ROSSELL TECHSYS LIMITED
Corporate Office: No. 58-C, Road No. 2,
Hi-Tech Defence and Aerospace Park,
Behind KIADB Industrial Area, Devanahalli,
Bengaluru - 562165, Karnataka, India
CIN: L29299WB2022PLC258641

06 November 2026

To,

BSE Limited,
20th Floor, P.J. Towers,
Dalal Street,
Mumbai - 400001.
BSE Scrip Code: 544294

National Stock Exchange of India Limited,
Exchange Plaza, C-1, Block G,
Bandra Kurla Complex, Bandra (E),
Mumbai – 400 051
NSE Scrip Symbol: ROSSTECH

Sub: Investor Presentation of the Company for the quarter and half year ended 30 September 2026

Dear Sir/Ma'am,

In continuation to our letter dated 31 October 2026 and Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we hereby enclose the copy of Investor Presentation for the quarter and half year ended 30 September 2026 on Company's Overview, Business highlights, financial performance and other updates to be made to analysts/investors.

The Investors Presentation is also made available on the website of the Company at www.rosselltechsys.com.

We request you to kindly take the above information on record.

Thanking you,
For Rossell Techsys Limited

KRISHNAPPAYYA DESAI
Digitally signed by KRISHNAPPAYYA DESAI
Date: 2026.11.06 14:21:57 +05'30'

Krishnappayya Desai
Company Secretary & Compliance officer

+91 806 843 4500
investors@rosselltechsys.com
www.rosselltechsys.com

Registered Office:
Jindal Towers, Block 'B',
4th Floor, 21/1A/3, Darga Road,
Kolkata-700 017, West Bengal, India



ROSSELL TECHSYS

BUILT ON CREDIBILITY | BUILT-IN QUALITY

SPACE | AIR | LAND | SEA

MANUFACTURING EXCELLENCE. DELIVERING TRUST.

Q2 & H1 FY2026-27 · INVESTOR PRESENTATION

Standalone Results for the Quarter and Half Year Ended 30 September 2026

REVENUE	EBITDA	PROFIT BEFORE TAX	ORDER BOOK	FUND RAISE
₹185.5 Cr	**₹29.0 Cr**	**₹12.7 Cr**	**₹900 Cr**	**₹300 Cr**
+48% YoY	+92% YoY · +25% QoQ	+89% YoY · +32% QoQ	As on 30 September 2026	Onboarded SBI MF

DISCLAIMER

Safe harbour

This presentation and the accompanying slides (the "Presentation"), prepared by Rossell Techsys Limited (the "Company"), are solely for information purposes only and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentationism expressly excluded.

Certain matters discussed in this Presentation may contain statements regarding the Company's market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to: the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and worldwide, competition, disruptions to technology, the Company's ability to successfully implement its strategy, the Company's future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company's market preferences and its exposure to market risks, as well as other risks. The Company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation.

The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third-party statements and projections.

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02	Financial Highlights	*Quarter, half year, margins and statement of profit and loss*
03	Company Overview	*Segments, capabilities, strengths and recognition*
04	Board & Management	*A team that is building Rossell's next chapter.*
05	Earnings call details	*Sharing Success. Celebrating Progress Together.*

01 Performance Highlights

Business Performance Highlights

ROSSELL TECHSYS

Record Performance

- Strongest Quarter year in Company's history
- Record Q2 revenue: ₹185.5 Cr, up 48% YoY
- Record PBT: ₹12.7 Cr, first double-digit quarter
- Operating leverage: profit outpacing revenue
- Quarterly revenue near past half-year levels

Capital Raise & Institutional Validation

- ₹300 Cr raised via preferential allotment by way of issue of 25,72,898 equity shares at a price of 1166/- per share
- Kotak Mutual Fund (via promoter block deal) and SBI Mutual Fund (via preferential allotment) join, endorsing strong institutional confidence
- Stronger balance sheet and flexibility to fund expansion

Semiconductor

- Onboarded another leading global semiconductor equipment OEM
- A high-potential growth driver alongside the Company's A&D business. Riding AI-led movement.

