

CARYSIL

GERMAN ENGINEERED

ACCELERATING MOMENTUM

CARYSIL LIMITED | Q2 FY27 Investor Presentation

November 2026

BRAND DEVELOPMENT | TALENT ACQUISITION | INNOVATION | GLOBALISATION | DIVERSIFICATION | EXPANSION

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Q2 & H1 FY27 Highlights

Carysil : World Class Manufacturing - Made in India

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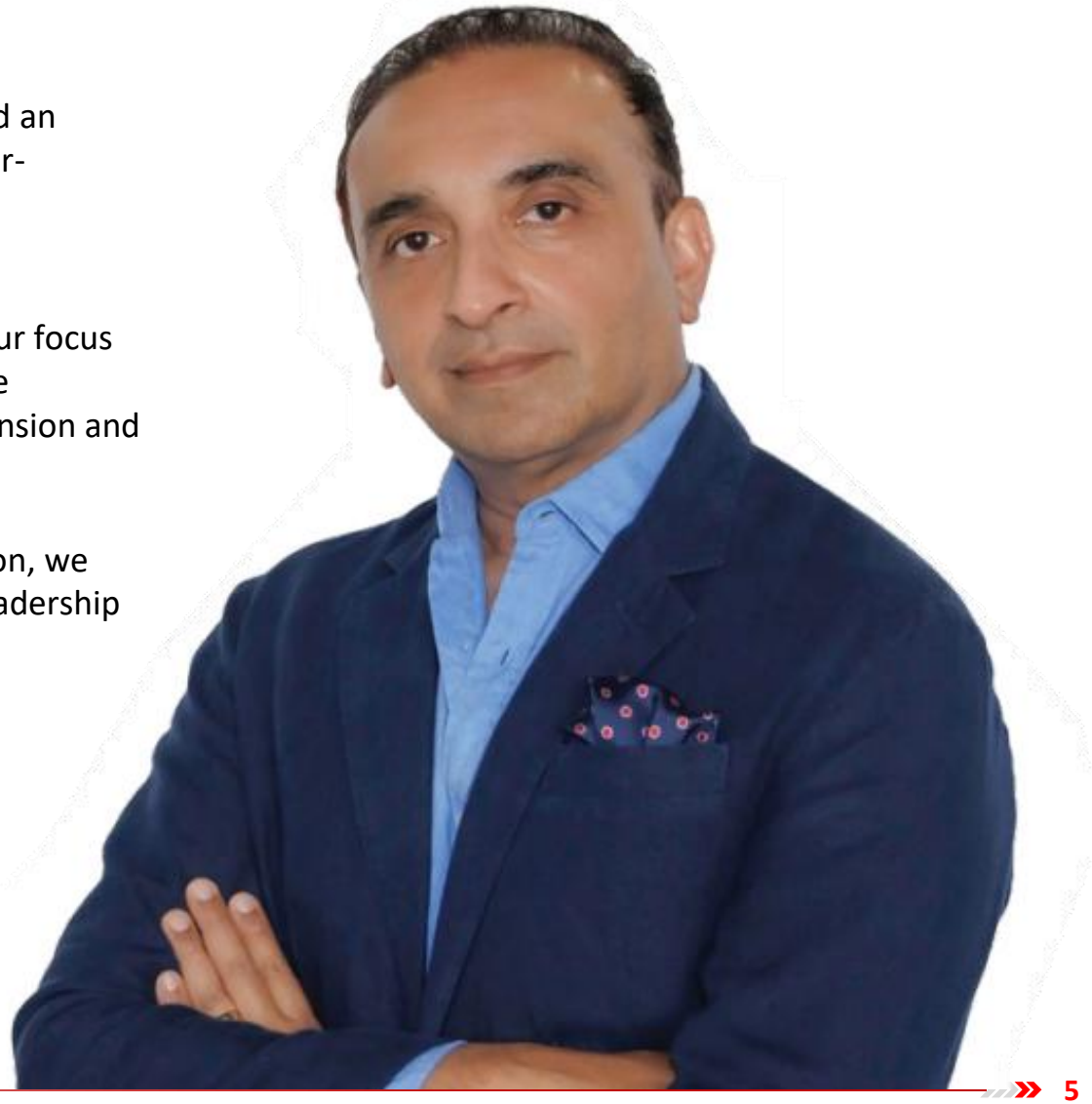
Carysil's journey has been built on German engineering, world-class manufacturing and an unwavering commitment to quality, design and innovation. Strong execution, customer-centricity and global partnerships have enabled us to build a resilient platform serving customers across international markets.

As India's premium kitchen solutions market continues to evolve, we are sharpening our focus on premiumisation, design-led innovation and expanding our domestic presence, while strengthening our global footprint through technology-driven products, category expansion and long-standing customer relationships.

Backed by strong fundamentals, disciplined capital allocation and continuous innovation, we remain well positioned to create sustainable long-term value and reinforce Carysil's leadership as a global premium kitchen solutions brand.

”

Chirag Parekh,
Chairman & Managing Director



Operational Highlights



Quartz Sink: Capacity utilisation stood at **92% in Q2 FY27** and **90% in H1 FY27**, reflecting healthy demand. Addition of 2.5 lakh units p.a. remains on track for **commissioning by end-FY27**.

Stainless-Steel Sink: Capacity utilisation stood at **91% in Q2 FY27** and **85% in H1 FY27**, indicating healthy utilisation of the expanded manufacturing capacity.

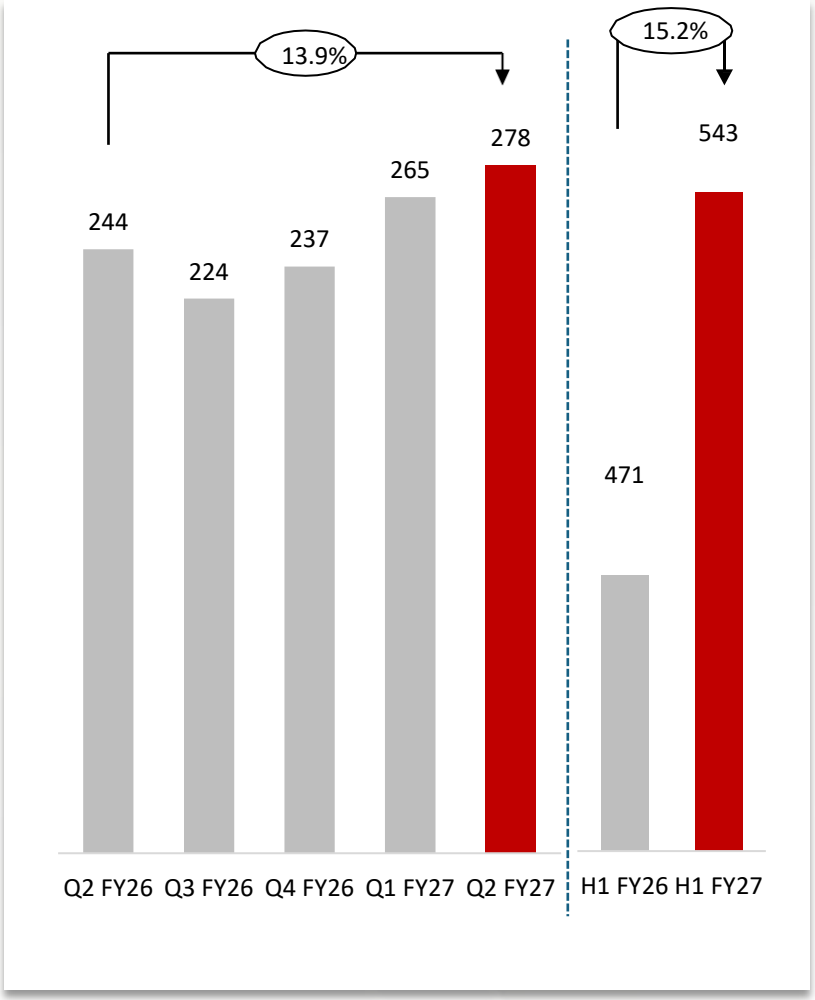
Kitchen Appliances: Expansion across **hobs, ovens, microwaves and food waste disposers** remains on schedule, with commercial operations expected by **end-FY27**. The expansion will **double total capacity to 100,000 units p.a.**, supporting the company's growth across the appliances portfolio.

Faucets: Expansion of the faucets manufacturing facility from **50,000 to 100,000 units p.a.** is progressing as planned and remains on track for **commissioning by end-FY27**, doubling the company's faucet manufacturing capacity.

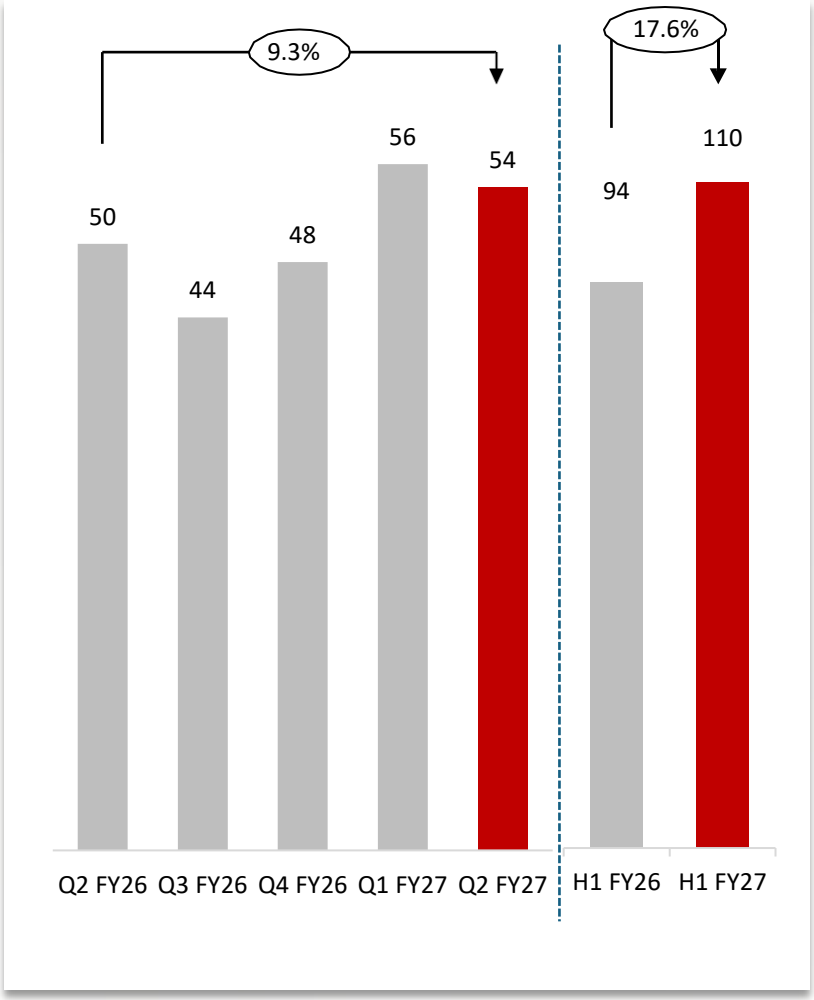
Sustained Operating Momentum over past 5 Quarters

