wework
INDIA

WEWORK INDIA MANAGEMENT LIMITED
(Formerly known as WeWork India Management Private Limited)
Regd. Office: 6th Floor, Prestige Central, 36 Infantry Road
Shivaji Nagar Bengaluru, Karnataka, 560001
Email: cswwi@wework.co.in; Website: https://wework.co.in/
Telephone no.: 080-37880881
CIN: L74999KA2016PLC093227

July 16, 2026

Listing Department
National Stock Exchange of India Limited
Exchange Plaza, Bandra Kurla Complex,
Bandra (East), Mumbai – 400 051

Symbol: WEWORK

Listing Department
BSE Limited
Phiroze Jeejeebhoy Towers, Dalal Street,
Fort, Mumbai – 400 001

Scrip Code: 544570

Dear Sir/Madam,

Subject: Outcome of the Board Meeting held on July 16, 2026

Further to our intimation dated June 30, 2026, we wish to inform you that the Board of Directors of the Company ("Board"), at its meeting held today, i.e., July 16, 2026, has, inter alia, considered and approved the following:

1. **Unaudited Standalone and Consolidated Financial Results for the quarter ended June 30, 2026:**

   Pursuant to Regulations 30 and 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board approved the Unaudited Standalone and Consolidated Financial Results of the Company for the quarter ended June 30, 2026. The aforesaid results along with the Limited Review Reports issued thereon by the Statutory Auditors are enclosed as **Annexure A**.

2. **Alteration of the Objects Clause of the Memorandum of Association:**

   The Board, subject to the approval of the Members by way of a Special Resolution, approved the alteration of Clause 3rd(A)(2) of the Main Objects contained in the Memorandum of Association of the Company to expand its scope and expressly provide for the undertaking and facilitation of business activities through e-commerce marketplaces and digital commerce platforms, mobile applications, web portals and other technology-enabled channels.

   The proposed amendment also seeks to expressly enable the Company to undertake such activities in various capacities, including as a facilitator, intermediary, marketplace operator, collection agent, payment settlement facilitator, referral partner or technology platform provider, as may be required in connection with its business operations. The proposed amendment is intended to provide greater operational flexibility and ensure that the Objects Clause appropriately reflects evolving business models and technology-enabled methods of delivering and facilitating products and services.

   The amendment is enabling in nature and does not result in any change in the principal business activities currently carried on by the Company. The details of the existing and proposed Clause 3rd(A)(2) are enclosed as **Annexure B**.

3. **Reclassification of Authorised Share Capital and subsequent alteration of Clause 5th of the Memorandum of Association:**

   The Board, subject to the approval of the Members by way of an Ordinary Resolution, approved the reclassification of the authorised share capital of the Company from ₹10,00,00,00,000/- (Rupees One

Thousand Crore only) divided into 85,75,05,674 Equity Shares of ₹10/- each and 14,24,94,326 Compulsorily Convertible Preference Shares of ₹10/- each to ₹10,00,00,00,000/- (Rupees One Thousand Crore only) divided into 1,00,00,00,000 (One Hundred Crore) Equity Shares of ₹10/- each.

The proposed reclassification is intended to align the authorised share capital structure of the Company with its existing capital structure as the Company has no outstanding Compulsorily Convertible Preference Shares. Consequent upon the proposed reclassification, Clause 5th of the Memorandum of Association of the Company relating to the authorised share capital is proposed to be altered in the manner set out in **Annexure B** enclosed herewith.

4. **Reduction of Share Capital (Securities Premium Account) of the Company:**

The Board, subject to the approval of the Members by way of a Special Resolution and sanction of the Hon'ble National Company Law Tribunal, approved the Reduction of Share Capital (Securities Premium Account) of the Company.

The proposal involves utilisation of the balance in the Company's Securities Premium Account to fully set off the accumulated losses appearing in its audited financial statements for the year ended March 31, 2026, thereby eliminating such losses from the books of account and presenting a true and fair view of the Company's financial position.

The Proposed Reduction does not involve any reduction in the issued, subscribed, or paid-up share capital of the Company. The face value and number of equity shares held by each shareholder shall remain unchanged, no payment shall be made to any shareholder, and the percentage shareholding of each shareholder shall remain unaffected.

