

KOVILPATTI LAKSHMI ROLLER FLOUR MILLS LIMITED

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CIN : L15314TN1961PLC004674

REF/BSE/2026-27/

29th May 2026

BSE Limited
Listing Department
Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai – 400001.

Dear Sir/Madam,

SCRIP CODE: 507598

Sub: Submission of presentation prepared for Q4 FY 2025-26 under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015 (Listing Regulations)

Pursuant to Regulation 30 of the SEBI (LODR) Regulations 2015, we hereby voluntarily submit the presentation prepared by the Company for Q4 2025-26 for the general information of all the shareholders. The said presentation is also available on the company's website www.klrf.in

We would like to inform you that the above presentation is being submitted voluntarily for wider dissemination of information to the shareholders and no analysts or investors meeting, earning call, conference call, group meetings or any other discussion or interaction with any investor is proposed to be conducted in connection with the above presentations.

This is for your information and records.

Thanking you,

Yours faithfully,
For Kovilpatti Lakshmi Roller Flour Mills Limited

S. Piramuthu
Company Secretary and Compliance Officer
Membership No: FCS No. 9142



KLRF | Since 1961

Kovilpatti Lakshmi Roller Flour Mills Limited

Foods | Engineering | Green Energy



FY 2025-2026, Q4 Investor Presentation

Executive Summary

A **60+ Year** Track Record Of Industrial Excellence and Value Creation.

Food



Wheat Milling.

Flagship brand "Kuthuvilakku."
Market leader in HORECA segment (Kerala, Tamil Nadu & Puducherry).

₹ 411 (Cr)
Revenue

Engineering



Precision Foundry.

High-grade iron castings
Across Sectors from
Automotive to Agriculture

₹ 26(Cr)
EBITDA

Energy



Renewable Energy.

Dual-asset portfolio (Wind & Solar) ensuring sustainable, cost-effective power.

₹ 75(Cr)
Net Worth

FY 2025-2026 - Snapshot

Food Processing & Milling

Key Highlights



Core: Processing high-quality wheat into Maida, Sooji, Whole Wheat Atta, and Bran (Cattle Feed).



Brand Power: "Kuthuvilakku" is a dominant household name in South India.



Strategy: Scaling the Gold Standard: Capturing the #1 Market Share in Premium HORECA Segments, from South India to Global Markets.



Our Customers



Foundry & Engineering

Key Highlights



Capabilities

High Grade Iron Castings and Machined Components



Key Sectors

Diversified across segments like Automotive, Agriculture, Pumps, Valves, Textiles, and others



Growth Strategy

Precision Beyond the Pour: Shifting our Core Mix to High-Value Machined Engineering Products.



Our Customers



EPPINGER



Eapen Joseph & CO



Renewable Energy

Key Highlights



Portfolio: Integrated mix of Windmills and Solar.



Strategic Advantage: High captive consumption significantly reduces operating costs for Milling and Foundry divisions.



Sustainability: Reduces carbon footprint, positioning KLRF as a responsible industrial partner.



Unlocking Value: Transforming Real Estate into High-Yield Recurring Revenue

Project 1



Project Lakshmi:

- **Update:** Comprehensive upgradation of the Flagship Mill at Gangaikondan.
- **Standard:** Alignment with global manufacturing standards.
- **Timeline:** Go-Live in Early FY 2026-27

Project 2



Business Hotel-Phase I

- **The Gap:** Rapidly growing industrial hub (SIPCOT) underserved by branded hotels.
- **The Solution:** A dedicated business hotel serving visiting executives and technical staff.
- **Demand Drivers:** Captive demand from corporate neighbors like Bosch, Pepsi, Britannia, Tata Solar, and Vikram Solar.

Project 3



Travel Stop-Phase II

- **Market Opportunity:** Leveraging strategic land banks to capture the rapidly growing domestic travel and logistics market.
- **Energy & Mobility:** Integrated multi-fuel stations featuring high-speed EV charging infrastructure.
- **Lifestyle Ecosystems:** All-in-one travel stops providing branded food courts, premium rest areas, and convenience retail.