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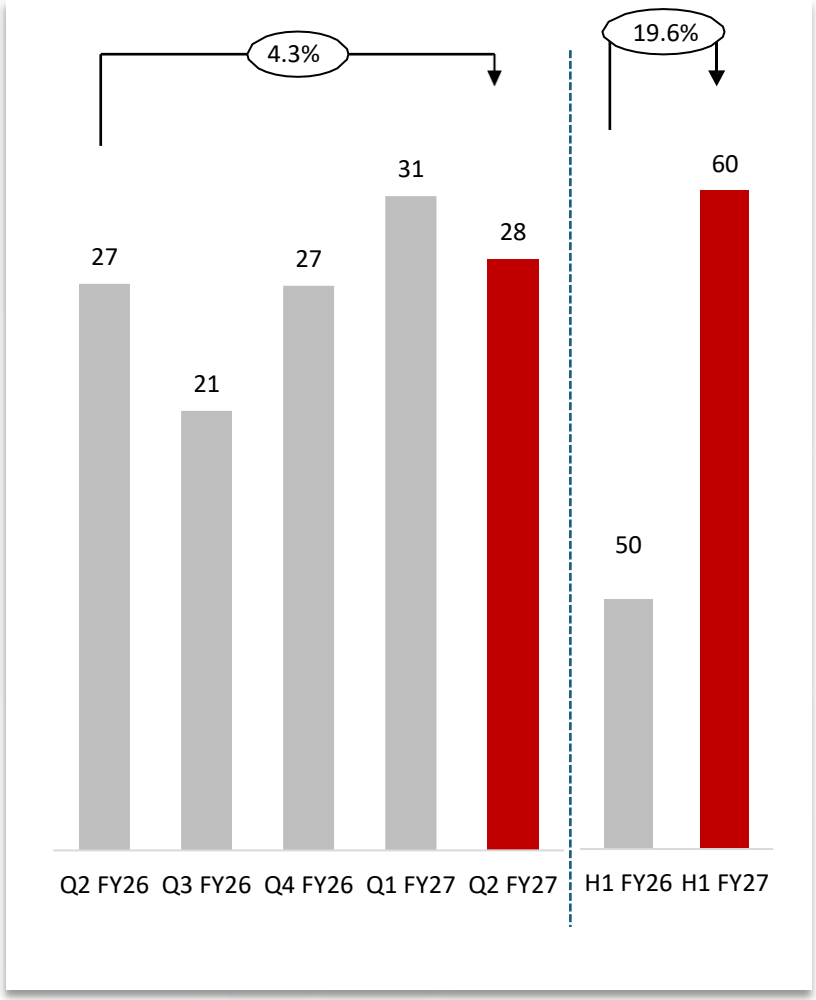
Total Income* (Rs Cr)



EBITDA (Rs Cr)



PAT After MI (Rs Cr)

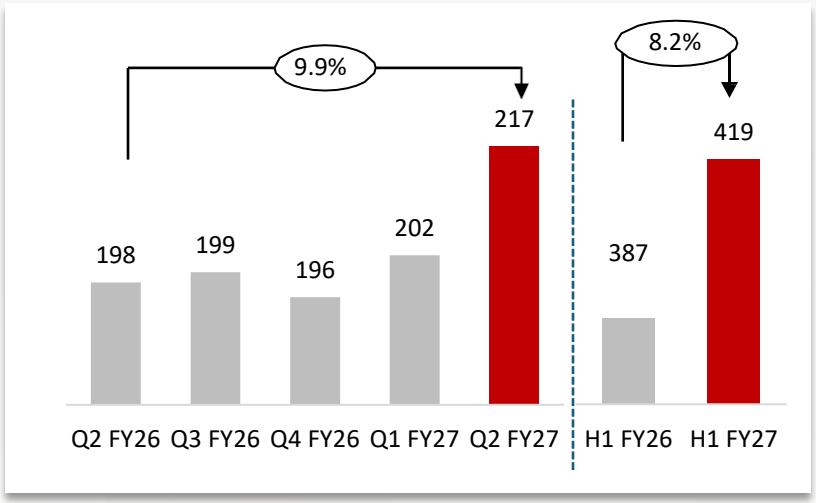


**Includes gain / (loss) on Foreign Exchange*

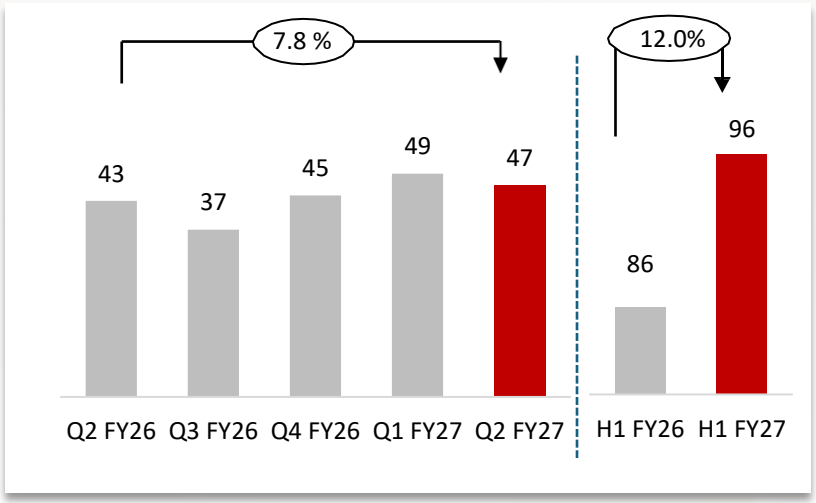
Sustained Operating Momentum over past 5 Quarters

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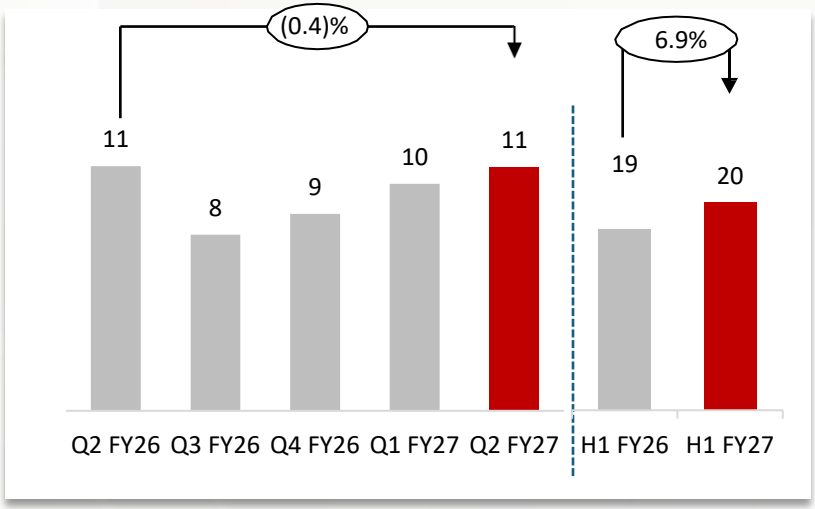
Quartz Sink (Units in '000s)



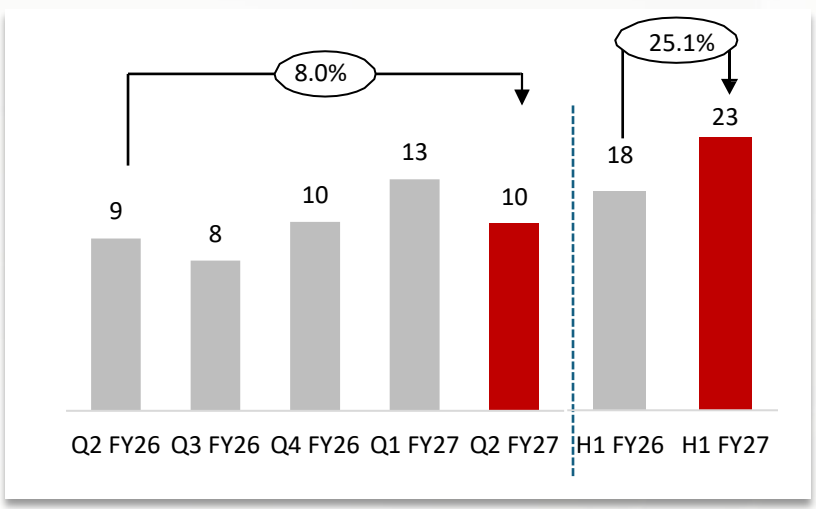
Steel Sink (Units in '000s)



Kitchen Appliances & Others (Units in '000s)



Faucets (Units in '000s)

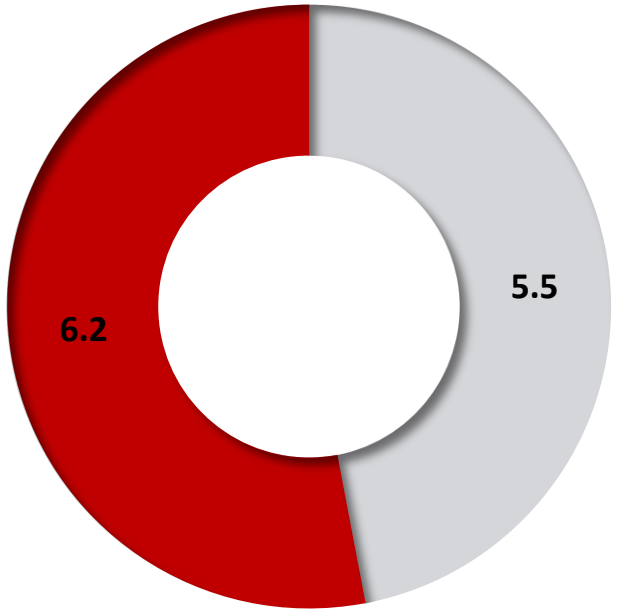


#Kitchen Appliances & Others: Includes Sternhagen, tiles & Others

Strengthening International Presence

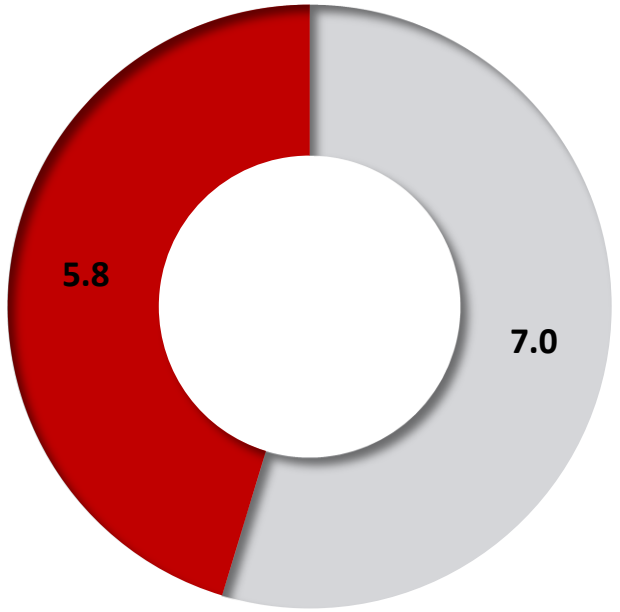
Carysil Products Limited

Revenue (Mn. GBP)



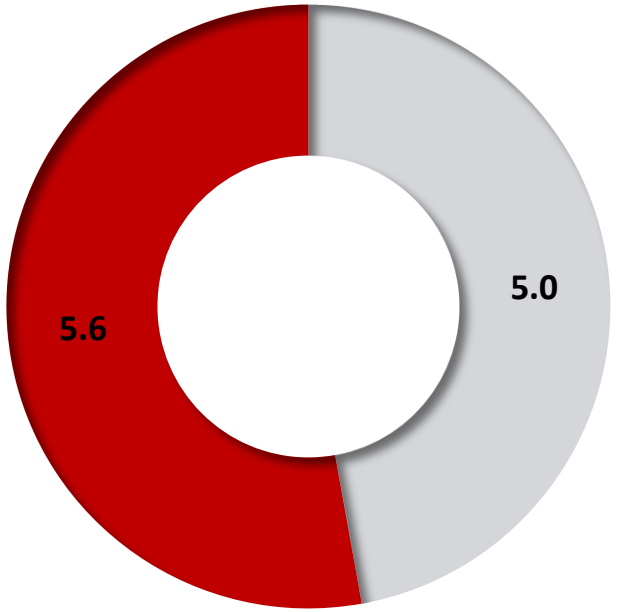
Carysil Surfaces Limited

Revenue (Mn. GBP)