Business Growth & Capacity

- ~₹430 Cr H1 orders; ~₹1,350 Cr bid pipeline across A&D, semiconductor and industrial
- Named among ET Edge's Best Manufacturing Brands 2026
- New Aerospace Park facility for semiconductor and non-defence demand



ET Edge Best Manufacturing Brands 2026

With that, *we enter H2 FY27 from a position of exceptional strength, backed by improving profitability, a stronger balance sheet, enhanced working capital efficiency, expanded capacity, marquee institutional shareholders, a diversified customer base, and increasing visibility across high-growth sectors.*

Message from the Managing Director

Q2 FY27 was another milestone quarter for Rossell Techsys, with the Company delivering its highest-ever quarterly revenue of ₹185.5 crore, reflecting 48% YoY growth, along with its highest-ever quarterly PBT of ₹12.7 crore, marking the first double-digit quarterly PBT in the Company's history. These results reflect the continued strength of our business model, customer trust, and disciplined execution across the organization.

The scale of transformation achieved over the last few years has been significant. Supported by continued investments in capabilities, infrastructure, talent and customer relationships, we remain confident in our long-term growth trajectory.

A key highlight during the quarter was the onboarding of a leading global semiconductor equipment manufacturer, further strengthening our position within the semiconductor ecosystem. Combined with the progress of existing programs, this reinforces our confidence in the significant AI led opportunities emerging from the global semiconductor industry and our ability to participate meaningfully in this growth cycle.

The successful completion of our ₹300 crore capital raise was another defining achievement. The issue witnessed overwhelming response from leading institutional investors, reflecting growing confidence in the Company's strategy, governance standards and long-term prospects. We are pleased to welcome marquee investors like Kotak Mutual Fund and SBI Mutual Fund, to our shareholder base. The fund raise has further strengthened our balance sheet and enhanced our capacity to pursue future growth opportunities.

Operational momentum remained strong during the quarter, with fresh order inflows of approximately ₹190 crore and bids submitted aggregating nearly ₹1,000 crore. We also inaugurated our new Aerospace Park facility, which is expected to commence operations shortly and provide additional capacity to support the growing opportunities across semiconductor and other non-defence sectors. At the same time, inventory carrying levels improved from 7.98 months to 6.67 months, reflecting our continued focus on operational and working capital efficiency.

As we look ahead, we remain optimistic about the opportunities arising from global aerospace and defence spending, supply chain realignment and semiconductor-led investments. With a strengthened balance sheet, expanding capabilities, enhanced capacity and a growing customer base, Rossell Techsys is well positioned to deliver sustainable growth and create long-term value for all stakeholders. We thank our customers, employees, partners, bankers, investors and shareholders for their continued trust and support.



Rishab Mohan Gupta

Managing Director

"Yet another record-breaking quarter!"

Message from the management



Mr. Senthil Balasubramanian
Chief Executive Officer

Q2 FY27 marked another important milestone in Rossell Techsys' growth journey. During the quarter, we onboarded a leading global semiconductor equipment manufacturer, further strengthening our position within a sector that we believe offers significant long-term opportunities. Supported by a strong order book, a healthy bid pipeline, and increasing customer engagement across Aerospace & Defence and Semiconductor sectors, we have expanded our manufacturing footprint through a new facility to support the growing demand environment. We were also honoured to be recognized among the *ET Edge Best Manufacturing Brands*, reflecting our continued commitment to quality, innovation, and customer excellence.

As we celebrate 15 years of Rossell Techsys, it is particularly satisfying to see the Company enter a new phase of scale and capability. With a diversified customer base, expanding capacities, and growing opportunities across multiple high-growth sectors, we remain focused on building a larger, stronger, and more resilient enterprise while creating sustainable long-term value for all stakeholders.



