



AKAR AUTO INDUSTRIES LTD.

E-5, M.I.D.C. Waluj, Aurangabad - 431 136 (M.S.) INDIA
Phone : (0240) 6647200, Fax : 91-240-2554640,
Web Site : www.akartoolsltd.com,
E-Mail : factory@akartoolsltd.com,
CIN No.: L29220MH1989PLC052305



To,
Corporate Relations Department,
Bombay Stock Exchange Limited,
Phiroz Jeejeebhoy Tower,
Dalal Street, Fort,
MUMBAI – 400001

04th September, 2026

Reference: Scrip Code: 530621. Scrip ID: AAIL

Subject: Submission pursuant to Regulation 34 of SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015: - Annual Report and Notice for 37th Annual General Meeting of the Members of the Company.

Dear Sir/ Madam,

Pursuant to Regulation 34(1) of SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015, enclosed herewith is the copy of Annual Report for the financial year 2025-26, being sent to the shareholders which contains the Notice of the 37th Annual General Meeting of the Company (AGM).

The 37th AGM of Members of the Company will be held on Tuesday, 29th September, 2026 at 11.30 a.m. (IST) through Video Conferencing ('VC')/ Other Audio Visual Means (OAVM) without physical presence of the members.

In compliance with Circulars Issued by Ministry of Corporate Affairs ('MCA Circulars') and Securities and Exchange Board of India ('SEBI Circulars'), Notice of AGM and Annual Report is being sent only by electronic mode to all the Members whose email addresses are registered with the Depository Participants or the Company. The Members can also access the Annual Report from the website of the Company <https://akarauto.com/>

Thanking You,
Yours Sincerely,

For Akar Auto Industries Limited

Dipak Kala
Company Secretary & Compliance Officer



Engineering Excellence
Sustainable growth
ANNUAL REPORT 2025-26



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Corporate Information

BOARD OF DIRECTORS

Mr. N. K. Gupta - *Non - Executive Chairman*
Mr. Sunil Todi - *Managing Director*
Mr. P. M. Nijampurkar - *Whole-Time Director*
Mr. B. R. Galgali - *Independent Director*
Mrs. Shobha Prasad - *Independent Director*
Mr. Anil Kumar Gupta - *Independent Director*
Mr. Ulhas Gaoli - *Independent Director*

CHIEF FINANCIAL OFFICER

Mr. Pawan Kumar Gupta

COMPANY SECRETARY & COMPLIANCE OFFICER

Mr. Dipak Kala

BANKERS

Canara Bank
HDFC Bank
State Bank of India

REGISTERED OFFICE

304, Abhay Steel House
Baroda Street, Carnac Bunder
Mumbai - 400009, Maharashtra
Website: <https://akarauto.com>

ADMINISTRATIVE AND CORPORATE OFFICE

E-5, MIDC Area, Waluj
Chh. Sambhaji Nagar (Aurangabad) - 431136,
Maharashtra

FACTORIES

Unit I: E-5, MIDC Area, Waluj, Chh. Sambhaji Nagar
(Aurangabad), M.S – 431136

Unit II: C-5/6, MIDC Area, Waluj, Chh. Sambhaji Nagar
(Aurangabad), M.S - 431136

Unit III: Gut No. 24-25, Paithan Road,
Chitegaon, Chh. Sambhaji Nagar
(Aurangabad), M.S – 431107

Unit IV: Plot No. G-45-46, MIDC, Chikalthana Jalna
Road, Chh. Sambhaji Nagar (Aurangabad),
M.S - 431210

STATUTORY AUDITORS

M/s Singh Mundada & Associates
Flat No 102 Plot No 51 & 52,
Kalpataru Aditya Nagar,
Chh. Sambhajinagar (Aurangabad)- 431001

REGISTRAR & SHARE TRANSFER AGENTS

Bigshare Services Private Limited.
Office No. S6-2 6th Floor
Pinnacle Business Park, Next to Ahura Centre
Mahakali Caves Road, Andheri (East)
Mumbai – 400093.

For any queries regarding Annual Report, contact:

Mr. Deepak Kala
Legal & Secretarial
Akar Auto Industries Limited
E-5, MIDC Area, Waluj, (Aurangabad), M.S -431136
Tel No. 0240-6647200
Fax No. 0240-2554640
E-Mail Id: corporate@akarauto.com

NOTICE

NOTICE is hereby given that the **37th Annual General Meeting** of the Members of **Akar Auto Industries Limited** will be held on **Tuesday, 29th day of September 2026** at 11.30 a.m. IST through video conferencing ('VC') / other audio-visual means ('OAVM') to transact the following business. The venue of the meeting shall be deemed to be the registered office of the Company at 304, Abhay Steel House, Baroda Street, Carnac Bunder, Mumbai – 400009, Maharashtra, India.

ORDINARY BUSINESS:

1. To receive, consider and adopt the Audited Balance Sheet and the Statement of Profit and Loss along with Cash Flow Statement and Notes to Accounts for the year ended 31st March, 2026 together with Board's Report and Auditor's Report thereon.
2. To declare dividend for the Financial Year ended 31st March, 2026.
3. To appoint a director in place of Mr Narendrakumar Gupta (holding DIN 00062268), who retires by rotation and being eligible, offers himself for re-appointment.

Explanation: Based on the terms of appointment, Non-Executive Directors (other than Independent Directors) are subject to retirement by rotation. Mr Narendrakumar Gupta, Non-Executive Non-Independent Director, who has been on the Board of the Company since its inception and whose office is liable to retire at this AGM, being eligible, seeks re-appointment. Based on the performance evaluation and the recommendation of the Nomination and Remuneration Committee, the Board recommends his re-appointment.

Therefore, the shareholders are requested to consider and if thought fit, to pass the following resolution as an Ordinary Resolution:

"RESOLVED THAT pursuant to the provisions of Section 152 and other applicable provisions of the Companies Act, 2013, Mr Narendrakumar Gupta (DIN 00062268), who retires by rotation, be and is hereby re-appointed as a Director retiring by rotation."