United Granite LLC

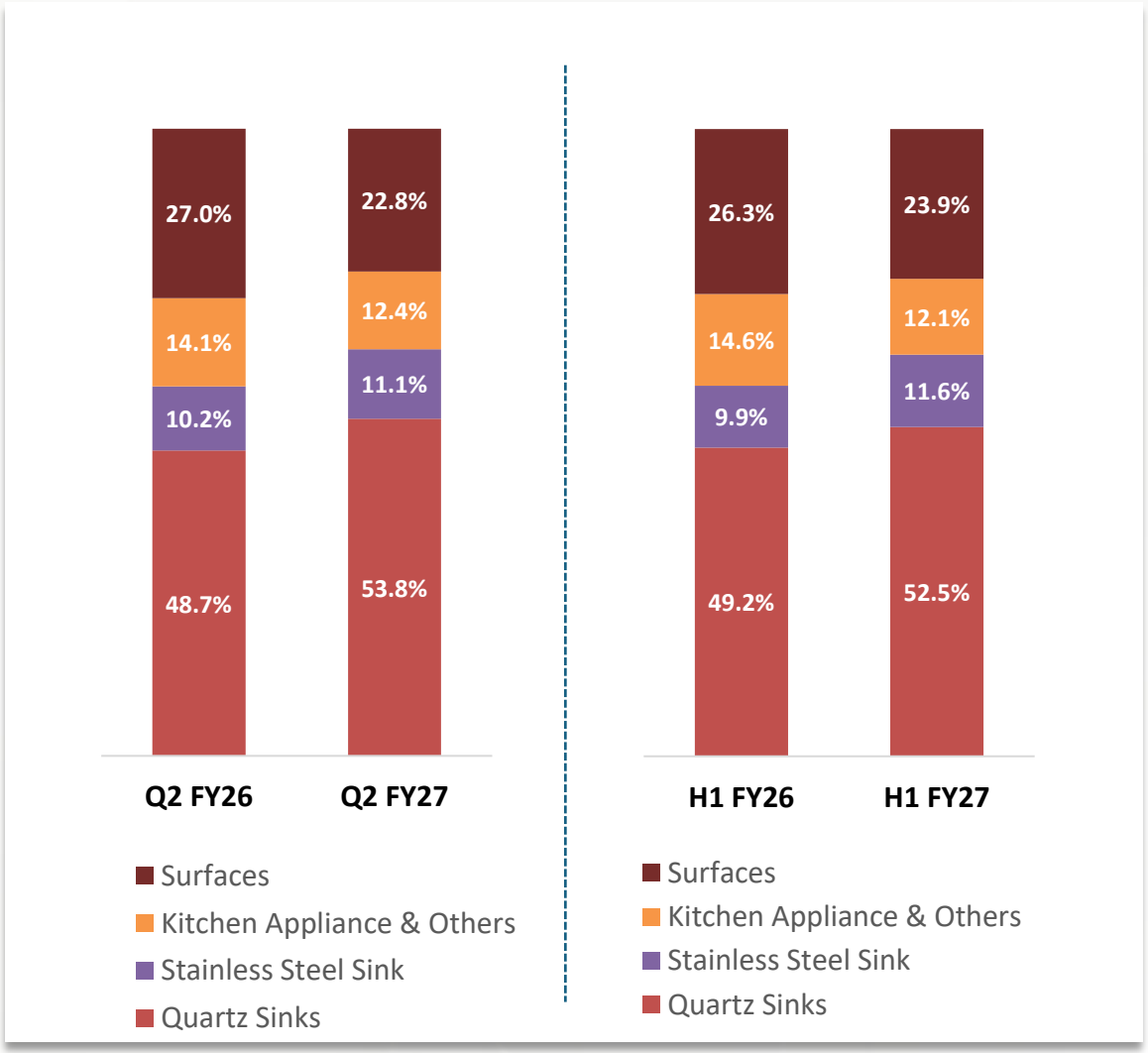
Revenue (Mn. $)



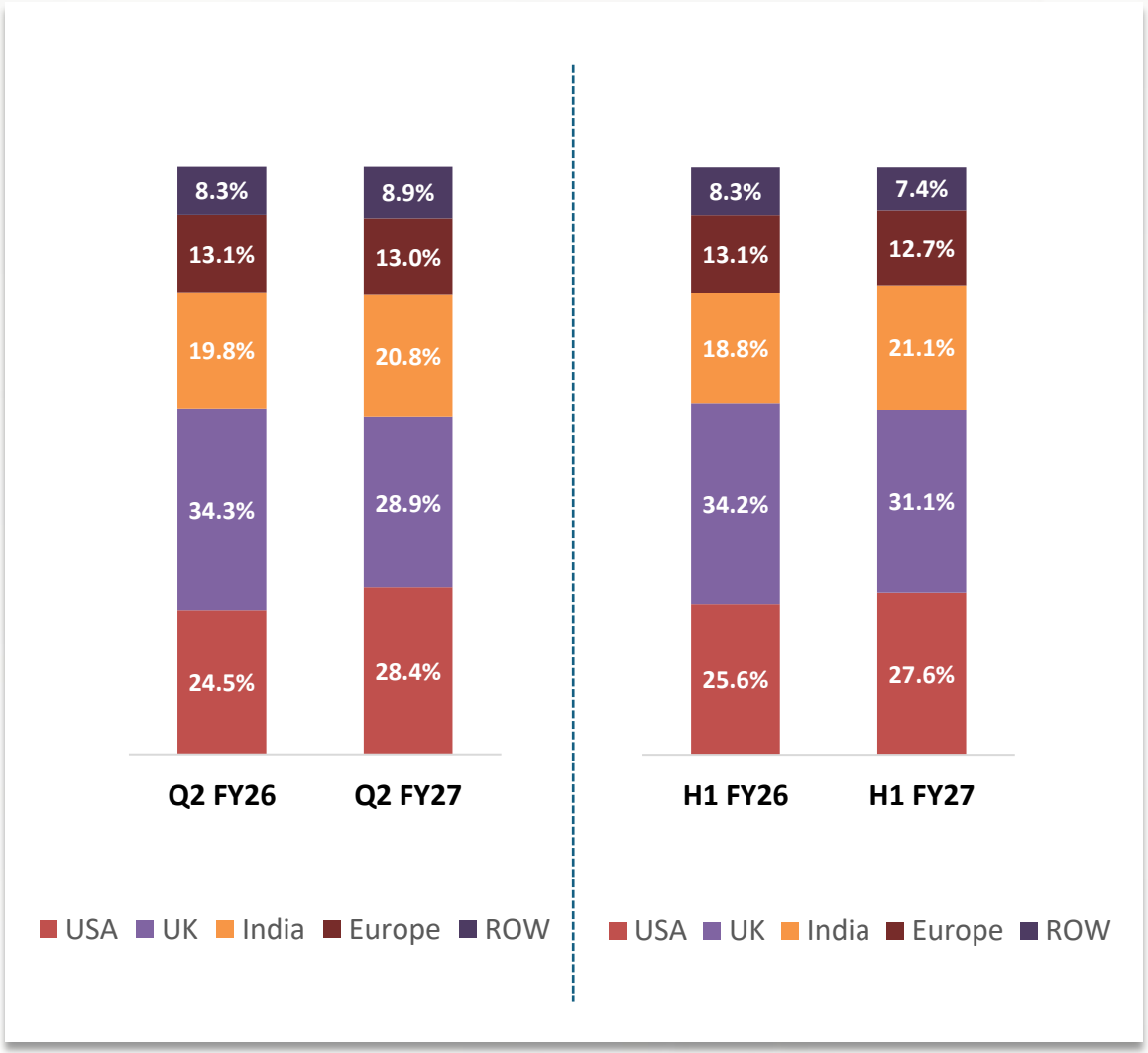
Balanced Revenue Profile

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Product-wise Revenue



Geography-wise Revenue



Standalone Profit & Loss Statement

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Particulars (Rs. Crs.)	Q2 FY27	Q2 FY26	Y-o-Y	Q1 FY27	Q-o-Q	H1FY27	H1FY26	Y-o-Y	FY26
Revenue	**156.5**	**131.1**	**19.4%**	**137.2**	**14.0%**	**293.7**	**256.0**	**14.7%**	**504.6**
Gain / (Loss) on Foreign Exchange	2.1	3.2	-33.6%	2.5	-14.9%	4.6	3.6	28.9%	7.3
Total Income	**158.6**	**134.3**	**18.1%**	**139.7**	**13.5%**	**298.3**	**259.6**	**14.9%**	**511.9**
Raw Material	68.8	59.6	15.4%	57.9	18.8%	126.6	115.2	9.9%	220.2
Gross Profit	**89.8**	**74.7**	**20.2%**	**81.8**	**9.8%**	**171.6**	**144.4**	**18.9%**	**291.7**
Gross Profit Margin	**56.6%**	**55.6%**	**101 bps**	**58.6%**	**-194 bps**	**57.5%**	**55.6%**	**193 bps**	**57.0%**
Employee Expenses	14.1	11.3	25.0%	13.2	6.4%	27.3	22.3	22.6%	46.7
Other Expenses	41.6	33.0	26.3%	35.6	17.0%	77.2	63.3	22.0%	129.4
EBITDA	**34.1**	**30.5**	**12.0%**	**33.0**	**3.3%**	**67.1**	**58.8**	**14.1%**	**115.6**
EBITDA Margin (%)	**21.5%**	**22.7%**	**-118 bps**	**23.6%**	**-213 bps**	**22.5%**	**22.7%**	**-16 bps**	**22.6%**
Other Income	3.3	2.4	39.1%	2.5	31.3%	5.8	4.7	25.1%	10.0
Depreciation	8.0	7.1	12.2%	7.7	3.9%	15.7	14.2	10.6%	29.1
EBIT	**29.4**	**25.7**	**14.4%**	**27.9**	**5.7%**	**57.3**	**49.3**	**16.2%**	**96.6**
EBIT Margin (%)	**18.6%**	**19.2%**	**-60 bps**	**19.9%**	**-138 bps**	**19.2%**	**19.0%**	**21 bps**	**18.9%**
Finance Cost	2.6	2.5	3.6%	2.4	7.4%	5.0	5.4	-6.2%	10.4
Exceptional Items	0.0	0.0		0.0		0.0	0.0		-1.0
Profit Before Tax	**26.8**	**23.2**	**15.5%**	**25.4**	**5.5%**	**52.3**	**44.0**	**18.9%**	**85.2**
Tax	7.0	5.8	20.4%	6.6	6.5%	13.6	11.2	20.9%	21.5
Profit After Tax	**19.8**	**17.4**	**13.9%**	**18.9**	**5.1%**	**38.7**	**32.7**	**18.2%**	**63.7**
PAT After Tax Margin(%)	**12.5%**	**13.0%**	**-46 bps**	**13.5%**	**-100 bps**	**13.0%**	**12.6%**	**36 bps**	**12.4%**
EPS	6.97	6.12	13.9%	6.63	5.1%	13.60	11.51	18.2%	22.39

Standalone Balance Sheet

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Assets (Rs. Crs.)	Sep-26	Mar-26
Non-current assets	**412.6**	**355.9**
Property Plant & Equipment	213.9	210.2
Right to use of assets	16.9	8.6
Goodwill	-	-
Intangible Assets	2.0	2.3
Capital Work in Progress	38.1	24.4
Financial Assets		
(i) Others Non-Current Financial Asset	43.1	33.1
(ii) Loans	89.6	73.8
Other Non-Current Assets	9.0	3.6
Current Assets	**300.2**	**294.1**
Inventories	127.1	118.7
Financial Assets		
(i) Trade receivables	115.5	96.9
(ii) Cash and Cash Equivalents	0.6	1.3
(iii) Bank Balances other than above	19.9	44.7
(iv) Loans	0.4	5.2
(v) Other Current Financial Assets	3.2	4.6
Other Current Assets	33.5	22.2
Current Tax Assets (Net)	0.0	0.6
Total Assets	**712.8**	**650.0**

Liabilities (Rs. Crs.)	Sep-26	Mar-26
Total Equity	**496.9**	**466.5**
Share capital	5.7	5.7
Other Equity	491.2	460.8
Non Controlling Interest	0.0	-
Non-Current liabilities	**41.2**	**20.6**
Financial Liabilities		
(i) Borrowings	21.1	8.8
Lease Liabilities	13.5	6.0
Deferred Tax liabilities (Net)	4.5	3.7
Provisions	2.2	2.2
Other financial Liabilities		
Current liabilities	**174.6**	**162.9**
Financial Liabilities		
(i) Borrowings	90.2	104.1
(ii) Trade payables	67.5	42.9
(iii) Other Financial Liabilities	5.1	4.0
Lease Liabilities	4.9	4.3
Other current liabilities	3.6	4.2
Provisions	1.8	2.4
Current Tax Liabilities	1.5	1.0
Total Equity and Liabilities	**712.8**	**650.0**