The "New KLRF" – Efficiency & Safety.

Initiative: Implementation of 5S and TQM (Total Quality Management) excellence across all business units.

Goals



Milestones of KLRF

1964 – Foundation & Beginnings: The company began its journey by producing premium wheat flour tailored for South Indian markets.

1978–1985 – Capacity Expansion: Undertook major infrastructure upgrades with modern milling equipment and automation boosting production efficiency.

1995 – Sustainability Initiatives Begin: Commissioned its first windmill to support captive power needs.

2000 – Branded B2B Offerings: Launched branded wheat flour products strengthening its market presence across Tamil Nadu and neighboring states.

2019 – Entry into Retail Market: Rolled out consumer retail packs in select markets, enhancing brand visibility and establishing a foothold in the B2C segment.

2015 – Portfolio Expansion: Introduced specialized flours for bakery, biscuit, and industrial applications, while extending distribution reach across new regions.

2010 – Modernization & Quality Focus: Completed full modernization of production lines, integrating advanced automation and food safety systems to ensure consistent quality.

2005 – Product Diversification: Expanded into value-added bakery premixes and customized flour blends, catering to evolving needs of the food industry.

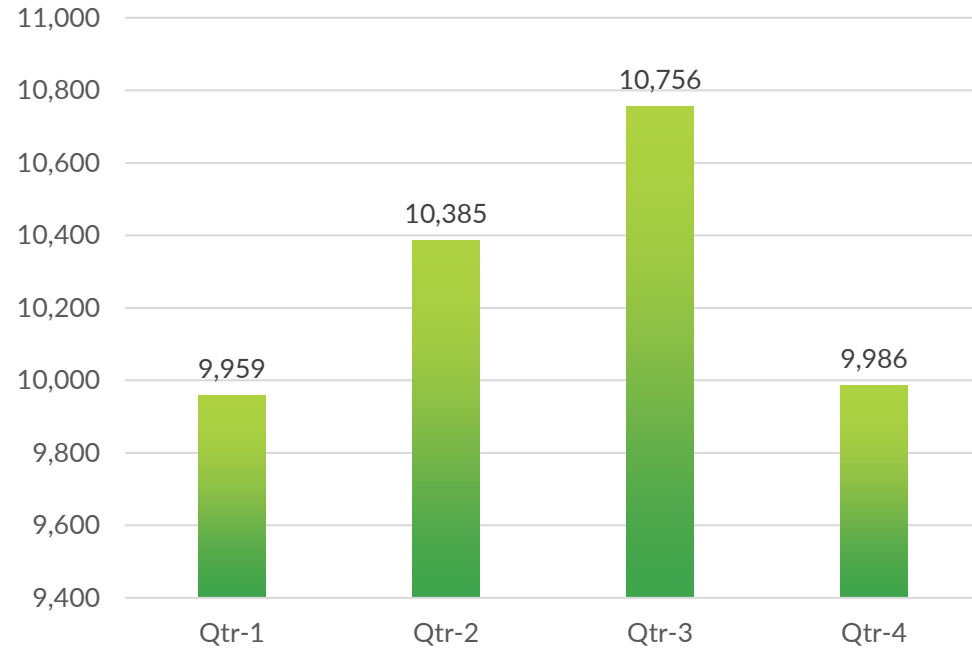
2023 – Solar Power Milestone: Commissioned a 5 MW AC / 6.9 MW DC solar power plant for captive use, reducing carbon footprint and operational costs.

2025 – Digital Integration: Implementation of SAP Business One across business units to enable streamlined operations, real-time analytics, and robust financial governance.