4. To re-appoint M/s. Singh Mundada & Associates, Chartered Accountants (Firm Registration No. 122059W) as Statutory Auditors of the Company for Second term of Five (5) years and to fix their remuneration and, if thought fit, to pass with or without modifications, the following resolution as an Ordinary Resolution:

"RESOLVED THAT pursuant to the provisions of Section 139, 141, 142 and other applicable provisions, if any, of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014, as may be applicable (including any amendment(s), modification(s), or variations(s) thereto), approval of the members of the Company be and is hereby accorded for reappointment of M/s Singh Mundada & Associates, Chartered Accountants (Firm Registration No. 122059W) as Statutory Auditors of the Company to hold office for Second term of Five (5) years from the conclusion of 37th Annual General Meeting until the conclusion of 42nd Annual General Meeting of the Company at such remuneration plus reimbursement of out of pocket expenses as may be incurred by them in connection with the audit of accounts between the Board of Directors of the Company and the said Auditors, be and is hereby approved

RESOLVED FURTHER THAT the Board be and is hereby authorised to take such actions and to do such acts, deeds, matters and things as may be considered necessary, desirable and expedient for giving effects to this resolution."

SPECIAL BUSINESS:

5. **Ratification of remuneration to Cost Auditor for the financial year 2026-27.**

To consider and if thought fit, to pass with or without modification(s), the following resolution as an Ordinary Resolution:

"RESOLVED THAT pursuant to Section 148(3) and other applicable provisions, if any, of the Companies Act, 2013 and the Rules made thereunder (including any statutory modification(s) or re-

enactment(s) thereof for the time being in force), the remuneration payable to M/s B. R. Chandak & Company, Cost Accountants (Firm Registration No. 021959), who have been appointed by the Board of Directors as Cost Auditors to conduct the audit of the cost records of the Company for the financial year ending 31st March, 2027 on a remuneration of ₹55,000/- (Rupees Fifty-Five Thousand only) plus taxes as applicable, be and is hereby ratified.

RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorized to do all acts and take all such steps as may be considered necessary, proper or expedient to give effect to this Resolution."

6. Approval for Material Related Party Transactions with R L Steels & Energy Limited.

To consider and if thought fit, to pass with or without modification(s), the following resolution as an Ordinary Resolution:

"RESOLVED THAT pursuant to the provisions of Regulation 2(1)(zc), 23, Schedule XII and any other applicable Regulations, under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations'), as amended from time to time, read in conjunction with SEBI Master Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024, SEBI Circular no. SEBI/HO/CFD/CFD-PoD-2/P/CIR/2025/93 dated June 26, 2025 and SEBI Master Circular No. HO/49/14/14(7)2025- CFD-POD2/I/3762/2026 dated January 30, 2026 ('SEBI Circulars') prescribing minimum information to be provided to the Audit Committee and Shareholders for approval of Related Party Transactions ('RPT Industry Standards') formulated by the Industry Standards Forum, along with Section 2(76) and other applicable provisions of the Companies Act, 2013 ('Act') and the Rules framed thereunder [including any statutory modification(s) or

reenactment (s) thereof for the time being in force] and in consonance with the Policy on Related Party Transactions of Akar Auto Industries Limited ('the Company'), and based on prior approval of the Audit Committee, consent of the Members of the Company be and is hereby accorded to the Board of Directors of the Company (hereinafter referred to as the 'Board', which term shall be deemed to include the Audit Committee or any other Committee constituted, empowered or to be constituted by the Board from time to time to exercise its powers conferred by this Resolution) for the Material Related Party Transaction(s), Contract(s), Arrangement(s), Agreement(s) entered proposed to be entered into (whether by way of an individual transaction or transactions taken together or a series of transactions or otherwise), during the financial year 2027-2028, as mentioned in detail in the Explanatory Statement annexed herewith, between the Company and R L Steels & Energy Limited, a related party under Regulation 2(1)(zb) of the SEBI Listing Regulations, on such terms and conditions as may be mutually agreed between the Company & R L Steels & Energy Limited, provided that such transaction(s), contract(s), arrangement(s), agreement(s) is/are carried out at an arm's length pricing basis and in the ordinary course of business.

"RESOLVED FURTHER THAT the Board be and is hereby severally authorised to execute all such agreements, documents, instruments and writings as deemed necessary, with power to alter and vary the terms and conditions of such contracts/ arrangements/ transactions, settle all questions, difficulties or doubts that may arise in this regard, as they may in their sole and absolute discretion deem fit, file requisite forms with the regulatory authorities and to do all such acts, deeds, matters and things as may be considered necessary and appropriate and to delegate all or any of its powers herein conferred to any authorized person(s) to give effect to this resolution."

By order of the Board of Directors
For Akar Auto Industries Limited

Date: 12th August, 2026
Place: Chh. Sambhaji Nagar (Aurangabad)

Dipak Kala
Company Secretary & Compliance Officer
ACS: 77623

NOTES FOR MEMBERS' ATTENTION

1. The Government of India, Ministry of Corporate Affairs has allowed conducting Annual General Meeting ("AGM") through Video Conferencing (VC) or Other Audio Visual Means (OAVM) and The Ministry of Corporate Affairs ("MCA") allows companies to hold AGM through VC/OAVM, without physical presence of Members at a common venue. In compliance with the MCA Circulars, AGM of the Company is being held through VC/OAVM. The Registered Office of the Company, i.e. 304, Abhay Steel House, Baroda Street, Carnac Bunder, Mumbai 400009 shall be deemed to be the venue for the AGM. [General Circular Nos. 14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020, 20/2020 dated May 5, 2020 and subsequent circulars issued in this regard, the latest being 03/2025 dated September 22, 2025, collectively referred to as "MCA Circulars"]
2. **PURSUANT TO THE PROVISIONS OF THE ACT, A MEMBER ENTITLED TO ATTEND AND VOTE AT THE AGM IS ENTITLED TO APPOINT A PROXY TO ATTEND AND VOTE ON HIS/HER BEHALF AND THE PROXY NEED NOT BE A MEMBER OF THE COMPANY. SINCE THIS AGM IS BEING HELD PURSUANT TO THE MCA CIRCULARS THROUGH VC/OAVM, THE REQUIREMENT OF PHYSICAL ATTENDANCE OF MEMBERS HAS BEEN DISPENSED WITH. ACCORDINGLY, IN TERMS OF THE MCA CIRCULARS AND THE SEBI CIRCULARS, THE FACILITY FOR APPOINTMENT OF PROXIES BY THE MEMBERS WILL NOT BE AVAILABLE FOR THIS AGM AND HENCE THE PROXY FORM, ATTENDANCE SLIP AND ROUTE MAP OF AGM ARE NOT ANNEXED TO THIS NOTICE.**
3. Members attending the AGM through VC/OAVM shall be counted for the purpose of reckoning the quorum under Section 103 of the Act.
4. The members can join the AGM in the VC/OAVM mode 15 minutes before and 15 minutes after the scheduled time of the commencement of the meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/ OAVM will be made available to at least 1,000 members on a first come first served basis as per the MCA Circulars. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.
5. In line with MCA Circulars and SEBI Circulars, Notice of the AGM along with the Annual Report 2025-26 is being sent only through electronic mode to those members whose email addresses are registered with the Company/Depositories, unless any member has requested for the physical copy of the same. Letter is being sent to the shareholders whose email addresses are not registered, providing the web-link of Company's website from where the Annual Report can be accessed.