Standalone Cashflow Statement

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Particulars (Rs. Crs.)	H1 FY27	H1 FY26
Net Profit For The Year	**38.7**	**32.7**
Adjustments for: Non-Cash Items / Other Investment or Financial Items	28.8	27.1
Operating profit before working capital changes	**67.4**	**59.8**
Changes in working capital	-19.6	5.3
Cash generated from Operations	**47.9**	**65.1**
Direct taxes paid (net of refund)	-11.8	-9.8
Net Cash from Operating Activities	**36.1**	**55.3**
Net Cash from Investing Activities	**-19.5**	**-28.4**
Net Cash from Financing Activities	**-17.2**	**-25.9**
Net Increase/Decrease in Cash and Cash equivalents	**-0.7**	**1.0**
Add: Cash & Cash equivalents at the beginning of the period	1.3	1.4
Cash & Cash equivalents at the end of the period	**0.6**	**2.5**

Consolidated Profit & Loss Statement -

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Particulars (Rs. Crs.)	Q2FY27	Q2FY26	Y-o-Y	Q1FY27	Q-o-Q	H1FY27	H1FY26	Y-o-Y	FY26
Revenue	**275.7**	**240.7**	**14.6%**	**262.1**	**5.2%**	**537.9**	**467.7**	**15.0%**	**924.0**
Gain / (Loss) on Foreign Exchange	2.3	3.4	-32.2%	2.6	-13.4%	4.9	3.6	35.5%	7.9
Total Income	**278.0**	**244.0**	13.9%	**264.8**	5.0%	**542.8**	**471.3**	15.2%	**931.8**
Raw Material	128.3	115.8	10.7%	119.6	7.2%	247.9	223.4	10.9%	428.4
Gross Profit	**149.7**	**128.2**	**16.8%**	**145.1**	**3.2%**	**294.9**	**247.8**	**19.0%**	**503.4**
Gross Profit Margin	**53.9%**	**52.5%**	**133 bps**	**54.8%**	**-96 bps**	**54.3%**	**52.6%**	**174 bps**	**54.0%**
Employee Expenses	24.7	21.2	16.2%	24.5	0.8%	49.1	43.4	13.1%	88.7
Other Expenses	71.0	57.5	23.5%	64.7	9.8%	135.7	110.8	22.4%	229.7
EBITDA	**54.1**	**49.5**	**9.3%**	**56.0**	**-3.5%**	**110.1**	**93.6**	**17.6%**	**185.0**
EBITDA Margin (%)	**19.4%**	**20.3%**	**-83 bps**	**21.2%**	**-172 bps**	**20.3%**	**19.9%**	**42 bps**	**19.9%**
Other Income	2.2	1.3	73.4%	1.4	64.4%	3.6	2.3	56.6%	5.3
Depreciation	11.5	9.5	20.3%	10.6	8.6%	22.1	19.0	16.2%	39.6
EBIT	**44.8**	**41.2**	**8.7%**	**46.8**	**-4.3%**	**91.6**	**76.9**	**19.1%**	**150.7**
EBIT Margin (%)	**16.1%**	**16.9%**	**-77 bps**	**17.7%**	**-156 bps**	**16.9%**	**16.3%**	**56 bps**	**16.2%**
Finance Cost	4.7	4.9	-3.3%	4.7	0.4%	9.4	10.2	-8.0%	19.7
Exceptional Items	0.0	0.0		0.0		0.0	0.0		-1.1
Profit Before Tax	**40.1**	**36.3**	**10.3%**	**42.1**	**-4.8%**	**82.2**	**66.7**	**23.3%**	**129.9**
Tax	11.1	8.9	24.2%	10.1	10.0%	21.2	16.3	29.4%	30.9
Profit After Tax	**29.0**	**27.4**	**5.8%**	**32.1**	**-9.5%**	**61.1**	**50.3**	**21.3%**	**99.0**
PAT After Tax Margin(%)	**10.4%**	**11.2%**	**-80 bps**	**12.1%**	**-167 bps**	**11.2%**	**10.7%**	**57 bps**	**10.6%**
MI	0.6	0.2	178.3%	0.6	3.2%	1.3	0.3	293.8%	0.8
PAT After MI	**28.4**	**27.2**	**4.3%**	**31.4**	**-9.7%**	**59.8**	**50.0**	**19.6%**	**98.2**
PAT After MI Margin(%)	**10.2%**	**11.1%**	**-94 bps**	**11.9%**	**-167 bps**	**11.0%**	**10.6%**	**41 bps**	**10.5%**
EPS	9.97	9.56	4.3%	11.05	-9.8%	21.02	17.59	19.5%	34.52

Consolidated Balance Sheet

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Assets (Rs. Crs.)	Sep-26	Mar-26
Non-current assets	**576.8**	**520.9**
Property Plant & Equipment	313.2	310.5
Right to use of assets	25.2	15.0
Goodwill	113.8	113.8
Intangible Assets	38.0	39.4
Capital Work in Progress	41.9	25.3
Financial Assets		
(i) Others Non-Current Financial Asset	25.8	5.0
(ii) Loans	0.2	0.4
Other Non-Current Assets	18.7	11.5
Current Assets	**531.6**	**521.3**
Inventories	256.6	259.1
Financial Assets		
(i) Trade receivables	201.1	160.7
(ii) Cash and Cash Equivalents	11.7	7.6
(iii) Bank Balances other than above	12.4	51.0
(iv) Loans	0.4	0.7
(v) Other Current Financial Assets	3.7	5.6
Other Current Assets	45.7	36.1
Current Tax Assets (Net)	0.0	0.6
Total Assets	**1108.4**	**1042.2**

Liabilities (Rs. Crs.)	Sep-26	Mar-26
Total Equity	**666.0**	**614.4**
Share capital	5.7	5.7
Other Equity	653.1	602.7
Non Controlling Interest	7.2	5.9
Non-Current liabilities	**76.7**	**66.2**
Financial Liabilities		
(i) Borrowings	49.2	47.1
Lease Liabilities	16.2	8.5
Deferred Tax liabilities (Net)	8.5	7.8
Provisions	2.8	2.8
Other financial Liabilities		
Current liabilities	**365.8**	**361.7**
Financial Liabilities		
(i) Borrowings	196.2	222.5
(ii) Trade payables	120.6	101.6
(iii) Other Financial Liabilities	7.3	5.5
Lease Liabilities	5.4	4.4
Other current liabilities	17.9	15.8
Provisions	2.0	2.5
Current Tax Liabilities	16.4	9.4
Total Equity and Liabilities	**1108.4**	**1042.2**

Consolidated Cashflow Statement

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Particulars (Rs. Crs.)	H1 FY27	H1 FY26
Net Profit For The Year	**61.1**	**50.3**
Adjustments for: Non-Cash Items / Other Investment or Financial Items	50.0	39.7
Operating profit before working capital changes	**111.1**	**90.0**
Changes in working capital	-32.9	-9.2
Cash generated from Operations	**78.2**	**80.8**
Direct taxes paid (net of refund)	-13.0	-9.5
Net Cash from Operating Activities	**65.2**	**71.4**
Net Cash from Investing Activities	**-16.8**	**-23.9**
Net Cash from Financing Activities	**-44.4**	**-50.9**
Net Increase/Decrease in Cash and Cash equivalents	**4.0**	**-3.4**
Add: Cash & Cash equivalents at the beginning of the period	7.6	12.9
Cash & Cash equivalents at the end of the period	**11.7**	**9.4**

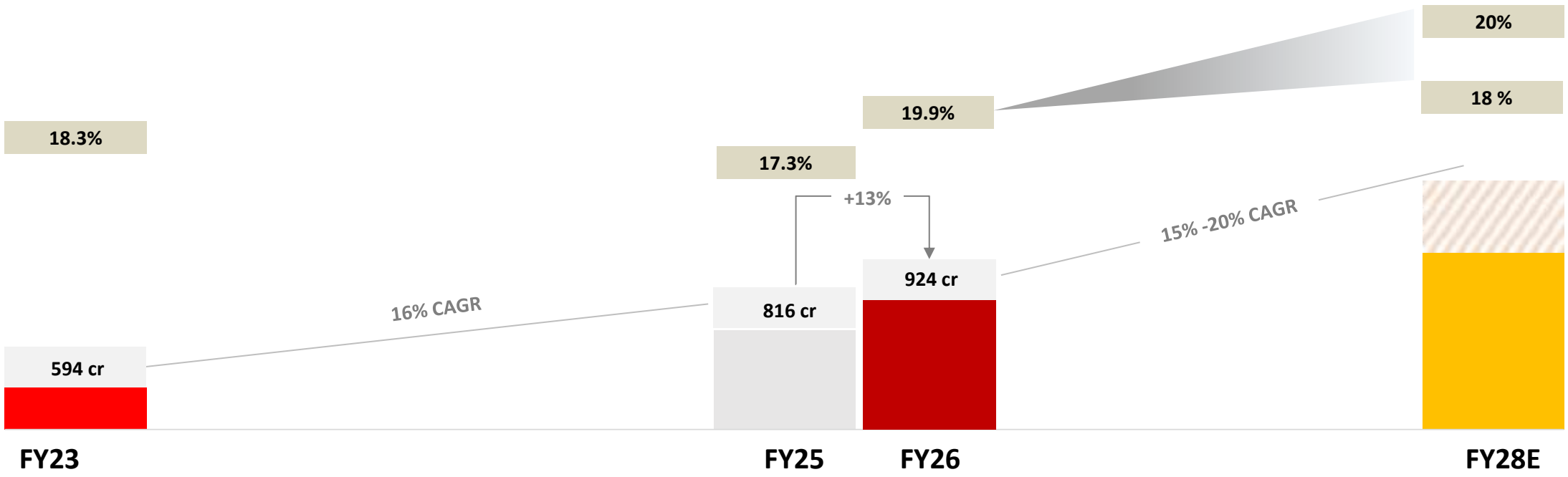
2028 : The Next Frontier

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Growth in Domestic & International Partnerships

Market Expansion Through Distribution & Brand-led Penetration

Product Mix Upgrade & Manufacturing Scale Efficiencies





Company Overview

Precision, Innovation and Quality at Scale

Asia's largest and the world's fourth-largest quartz kitchen sink manufacturer by scale

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Winning Model

- **30+** Years of experience
- Only Manufacturer in Asia with **German Technology** - driving premiumization and brand differentiation.
- Diverse, customized portfolio of **500+ SKUs**
- **One of only four companies** worldwide equipped with proprietary German-engineered technology.

Operational Excellence

- **6 state-of-the-art** manufacturing plants 4 in India and 2 Overseas
- Technology-driven, backed by strong R&D with patented innovations

Installed Capacity*

Product Line	Units pa
Quartz Sinks	10,00,000
Stainless Steel Sinks	2,50,000
Kitchen Appliances	50,000
Faucets	50,000

**As of Q2FY27*

Business Metrics

- **Revenue** CAGR **18%** (FY22-FY26)
- **54%** 5 Year Avg Gross Margin
- **20%** 5 year Avg EBITDA Margins
- PAT CAGR **11%** (FY22-FY26)
- **81% FY26** Exports
- **18%** ROE 5 Years Avg
- **1** Registered Patent
- **24** Registered Designs
- **65** Trademarks

Marketing Strength & Global Reach

- Extensive Global distribution network with strong dealership presence
- Presence across **55+** countries worldwide
- **5000+** dealers across India
- **150+** Galleries in India (Including Shop in Shop)
- **5** State of art Showroom cum Experience centers in India
- **7** Global Offices
- **50+** Global Sales Network
- **100+** Franchise Service Centres







Scaling Products Across a Growing Addressable Market

Completing the Integrated Kitchen-Bath Portfolio

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Kitchen

Quartz Sinks



51% Revenue

USD 3.8 bn

Expected Global Market Size by CY 2034 (CAGR - 6.2%)

- Consumer Preference for Durability
- Aesthetic Appeal and Customization
- Health and Hygiene Awareness

Stainless Steel Sinks



11% Revenue

USD 3.7 bn

Expected Global Market Size by CY 2030 (CAGR - 5.7%)

- Rise in Modular & Prefabricated Construction
- Superior Durability of Stainless Steel

Built-in Appliances



Faucets



12% Revenue

USD 393.9 bn

Expected Global Market Size by CY 2031 (CAGR – 4.0%)

- Compact and multifunctional designs
- Rising demand for energy efficiency and technological advancements in smart appliances

USD 59.3 bn

Expected Global Market Size by CY 2034 (CAGR - 6.4%)

- Rapid adoption of smart & touchless fixtures for hygiene
- Factory-built modular bathrooms boosting prefabricated faucet kits

Surfaces



26% Revenue

USD 195.4 bn

Expected Global Market Size by CY 2034 (CAGR – 3.9%)

- Accelerating renovation & remodeling activity
- Growing preference for sustainable & eco-friendly surfaces

Bathroom

STERNHAGEN
GERMANY



Synergetic Move to Leverage Quartz Technology

Brand owned by **Carysil's** Wholly owned Subsidiary in **Germany, 'Carysil GmbH'**

One Stop Solution for Kitchen & Bath Products

Source: Carysil Annual Report – FY26 **FY26 Revenue Contribution*

A Journey of Scalable Innovation

From brand creation to scale-led margin expansion through technology and premiumization

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(1996 - 2005)

Capability & Export Foundation

1987 : Incorporated in collaboration with Schock GmbH & started composite quartz sink manufacturing.