Brief details of the proposal, including its rationale and salient features, are enclosed as **Annexure C**.

The meeting of the Board of Directors commenced at 6:00 p.m. (IST) and concluded at 7:25 p.m. (IST).

You are requested to take the above information on record.

Yours faithfully,
For **WeWork India Management Limited**

UDAYAN SHUKLA Digitally signed by UDAYAN SHUKLA Date: 2026.07.16 19:40:56 +05'30'

Udayan Shukla
Company Secretary & Compliance Officer
Membership No.: F11744

Encl.: As above

Annexure A

S.R. BATLIBOI & ASSOCIATES LLP
Chartered Accountants

12th Floor
"UB City" Canberra Block
No. 24, Vittal Mallya Road
Bengaluru - 560 001, India
Tel : +91 80 6648 9000

Independent Auditor's Review Report on the Quarterly Unaudited Standalone Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

Review Report to
The Board of Directors
WeWork India Management Limited

1. We have reviewed the accompanying statement of unaudited standalone financial results of WeWork India Management Limited (the "Company") for the quarter ended June 30, 2026 (the "Statement") attached herewith, being submitted by the Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "Listing Regulations").

2. The Company's Management is responsible for the preparation of the Statement in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, ("Ind AS 34") Interim Financial Reporting prescribed under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. The Statement has been approved by the Company's Board of Directors. Our responsibility is to express a conclusion on the Statement based on our review.

3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

4. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standards ('Ind AS') specified under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

For S.R. Batliboi & Associates LLP
Chartered Accountants
ICAI Firm registration number: 101049W/E300004

S.R. Batliboi & Associates LLP Bengaluru

per Nikunj Jayendra Shah
Partner
Membership No.: 222345

UDIN: 26222345HMIVZP6213

Place: Bengaluru
Date: July 16, 2026

wework
INDIA

WeWork India Management Limited
(formerly known as WeWork India Management Private Limited)
CIN: L74999KA2016PLC093227
Regd Office: 6th Floor, Prestige Central
36, Infantry Road, Shivaji Nagar Bengaluru 560 001, Karnataka, India

Statement of unaudited Standalone Financial Results for the quarter ended June 30, 2026

(Rs. in Million)

Sl No.	Particulars	Quarter ended			Year ended
		June 30, 2026	March 31, 2026	June 30, 2025	March 31, 2026
		(Unaudited)	(Audited) (Refer Note 8)	(Audited)	(Audited)
1	**Income**				
	Revenue from operations	6,802.02	6,928.46	5,339.54	24,317.63
	Other income	73.58	93.19	5.91	135.37
	Finance income	94.67	96.04	97.48	361.67
	Total income	**6,970.27**	**7,117.69**	**5,442.93**	**24,814.67**
2	**Expenses**				
	Sub-contracting cost	-	100.38	36.02	219.28
	Employee benefits expense	566.36	498.53	463.40	1,937.67
	Finance costs	1,761.31	1,592.63	1,364.14	6,011.80
	Depreciation and amortisation expense	2,825.43	2,669.36	2,232.65	9,664.78
	Operating expenses	1,636.84	1,515.28	1,311.84	5,541.89
	Other expenses	226.15	319.50	180.96	895.87
	Total expenses	**7,016.09**	**6,695.68**	**5,589.01**	**24,271.29**
3	**Profit / (Loss) before exceptional item and tax for the period / year (1-2)**	**(45.82)**	**422.01**	**(146.08)**	**543.38**
4	Exceptional item (Refer Note 3)	-	-	-	(42.94)
5	**Profit / (Loss) before tax for the period / year (3+4)**	**(45.82)**	**422.01**	**(146.08)**	**500.44**
6	**Tax expense**				
	Current tax charge	-	-	-	-
	Deferred tax (credit) / charge	-	(221.71)	-	(221.71)
	Total tax expense	**-**	**(221.71)**	**-**	**(221.71)**
7	**Profit / (Loss) for the period / year (5-6)**	**(45.82)**	**643.72**	**(146.08)**	**722.15**
	Other comprehensive income / (loss) (OCI)				
	Items that will not be reclassified to profit or loss in subsequent periods/years:				
	Re-measurement (loss) / gain on defined benefit plans	(6.69)	0.32	(4.31)	(5.81)
	Income tax effect on above credit / (charge)	-	-	1.08	-
8	**OCI for the period / year (net of tax)**	**(6.69)**	**0.32**	**(3.23)**	**(5.81)**
9	**Total comprehensive income / (Loss) for the period / year (7+8)**	**(52.51)**	**644.04**	**(149.31)**	**716.34**
10	**Paid-up equity share capital (Face Value of Rs.10/- per share)**	1,385.90	1,353.78	1,340.23	1,353.78
11	**Earnings/(Loss) per equity share [Nominal value of share Rs. 10/- per share)] (Not Annualised for the period)**				
	Basic (Rs. per share)	(0.33)	4.80	(1.09)	5.39
	Diluted (Rs. per share)	(0.33)	4.67	(1.09)	5.23