The Company shall send the physical copy of the Annual Report 2025-26 to those members who request the same at corporate@akartoolsLtd.com mentioning the Folio No. / DP ID and Client ID. The Notice of AGM and Annual Report 2025-26 are available on the Company's website viz. <https://akarauto.com/annual-reports/> and may also be accessed from the relevant section of the website of the Stock Exchange i.e. BSE Limited at www.bseindia.com. The Notice of AGM is also disseminated on the website of BIGSHARE (agency for providing the Remote e-Voting facility and e-voting system during the AGM) i.e. ivote@bigshareonline.com.
6. The Register of Directors and Key Managerial Personnel and their shareholding maintained under Section 170 of the Act, the Register of Contracts or Arrangements in which the Directors are interested under Section 189 of the Act and all other documents referred to in the Notice can be inspected in electronic mode by sending a request on email to corporate@akartoolsLtd.com.
7. The Explanatory Statement in respect of special businesses to be transacted pursuant to Section 102 of the Companies Act, 2013 (the Act) and Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

- (SEBI Listing Regulations) and Secretarial Standard on General Meetings issued by the Institute of Company Secretaries of India ('Secretarial Standard') is annexed hereto. Requisite declarations have been received from the Directors seeking re-appointment.
8. In terms of Section 152 of the Act, Mr. Narendrakumar Gupta (DIN: 00062268), Non-Executive Director, retiring by rotation at the 37th AGM and being eligible, offers himself for re-appointment. The Nomination and Remuneration Committee and the Board of Directors of the Company have recommended for his re-appointment as set out at item No 3 of this Notice.
 9. Members holding the shares in electronic form are advised to get their bank mandate updated with their respective Depository Participant as the bank particulars registered against their respective depository accounts will be used by the Company for the payment of dividend (if any). Members holding the shares in physical form are requested to write to the Company's RTA for the registration or change of bank mandates for the payment of Dividend (if any).
 10. Members who have not encashed their dividend warrants are advised to write to the Company immediately for claiming dividends declared by the Company earlier.
 11. The Securities Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in the Securities Market. Members holding shares in electronic form are, therefore, requested to submit the PAN to their Depository Participants with whom they are maintaining their Demat accounts. Members holding the shares in physical form can submit their PAN details to the Company's RTA.
 12. As per Regulation 40 of the SEBI Listing Regulations, as amended, transfer of securities are being carried out in Dematerialized form only with effect from April 1, 2019, except in case of transmission or transposition of securities. However, members can continue to hold shares in physical form. In view of the same and to eliminate all risks associated with physical shares and for ease of portfolio management, members holding shares in physical form are requested to consider converting their holdings to Dematerialized form. Members can contact the Company's RTA for assistance in this regard.
 13. Members seeking further information about the accounts are requested to write to the Company at corporate@akartoolsLtd.com on or before 22nd September, 2026, so that it may be convenient to get the information ready at the meeting.
 14. Members are requested to furnish or update their e-mail IDs with Company's RTA for sending the soft copies of the Annual Report of the Company and to avail remote e-voting facility in respect of the resolutions which would be passed at the General Meetings of the Company.
 15. Members are requested to send all their documents and communication pertaining to shares to Company's RTA; M/s Bigshare Services Private Limited, Office No. S-6 6th Floor, Pinnacle Business Park, next to Ahura center Mahakali Caves Road Andheri (E), Mumbai-400093. For both physical and Demat segments of equity shares.
 16. Members holding shares in the same name under different ledger folios are requested to apply for consolidation of such Folios and send the relevant share certificates to Company's RTA for them to do the needful.
 17. Book Closure and Dividend:
 - (i) The Register of Members and the Share Transfer Books of the Company will remain closed from 23rd September, 2026 to 29th September, 2026 (both days inclusive), for the purpose of Dividend and AGM.

The dividend of ₹0.30/- per share (i.e. 6%) on the Equity Shares of the Company of ₹5/- each, if declared at the AGM, will be paid subject to deduction of income tax at source ('TDS'), as applicable, on or before Tuesday, 27th October, 2026 as under:

For Shares held in electronic form: To all the Beneficial Owners as at the end of the day on Tuesday, 22nd September, 2026 as per the list of Beneficial Owners to be furnished by NSDL and Central Depository Services (India) Limited ('CDSL'); and

For Shares held in physical form: To all the Members, whose names appears in the Company's Register of Members after giving effect to valid transmission and transposition requests lodged with the Company as of the close of business hours on Tuesday, 22nd September, 2026.

- (ii) As per Income Tax Act, 2025 (as amended by Finance Act 2026) ("IT Act"), dividend paid and distributed by the Company is taxable in

the hands of shareholders in accordance with the provisions of the IT Act.

Members are requested to update their Residential Status, PAN details and Category with:

- i) the DP (if shares are held in electronic form) or
- ii) the Company/RTA (if shares are held in physical form)

Key documents to be submitted/uploaded as per Income Tax Rules 2026:

Category of Shareholder	Document(s) to be submitted/ uploaded
Resident individual shareholders with PAN* and whose income does not exceed maximum amount not chargeable to tax or who is not liable to pay income tax	i. Form 121 (erstwhile Form No. 15G or Form No. 15H)
Non-resident shareholders [including Foreign Portfolio Investors (FPIs)] who can avail beneficial rates under tax treaty between India and their country of tax residence	i) No Permanent Establishment Declaration ii) Beneficial Ownership Declaration iii) Tax Residency Certificate iv) Copy of electronically filed Form 41 (erstwhile Form 10F) v) Any other document which may be required

*If PAN is not correct/invalid/inoperative then tax will be deducted at higher rates and credit of TDS will not be available. [Section 397 of the IT Act]

- (iii) Updation of mandate for receiving dividends directly in bank account through Electronic Clearing System or any other means in a timely manner:

Shares held in physical form: Members are requested to send the following documents in original to Bigshare latest by Tuesday, 22nd September, 2026:

- a. Form ISR-1 along with the supporting documents. The said form is available on the website of the Company at <https://akarauto.com/investor-contact/>
- b. original cancelled cheque bearing the name of the Member or first holder, in case shares are held jointly. In case name of the holder is not available on the cheque, kindly submit the following documents: -

- i) cancelled cheque in original.
- ii) bank attested legible copy of the first page of the Bank Passbook / Bank Statement bearing the names of the account holders, address, same bank account number and type as on the cheque leaf and the full address of the Bank branch.
- iii. self-attested photocopy of the PAN Card of all the holders; and
- iv. self-attested photocopy of any document (such as Aadhaar Card, Driving Licence, Election Identity Card, Passport) in support of the address of the first holder as registered with the Company.