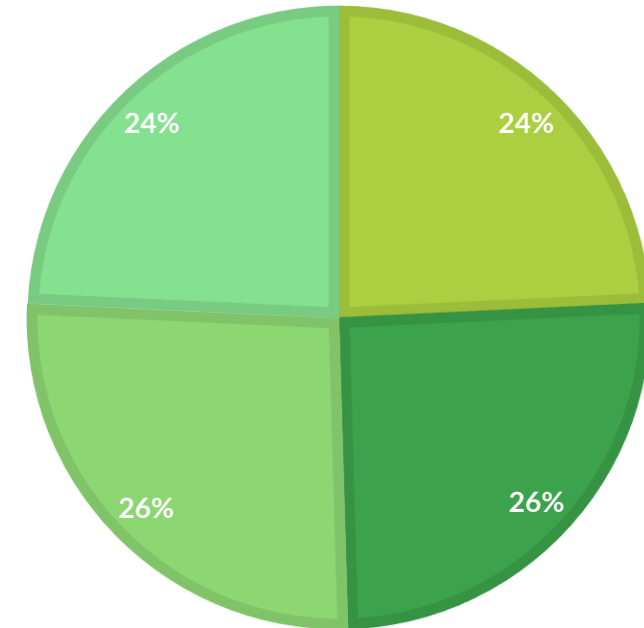
2026 – Modernization & Capacity expansion in Gangaikondan: To increase the SOB, the company decided to expand in flourmill. Laid foundation for stepping into hospitality sector.

Financial Performance: Q4 FY26

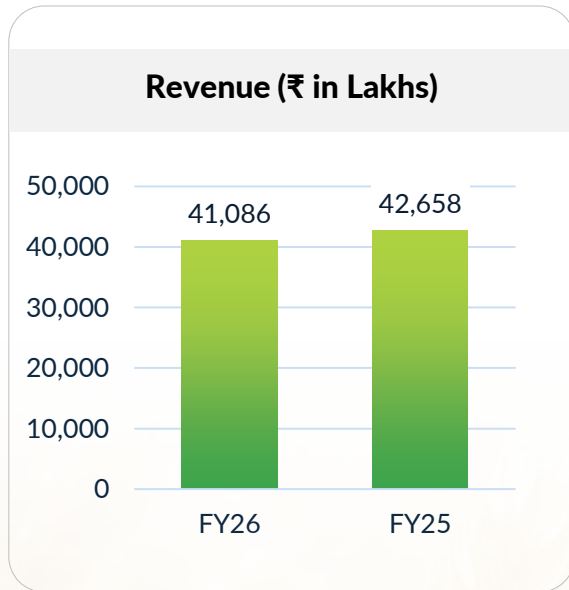
Sales (₹ in Lakhs)