WEWORK INDIA MANAGEMENT LIMITED

S.R. Batliboi & Associates LLP Bengaluru

wework
INDIA

WeWork India Management Limited
(formerly known as WeWork India Management Private Limited)
CIN: L74999KA2016PLC093227
Regd Office: 6th Floor, Prestige Central
36, Infantry Road, Shivaji Nagar Bengaluru 560 001,Karnataka, India

Statement of unaudited Standalone Financial Results for the quarter ended June 30, 2026

Notes to the standalone financial results :

1 The above unaudited standalone financial results of WeWork India Management Limited (the "Company") for the quarter ended June 30, 2026, is drawn in accordance with the Regulation 33 of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, which have been reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on July 16, 2026 and were subjected to limited review by the Statutory Auditor of the Company.

2 These unaudited standalone financial results has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, (Ind AS 34) Interim Financial Reporting prescribed under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33, Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.

3 On November 21, 2025, the Government of India has notified four Labour Codes - the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020 and the Occupational Safety, Health and Working Conditions Code, 2020 ("Labour Codes"), which consolidate twentynine existing labour laws. The Ministry of Labour and Employment published draft Central Rules and FAQs to enable assessment of the financial impact due to changes in regulations. The Company has assessed the financial implications of these changes which has resulted in estimated one time increase in provision for employee benefits of the Company amounting to Rs. 42.94 million and the same has been recognized as an exceptional item in the Statement of unaudited standalone financial results for the year ended March 31, 2026. The Government of India is in the process of notifying related rules to the Labour Codes and impact of these will be evaluated and accounted for in accordance with applicable accounting standards in the period in which they are notified.

4 During the year ended March 31, 2026:
The Company has completed its Initial Public Offering (IPO) comprising offer for sale of 46,296,296 equity shares of face value of Rs. 10 each aggregating to Rs. 29,996.43 million (which comprises of 59,523 number of equity shares offered to employees at premium of Rs. 578 per equity share and balance 46,236,773 number of equity shares offered at premium of Rs. 638 per equity share). The total proceeds on account of offer for sale is Rs. 29,996.43 million.
The Company's equity shares were listed on the National Stock Exchange of India Limited (NSE) and BSE Limited (BSE) on October 10, 2025.

5 During the quarter ended June 30, 2026, the Company has granted 29,386 Employee Stock Options respectively to eligible employees under the Equity Incentive Plan 2018 ("EIP 2018"), as approved by Nomination and Remuneration Committee.

6 During the quarter ended June 30, 2026, the paid-up equity share capital of the Company had increased from Rs.1,353.78 million to Rs.1,385.90 million pursuant to allotment of 3,212,244 equity shares on exercise of stock options by employees.

7 The Company is primarily engaged in the business of managed workspace provider and provision for allied services which falls within a single reportable segment as the Board of Directors being the Chief Operating Decision Maker ('CODM') of the Company views the entire business activities as managed workspace provider. Accordingly, there are no additional disclosures to be furnished in accordance with the requirements of Ind AS 108- Operating Segments with respect to single reportable segment. Further, the operations of the Company are domiciled in India and therefore there are no reportable geographical segment. The Company does not have any single external customer contributing to 10% or more of the Company's revenue.

8 The figures for the quarter ended March 31, 2026 are the derived balancing figures between audited figures in respect of full financial year ended March 31, 2026 and the unaudited figures of nine months ended December 31, 2025.