Shares held in electronic form: Members may please note that their bank details as furnished by the respective Depositories to the Company will be considered

for remittance of dividend as per the applicable regulations of the Depositories and the Company will not be able to accept to any direct request from such Members for change/addition/ deletion in such bank details. Accordingly, the Members holding shares in Demat form are requested to ensure that their DPs update their Electronic Bank Mandate by Tuesday, 22nd September, 2026.

Further, please note that instructions, if any, already given by the Members in respect of shares held in physical form will not be automatically applicable to the dividend paid on shares held in electronic form.

18. The facility for making nomination is available for Members in respect of shares held by them. Members holding shares in single name and who have not yet registered their nomination are requested to register the same by submitting Form No. SH-13. If a member desires to cancel the earlier nomination and record fresh nomination, he / she may submit the same in Form No. SH-14. Both forms can be downloaded from Company's website at <https://akarauto.com/> under the 'Investor Contact'.

Members holding shares in physical form are requested to submit the shares to Company's RTA. Members holding shares in electronic form may submit the forms to their respective Depository participant.

19. In accordance with Regulation 40 of the SEBI Listing Regulations, as amended, the Company has stopped accepting any fresh transfer requests for securities held in physical form. Members holding shares of the Company in physical form are requested to kindly get their shares converted into Demat/electronic form to get inherent benefits of Dematerialization.

Further, Members may please note that SEBI vide its Circular dated 25th January, 2022 mandated listed companies to issue securities in Demat form only while processing any service requests viz. issue of duplicate securities certificate; claim from Unclaimed Suspense Account; renewal/exchange of securities certificate; endorsement; sub-division/

splitting of securities certificate; consolidation of securities certificates/folios; transmission and transposition. Accordingly, Members are requested to make service requests by submitting a duly filled and signed Form ISR – 4, the format of which is available on the website of the Company at <https://akarauto.com/investor-contact/>.

20. Members are hereby informed that the Company is obliged to transfer any money lying in the Unpaid Dividend Account, which remains unpaid or unclaimed for a period of seven years from the date of such transfer to the Unpaid Dividend Account, to the credit of Investor Education and Protection Fund ('the Fund') established by the Central Government. Sections 124 and 125 of the Companies Act, 2013 ('the Act'), read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 ('IEPF Rules'), applicable w.e.f. 7th September, 2016, also make similar provisions for transfer of unclaimed/ unpaid dividend to the Fund.

As per the above provisions, unclaimed/ unpaid dividend up to the financial year ended 31st March, 2018 has been transferred by the Company to the Fund. Members who have not yet encashed their dividend warrant(s) for any subsequent financial years are requested to make their claims to the Company without any delay.

It may be noted that unclaimed dividend for the financial year 2018-19 declared on 25th September, 2019, can be claimed by the Members by 24th September, 2026.

Members are also requested to note that, pursuant to the provisions of Section 124 of the Act and the IEPF Rules, the Company is obliged to transfer all shares on which dividend has not been paid or claimed for seven consecutive years or more to an IEPF Demat Account.

Members/ claimants whose shares or unclaimed dividend, have been transferred to the IEPF Demat Account or the Fund, as the case may be, may claim the shares or apply for refund by making an application to the IEPF Authority in Form IEPF- 5 (available on iepf.gov.in) along with requisite fee as decided by the IEPF Authority from time to time. The Member/ Claimant can file only one consolidated claim in a financial year as per the IEPF Rules.

In order to help Members to ascertain the status of unclaimed dividends, the Company has uploaded the information in respect of unclaimed dividends for the financial year ended 31st March, 2019 and subsequent years on the website of Investor Education and Protection Fund, www.iepf.gov.in and under 'Investor' Section on the website of the Company, <https://akarauto.com/>. Also the list of equity shareholders whose shares are liable to be transferred to IEPF can be accessed on the website of the Company <https://akarauto.com/> under 'Investor' section.

21. Process and manner for shareholders opting for voting through electronic means:

- (i) Pursuant to the provisions of Section 108 of the Act read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI Listing Regulations (as amended), and the Circulars issued by the Ministry of Corporate Affairs, the Company is providing facility of remote e-voting to its shareholders in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with Bigshare Services Private Limited, as the Authorised e-voting agency for facilitating voting through electronic means. The facility of casting votes by a shareholder using remote e-voting as well as e-voting system on the date of the AGM will be provided by Bigshare.
- (ii) Shareholders whose names are recorded in the Register of Members or in the Register of Beneficial Owners maintained by the Depositories as on the Cut-off date i.e. Tuesday, 22nd September, 2026, shall be entitled to avail the facility of remote e-voting as well as e-voting system on the date of the AGM. Any recipient of the Notice, who has no voting rights as on the Cut-off date, shall treat this Notice as intimation only.
- (iii) A person who has acquired the shares and has become a shareholder of the Company after the dispatch of the Notice of the AGM and prior to the Cut-off date i.e. Tuesday, 22nd September, 2026, shall be entitled to exercise his/her vote either electronically i.e.

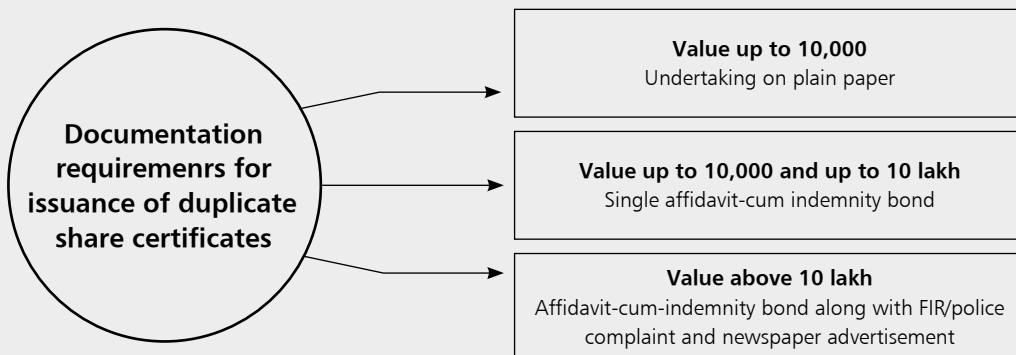
remote e-voting or venue voting system on the date of the AGM by following the procedure mentioned in this part.