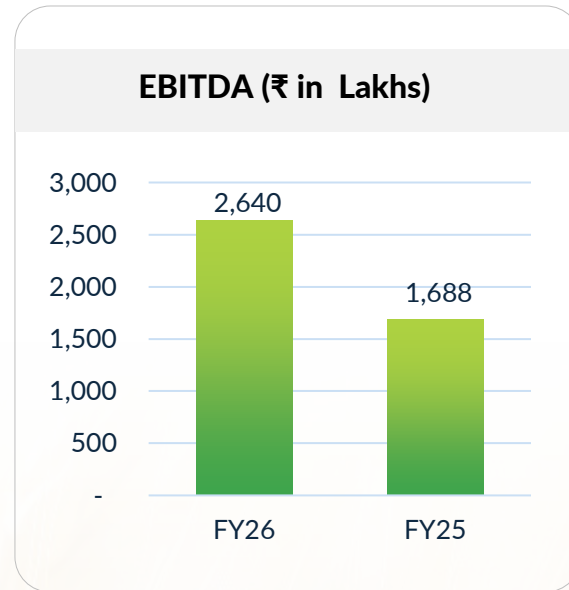
1st Qtr 2nd Qtr 3rd Qtr 4th Qtr



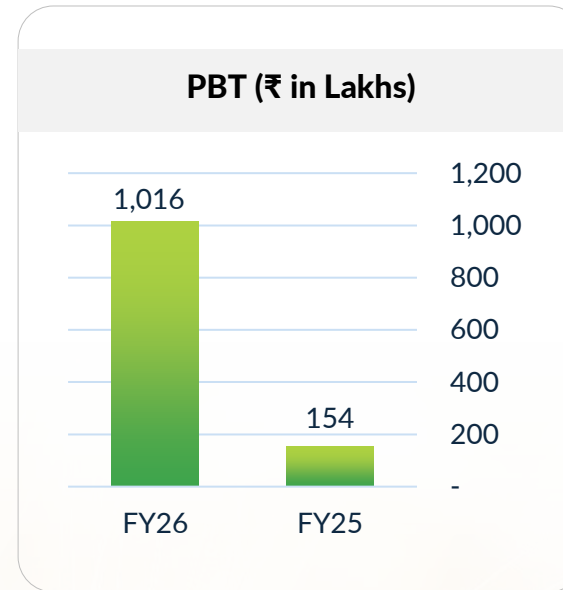
FY26 Financial Highlights



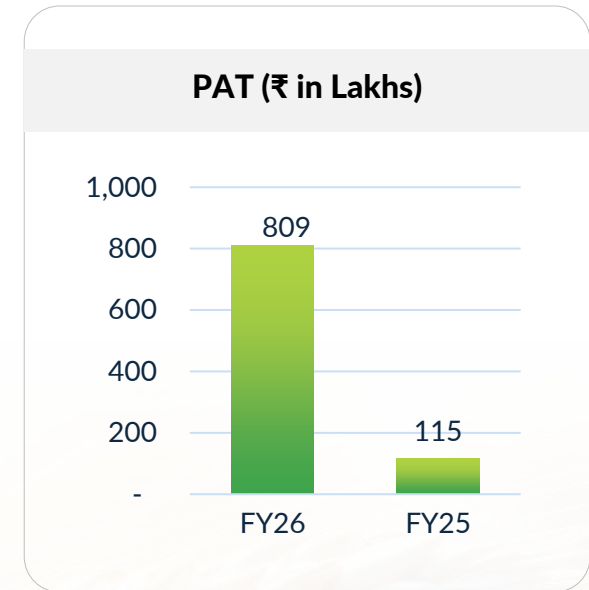
Revenue during FY26 stood at ₹41,086 Lakhs against ₹42,658 Lakhs in FY25.



EBITDA during FY26 stood at ₹2,640 Lakhs against ₹1,688 Lakhs in FY25.



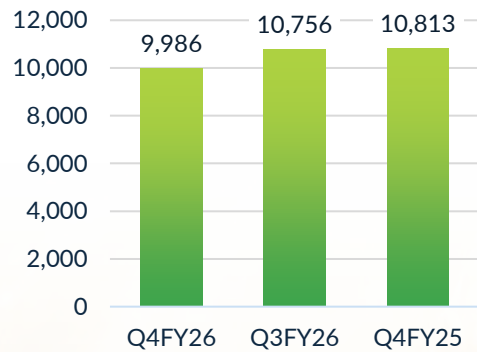
PBT increased to ₹1,016 Lakhs in FY26, as against profit of ₹154 Lakh in FY25.



PAT stood at ₹809 Lakhs in FY26, as against profit of ₹115 Lakhs in FY25.