For and on behalf of Board of Directors
WeWork India Management Limited (formerly known as WeWork India Management Private Limited)

WEWORK INDIA MANAGEMENT LIMITED

S.R. Batliboi & Associates LLP Bengaluru

Karan Virwani
Managing Director and Chief Executive Officer
DIN: 03071954

Place: Bengaluru
Date: July 16, 2026

12th Floor
"UB City" Canberra Block
No. 24, Vittal Mallya Road
Bengaluru - 560 001, India
Tel : +91 80 6648 9000

Independent Auditor's Review Report on the Quarterly Unaudited Consolidated Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

Review Report to
The Board of Directors
WeWork India Management Limited

1. We have reviewed the accompanying Statement of Unaudited Consolidated Financial Results of WeWork India Management Limited (the "Holding Company") and its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group") and its associate for the quarter ended June 30, 2026 (the "Statement") attached herewith, being submitted by the Holding Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "Listing Regulations").

2. The Holding Company's Management is responsible for the preparation of the Statement in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, ("Ind AS 34") "Interim Financial Reporting" prescribed under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. The Statement has been approved by the Holding Company's Board of Directors. Our responsibility is to express a conclusion on the Statement based on our review.

3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

   We also performed procedures in accordance with the Master Circular issued by the Securities and Exchange Board of India under Regulation 33(8) of the Listing Regulations, to the extent applicable.

4. The Statement includes the results of the following entities:

Sl.No	Name of Entities
A)	**Holding Company**
1	WeWork India Management Limited
B)	**Subsidiaries**
1	WW Tech Solutions India Private Limited
2	Zoapi Innovations Private Limited
C)	**Associate**
1	MyHQ Anarock Private Limited

S.R. Batliboi & Associates LLP Bengaluru

5. Based on our review conducted and procedures performed as stated in paragraph 3 above and based on the consideration of the review reports of other auditors referred to in paragraph 6 below, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with recognition and measurement principles laid down in the aforesaid Indian Accounting Standards ('Ind AS') specified under Section 133 of the Companies Act, 2013, as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

6. Other Matters
The accompanying Statement includes the unaudited interim financial results and other financial information, in respect of:
    - 2 subsidiaries, whose unaudited interim financial results include total revenues of Rs. 41.88 million, total net profit after tax of Rs. 5.67 million and total comprehensive income of Rs. 5.49 million, for the quarter ended June 30, 2026, as considered in the Statement which have been reviewed by their respective independent auditors.
    - 1 associate, whose unaudited interim financial results include Group's share of net profit of Rs. 0.94 million and Group's share of total comprehensive income of Rs. 0.90 million for the quarter ended June 30, 2026, as considered in the Statement whose interim financial results and other financial information have been reviewed by its respective independent auditor.

The independent auditor's review reports on interim financial information/ financial results of these entities have been furnished to us by the Management and our conclusion on the Statement, in so far as it relates to the amounts and disclosures in respect of these subsidiaries and associate is based solely on the report of such auditors and procedures performed by us as stated in paragraph 3 above.

Our conclusion on the Statement in respect of matters stated in para above is not modified with respect to our reliance on the work done and the reports of the other auditors.

For S.R. Batliboi & Associates LLP
Chartered Accountants
ICAI Firm registration number: 101049W/E300004

per Nikunj Jayendra Shah
Partner
Membership No.: 222345

S.R. Batliboi & Associates LLP Bengaluru

UDIN: 26222345KIZMYP3695

Place: Bengaluru
Date: July 16, 2026

wework
INDIA

WeWork India Management Limited
(formerly known as WeWork India Management Private Limited)
CIN: L74999KA2016PLC093227
Regd Office: 6th Floor, Prestige Central
36, Infantry Road, Shivaji Nagar Bengaluru 560 001, Karnataka, India
Statement of unaudited Consolidated Financial Results for the quarter ended June 30, 2026

(Rs. in Million)