- (iv) The remote e-voting will commence on Saturday 26th September, 2026 at 9.00 a.m. and will end on Monday, 28th September, 2026 at 5.00 p.m. During this period, the shareholders of the Company holding shares either in physical form or in Demat form as on the Cut-off date i.e. Tuesday, 22nd September, 2026 may cast their vote electronically. The shareholders will not be able to cast their vote electronically beyond the date and time mentioned above and the remote e-voting module shall be disabled for voting by Bigshare thereafter.
 - (v) Once the vote on a resolution is cast by the Shareholder, he/she shall not be allowed to change it subsequently or cast the vote again.
 - (vi) The voting rights of the shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the Cut-off date i.e. Tuesday, 22nd September, 2026.
 - (vii) The Company has appointed CS Nitin S. Sharma, Practising Company Secretary (Membership No. FCS: 8518; CP No: 9761), to act as the Scrutinizer for conducting the remote e-voting process as well as the e-voting system on the date of the AGM, in a fair and transparent manner.
22. Process for those shareholders whose email ids are not registered:
- (a) For Physical shareholders- please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to Company at email id corporate@akartoolsLtd.com.
 - (b) For Demat shareholders - Please update your e-mail id and mobile no. with your respective Depository Participant (DP) only. The registered e-mail address will be used for sending future communications.

23. Members are informed that SEBI vide its circular dated July 31, 2023, launched Online Resolution of Disputes (ODR Portal) at <https://smartodr.in/> login for dispute resolution for disputes between a listed company and its shareholder(s)/ investor(s), all disputes pertaining to or emanating from investor services such as transfer/ transmission of shares, demat/ remat, issue of duplicate shares, transposition of holders, etc. and investor entitlements like corporate benefits, dividend, bonus shares, rights entitlements, credit of securities in public issue, interest/coupon payments on securities, etc.
24. Members who had submitted transfer deeds for physical shares before April 1, 2019, and whose

requests were rejected, returned, or remained unprocessed due to deficiencies, have been provided a special re-lodgement window till February 4, 2027, to re-lodge the transfer requests. Transfers would be approved if all the requisite documents are in place. Transfer under this window will be credited only in dematerialised form and will carry a one-year lock in period from the date of transfer registration. Members can contact the Company or the RTA, for assistance in this regard.

25. SEBI has simplified the process for issuing duplicate share certificates. The documentation requirements have been standardized as below:



Letter of Confirmation will not be issued with effect from April 2, 2026, and the RTA will directly credit the shares to the Member's demat account. Members must provide a Client Master List, not older than 2 months, attested by their DP.

26. Mandatory update of PAN, KYC and Nomination details and linking of PAN and Aadhaar by holders of physical shares: SEBI vide its Circular dated November 03, 2021, December 14, 2021 and March 16, 2023 has made it mandatory for the shareholders holding shares in physical form to furnish PAN, KYC details and Nomination in the prescribed forms to the RTA of the Company.

In compliance with the above stated Circular, the Company has sent individual communication to its

shareholders holding shares in the physical form requesting them to update their PAN, KYC details and Nomination. In order to avoid freezing of folios, such members are requested to furnish details in the prescribed form as mentioned in the aforesaid SEBI circular along with the supporting documents, wherever required, to our RTA- Bigshare Services Private Limited, Registrar and Share Transfer Agent, for immediate action.

In case of any query / assistance, members are requested to contact our RTA- M/s Bigshare Services Private Limited, Office No. S-6 6th Floor, Pinnacle Business Park, Next to Ahura centre Mahakali Caves Road Andheri (E), Mumbai-400093 or through email at investor@bigshareonline.com.

THE INSTRUCTIONS OF SHAREHOLDERS FOR REMOTE E-VOTING ARE AS UNDER:

- The voting period begins on Saturday, 26th September, 2020 at 9.00 a.m. and ends on Monday, 28th September, 2020 at 5.00 p.m. During this period shareholders of the Company, holding shares either in physical form or in Dematerialized form, as on the cut-off date (record date) of i.e. Tuesday, 22nd September, 2020 may cast their vote electronically. The e-voting module shall be disabled by Bigshare for voting thereafter.
- Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting venue.
- Pursuant to SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 09.12.2020, under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to all the Demat account holders, by way of a single login credential, through their Demat accounts/ websites of Depositories/ Depository Participants. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

- In terms of SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in Demat mode are allowed to vote through their Demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their Demat accounts in order to access e-Voting facility.

Pursuant to above said SEBI Circular, Login method for e-Voting and joining virtual meetings for Individual shareholders holding securities in Demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with CDSL	1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest are https://web.cdslindia.com/myeasi/home/login or visit www.cdslindia.com and click on Login icon and select New System Myeasi Tab and then use your existing my easi username & password.
	2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of BIGSHARE the e-Voting service provider and you will be re-directed to i-Vote website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers i.e. BIGSHARE, so that the user can visit the e-Voting service providers' website directly.
	3. If the user is not registered for Easi/Easiest, option to register is available at https://web.cdslindia.com/myeasi/Registration/EasiRegistration

Type of shareholders	Login Method
	4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a link www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress, and also able to directly access the system of all e-Voting Service Providers. Click on BIGSHARE and you will be re-directed to i-Vote website for casting your vote during the remote e-voting period.
Individual Shareholders holding securities in Demat mode with NSDL	• If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name BIGSHARE and you will be re-directed to i-Vote website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. • If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS "Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp • Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com. Either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit Demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name BIGSHARE and you will be redirected to i-Vote website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting
Individual Shareholders (holding securities in Demat mode) login through their Depository Participants	You can also login using the login credentials of your Demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in Demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free No. 1800 22 55 33.
Individual Shareholders holding securities in Demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022- 48867000.

Login method for e-Voting for shareholder other than individual shareholders holding shares in Demat mode & physical mode is given below:

You are requested to launch the URL on internet browser: <https://vote.bigshareonline.com>

Click on **"LOGIN"** button under the **'INVESTOR LOGIN'** section to Login on E-Voting Platform.

Please enter you **'USER ID'** (User id description is given below) and **'PASSWORD'** which is shared separately on you register email id.