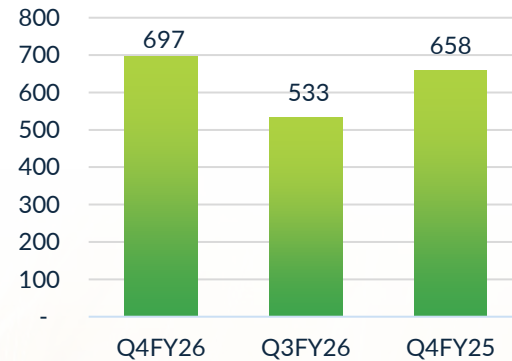
Q4 FY26 Financial Highlights

Revenue (₹ in Lakhs)



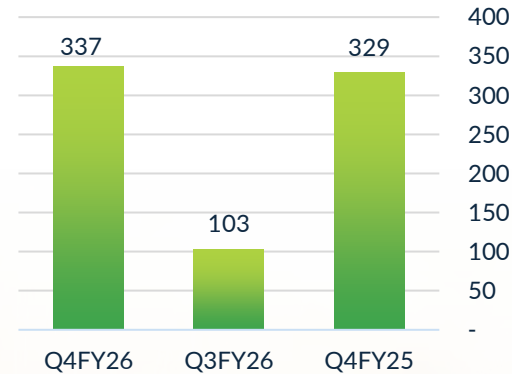
Revenue during FY26 stood at ₹9,986 Lakhs against ₹10,813 Lakhs in FY25.

EBITDA (₹ in Lakhs)



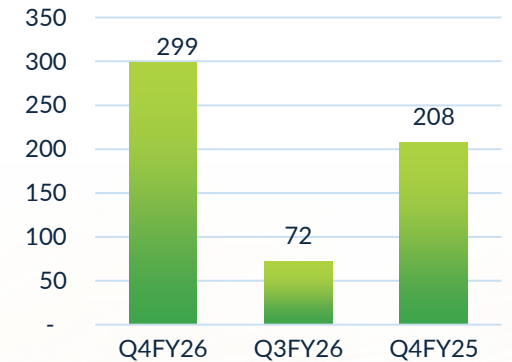
EBITDA during ₹697 Lakhs FY26 stood at against ₹658 Lakhs in FY25.

PBT (₹ in Lakhs)



PBT increased to ₹337 Lakhs in FY26, against profit of ₹329 Lakh in FY25.

PAT (₹ in Lakhs)



PAT stood at ₹299 Lakhs in FY26, against profit of ₹208 Lakhs in FY25.

FY26- Abridged Profit & Loss Statement

Particulars (₹ in Lakhs)	FY 26	FY 25
Total Revenue	41,299	42,880
Revenue from Operations	41,086	42,659
Other Income	213	221
Material Cost	30,895	32,753
Cost of Materials Consumed	30,195	31,768
Purchase of Traded Goods	560	1,167
Changes in Inventories of Finished Goods	140	-182
Gross Profit	10,404	10,127
Gross Margin %	25.2%	23.6%
Employee Benefits Expense	2,054	1,850
Other Expenses	6,171	6,589
EBITDA	2,639	1,688
EBITDA Margin %	6.3%	3.9%
Depreciation and Amortisation Expense	721	680
Finance Costs	903	854
Exceptional items	460	
Profit Before Tax	1015	154
PBT Margin%	2.5%	0.4%

Gross Margin has improved by 1.6%

EBIDTA margin improved by 1.4%.

PBT Margin% has improved to 2.5% from 0.4%

Q4 FY26- Abridged Profit & Loss Statement

Particulars (₹ in Lakhs)	Q4 FY 26	Q4 FY 25
Total Revenue	10,052	10,892
Revenue from Operations	9,986	10,813
Other Income	66	79
Material Cost	7,621	8,147
Cost of Materials Consumed	7,234	7,889
Purchase of Traded Goods	336	263
Changes in Inventories of Finished Goods	51	-5
Gross Profit	2,431	2,745
Gross Margin %	2.4%	2.5%
Employee Benefits Expense	413	435
Other Expenses	1,487	1,652
EBITDA	697	658
EBITDA Margin %	7.0%	6.0%
Depreciation and Amortisation Expense	178	164
Finance Costs	182	165
Exceptional Items	166	-
Profit Before Tax	337	329
PBT Margin %	3.4%	3.0%

Gross margin has been maintained at same level

Other expenses has reduced by ₹165 Lakhs.