1993 : Began it's focus on exports of Quartz Sinks.

2004 : Formed 100% export-oriented unit.

Avg Revenue – 11 crores

Avg PAT Margins – 4.8%

(2006 - 2015)

Global Footprint & Brand Build-Up

2010 : First international subsidiary in Germany (Carysil GmbH).

2011 : Started commercial production of Stainless steel sinks via Subsidiary – Carysil Steel Limited.

2013 : Entry into kitchen appliances under the brand name 'Carysil'.

2014 : Acquisition of UK based company - Homestyle Products Limited.

Avg Revenue – 59 crores

Avg PAT Margins – 8.2%

(2016 - 2026)

Technology Validation → Scale → Margin Expansion

2017 : Entry into bath segment under the brand name 'Sternhagen'.

2020 : Incorporation of Carysil USA Inc ; Quartz sinks capacity - 0.5 mn units ; PVD Plant installed.

2021 : Commenced quartz sinks supplies to IKEA.

2022 : Acquired Tickford Orange Ltd. (holding company of Sylmar Technology).

2023 : Incorporation of Carysil FZ- LLC in UAE ; Quartz sinks capacity - 1 mn units ; Acquired The Tap Factory Ltd. and United Granite USA

2025 : Long-term Karran USA contract (150,000 quartz sinks p.a.)

Avg Revenue – 445 crores

Avg PAT Margins – 8.6%

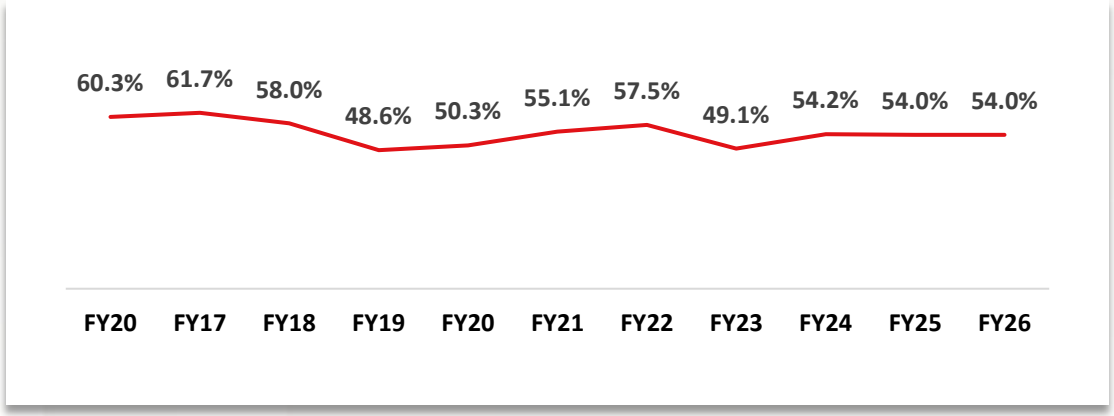
**Consolidated Financial Numbers*

Investment - Led Transition Phase

Margins and returns adjusting amid ongoing growth investments

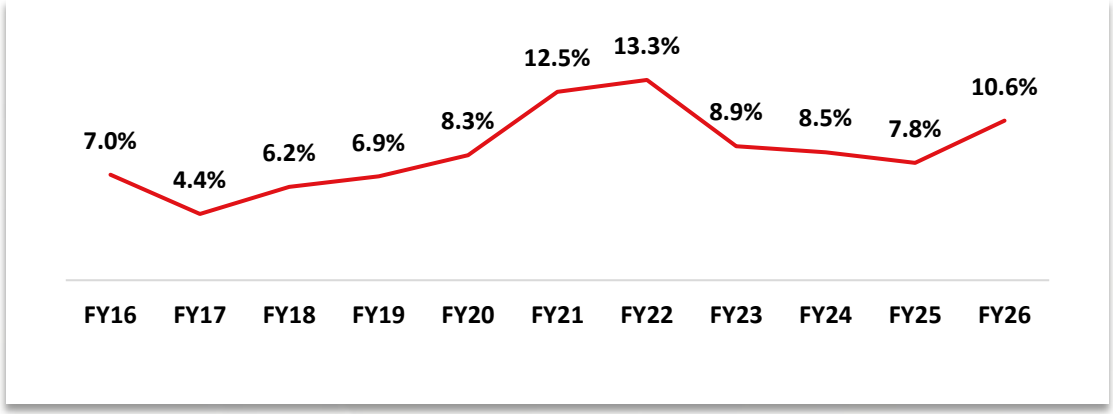
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Gross Margins Normalizing After Peak Levels



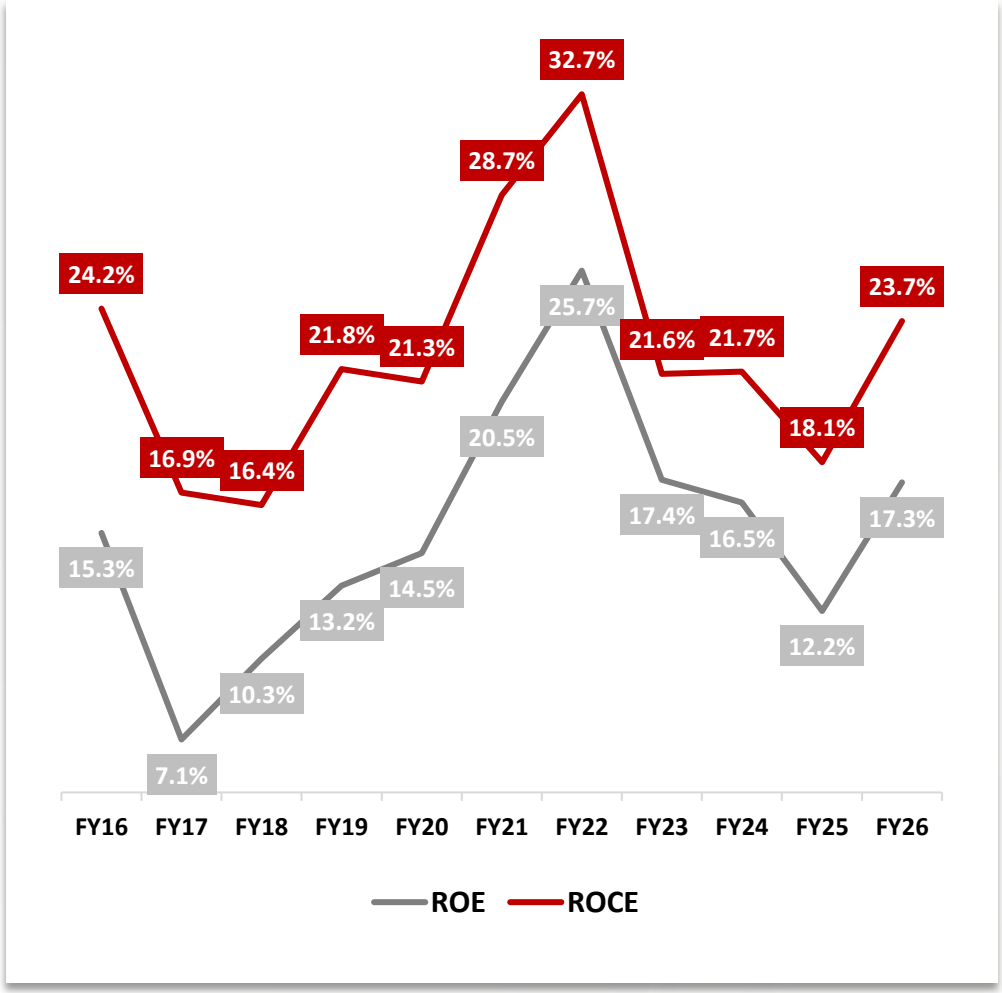
Our *Gross Margins* reflect product mix transition and input cost normalization.

PAT Margins Reflect Investment Phase & Operating Leverage Build-up



Near-term *PAT Margins* impacted by higher operating costs and growth investments; operating leverage expected as scale improves.

Return Ratios Adjusting with Capacity & Capital Expansion



Return ratios moderating due to ongoing capacity additions and capital deployment across geographies.



Investment Thesis

Well Invested Manufacturing Facility

Integrated, scalable and export-ready infrastructure

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FAUCET AND APPLIANCES PLANT



STEEL PLANT



QUARTZ SINK PLANT



WAREHOUSE



4 fully integrated manufacturing facilities

Single-location manufacturing hub in Bhavnagar, Gujarat, enabling operational synergies and logistics efficiency

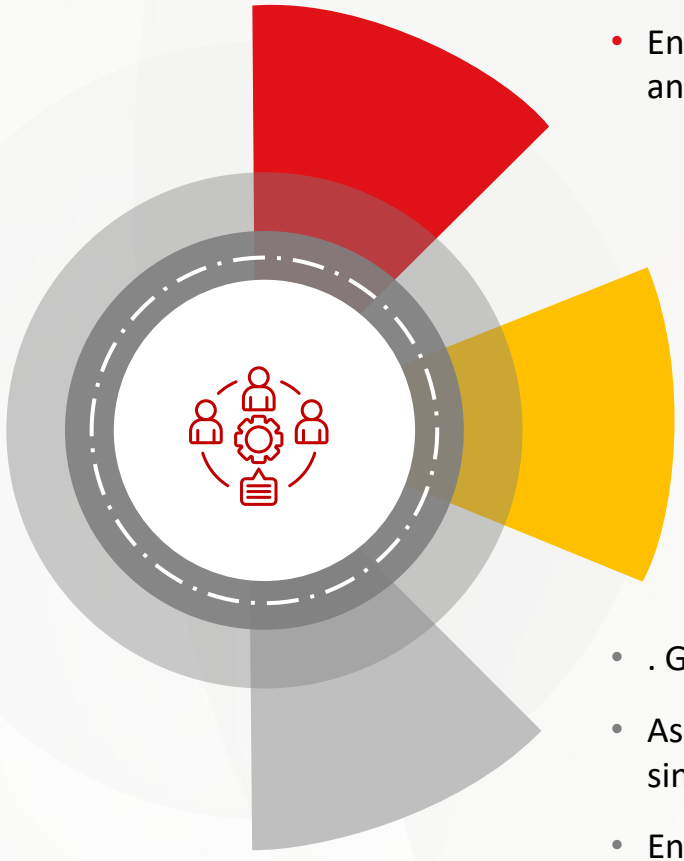
~1 lakh sq. meters of land area, providing ample headroom for phased capacity expansion

End-to-end in-house production ensuring consistent quality, faster turnaround, and margin control

Client Relationships built on decades of excellence

Trusted manufacturing partner to leading global brands

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- Carysil is the sole supplier of Quartz sink.
- Entered into long term agreement with Karran USA to supply 150,000 quartz sinks annually.

karran

- Entered into partnership with IKEA Supply AG, Switzerland, in August 2020 for manufacturing and supplying Quartz Kitchen Sinks.
- Partnered IKEA to meet their global requirement of sinks.
- Major wallet share of IKEA's non-US quartz sink sourcing is fulfilled by Carysil.