- Shareholders holding shares in **CDSL Demat account should enter 16 Digit Beneficiary ID as user id.**
- Shareholders holding shares in **NSDL Demat account should enter 8 Character DP ID followed by 8 Digit Client ID as user id.**
- Shareholders holding shares in **physical form should enter Event No + Folio Number registered with the Company as user id.**

Note If you have not received any user id or password please email from your registered email id or contact i-vote helpdesk team. (Email id and contact number are mentioned in helpdesk section).

- Click on **I AM NOT A ROBOT** (CAPTCHA) option and login.

NOTE: If Shareholders are holding shares in Demat form and have registered on to e-Voting system of <https://vote.bigshareonline.com> and/or voted on an earlier event of any company then they can use their existing user id and password to login.

- If you have forgotten the password: Click on 'LOGIN' under 'INVESTOR LOGIN' tab and then Click on **'Forgot your password?'**
- Enter "User ID" and "Registered email ID" Click on I AM NOT A ROBOT (CAPTCHA) option and click on 'Reset'.

(In case a shareholder is having valid email address, Password will be sent to his / her registered e-mail address).

Voting method for shareholders on i-Vote E-voting portal:

- After successful login, Bigshare E-voting system page will appear.
- Click on "VIEW EVENT DETAILS (CURRENT)" under 'EVENTS' option on investor portal.
- Select event for which you are desire to vote under the dropdown option.
- Click on "VOTE NOW" option which is appearing on the right hand side top corner of the page.
- Cast your vote by selecting an appropriate option "IN FAVOUR", "NOT IN FAVOUR" or "ABSTAIN" and click on "SUBMIT VOTE". A confirmation box will be displayed. Click "OK" to confirm, else "CANCEL" to modify. Once you confirm, you will not be allowed to modify your vote.
- Once you confirm the vote you will receive confirmation message on display screen and also you will receive an email on your registered email id. During the voting period, members can login any number of times till they have voted on the

resolution(s). Once vote on a resolution is casted, it cannot be changed subsequently.

- Shareholder can “CHANGE PASSWORD” or “VIEW/UPDATE PROFILE” under “PROFILE” option on investor portal.

Custodian registration process for i-Vote E-Voting Website:

- You are requested to launch the URL on internet browser: <https://ivote.bigshareonline.com>
- Click on “**REGISTER**” under “**CUSTODIAN LOGIN**”, to register yourself on Bigshare i-Vote e-Voting Platform.
- Enter all required details and submit.
- After Successful registration, message will be displayed with “**User id and password will be sent via email on your registered email id**”.

NOTE: If Custodian have registered on to e-Voting system of <https://ivote.bigshareonline.com> and/or voted on an earlier event of any company then they can use their existing user id and password to login.

- If you have forgotten the password: Click on ‘LOGIN’ under ‘CUSTODIAN LOGIN’ tab and further Click on ‘Forgot your password?’
- Enter “User ID” and “**Registered email ID**” Click on **I AM NOT A ROBOT (CAPTCHA)** option and click on ‘**RESET**’.

(In case a custodian is having valid email address, Password will be sent to his / her registered e-mail address).

Voting method for Custodian on i-Vote E-voting portal:

- After successful login, Bigshare E-voting system page will appear.

Investor Mapping:

- First you need to map the investor with your user ID under “**DOCUMENTS**” option on custodian portal.
- Click on “**DOCUMENT TYPE**” dropdown option and select document type power of attorney (POA).
- Click on upload document “**CHOOSE FILE**” and upload power of attorney (POA) or board resolution for respective investor and click on “**UPLOAD**”.

Note: The power of attorney (POA) or board resolution has to be named as the “InvestorID.pdf” (Mention Demat account number as Investor ID.)

- Your investor is now mapped and you can check the file status on display.

Investor vote File Upload:

- To cast your vote select “**VOTE FILE UPLOAD**” option from left hand side menu on custodian portal.
- Select the Event under dropdown option.
- Download sample voting file and enter relevant details as required and upload the same file under upload document option by clicking on “**UPLOAD**”. Confirmation message will be displayed on the screen and also you can check the file status on display (Once vote on a resolution is casted, it cannot be changed subsequently).
- Custodian can “CHANGE PASSWORD” or “VIEW/UPDATE PROFILE” under “PROFILE” option on custodian portal.

Helpdesk for queries regarding e-voting:

Login type	Helpdesk details
Shareholder's other than individual shareholders holding shares in Demat mode & Physical mode.	In case shareholders/ investor have any queries regarding E-voting, you may refer the Frequently Asked Questions ('FAQs') and i-Vote e-Voting module available at https://ivote.bigshareonline.com , under download section or you can email us to ivote@bigshareonline.com or call us at: 022-62638338

Procedure for joining the AGM/EGM through VC/ OAVM:

For shareholder other than individual shareholders holding shares in Demat mode & physical mode is given below:

- The Members may attend the AGM through VC/ OAVM at <https://ivote.bigshareonline.com> under Investor login by using the e-voting credentials (i.e., User ID and Password).
- After successful login, Bigshare E-voting system page will appear.
- Click on "VIEW EVENT DETAILS (CURRENT)" under 'EVENTS' option on investor portal.
- Select event for which you are desire to attend the AGM/EGM under the dropdown option.
- For joining virtual meeting, you need to click on "VC/OAVM" link placed beside of "VIDEO CONFERENCE LINK" option.
- Members attending the AGM/EGM through VC/ OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.

The instructions for Members for e-voting on the day of the AGM/EGM are as under:-

- The Members can join the AGM/EGM in the VC/ OAVM mode 15 minutes before the scheduled time of the commencement of the meeting. The procedure for e-voting on the day of the AGM/EGM is same as the instructions mentioned above for remote e-voting.
- Only those members/shareholders, who will be present in the AGM/EGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM/EGM.
- Members who have voted through Remote e-Voting will be eligible to attend the EGM. However, they will not be eligible to vote at the AGM/EGM.

Helpdesk for queries regarding virtual meeting:

In case shareholders/ investor have any queries regarding virtual meeting, you may refer the Frequently Asked Questions ('FAQs') available at <https://ivote.bigshareonline.com>, under download section or you can email us to ivote@bigshareonline.com or call us at: 1800 22 54 22.

