<u>(3.029)</u>
Operating Profit before working capital changes:	(55.875)	(3.029)
Adjustment for -		
Loans & Advances	(5.079)	(0.082)
Stock of Shares	-	-
Trade Receivable	-	-
Current Liabilities & Provision	<u>(19.579)</u>	<u>3.585</u>
	<u>(24.659)</u>	<u>3.503</u>
Cash generated from Operation:	(80.534)	0.474
Adjustment for -		
Income Tax Paid	<u>(0.009)</u>	<u>-</u>
Net Cash from Operating Activities	<u>(80.543)</u>	<u>0.474</u>
B. <u>Cash Flow from Investing Activities</u>		
Adjustment for -		
Investments	74.002	6.448
Dividend Income	<u>0.113</u>	<u>0.082</u>
Net Cash Used in Investing Activities	<u>74.116</u>	<u>6.530</u>
C. <u>Cash Flow from Financing Activities</u>		
Capital Raised due to Private Placement	<u>-</u>	<u>-</u>
Net Cash used in Financing Activities	<u>-</u>	<u>-</u>
Net increase in Cash & Cash Equivalents (A+B+C)	(6.427)	7.004
Cash & Cash Equivalents as at Opening Balance	<u>11.724</u>	<u>4.720</u>
Cash & Cash Equivalents as at Closing Balance	<u><u>5.297</u></u>	<u><u>11.724</u></u>

For and on behalf of the Board

Place : Mumbai
Date : 18.05.2026Manoj Chander Pandey
Managing Director
DIN : 05261183Peeyush Sethia
Director & CFO
DIN : 09850692**Auditor's Certificate**

We have examined the above Cash Flow Statement of M/s. Esquire Money Gaurantees Ltd for the year ended 31st March 2026. The statement have been prepared by the Company in accordance with the requirement of Clause 32 of the Listing Agreements with various Stock Exchanges and is based on and in agreement with the corresponding Profit & Loss Account and Balance Sheet of the Company covered by our report to the Members of the Company.

For Rajesh U Shah & Associates

Chartered Accountants

Firm Registration No. 327799E

Sd/-

Rajesh Shah

(Proprietor)

MRN: 016230

Place : Kolkata

Date : 18.05.2026

UDIN : 26056550LXVBLY8232

BOOK POST

If undelivered return to :

Esquire Money Guarantees Limited

A-201, 2nd Floor, Navneelam Premises CHS., 108,
DR R G Thadani Marg, Podar Hospital,
Worli, Mumbai City, Maharashtra, 400018