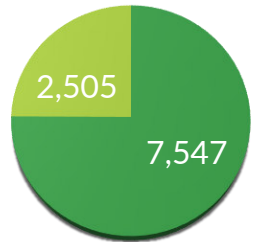
Exceptional items represents profit on sale of asset

Segment wise-Q4 and FY26

₹ in Lakhs

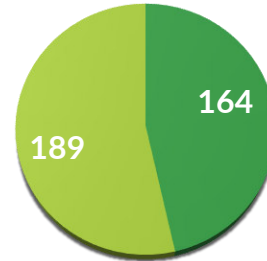
Q4

Revenue



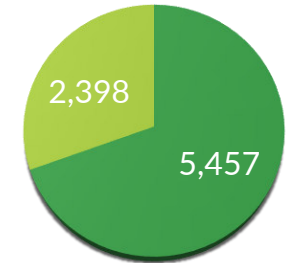
■ Food ■ Engineering

PBIT



■ Food ■ Engineering

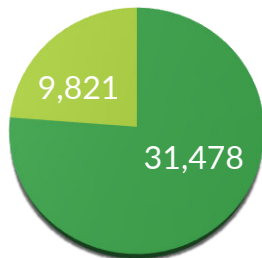
Capital Employed



■ Food ■ Engineering

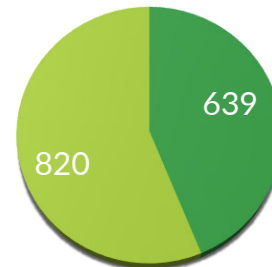
FY

Revenue



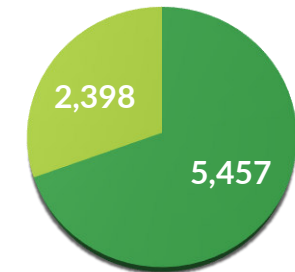
■ Food ■ Engineering

PBIT



■ Food ■ Engineering

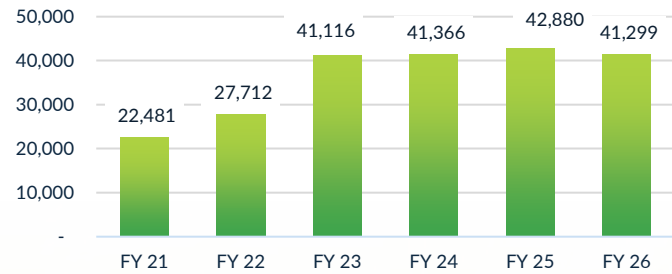
Capital Employed



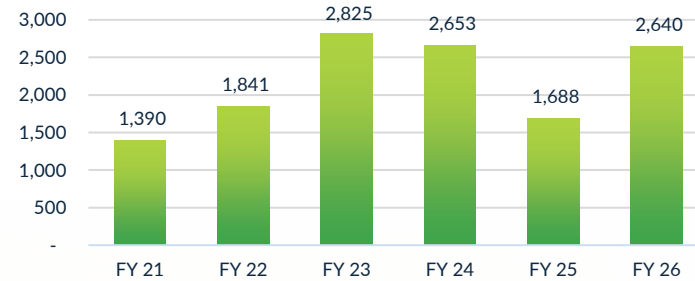
■ Food ■ Engineering

Key Financials

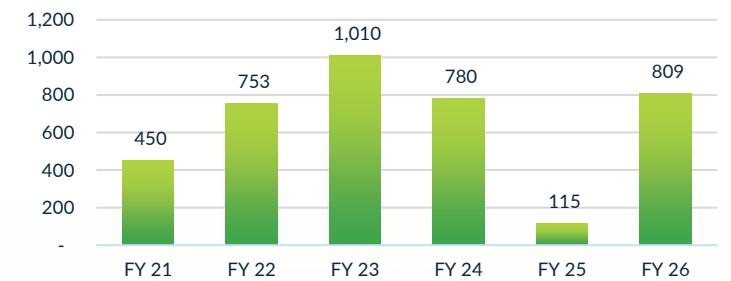
Total Income (₹ in Lakhs)



