THACKER AND CO. LTD.

25th August, 2026

The Manager,
Corporate Relationship Department,
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai – 400 001.

Ref: Scrip Code- 509945

Dear Sir/Ma'am,

Sub: Voting results of 148th Annual General Meeting of Thacker and Company Limited (the Company) pursuant to the Regulation 44 of the SEBI (Listing Obligation and Disclosure Requirements) Regulation, 2015.

The 148th Annual General Meeting of the Members of the Company was held on Tuesday, 25th August, 2026 through Video Conference / Other Audio Visual Means without physical presence of the Members at a common Venue.

In accordance with Regulation 44 of the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015 and Section 108 of the Companies Act, 2013 read with the Rules made thereunder, as amended, the Company had provided remote e-voting facility, to facilitate the members of the Company who were members, as of the cut-off date of 18th August, 2026 to cast their votes electronically on all businesses proposed in the Notice of Annual General Meeting. The Remote e-voting period commenced on Saturday, 22nd August, 2026 at 9:00 a.m. and concluded on Monday, 24th August, 2026 at 5:00 p.m. The Company had also provided facility for voting through e-voting system during the Annual General Meeting for those members who had not cast their votes by remote e-voting.

Copy of the Scrutinizer's Consolidated Report along with requisite particulars of remote e-voting and e-voting during the Annual General Meeting as per Regulation 44 of the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015 is enclosed for your information and record.

Thanking you,

Yours faithfully,
For **Thacker and Company Limited**

Siddhi Dilip Kul
Digitally signed by Siddhi Dilip Kul
Date: 2026.08.25 17:07:47 +05'30'

Siddhi Kul
Company Secretary and Compliance Officer
ICSI Membership No.: A76672
Encl: As above.

Regd. Off.: Bhogilal Hargovindas Building, Mezzanine Fl.18/20,K.Dubhash Marg, Mumbai-400001, India
Corporate Office: Jatia Chambers, 60 Dr. V.B.Gandhi Marg, Mumbai-400001, India
Tel: 91-22-43553333,
Web-Site: www.thacker.co.in , E-mail: thacker@thacker.co.in
CIN No. : L21098MH1878PLC000033
GST No. : 27AAACT3200A1Z7

To,
The Chairman
Thacker and Company Limited
Bhogilal Hargovindas Building,
Mezzanine Floor, 18/20, K. Dubhash Marg,
Mumbai-400001

Dear Sir,

Sub: Consolidated Scrutinizer's Report on e-voting conducted pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 as amended by Companies (Management and Administration) Amendment Rules, 2015 for the 148th Annual General Meeting of Thacker and Company Limited held on Tuesday, August 25, 2026 at 11:30 am. (IST) through video conferencing ('VC') / other audio visual means ('OAVM').

I, Sarvari Shah, of Parikh & Associates, Practising Company Secretaries, had been appointed as the Scrutinizer by the Board of Directors of Thacker and Company Limited pursuant to Section 108 of the Companies Act, 2013 ("the Act") read with Rule 20 of the Companies (Management and Administration) Rules, 2014, as amended, to conduct the e-voting process in respect of the below mentioned resolutions proposed at the 148th Annual General Meeting ("AGM") of Thacker and Company Limited on Tuesday, August 25, 2026 at 11:30 a.m. (IST) through VC/OAVM.

I was also appointed as Scrutinizer to scrutinize the e-voting process at the said AGM.

The notice dated 27th May, 2026, convening the AGM and annexures thereto along with Statement setting out material facts under Section 102 of the Companies Act, 2013, as confirmed by the Company were sent to the Members in respect of the below mentioned resolutions proposed to be passed at the AGM of the Company through electronic mode to those Members whose email addresses are registered with the Company/the Depositories, in compliance with the MCA General Circular 03/2025 dated 22nd September, 2025 read with Circular No. 09/2024 dated 19th September, 2024 read with Circular No. 20/2020 dated 05th May, 2020 and other relevant circulars (collectively referred to as "MCA Circulars"), The Company had availed the e-voting facility offered by National Securities Depository Limited ("NSDL") for conducting remote e-voting by the Shareholders of the Company and e-voting at the said AGM.