Sl No.	Particulars	Quarter ended			Year ended
		June 30, 2026	March 31, 2026	June 30, 2025	March 31, 2026
		(Unaudited)	(Audited) (Refer Note 8)	(Audited)	(Audited)
1	**Income**				
	Revenue from operations	6,838.32	6,960.63	5,353.10	24,401.80
	Other income	73.63	95.42	5.91	137.61
	Finance income	95.45	97.51	98.12	364.87
	Total income	**7,007.40**	**7,153.56**	**5,457.13**	**24,904.28**
2	**Expenses**				
	Sub-contracting cost	-	100.38	36.02	219.28
	Cost of materials consumed	14.36	13.03	3.77	26.33
	Employee benefits expense	582.61	510.37	473.27	1,984.67
	Finance costs	1,761.44	1,592.78	1,364.28	6,012.58
	Depreciation and amortisation expense	2,827.79	2,671.46	2,234.92	9,674.62
	Operating expenses	1,632.41	1,512.37	1,299.98	5,530.03
	Other expenses	229.16	322.70	182.42	905.92
	Total expenses	**7,047.77**	**6,723.09**	**5,594.66**	**24,353.43**
3	**Profit/(Loss) before share of profit/(loss) in associate, exceptional item and tax for the period / year (1-2)**	**(40.37)**	**430.47**	**(137.53)**	**550.85**
4	Share of profit / (loss) in associate	0.94	9.59	(3.45)	21.38
5	**Profit/(Loss) before exceptional item and tax for the period / year (3+4)**	**(39.43)**	**440.06**	**(140.98)**	**572.23**
6	Exceptional item (Refer Note 3)	-	-	-	(43.26)
7	**Profit/(Loss) before tax for the period / year (5+6)**	**(39.43)**	**440.06**	**(140.98)**	**528.97**
8	**Tax expense**				
	Current tax charge	1.95	2.45	-	3.71
	Deferred tax (credit) / charge	(0.77)	(221.09)	0.49	(223.92)
	Total tax expense / (credit)	**1.18**	**(218.64)**	**0.49**	**(220.21)**
9	**Profit / (Loss) for the period / year (7-8)**	**(40.61)**	**658.70**	**(141.47)**	**749.18**
10	**Other comprehensive income / (loss) (OCI)**				
	Items that will not be reclassified to profit or loss in subsequent periods / years:				
	Re-measurement (loss) / gain on defined benefit plans	(6.93)	0.25	(4.42)	(5.83)
	Income tax effect on above credit / (charge)	0.06	1.48	1.11	1.47
	Share of other comprehensive income / loss of an associate	(0.04)	0.02	(0.15)	(0.71)
	OCI for the period / year (net of tax)	**(6.91)**	**1.75**	**(3.46)**	**(5.07)**
11	**Total comprehensive Income / (Loss) for the period / year (9+10)**	**(47.52)**	**660.45**	**(144.93)**	**744.11**
12	**Profit / (Loss) for the period / year attributable to:**				
	Owners of the Parent	(43.06)	655.51	(141.04)	744.33
	Non-controlling interests	2.45	3.19	(0.43)	4.85
13	**Other comprehensive income / (loss) for the period / year attributable to:**				
	Owners of the Parent	(6.83)	1.78	(3.41)	(5.06)
	Non-controlling interests	(0.08)	(0.03)	(0.05)	(0.01)
14	**Total comprehensive Income / (loss) for the period / year attributable to:**				
	Owners of the Parent	(49.89)	657.29	(144.45)	739.27
	Non-controlling interests	2.37	3.16	(0.48)	4.84
15	**Paid up Equity Share Capital (Face Value Rs.10/- per share)**	1,385.90	1,353.78	1,340.23	1,353.78
16	**Earnings per equity share**				
	[Nominal value of share Rs. 10/- per share] (Not Annualised for the period)				
	Basic (Rs. per share)	(0.31)	4.88	(1.05)	5.55
	Diluted (Rs. per share)	(0.31)	4.76	(1.05)	5.40

WEWORK INDIA MANAGEMENT LIMITED

S.R. Batliboi & Associates LLP Bengaluru

wework
INDIA

WeWork India Management Limited
(formerly known as WeWork India Management Private Limited)
CIN: L74999KA2016PLC093227
Regd Office: 6th Floor, Prestige Central
36, Infantry Road, Shivaji Nagar Bengaluru 560 001, Karnataka, India

Statement of unaudited Consolidated Financial Results for the quarter ended June 30, 2026

Notes to the Consolidated financial results:

1 The above unaudited consolidated financial results of WeWork India Management Limited (the "Company" or the "Holding Company") and its subsidiaries (the Company and its subsidiaries together referred to as "the Group") and its associate for the quarter ended June 30, 2026, is drawn in accordance with the Regulation 33 of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, which have been reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on July 16, 2026 and were subjected to review by the statutory auditors of the Holding Company.