Ms. Zeena Philip
Chief Operating Officer

Q2 FY27 reflected the strength of our execution capabilities as we successfully supported the Company's highest-ever quarterly revenue while maintaining our focus on quality, delivery performance, and customer satisfaction. Executing at a significantly larger scale while improving operational metrics was a key achievement during the quarter. Despite the substantial increase in business volumes, inventory carrying levels improved from 7.98 months in Q2 FY26 to 6.67 months in Q2 FY27, reflecting stronger operational efficiency and working capital management.

Our growing workforce remains one of Rossell Techsys' key strengths and a critical enabler of future growth. As customer requirements continue to expand across sectors, we remain focused on strengthening execution capabilities, enhancing productivity, and building the operational capacity required to support the Company's next phase of growth while consistently delivering the quality and reliability our customers expect.



Mr. Jayanth V
Chief Financial Officer

Q2 FY27 was a landmark quarter for Rossell Techsys, with the Company delivering its highest-ever quarterly revenue of ₹185.5 crore, representing 48% YoY growth, and its highest-ever quarterly Profit Before Tax of ₹12.7 crore, marking the first double-digit quarterly PBT in the Company's history. These results reflect the operating leverage emerging from our growth in scale, together with continued focus on cost control and execution discipline.

The quarter also witnessed the successful completion of our ₹300 crore fund raise, with participation from marquee institutional investors such as SBI Mutual Fund. The proceeds have significantly strengthened our balance sheet through debt reduction, improved liquidity, and enhanced financial flexibility. Supported by a stronger capital structure, disciplined debt management, and continued focus on working capital efficiency, we are well positioned to further strengthen our financial performance, support future growth opportunities, and create long-term value for shareholders.

02 Financial Highlights

Financial Performance Highlights - Q2FY27

ROSSELL TECHSYS

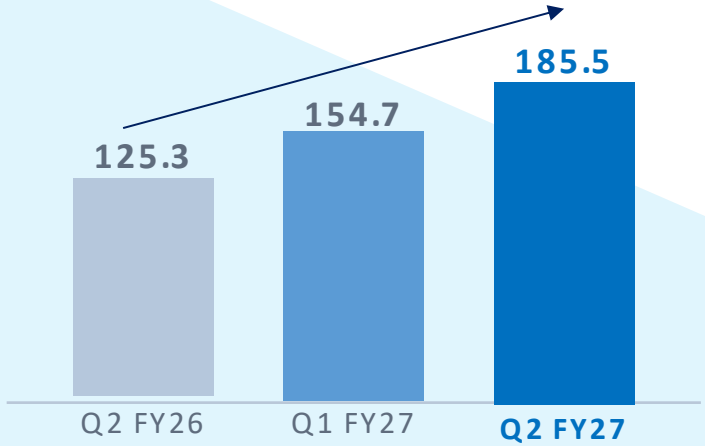
REVENUE
₹185.5 Cr
+48% YoY · +20% QoQ

EBITDA
₹29.0 Cr
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PROFIT BEFORE TAX
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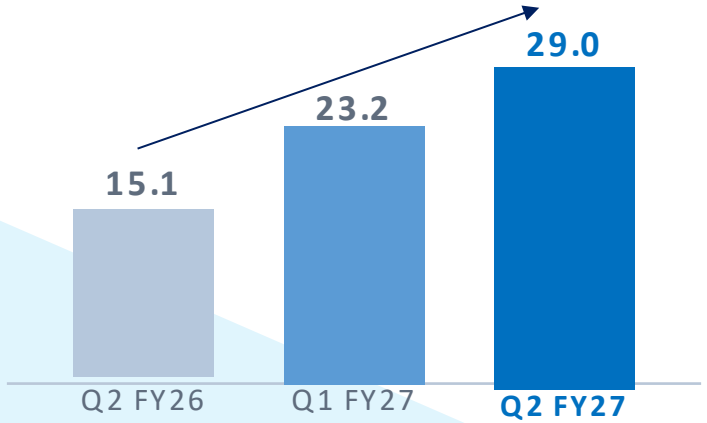
EPS
₹2.50
₹1.33 in Q2 FY26 · +88%