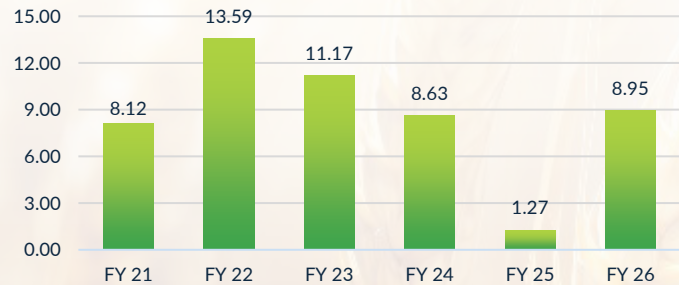
EBITDA (₹ in Lakhs)



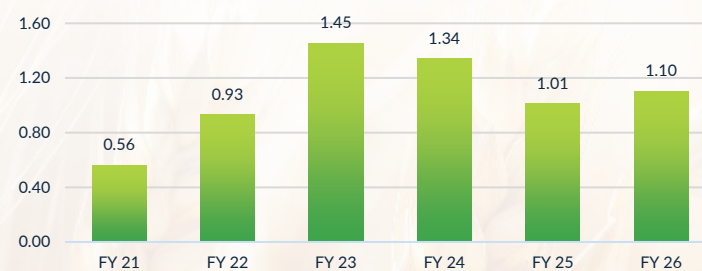
PAT (₹ in Lakhs)



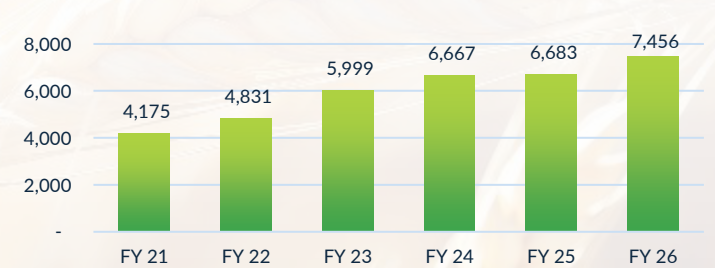
EPS (In ₹)



Debt Equity Ratio



Net worth (₹ in Lakhs)



Historical Profit/Loss

Particulars (₹ in Lakhs)	FY21	FY22	FY23	FY24	FY25	FY26
Total Income	22,481	27,712	41,116	41,366	42,880	41,299
Revenue from Operations	22,392	27,335	40,541	41,091	42,659	41,086
Other Income	89	377	575	275	221	213
Material Cost	15,710	18,929	29,948	30,633	32,753	30,895
Cost of Materials Consumed	15,410	18,750	29,272	29,565	31,768	30,195
Purchases of Stock-in-Trade	218	288	525	1,070	1,167	560
Changes in Inventories	82	-109	152	-2	-182	140
Gross Profit	6,771	8,783	11,168	10,733	10,127	10,404
Gross Margin (%)	30.1%	31.7%	27.2%	25.9%	23.6%	25.2%
Employee Expenses	1,305	1,423	1,916	1,865	1,850	2,054
Other Expenses	4,076	5,519	6,427	6,215	6,589	6,171
EBITDA	1,390	1,841	2,825	2,653	1,688	2,639
EBITDA Margin (%)	6.2%	6.6%	6.9%	6.4%	3.9%	6.4%
Depreciation	341	401	631	643	680	721
Finance Cost	422	406	775	959	854	903
Exceptional Items	-	-	-	-	-	460
Profit Before Tax	627	1,034	1,419	1,051	154	1,015
PBT%	2.8%	3.7%	3.5%	2.5%	0.4%	2.5%
Tax Expense	177	281	409	270	39	206
Profit After Tax	450	753	1,010	781	115	809
PAT%	2.0%	2.8%	2.5%	1.9%	0.3%	2.0%