The voting period for remote e-voting commenced on Saturday, 22nd August, 2026 at 9:00 a.m. (IST) and ended on Monday, 24th September, 2026 at 5:00 p.m. (IST) and the NSDL e-voting platform was disabled thereafter.

The Company had also provided remote e-voting facility to the shareholders present at the AGM through VC / OAVM and who had not cast their vote earlier.

The shareholders of the Company holding shares as on the "cut-off" date of Tuesday, 18th August, 2026 were entitled to vote on the resolutions as contained in the Notice of the AGM.

After the closure of e-voting at the AGM, the report on remote voting done during the AGM and the votes cast under remote e-voting facility prior to the AGM were unblocked and counted.

I have scrutinized and reviewed the remote e-voting prior to and during the AGM and votes cast therein based on the data downloaded from the NSDL e-voting system.

The Management of the Company is responsible to ensure compliance with the requirements of the Act and rules relating to remote e-voting prior to and during the AGM on the resolutions contained in the notice of the AGM.

My responsibility as scrutinizer for the remote e-voting is restricted to making a Scrutinizer's Report of the votes cast in favour or against the resolutions.

I now submit my consolidated Report as under on the result of the remote e-voting prior to and during the AGM in respect of the said resolutions.

Resolution 1: Ordinary Resolution

To receive, consider and adopt the Audited Standalone and Consolidated Financial Statements of the Company for the Financial Year ended 31st March, 2026, including the Audited Balance Sheet as at 31st March, 2026 and the Statement of Profit and Loss and Cash Flow Statement for the year ended on that date and the Reports of the Board of Directors and Auditors' thereon.

(i) Voted **in favour** of the resolution:

Number of members voted	Number of valid votes cast by them	% of total number of valid votes cast
22	7,50,546	99.9993

(ii) Voted **against** the resolution:

Number of members voted	Number of valid votes cast by them	% of total number of valid votes cast
5	5	0.0007

(iii) **Invalid** votes:

Number of members whose votes were declared invalid	Number of invalid votes cast by them
NIL	NIL

Resolution 2: Ordinary Resolution

To appoint a Director in place of Mr. Arunkumar Mahabirprasad Jatia (DIN: 01104256), who retires by rotation and being eligible, offers himself for re-appointment.

(i) Voted **in favour** of the resolution:

Number of members voted	Number of valid votes cast by them	% of total number of valid votes cast
21	7,50,213	99.9550

(ii) Voted **against** the resolution:

Number of members voted	Number of valid votes cast by them	% of total number of valid votes cast
6	338	0.0450

(iii) **Invalid** votes:

Number of members whose votes were declared invalid	Number of invalid votes cast by them
NIL	NIL

Thanking you,
Yours faithfully,

Sarvari Rajesh Shah
Digitally signed by Sarvari Rajesh Shah

FOR THACKER AND COMPANY LIMITED
Company Secretary

Sarvari Shah
Parikh & Associates
Practising Company Secretaries
FCS: 9697 CP No.: 11717
111,11th Floor, Sai Dwar CHS Ltd
Sab TV Lane, Opp. Laxmi Indl. Estate,
Off Link Road, Above Shabari Restaurant,
Andheri West, Mumbai – 400053
Place: Mumbai
Dated: August 25, 2026
UDIN: F009697H001211458
P/R No.: 7327/2025

General information about company	
Scrip code	509945
NSE Symbol	NOTLISTED
MSEI Symbol	NOTLISTED
ISIN	INE077P01034
Name of the company	THACKER AND COMPANY LIMITED
Type of meeting	AGM
Date of the meeting / last day of receipt of postal ballot forms (in case of Postal Ballot)	25-08-2026
Start time of the meeting	11:30 AM
End time of the meeting	12:02 PM