2 These unaudited consolidated financial results has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, (Ind AS 34) Interim Financial Reporting prescribed under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33, Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.

3 On November 21, 2025, the Government of India has notified four Labour Codes - the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020 and the Occupational Safety, Health and Working Conditions Code, 2020 ("Labour Codes"), which consolidate twentynine existing labour laws. The Ministry of Labour and Employment published draft Central Rules and FAQs to enable assessment of the financial impact due to changes in regulations. The Group has assessed the financial implications of these changes which has resulted in estimated one time increase in provision for employee benefits of the Group amounting to Rs. 43.26 million and the same has been recognized as an exceptional item in the Statement of unaudited consolidated financial results for the year ended March 31, 2026. The Government of India is in the process of notifying related rules to the Labour Codes and impact of these will be evaluated and accounted for in accordance with applicable accounting standards in the period in which they are notified.

4 During the year ended March 31, 2026:
The Company has completed its Initial Public Offering (IPO) comprising offer for sale of 46,296,296 equity shares of face value of Rs. 10 each aggregating to Rs. 29,996.43 million (which comprises of 59,523 number of equity shares offered to employees at premium of Rs. 578 per equity share and balance 46,236,773 number of equity shares offered at premium of Rs. 638 per equity share). The total proceeds on account of offer for sale is Rs. 29,996.43 million.
The Company's equity shares were listed on the National Stock Exchange of India Limited (NSE) and BSE Limited (BSE) on October 10, 2025.

5 During the quarter ended June 30, 2026, the Holding Company has granted 29,386 Employee Stock Options respectively to eligible employees under the Equity Plan 2018 ("EIP 2018"), as approved by Nomination and Remuneration Committee.

6 During the quarter ended June 30, 2026, the paid-up equity share capital of the Holding Company had increased from Rs.1,353.78 million to Rs.1,385.90 million pursuant to allotment of 3,212,244 equity shares on exercise of stock options by employees.

7 The Group is primarily engaged in the business of managed workspace provider and provision for allied services which falls within a single reportable segment as the Board of Directors being the Chief Operating Decision Maker ('CODM') of the Holding Company views the entire business activities as managed workspace provider. Accordingly, there are no additional disclosures to be furnished in accordance with the requirements of Ind AS 108- Operating Segments with respect to single reportable segment. Further, the operations of the Group are domiciled in India and therefore there are no reportable geographical segment. The Group does not have any single external customer contributing to 10% or more of the Group's revenue.

8 The figures for the quarter ended March 31, 2026 are the derived balancing figures between audited figures in respect of full financial year ended March 31, 2026 and the unaudited figures of nine months ended December 31, 2025.

9 Figures for unaudited standalone financial results of the Company for the quarter ended June 30, 2026 are as follows:

Particulars	Quarter ended			Year ended
	June 30, 2026	March 31, 2026	June 30, 2025	March 31, 2026
	(Unaudited)	(Audited) (Refer Note 8)	(Audited)	(Audited)
Revenue from operations	6,802.02	6,928.46	5,339.54	24,317.63
Profit / (Loss) before tax for the period/year	(45.82)	422.01	(146.08)	500.44
Profit / (Loss) for the period/year	(45.82)	643.72	(146.08)	722.15

For and on behalf of Board of Directors
WeWork India Management Limited (formerly known as WeWork India Management Private Limited)

Karan Virwani
Managing Director and Chief Executive Officer
DIN: 03071954
Place: Bengaluru
Date: July 16, 2026