IKEA

- . GROHE is a dominant player in bathroom solutions and kitchen fittings
- Association with GROHE (leading German sanitary brand) in 2019 to provide quartz sinks
- Entered a tie-up with them for supplying of stainless-steel kitchen sinks
- Carysil is the sole supplier of quartz sinks to Grohe

GROHE

"Partnerships are crucial for strengthening capabilities. We believe it takes the best of collaborations to create something bigger and bring in the synergy that drives future progress. We have always believed that fruitful partnerships generate opportunities and expand horizons of growth"

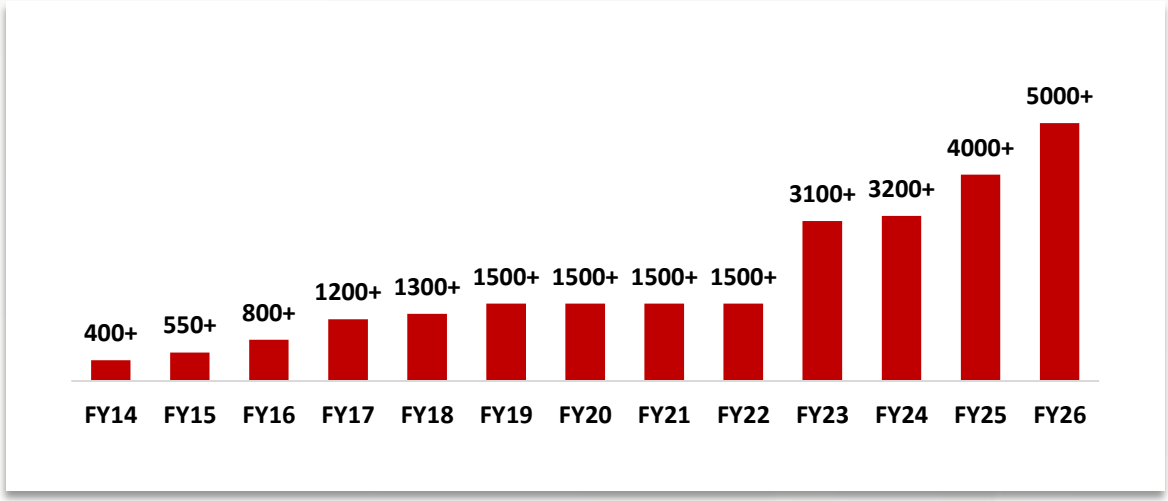
Domestic Business to grow 3x in next 3-4 years

Increasing brand visibility through wider channel reach

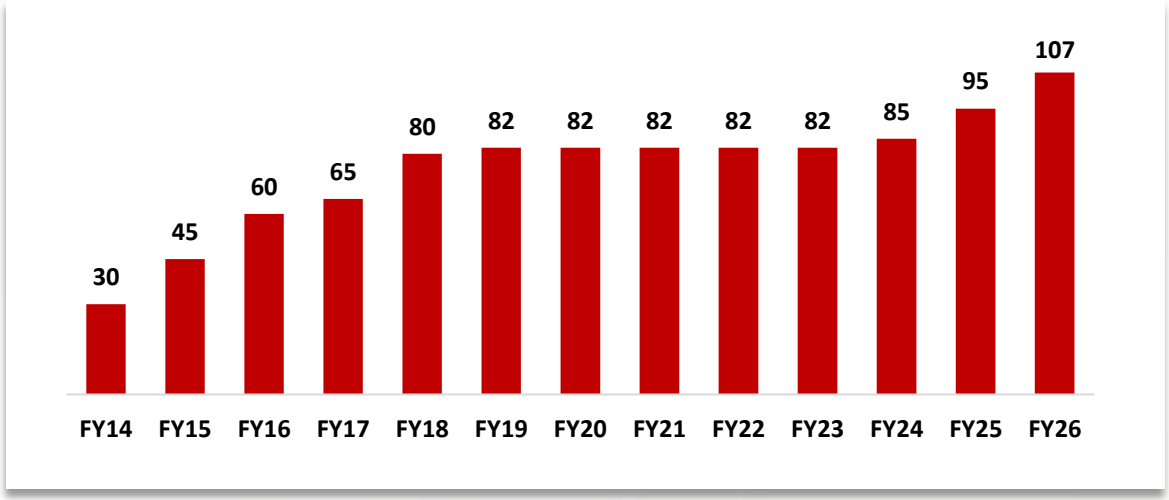
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Growing Dealer Footprint



Growth in Distributor Footprint



Map not to scale. All data, information and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness

Carysil meeting Global excellence standards

Expanding international presence supported by global standards

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Company presently exports to over 55+ countries.
Plan to expand further by acquiring new customers and penetrating in new geographies



Map not to scale. All data, information and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness

Pillars of Global Competitiveness

Structural Market Positioning

- Strategically positioned between European premium brands and mass-market Asian suppliers.
- Design - and innovation-led product development.

Scalable Execution Capabilities

- Large-scale, India-based manufacturing plant delivering consistent quality standards across geographies.
- High customization flexibility enabling faster design-to-market cycles and adaptation to regional specifications.

Capital-Efficient Growth Model

- Asset-light overseas distribution model
- Long-standing partnerships with global giants with high repeat business

Building the Carysil Brand

Strengthening brand equity through digital, retail, and global marketing initiatives











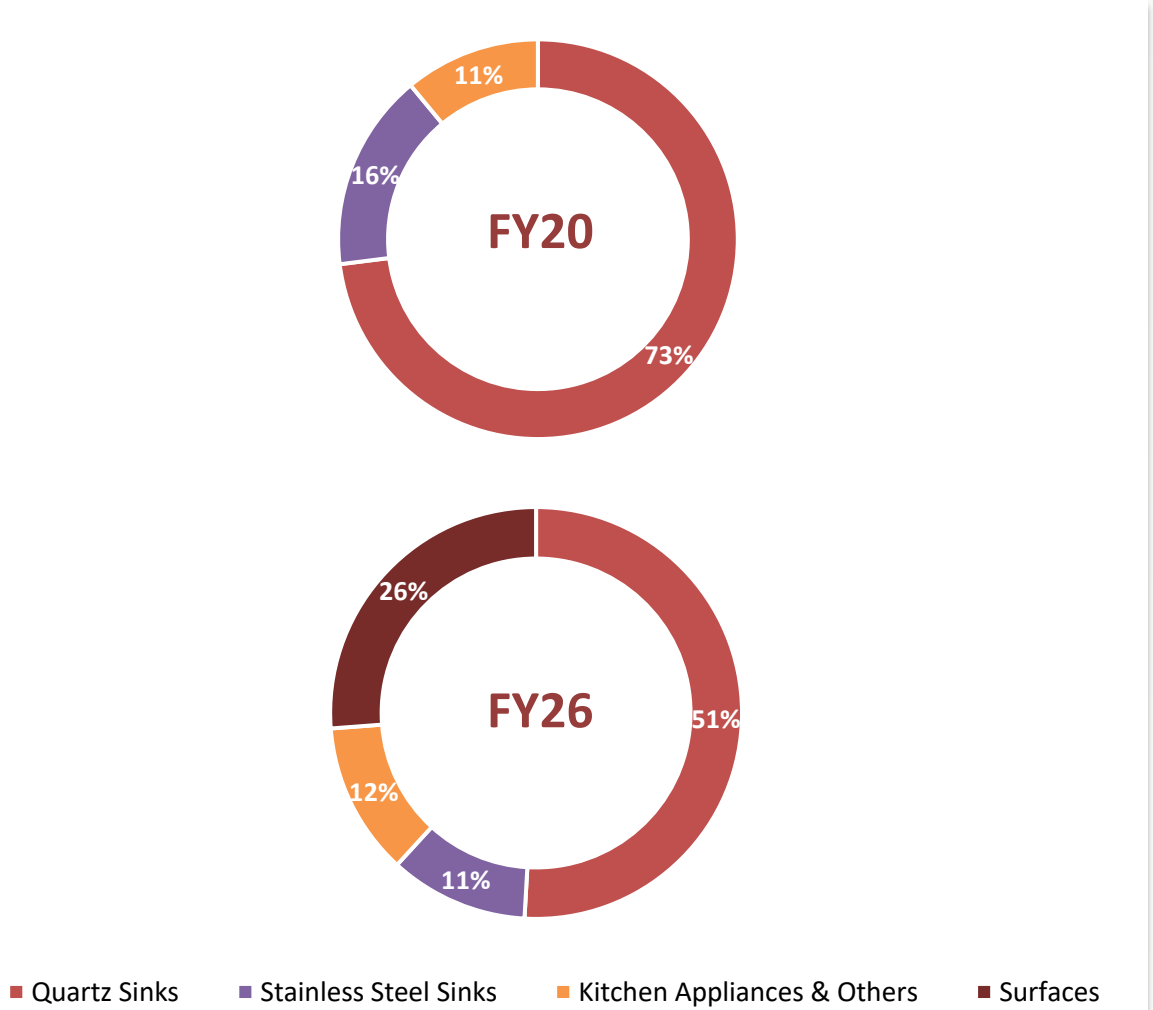
- Carysil has signed renowned public figure and influencer ‘Mira Kapoor’ for new marketing campaign for its ‘Carysil’ Brand.
- Unveiled its state-of-the-art Experience Centre in Gurugram recently.
- Expanded experiential retail footprint with new openings in Muscat, Pune, Indore and Ahmedabad, strengthening direct customer engagement.
- Omnichannel strategy anchored by Carysilshop.com, enhancing brand visibility and customer engagement.

Diversified & De-Risked Revenue Profile

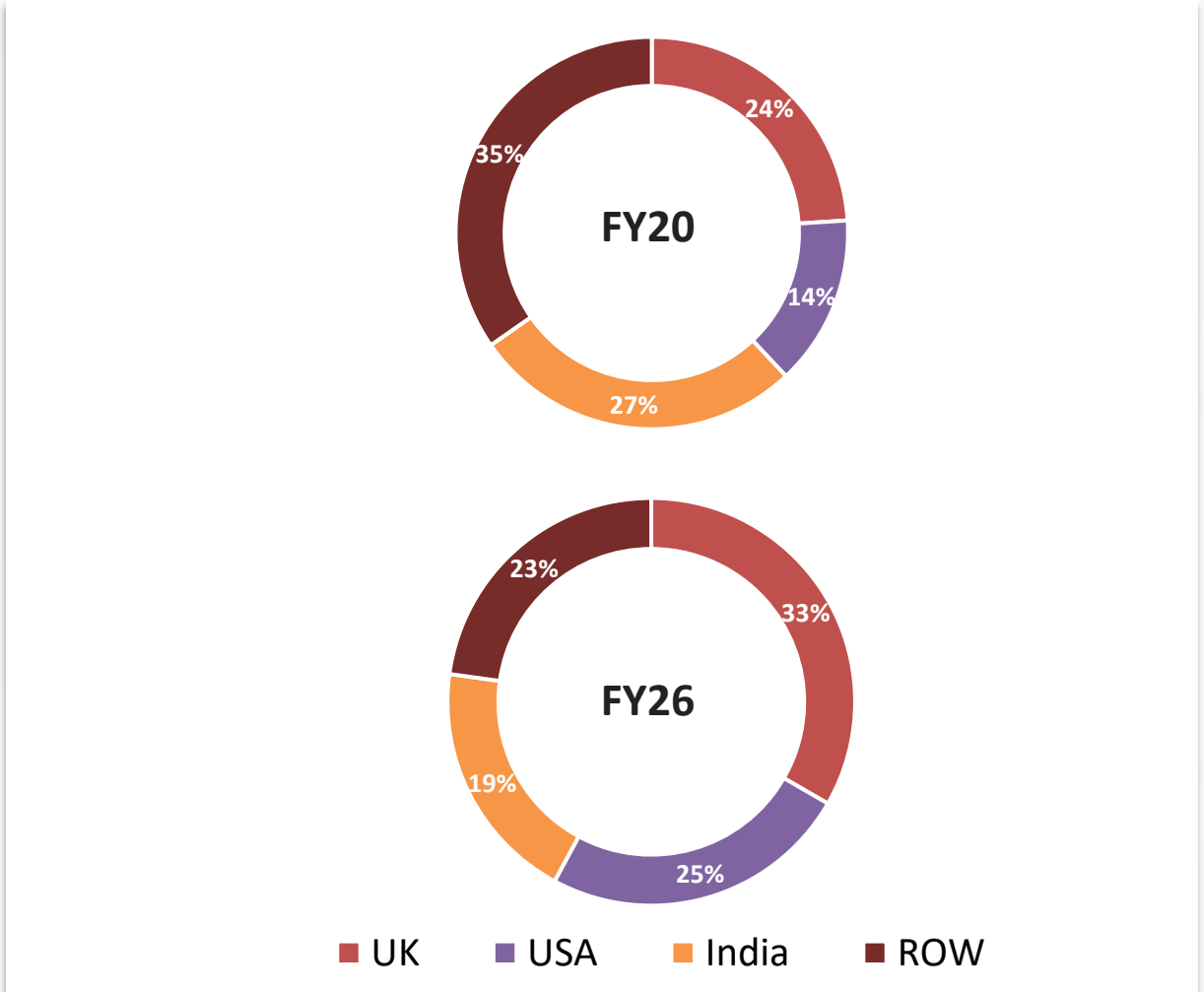
Balanced mix across products and markets enhances business resilience