REVENUE (₹ CR)



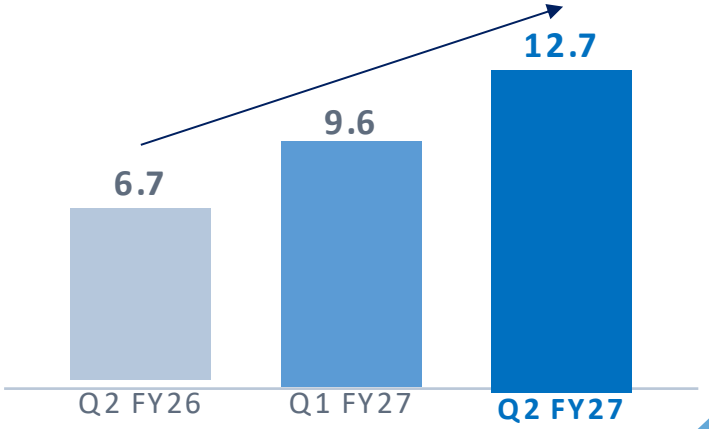
Up 48% on Q2 FY26 and 20% on Q1

EBITDA* (₹ CR)



Margin 12.0% → 14.9% → 15.3%

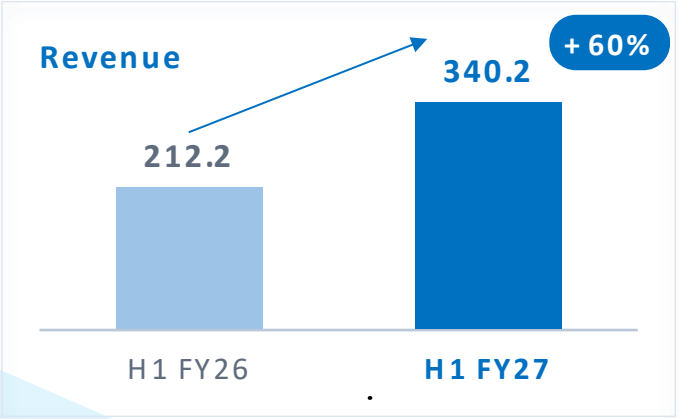
PROFIT BEFORE TAX (₹ CR)