WEWORK INDIA MANAGEMENT LIMITED

S.R. Batliboi & Associates LLP Bengaluru

Annexure B

Details of Alteration of the Memorandum of Association of the Company

Clause Ref.	Existing Clause	Proposed Clause
Alteration of the Objects Clause		
Clause 3rd(A) (2)	To provide outsourced management, accounting and administrative services, domiciliary management services, information technology support services, housekeeping services, provision of staff, sale and rent of office equipment, translation and secretarial services, offer food and beverages facilities, hospitality, healthcare and wellness services, leisure and entertainment facilities and services, third party offerings and services, control support services, provide consulting, advisory, counselling and other similar services relating thereto in all areas of industry, commerce and business, and provide any and all services and supplies of every kind and description required for or capable of being used in connection with the objects set forth herein.	To provide outsourced management, accounting and administrative services, domiciliary management services, information technology support services, housekeeping services, provision of staff, sale and rent of office equipment, translation and secretarial services, offer food and beverages facilities, hospitality, healthcare and wellness services, leisure and entertainment facilities and services, transportation services, third party offerings and services through e-commerce marketplaces and digital commerce platforms, mobile applications, web portals and technology-enabled ecosystems, control support services, provide consulting, advisory, counselling and other similar services relating thereto in all areas of industry, commerce and business, and facilitate, market, source, procure, book, distribute, provide access to and enable the provision of products and services offered by third-party vendors, suppliers, consultants, professionals and service providers and act as a facilitator, intermediary, marketplace operator, collection agent, payment settlement facilitator, referral partner or technology platform provider in relation thereto, and provide any and all services, products and supplies of every kind and description required for or capable of being used in connection with the objects set forth herein.
Alteration of the Capital Clause		
Clause 5th	The Authorized Share Capital of the Company is Rs. 10,00,00,00,000/- (Rupees One Thousand Crores only) divided into: 1. 85,75,05,674 (Eighty-Five Crores Seventy-Five Lakhs Five Thousand Six Hundred and Seventy-Four) Equity Shares of ₹10 (Rupees Ten only) each; and	The Authorised Share Capital of the Company is ₹10,00,00,00,000/- (Rupees One Thousand Crore only) divided into 1,00,00,00,000 (One Hundred Crore) Equity Shares of ₹10/- (Rupees Ten only) each.

	2. 14,24,94,326 (Fourteen Crores Twenty-Four Lakhs Ninety-Four Thousand Three Hundred and Twenty-Six) compulsory convertible preference shares ("CCPS") (convertible into fully paid-up equity shares of the Company in accordance with and having the rights specified in the Terms and Conditions of the Class A CCPS) of ₹10 (Rupees Ten only) each.	

Annexure C

Details of Reduction of Share Capital (Securities Premium Account) pursuant to SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026

S. no.	Particulars	Details
1.	Details and reasons for restructuring	As per the audited financial statements of the Company for the financial year ended March 31, 2026, the Company has accumulated losses aggregating to ₹20,501.60 million and a balance of ₹21,589.99 million standing to the credit of its Securities Premium Account. In order to present a true and fair view of its financial position, and rationalise its balance sheet to align its capital structure with its current financial position, the Board, subject to the approval of the Members by way of a Special Resolution and sanction of the Hon'ble National Company Law Tribunal, approved the utilisation of the balance standing to the credit of the Securities Premium Account for the purpose of setting off such accumulated losses, in accordance with the provisions of Section 66 read with Section 52 of the Companies Act, 2013 and the National Company Law Tribunal (Procedure for Reduction of Share Capital of Company) Rules, 2016.
2.	Quantitative and/ or qualitative effect of restructuring	The Securities Premium Account, standing at ₹21,589.99 million as on March 31, 2026, will stand reduced by ₹20,501.60 million, resulting in a residual balance of approximately ₹1,088.39 million, with a corresponding elimination of the accumulated losses from the books of account. The restructuring does not involve any reduction of the issued, subscribed or paid-up equity share capital of the Company, any payment or distribution to shareholders, or any cash outflow, and has no impact on the Company's net worth, operations, or ability to meet its obligations to creditors. The proposed reduction will enable the Company to eliminate accumulated losses from its books of account and present a true and fair view of its financial position. It will also facilitate alignment of the Company's reserves with its current

		financial position and provide greater financial flexibility for future operations and corporate actions, subject to applicable laws and regulatory approvals.
3.	Details of benefit, if any, to the promoter/promoter group/ group companies from such proposed restructuring	None. The restructuring does not confer any benefit, financial or otherwise, on the promoter, promoter group, or any group company, and no consideration or benefit passes to any such party pursuant to the proposal.
4.	Brief details of change in shareholding pattern (if any) of all entities	None. The Proposed Reduction does not involve any change in the shareholding pattern of the Company.