By order of the Board of Directors
For Akar Auto Industries Limited

Date: 12th August, 2026
Place: Chh. Sambhaji Nagar (Aurangabad)

Dipak Kala
Company Secretary & Compliance Officer
ACS: 77623

Contact Details:

Company	Akar Auto Industries Limited Regd. Office: 304, Abhay Steel House, Baroda Street, Carnac Bunder, Mumbai – 400009, Maharashtra, India CIN: L29220MH1989PLC052305 Email: corporate@akartoolsLtd.com
Registrar and Transfer Agent	Bigshare Services Private Limited Office No. S6-2 6 th Floor, Pinnacle Business Park, Next to Ahura Centre Mahakali Caves Road, Andheri East, Mumbai-400093 E-mail: investor@bigshareonline.com
E-voting Agency	Bigshare Services Private Limited E-mail: ivote@bigshareonline.com Phone: 1800 22 54 22
Scrutinizer	CS Nitin S. Sharma Practising Company Secretary E-mail: nitinsharmafcs@gmail.com

EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013

ITEM NO 4:

As regards to the Re-appointment of Statutory Auditor referred in Item no. 4 of the Notice, following necessary disclosures are made for the information of the Members.

The members at the 36th Annual General Meeting ("AGM") of the Company held on 30th September, 2025, had approved appointment of M/s Singh Mundada & Associates, Chartered Accountants, (Firm Registration No.122059W), as the Statutory Auditors of the Company to hold office from the conclusion of the 36th AGM till the conclusion of the 37th AGM of the Company to be held in the year 2026.

After evaluating and considering various factors the Board of Directors of the Company ('Board') has, based on the recommendation of the Audit Committee, proposed the reappointment of M/s Singh Mundada & Associates, as the Statutory Auditors of the Company for second term of Five (5) years from the conclusion of 37th AGM till the conclusion of 42nd AGM of the Company to be held in the year 2031.

Details as required pursuant to Regulation 36(5) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 are as under:

Proposed statutory audit fees payable to auditors

₹2.40 lakhs towards statutory audit fees, excluding out-of-pocket expenses and professional fees for certification and other certificates/services required to be obtained from the Statutory Auditors.

Terms of appointment

5 (Five) year from the conclusion of 37th Annual General Meeting till the conclusion of the 42nd Annual General Meeting of the Company to be held in the year 2031.

Material changes in fee payable

There is no material changes in the proposed fees for the auditors.

Basis of recommendation and auditor credentials

The recommendations are based on the fulfilment of the eligibility criteria prescribed in the Companies Act, 2013.

None of the Directors or Managers or Key Managerial Persons of the Company or their relatives, are in any

way deemed to be concerned or interested, financially or otherwise, in the resolution as set out in Item No. 4 of the Notice.

Your directors recommend an Ordinary Resolution as set out in Item no. 4 of the Notice for the approval of Members.

ITEM NO 5:

In Pursuance of Section 148 of the Companies Act, 2013 and Rule 14 of the Companies (Audit and Auditors) Rules, 2014, the Board of Directors (Board) shall appoint an Individual who is Cost Accountant in practice, as Cost Auditor on the recommendation of the Audit Committee, which shall also recommend remuneration for such auditor. The remuneration recommended by the Audit Committee shall be considered and approved by the Board and ratified by the Members.

On recommendation of Audit Committee, the Board at their meeting held on 13th February, 2026 has considered and approved appointment M/s B. R. Chandak & Co, Cost Accountants, for conducting of Cost Audit of all applicable products at a remuneration of ₹55,000/- (Rupees Fifty Five Thousand Only) plus taxes as applicable for the Financial Year ending 31st March, 2027.

M/s. B. R. Chandak & Co has vast experience in the field of cost audit and has conducted the audit of the cost records of the Company for the past several years.

None of the Directors or Managers or Key Managerial Persons of the Company or their relatives, are in any way deemed to be concerned or interested, financially or otherwise, in the resolution as set out in Item No. 5 of the Notice.

Your directors recommend an Ordinary Resolution as set out in Item no. 5 of the Notice for the approval of Members.

ITEM NO 6:

Regulation 23 of the the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations'), inter alia, states that all Material Related Party Transactions ('RPTs') shall require prior approval of the Members by way of an Ordinary Resolution, even if such transaction(s) are

in the ordinary course of business and at an arm's length pricing basis. A transaction with a Related Party shall be considered material, if the transaction(s) to be entered into individually or taken together with previous transactions during a financial year exceeds the limits prescribed under Schedule XII of the SEBI Listing Regulations, as reproduced hereunder:

Consolidated Turnover of Listed Entity	Threshold
(I) Up to ₹20,000 Crore	10% of the annual consolidated turnover of the listed entity
(II) More than ₹20,000 Crore to upto ₹40,000 Crore	₹2,000 Crore + 5% of the annual consolidated turnover of the listed entity above ₹20,000 Crore
(III) More than ₹40,000 Crore	₹3,000 Crore + 2.5% of the annual consolidated turnover of the listed entity above ₹40,000 Crore or ₹5,000 Crore, whichever is lower

In the financial year 2027-28, the related party transactions as mentioned below, in the aggregate, are expected to cross the applicable materiality thresholds as mentioned above. Accordingly, as per the SEBI Listing Regulations, prior approval of the Members is being sought for all such arrangements / transactions to be undertaken by the Company. All the transactions to be entered into would be in the ordinary course of business of the Company and on an arm's length basis.

The Company proposes to enter into transactions with its related party mentioned in Resolution at Item no. 6 of the Notice, during the financial year 2027-28, as per the terms and conditions as mutually agreed upon between the parties. The Audit Committee of the Company has approved the said related party transactions at its meeting held on 12th August, 2026 and has noted that although the proposed related party transactions are in the ordinary course of business of the Company and shall be entered into at an arm's length basis, they may, in aggregate, cross the applicable materiality thresholds as mentioned above. The Audit Committee has reviewed the certificate provided by Managing Director and Chief Financial Officer of the Company, as required under the RPT Industry Standards.

Accordingly, as per the SEBI Listing Regulations, prior approval of the Members is being sought for all such arrangements / transactions to be undertaken by the Company.

Your Board of Directors considered the same and recommends passing of the resolution contained in Item No. 6 of the accompanying Notice.