Thacker And Company Limited

Scrutinizer Details	
Name of the Scrutinizer	SARVARI SHAH
Firms Name	PARIKH & ASSOCIATES
Qualification	CS
Membership Number	9697
Date of Board Meeting in which appointed	27-05-2026
Date of Issuance of Report to the company	25-08-2026

Thacker And Company Limited

Voting results	
Record date	18-08-2026
Total number of shareholders on record date	959
No. of shareholders present in the meeting either in person or through proxy	
a) Promoters and Promoter group	0
b) Public	0
No. of shareholders attended the meeting through video conferencing	
a) Promoters and Promoter group	7
b) Public	2
No. of resolution passed in the meeting	2
Disclosure of notes on voting results	

Thacker And Company Limited

Resolution(1)								
Resolution required: (Ordinary / Special)				Ordinary				
Whether promoter/promoter group are interested in the agenda/resolution?				No				
Description of resolution considered				To receive, consider and adopt the Audited Standalone and Consolidated Financial Statements of the Company for the Financial Year ended 31st March, 2026, including the Audited Balance Sheet as at 31st March, 2026 and the Statement of Profit and Loss and Cash Flow Statement for the year ended on that date and the Reports of the Board of Directors and Auditors' thereon.				
Category	Mode of voting	No. of shares held	No. of votes polled	% of Votes polled on outstanding shares	No. of votes – in favour	No. of votes – against	% of votes in favour on votes polled	% of Votes against on votes polled
		(1)	(2)	(3)=[(2)/(1)]*100	(4)	(5)	(6)=[(4)/(2)]*100	(7)=[(5)/(2)]*100
Promoter and Promoter Group	E-Voting	749350	749350	100	749350	0	100	0
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	749350	749350	100	749350	0	100	0
Public-Institutions	E-Voting	83159	0	0	0	0	0	0
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	83159	0	0	0	0	0	0
Public- Non Institutions	E-Voting	255210	1201	0.4706	1196	5	99.5837	0.4163
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	255210	1201	0.4706	1196	5	99.5837	0.4163
	Total	1087719	750551	69.0023	750546	5	99.9993	0.0007
Whether resolution is Pass or Not.							Yes	
Disclosure of notes on resolution								

Thacker And Company Limited

Details of Invalid Votes	
Category	No. of Votes
Promoter and Promoter Group	
Public Insitutions	
Public - Non Insitutions	

Thacker And Company Limited

Resolution(2)								
Resolution required: (Ordinary / Special)				Ordinary				
Whether promoter/promoter group are interested in the agenda/resolution?				No				
Description of resolution considered				To appoint a Director in place of Mr. Arunkumar Mahabirprasad Jatia (DIN: 01104256), who retires by rotation and being eligible, offers himselffor re-appointment.				
Category	Mode of voting	No. of shares held	No. of votes polled	% of Votes polled on outstanding shares	No. of votes – in favour	No. of votes – against	% of votes in favour on votes polled	% of Votes against on votes polled
		(1)	(2)	(3)=[(2)/(1)]*100	(4)	(5)	(6)=[(4)/(2)]*100	(7)=[(5)/(2)]*100
Promoter and Promoter Group	E-Voting	749350	749350	100	749350	0	100	0
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	749350	749350	100	749350	0	100	0
Public-Institutions	E-Voting	83159	0	0	0	0	0	0
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	83159	0	0	0	0	0	0
Public- Non Institutions	E-Voting	255210	1201	0.4706	863	338	71.8568	28.1432
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	255210	1201	0.4706	863	338	71.8568	28.1432
	Total	1087719	750551	69.0023	750213	338	99.955	0.045
					Whether resolution is Pass or Not.		Yes	
					Disclosure of notes on resolution			

Thacker And Company Limited

Details of Invalid Votes	
Category	No. of Votes
Promoter and Promoter Group	
Public Insitutions	
Public - Non Insitutions	