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Revenue by Product



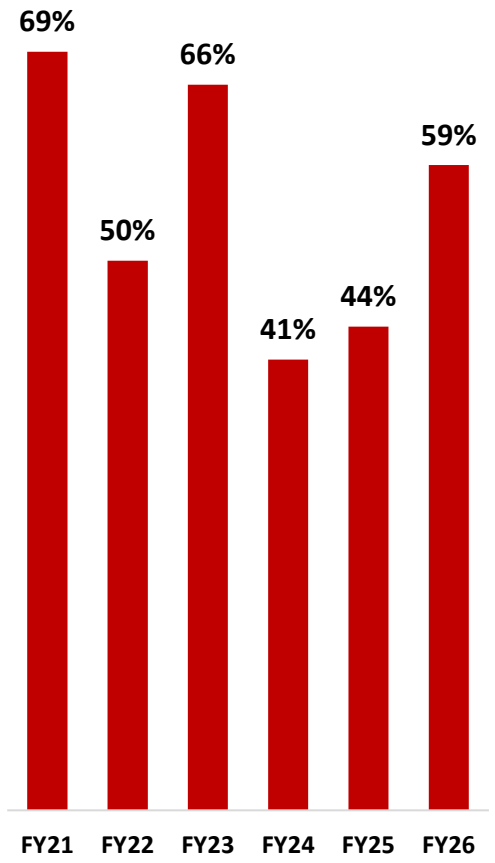
Revenue by Geography



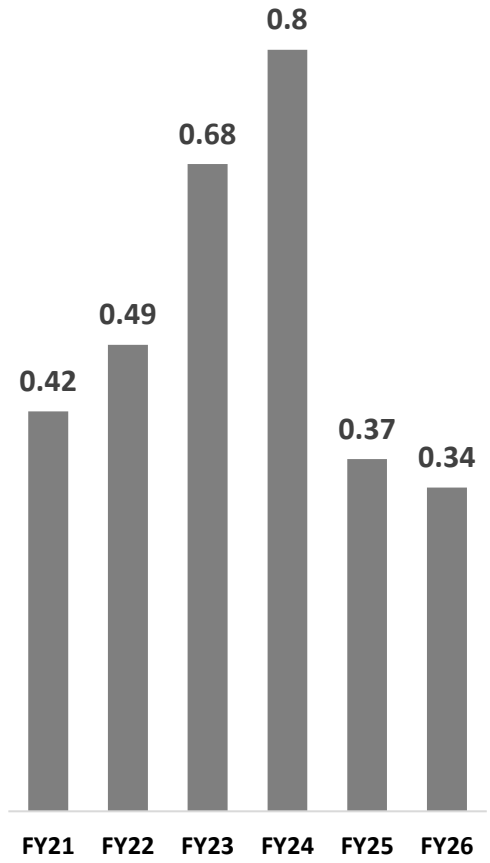
Strengthening Balance Sheet & Improving Financial Resilience

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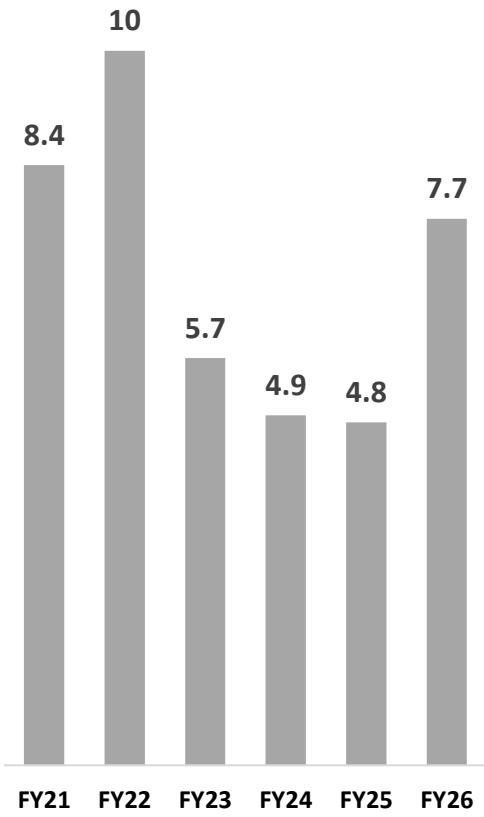
CFO / EBITDA



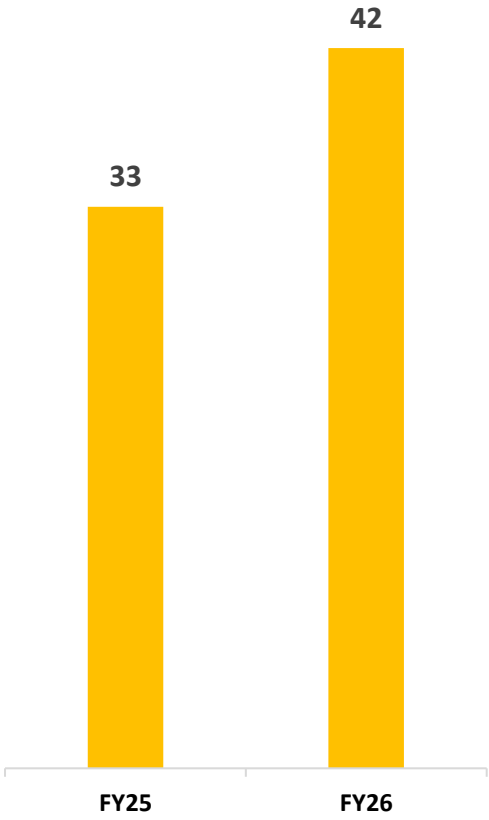
Net Debt / Equity (x)



Interest Coverage Ratio (x)



Debt Repayment





Annexure

Board of Directors

Diverse expertise supporting long-term strategy and oversight



Mr. Chirag A. Parekh

Chairman and Managing Director

A graduate of European University, **Mr. Parekh** joined our **Company in 1993**. Since then, he has played a central role in shaping Carysil's evolution into a globally recognized brand, growing the turnover from ` **3.5 Crore in 1993 to 924 Crore in FY26.** Additionally, appointed as Managing Director in 2008, he continues to lead our Company's strategic vision and global growth.



Mrs. Katja Larsen

Independent Director

Ms. Larsen earned her master's degrees in international marketing, economics, and global business engineering from Denmark Technical University and Copenhagen Business School. Bringing over **20 years** of strategic consulting experience across Europe and Asia-Pacific, she focuses on driving sustainability-led transformations within commercial industries.



Mr. Pradyumna Vyas

Independent Director

Mr. Vyas holds a Master's in industrial design from IIT Bombay and has served as Director of the National Institute of Design (NID). He currently advises on Design Promotion and Innovation at CII and serves as a Director on the Board of the World Design Organisation, bringing extensive global expertise in design leadership and creative strategy.



Mr. Prayasvin B. Patel

Independent Director

Mr. Prayasvin B. Patel is a veteran industrialist with over five decades of experience in engineering and manufacturing. He has led Elecon Engineering Company Limited since 1993 and, under his leadership, established its Gear Division as Asia's largest industrial gear manufacturer while driving global expansion. He holds a B.E. in Mechanical Engineering from Sardar Patel University and an MBA from Loyola University, USA, and serves as a Director in several public and private companies.



Mr. Anand Sharma

Executive Director and Group Chief Financial Officer

A qualified Chartered Accountant, Company Secretary, and Cost Accountant, Mr. Sharma brings deep cross-sector experience spanning engineering, capital goods, textiles, pharmaceuticals, EPC contracting, and international trade. Since 2015, he has been leading finance, accounts, and operations at Carysil and our Group companies. His expertise covers fundraising, M&A, taxation, SAP implementation, and investor relations.



Mr. Prabhakhar Dalal

Independent Director

Mr. Dalal is a veteran banker with over 31 years of experience at EXIM Bank of India, where he held several senior roles, including Executive Director. His expertise spans corporate finance, international trade, project finance, human resources, and global institutional relations, adding depth and direction to our Company's strategic governance.



Mr. Rustam Mulla

Independent Director

LLB, Advocate and he has been involved in a wide spectrum of legal practice over the last 20 years. He is a Founding Partner at M/s Desai Desai Carrimjee & Mulla (DDCM)-Advocates & Solicitors, Mumbai. His core areas of practice : Corporate Law, Property & Realty Laws, Dispute Resolution, arbitration and commercial Litigation .



Dr. Savan Godiawala

Independent Director

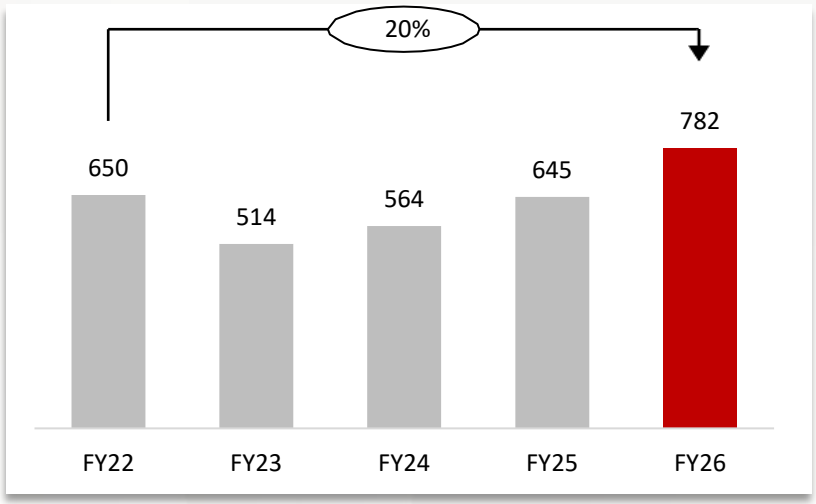
Dr. Godiawala brings over 32 years of financial advisory experience and holds a Ph.D. in Management alongside his Chartered Accountant qualification. He spent **19 years** at Deloitte India and is a qualified insolvency professional. For more than 16 years, he has also been a visiting faculty member at IIM Ahmedabad, combining his deep knowledge of finance, law, psychology, and governance to offer valuable insights.