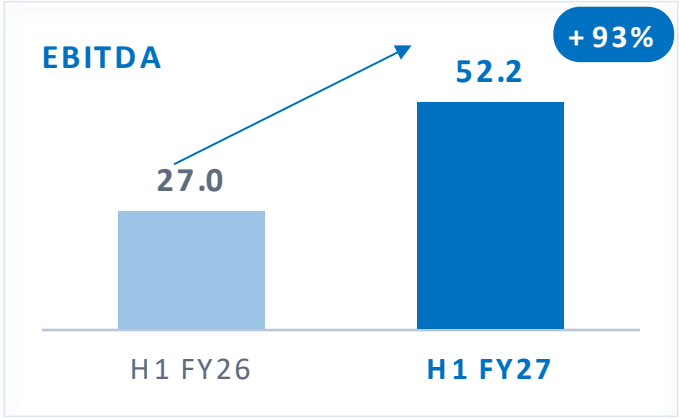


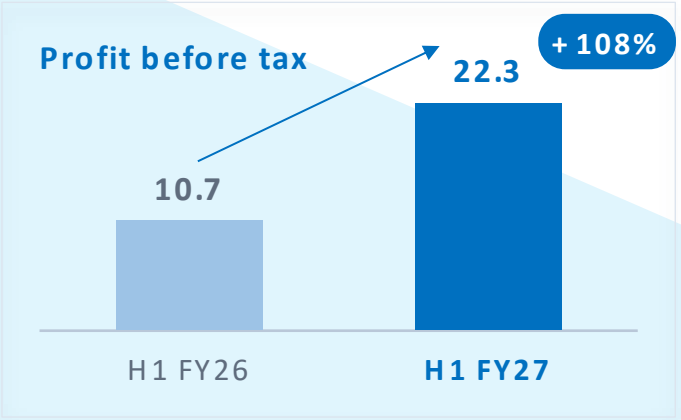
Margin 5.3% → 6.2% → 6.7%

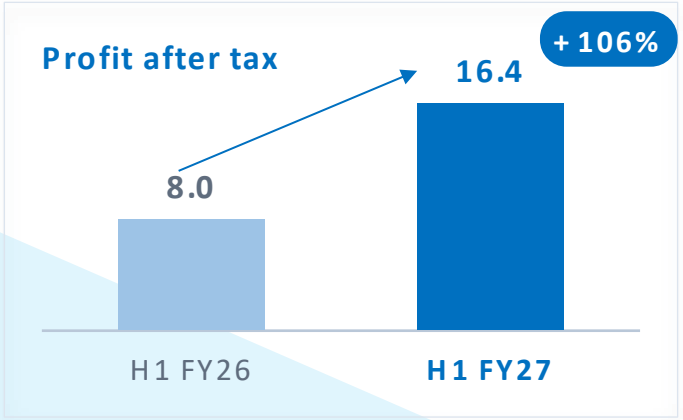
Financial Performance Highlights – H1FY27

ROSSELL TECHSYS









₹ Cr

Metrics	H1 FY26	H1 FY27	Growth
Revenue from operations	212.2	340.2	+60%
EBITDA	27.0	52.2	+93%
EBITDA margin	12.0%	15.3%	+3.3 pp
Profit before tax	10.7	22.3	+108%
Profit after tax	8.0	16.4	+106%
EPS (₹, not annualised)	2.12	4.35	+105%

₹340.2 Cr

H1 FY27 REVENUE

Already at 70% of FY26's full-year revenue of ₹485.2 Cr, with half the year still to run. Historically, H2 has been the stronger half for the business.

Standalone Statement of Profit and Loss

ROSSELL TECHSYS

Financial Performance Highlights

INR in Lakhs

Particulars	Q2 FY27	Q1 FY27	Q2 FY26	H1 FY27	H1 FY26	FY26
Revenue from operations	18,548.20	15,471.10	12,525.05	34,019.30	21,223.78	48,523.06
Other income	361.37	121.93	74.46	483.30	74.46	483.32
Total income	18,909.57	15,593.03	12,599.51	34,502.60	21,298.24	49,006.38
Cost of materials consumed	11,796.27	9,543.83	8,255.67	21,340.10	14,193.50	31,099.69
Changes in inventories	58.83	(47.38)	(254.42)	11.45	(1,073.21)	(787.31)
Employee benefit expense	2,577.49	2,286.07	1,846.77	4,863.56	3,371.75	7,576.58
Finance cost	1,143.94	977.99	498.78	2,121.93	975.77	2,433.81
Depreciation and amortisation	485.50	386.26	342.87	871.76	657.80	1,374.93
Other expenses	1,580.63	1,485.94	1,239.96	3,066.57	2,101.32	4,461.60
Total expenses	17,642.66	14,632.71	11,929.63	32,275.37	20,226.93	46,159.30
Exceptional items	–	–	–	–	–	(102.28)
Profit before tax	1,266.91	960.32	669.88	2,227.23	1,071.31	2,744.80
Tax expense	324.67	262.14	169.90	586.81	273.59	670.80
Profit after tax	942.24	698.18	499.98	1,640.42	797.72	2,074.00
EPS, basic and diluted (₹)	2.50	1.85	1.33	4.35	2.12	5.50

03 Company Overview

Rossell Techsys at a glance

ROSSELL TECHSYS

“One-stop electrical and electro-mechanical partner”

World-Class Facility

Operating two units in Devanahalli, Bangalore — one owned and one leased (operational from Q3); also has a facility in Tempe, USA (Rossell Techsys Inc.).