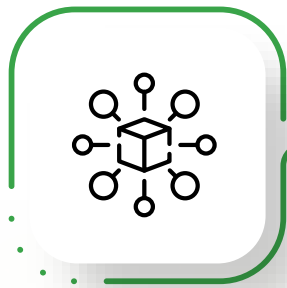
Balance Sheet Trends

Particulars (₹ In Lakhs)		FY 21	FY 22	FY 23	FY 24	FY25	FY26
ASSETS							
Non-Current Assets		2,816	5,439	8,321	8,586	8,674	9,908
	Property, Plant and Equipment	2,634	5,119	7,704	7,770	8,151	8,305
	Intangible Assets	15	11	9	6	3	120
	Capital work in Progress	3	50	62	258	22	394
	Intangible Assets under Development	-	-	9	7	136	-
	Financial assets						
	Investments	46	46	45	0	0	0
	Other Financial Assets	117	206	355	289	245	275
	Other Non-Current Assets	1	8	137	257	116	814
Current Assets		6,085	6,909	8,712	9,275	8,083	9,428
	Inventories	4,075	4,718	6,466	7,325	5,172	6,567
	Financial assets						
	Trade Receivables	1,573	1,630	1,771	1,519	2,264	2,304
	Cash and Cash Equivalents	18	21	14	11	20	19
	Bank Balances other than above	1	3	4	6	6	6
	Other Current Assets	418	538	457	415	621	532
Total Assets		8,901	12,348	17,034	17,862	16,757	19,336

Balance Sheet Trends

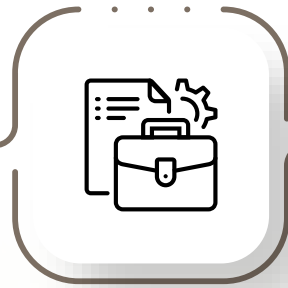
Particulars (₹ In Lakhs)		FY 21	FY 22	FY 23	FY 24	FY25	FY26
LIABILITIES							
	Shareholders Funds	4,175	4,831	5,999	6,667	6,683	7,456
		907	2,686	5,767	5,125	4,217	4,203
Non-Current Liabilities	Financial Liabilities						
	Borrowings	682	2,367	5,312	4,628	3,723	3,744
	Deferred Tax Liabilities (Net)	225	318	455	496	494	459
		3,818	4,831	5,267	6,070	5,857	7,677
Current Liabilities	Financial Liabilities						
	Borrowings	1,861	2,139	3,399	4,321	3,014	4,432
	Trade Payable- Dues to Mirco and Small Enterprises	358	315	293	315	303	125
	Trade Payable- Dues to Others	951	975	787	692	2,150	2,348
	Short Term Provisions	202	181	248	229	49	285
	Other Current Liabilities	446	1,221	540	512	341	487
Total Liabilities		8,901	12,348	17,034	17,862	16,757	19,336

Governance & Leadership



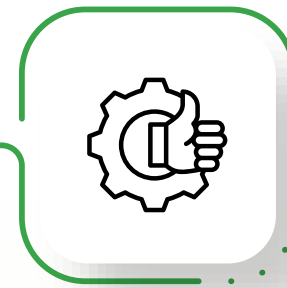
Structure

Professional management team leading daily operations.



Ethos

A unique blend of traditional business values and modern corporate governance.



Commitment

Transparent reporting and focus on long-term shareholder wealth creation.

CSR

Committed to Social Responsibility



Education: Building classrooms for underserved communities (Partnership: Round Table of India).



Inclusion: Improving well-being of children with learning disabilities (Partnership: Madras Dyslexia Association - MDA).



Prize winning
Art Entries
Dyslexia Week-2026



Empowerment: Supporting education for girls from economically challenged backgrounds (Partnership: KMSC Girls Hr. Sec. School).



Disclaimer

Safe Harbor Statement

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