Consistent Growth

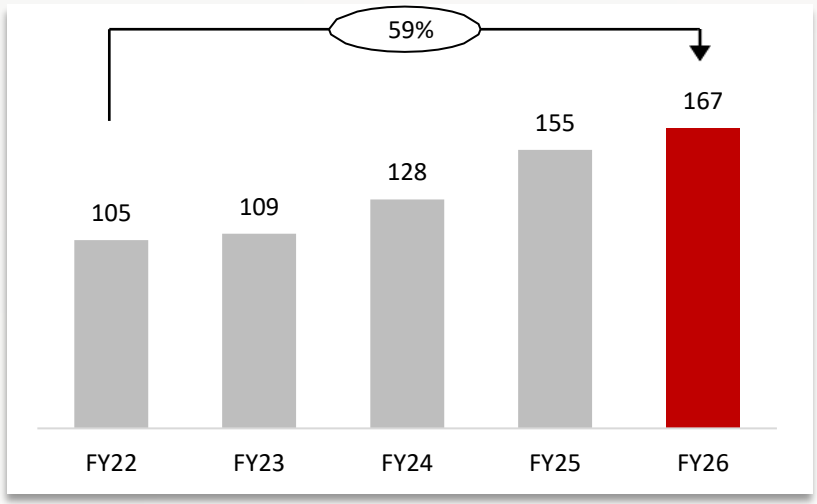
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Quartz Sink Volumes (Units in '000s)

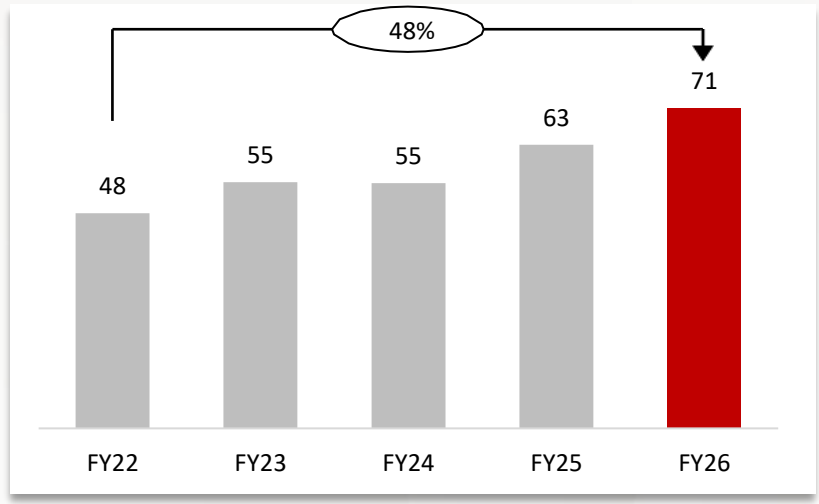
Rs. Crores



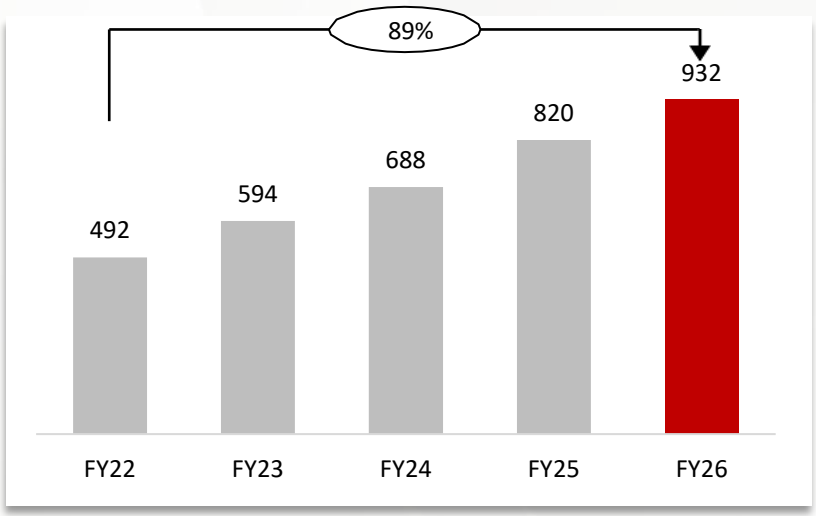
Steel Sink (Units in '000s)



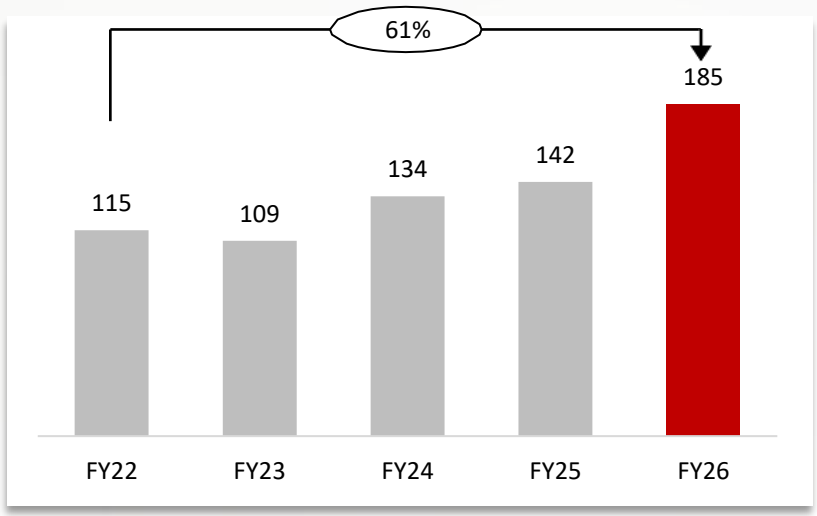
Kitchen Appliances & Others# (Units in '000s)



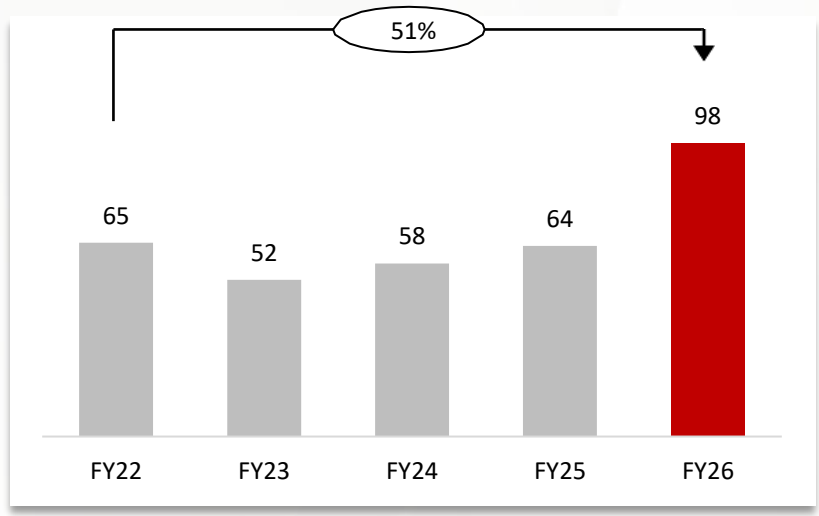
Total Income**



EBITDA^



PAT After MI



*#Kitchen Appliances & Others: Includes FWD/Faucets, Sternhagen, tiles & Others ##FY24 includes revenue from Carysil Surfaces ; **Incudes gain / (loss) on Foreign Exchange ; ^Excludes ESOP expenses ; ^^Includes revenue from United Granite LLC*

Standalone Balance Sheet

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Assets (Rs. Crs.)	Mar-26	Mar-25
Non-current assets	**355.9**	**311.6**
Property Plant & Equipment	210.2	197.1
Right to use of assets	8.6	9.4
Goodwill	-	-
Intangible Assets	2.3	2.3
Capital Work in Progress	24.4	11.2
Financial Assets		
(i) Others Non-Current Financial Asset	33.1	37.4
(ii) Loans	73.8	47.4
Other Non-Current Assets	3.6	6.9
Current Assets	**294.1**	**284.7**
Inventories	118.7	107.6
Financial Assets		
(i) Trade receivables	96.9	87.4
(ii) Cash and Cash Equivalents	1.3	1.4
(iii) Bank Balances other than above	44.7	55.1
(iv) Loans	5.2	3.8
(v) Other Current Financial Assets	4.6	9.3
Other Current Assets	22.2	20.0
Current Tax Assets (Net)	0.6	0.1
Total Assets	**650.0**	**596.3**

Liabilities (Rs. Crs.)	Mar-26	Mar-25
Total Equity	**466.5**	**408.9**
Share capital	5.7	5.7
Other Equity	460.8	403.2
Non Controlling Interest	-	-
Non-Current liabilities	**20.6**	**29.8**
Financial Liabilities		
(i) Borrowings	8.8	16.9
Lease Liabilities	6.0	6.6
Deferred Tax liabilities (Net)	3.7	4.6
Provisions	2.2	1.6
Other financial Liabilities		
Current liabilities	**162.9**	**157.6**
Financial Liabilities		
(i) Borrowings	104.1	107.2
(ii) Trade payables	42.9	38.2
(iii) Other Financial Liabilities	4.0	1.5
Lease Liabilities	4.3	4.4
Other current liabilities	4.2	3.3
Provisions	2.4	2.5
Current Tax Liabilities	1.0	0.5
Total Equity and Liabilities	**650.0**	**596.3**

Standalone Cashflow Statement

CARYSIL
GERMAN ENGINEERED

Particulars (Rs. Crs.)	FY26	FY25
Net Profit For The Year	**63.7**	**36.9**
Adjustments for: Non-Cash Items / Other Investment or Financial Items	52.3	42.9
Operating profit before working capital changes	**115.9**	**79.8**
Changes in working capital	-6.5	-56.4
Cash generated from Operations	**109.5**	**23.4**
Direct taxes paid (net of refund)	-22.5	-13.7
Net Cash from Operating Activities	**87.0**	**9.7**
Net Cash from Investing Activities	**-54.9**	**-97.7**
Net Cash from Financing Activities	**-32.3**	**88.7**
Net Increase/Decrease in Cash and Cash equivalents	**-0.2**	**0.7**
Add: Cash & Cash equivalents at the beginning of the period	1.4	0.7
Cash & Cash equivalents at the end of the period	**1.3**	**1.4**

Consolidated Balance Sheet

CARYSIL
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Assets (Rs. Crs.)	Mar-26	Mar-25
Non-current assets	**520.9**	**458.9**
Property Plant & Equipment	310.5	249.3
Right to use of assets	15.0	13.1
Goodwill	113.8	113.5
Intangible Assets	39.4	37.9
Capital Work in Progress	25.3	11.8
Financial Assets		
(i) Others Non-Current Financial Asset	5.0	18.3
(ii) Loans	0.4	0.6
Other Non-Current Assets	11.5	14.2
Current Assets	**521.3**	**526.4**
Inventories	259.1	221.1
Financial Assets		
(i) Trade receivables	160.7	146.0
(ii) Cash and Cash Equivalents	7.6	12.9
(iii) Bank Balances other than above	51.0	55.2
(iv) Loans	0.7	0.3
(v) Other Current Financial Assets	5.6	9.8
Other Current Assets	36.1	28.6
Current Tax Assets (Net)	0.6	0.7
Total Assets	**1042.2**	**933.4**

Liabilities (Rs. Crs.)	Mar-26	Mar-25
Total Equity	**614.4**	**531.3**
Share capital	5.7	5.7
Other Equity	602.7	520.8
Non Controlling Interest	5.9	4.8
Non-Current liabilities	**66.2**	**104.3**
Financial Liabilities		
(i) Borrowings	47.1	89.3
Lease Liabilities	8.5	6.6
Deferred Tax liabilities (Net)	7.8	6.4
Provisions	2.8	2.0
Other financial Liabilities		
Current liabilities	**361.7**	**297.8**
Financial Liabilities		
(i) Borrowings	222.5	176.2
(ii) Trade payables	101.6	79.8
(iii) Other Financial Liabilities	5.5	2.6
Lease Liabilities	4.4	4.4
Other current liabilities	15.8	22.0
Provisions	2.5	2.6
Current Tax Liabilities	9.4	10.1
Total Equity and Liabilities	**1042.2**	**933.4**

Consolidated Cashflow Statement

CARYSIL
GERMAN ENGINEERED

Particulars (Rs. Crs.)	FY26	FY25
Net Profit For The Year	**99.0**	**64.3**
Adjustments for: Non-Cash Items / Other Investment or Financial Items	76.0	76.4
Operating profit before working capital changes	**174.9**	**140.7**
Changes in working capital	-33.4	-59.9
Cash generated from Operations	**141.5**	**80.82**
Direct taxes paid (net of refund)	-32.8	-20.7
Net Cash from Operating Activities	**108.7**	**60.2**
Net Cash from Investing Activities	**-89.2**	**-109.5**
Net Cash from Financing Activities	**-24.7**	**53.4**
Net Increase/Decrease in Cash and Cash equivalents	**-5.2**	**4.1**
Add: Cash & Cash equivalents at the beginning of the period	12.8	8.7
Cash & Cash equivalents at the end of the period	**7.6**	**12.8**

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