Prestigious Client Portfolio

Founded in 2011 with a single customer; now 30+ marquee customers across sectors

High-Potential Sectors

Aerospace & Defence, Semiconductor and Space; expanding into Commercial Aviation and MRO

Best-in-Class Products

EWIS, EPA, ESSI and ATE: the full electrical and electro-mechanical suite

Listing

Demerged from Rossell India Ltd; listed as Rossell Techsys Ltd in December 2024

Future Revenue Visibility

Order book of ₹ 900 Cr as on 30 September 2026 and a ~₹1,350 Cr bids submitted

Long-term ambition

Grow content per aircraft build from 2% to 15%, and over time to 25%

High Growth Financials

H1 FY 27 ₹340.2 Cr revenue · ₹52.2 Cr EBITDA · ₹22.3 Cr PBT

Three established segments, Two new frontiers

ROSSELL TECHSYS

Industries We Serve

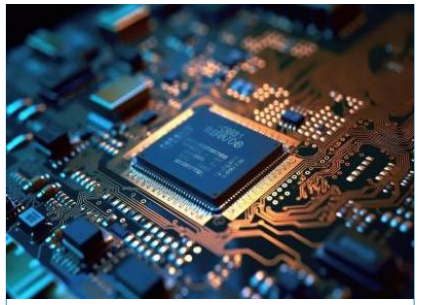
ESTABLISHED



THE CORE ENGINE

Aerospace & Defence

Principal Revenue engine



SCALING FAST

Semiconductor

All set for ramp up



PROVEN DELIVERY

Space & Satellite

Supporting next-generation satellite network initiatives

ENTERING



NEXT FRONTIER

Commercial Aerospace

Central to the scale-up story



ADDED ENGINE

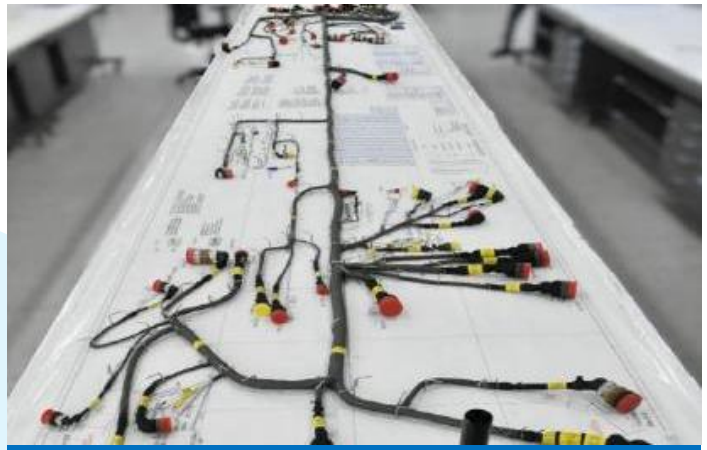
MRO

Entering the global aftermarket ecosystem

One-stop electrical and electro-mechanical partner

ROSSELL TECHSYS

Core Offerings



CORE CAPABILITY

Electrical wiring and interconnect systems for Fortune 500 OEMs, built to ITAR, AS9100D and NADCAP standards

EWIS

Wire harnesses and interconnect systems

Aerospace, defence, semiconductor, satellite

EPA

Custom electrical panel assemblies

Industrial automation, energy, payloads

ESSI

Electronic systems and systems integration

Avionics, mission systems, medical

ATE

Automatic test equipment and software

A&D, EMS, defence land systems

MRO

Electrical and electronic aftermarket

Legacy platforms, ground support

Engineering

Design, analysis and lifecycle support

Across all product lines

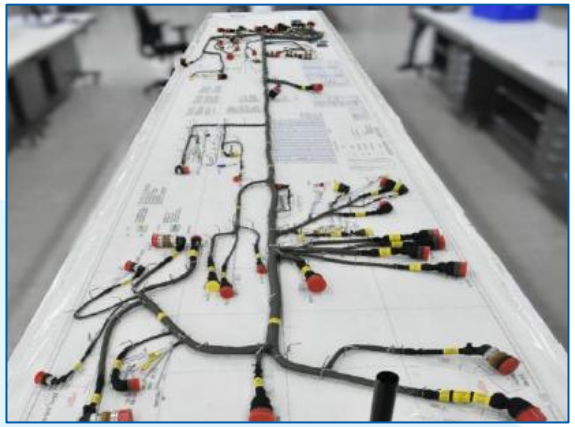
Product Offerings

ROSSELL TECHSYS

One-stop solution for global OEMs' electrical and electro-mechanical requirements.

Product Segments

1 Electrical Wiring & Interconnected Systems (EWIS)

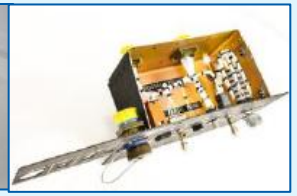






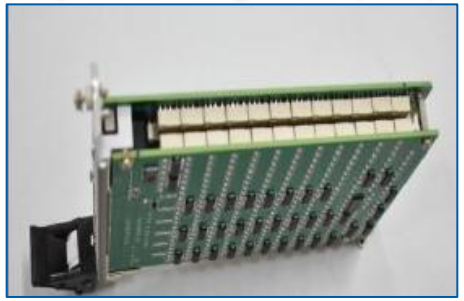
Electrical Panel Assemblies (EPAs)



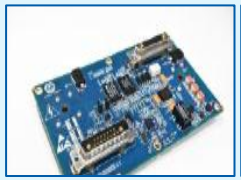


Commercial and defence aerospace, Semiconductor, industrial automation, energy, and satellite payload systems

2 Electronic Systems and Systems Integration (ESSI)









Avionics, defence electronics, aerospace mission systems, medical electronics, and industrial automation

3 Automatic Test Solutions



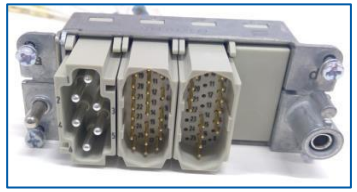


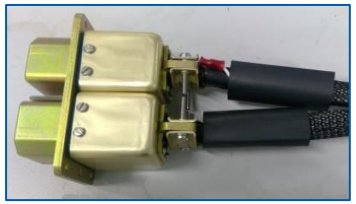
Aerospace and defence, electronics manufacturing services (EMS), industrial systems and defence land systems

4 Electrical / Electronic After-Market (MRO)



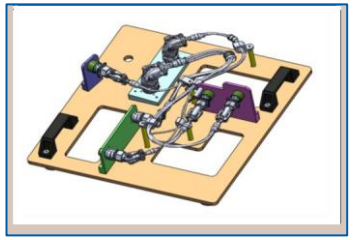


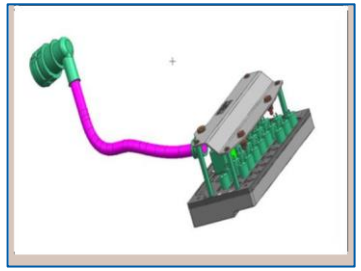




Military aviation, legacy aircraft platforms, mission critical ground support equipment, industrial systems, and electronics refurbishment

5 Engineering Services







Awards, Recognitions & Certifications

ROSSELL TECHSYS

Global customer validation from the world's leading aerospace & defence OEMs.

BOEING

- Boeing Supplier of the year – 2015, 2019
- Boeing Supplier Appreciation Award – 2015, 2016
- Boeing Performance Excellence Award – 2015, 2016, 2019

LOCKHEED MARTIN

- **Outstanding Supplier Recognition Award 2025**
- Certificate of Appreciation for industrializing the fighter wing - Tata Lockheed Martin Aerostructures Limited – 2021

Honeywell

- Honeywell Supplier Excellence Award – 2023
- Supplier Excellence Award - Faster Execution - Honeywell – 2024

BAE SYSTEMS
INSPIRED WORK

- BAE Systems - Special Recognition Award – 2025



Other Awards

2015-16

- Top Indian SME of the Year - Aerospace & Defense
- SME of the year award - ASSOCHAM
- Business Excellence and achievement Award
- Excellence in Aerospace Indigenization Award
- Emerging Company Award for Industry Development
- Global Achievers Award

2017-18

- Emerging Company in Aerospace & Defence – 2017
- Excellence in Manufacturing Product – 2018

2019-20

- Most Promising Aerospace Engineering Service Provider – 2019
- Company of the year - SAP Media – 2019
- Supplier Excellence Award - Expleo – 2020

2021-22

- Manufacturer of the year - World HRD Congress – 2021
- WCRCFEST - World's Best Emerging Brand – 2022

Our Facilities & People

ROSSELL TECHSYS

Manufacturing facilities equipped with advanced capabilities and infrastructure.



***IGBC Gold rated facility**



Unit I
Bengaluru, India*

Built Up Area	~240,000 sq ft
Ownership	Own
Operations	Aerospace & Defence



Unit IA
Bengaluru, India

Built Up Area	~210,000 sq ft
Ownership	Leased
Operations	Space & Semiconductor



Unit II
Arizona, USA

Built Up Area	~4,100 sq ft
Ownership	Rented
Operations	Sales & Operations (A&D, Semicon, Space)

Number of employees	2025	2026	2027>*	2029>*
	600	1196	2000	2500

*Estimates











04 Board & Management

Board of Directors

ROSSELL TECHSYS

Governance Backed by Expertise



Harsh Mohan Gupta

Executive Chairman

Promoter; nearly five decades in international trade and industry; former FICCI Executive Committee member



Rishab Mohan Gupta

Managing Director

Promoter and founding member; leads strategy and global OEM partnerships; Suffolk University alumnus



Arvind Ghei

Independent Director

38+ years in finance and strategy; former CFO of Fern Hotels and Mars Group, JMD of Asia Pacific Hotels (Taj)



Shobhana Joshi

Independent Director

37+ years in Government of India, including as Secretary (Defence Finance); Co-Chairperson, SAMDeS



Talari Suvarna Raju

Independent Director

Former Chairman and MD of HAL, where he led flagship defence programmes; Fellow, INAE



Digant Parikh

Non-Executive Director

30+ years in Capital markets and Corporate finance; Director – Finance - Rossell India Ltd; Independent Director – Markson's Pharma

The leadership team

ROSSELL TECHSYS

300+ person-years of industry, technology and domain excellence — a team that is building Rossell's next chapter.

A team that is building Rossell's next chapter.



Rishab Gupta
Promoter and Managing Director



Senthil B
Chief Executive Officer



Zeena Philip
Chief Operating Officer



Jayanth V
Chief Financial Officer



Nagasundaram N
Manufacturing Operations & Engineering



Rakesh Kumar
Programme Management and R&D



Louis Pereira
Sales & Aftermarket



Daniel M V
Information Technology & Systems



Manian R
Supply Chain



Anand D
Quality



Roseanne Joseph
Talent Management & Rossell School of Learning



Ajosh Matthew
Pre-sales



Krishnappayya Desai
Compliance Officer & Investor relations

Glimpse of Recent 15 Years Celebration and Inauguration of New Facility

ROSSELL TECHSYS













05 Earnings call details

Rossell Techsys Limited - FY 2025-26 Earnings call

ROSSELL TECHSYS

06 November 2026 | 04:00 pm IST

Click here to register for the

Diamond Pass

Universal Access: 022 6280 1386 / 022 7115 8287
USA: +1 866 746 2133 | Hong Kong: 800 964 448
UK: 0808 101 1573 | Singapore: 800 101 2045

Participants:

Mr. Rishab Mohan Gupta – Managing Director
Mr Senthil Balasubramanian – Chief Executive Officer
Ms Zeena Philip – Chief Operating Officer
Mr Jayanth V – Chief Financial Officer

ROSSELL TECHSYS

Thank you

BUILT ON CREDIBILITY · BUILT-IN QUALITY

Investor relations: Krishnappayya Desai · investors@rosselltechsys.com