Minimum information to be provided to the Audit Committee and shareholder for approval of Related Party Transactions as per RPT Industry Standards:

Part A - Minimum information of the proposed RPT

Sr no	Particulars of the Information	Information Provided by Management
A(1) Basic Details of the Related Party		
1	Name of the related party	R L Steels & Energy Limited
2	Country of incorporation of the related party	India
3	Nature of business of the related party	Manufacturing carbon, alloy and special steel products in Rounds, Squares, Flats and Special Profiles
A(2) Relationship and Ownership of the Related Party		
1	Relationship between the listed entity/subsidiary (in case of transaction involving the subsidiary) and the related party.	R. L. Steels & Energy Limited: A public company in which, Mr. Narendrakumar Gupta, Director of the Company is a director and holds more than two per cent of its paid-up share capital.
2	Shareholding of the listed entity/ subsidiary (in case of transaction involving the subsidiary), whether direct or indirect, in the related party.	Nil
3	Where the related party is a partnership firm or a sole proprietorship concern or a body corporate without share capital, then capital contribution, if any, made by the listed entity/ subsidiary (in case of transaction involving the subsidiary).	Nil
4	Shareholding of the related party, whether direct or indirect, in the listed entity/subsidiary (in case of transaction involving the subsidiary)	Nil
A(3) Financial Performance of the Related Party		
1	Standalone turnover of the related party for each of the last three financial years	FY 24-25 - ₹883.12 Crores FY 23-24 - ₹869.16 Crores FY 22-23 - ₹770.71 Crores
2	Standalone net worth of the related party for each of the last three financial years	FY 24-25 - ₹127.30 Crores FY 23-24 - ₹125.05 Crores FY 22-23 - ₹116.31 Crores
3	Standalone net profits of the related party for each of the last three financial years:	FY 24-25 - ₹3.32 Crores FY 23-24 - ₹8.74 Crores FY 22-23 - ₹9.04 Crores
A(4) Details of previous transactions with the related party		
1	Total amount of purchase / sale of goods and services with the related party during the previous FY	Total Purchase in FY 25-26 - ₹93.60 Cr Total Sale of goods/scrap/others in FY 25-26 - ₹22.04 Cr
2	Total amount of all the transactions undertaken by the listed entity or subsidiary with the related party in the current financial year up to the quarter immediately preceding the quarter in which the approval is sought.	Total Purchase upto Q1 of FY 26-27 - 27.64 Crores Total Sale of goods/scrap/other upto Q1 of FY 26-27 - 3.74 Crores

Sr no	Particulars of the Information	Information Provided by Management
3	Whether prior approval of Audit Committee has been taken for the above-mentioned transactions?	Yes
4	Any default, if any, made by a related party concerning any obligation undertaken by it under a transaction or arrangement entered into with the listed entity or its subsidiary during the last three financial years.	NA

A(5) Amount of Proposed Transaction(s)

1	Amount of the proposed transactions being placed for approval in the meeting of the Audit Committee/ shareholders.	for FY 2027-28 approval required for Total Purchase - 200 Crores Total Sale - 30 Crores
2	Whether the proposed transactions taken together with the transactions undertaken with the related party during the current financial year would render the proposed transaction a material RPT? (Yes / No)	Yes
3	Value of the proposed transactions as a percentage of the listed entity's annual consolidated turnover for the immediately preceding financial year	RPT for FY 2025-2026: The value of RPT as % of Company's audited annual turnover for F.Y. 2025-2026 was approximately 27.44% for purchase of raw material and is approximately 1.10% for sale of goods/ scrap/ others.
4	Value of the proposed transactions as a percentage of the related party's annual standalone turnover for the immediately preceding financial year	The Value of RPT as % of RLS audited annual turnover for FY 2024-2025 was approximately 22.65% for purchase of raw material and is approximately 3.40% for sale of goods/scrap/others Note: Percentage is calculated based on latest available audited turnover

A(6) Basic Details of the Proposed Transaction

1	Specific type of the proposed transaction (e.g. sale of goods / services, purchase of goods/services, giving loan, borrowing etc.)	1) Purchase of Raw Material 2) Sale of Goods/Scrap/Other
2	Description of each type of proposed transaction	Purchase of Raw Material: Procurement of steel, alloy steel, billets, bars, rods, scrap, and other raw materials, consumables, and allied materials required for the manufacturing operations of the Company from R. L. Steels & Energy Limited. Sale of Goods / Scrap / Other: Sale of finished goods, semi-finished goods, scrap, by-products, rejected materials, and other products/materials generated in the ordinary course of business by the Company to R. L. Steels & Energy Limited.
3	Tenure of proposed transaction (Specify in months/ years)	1 Year i.e FY 2027-2028
4	Whether omnibus approval sought	Yes

Sr no	Particulars of the Information	Information Provided by Management
5	Value of the proposed transaction during a financial year. If the proposed transaction will be executed over more than one financial year, provide estimated break-up financial year-wise	NA
6	Justification as to why the RPTs proposed to be entered into are in the interest of the listed entity	R. L. Steels & Energy Limited is one of the leading alloy steel manufacturing company in western India. It has steel manufacturing plant in Chh. Sambhaji Nagar (Aurangabad), Maharashtra, a same city in which the Company has its manufacturing plants, therefore, procuring raw material from R. L. Steels & Energy Limited helps the Company to save on transportation cost and also in delivery period as compared to other suppliers. These transactions are in normal course of business of the Company and at an arm's length basis.
7	Details of the promoter(s)/ director(s) / key managerial personnel of the listed entity who have interest in the transaction, whether directly or indirectly	Mr. Narendrakumar Gupta, Promoter and Director of Akar Auto Industries Limited, is also a Promoter and Director of R. L. Steels & Energy Limited. Accordingly, he is deemed to be interested in the proposed related party transactions by virtue of his directorship and promoter shareholding in both entities.
8	A copy of the valuation or other external party report, if any, shall be placed before the Audit Committee.	No valuation report or other external party report has been obtained in respect of the proposed related party transactions. The proposed transactions are approved based on quotations received from the parties and are evaluated on the basis of prevailing market rates to ensure that the transactions are undertaken in the ordinary course of business and on an arm's length basis.
10	Other information relevant for decision making.	All relevant information forms a part of this disclosure setting out requisite facts.

PART B Additional information for specific type of RPT

Sr no	Particulars of the Information	Information Provided by Management
1	Number of bidders / suppliers / vendors / traders / distributors / service providers from whom bids / quotations were received with respect to the proposed transaction along with details of process followed to obtain bids.	Quotations are obtained from three suppliers/ vendors, including R. L. Steels & Energy Limited, wherever commercially and operationally feasible. The quotations received are compared on parameters such as price, quality, delivery schedule, credit terms, and logistics cost, and the most competitive offer is considered for procurement.

Sr no	Particulars of the Information	Information Provided by Management
2	Additional cost / potential loss to the listed entity or the subsidiary in transacting with the related party compared to the best bid / quotation received	No additional cost or potential loss is expected to be incurred by the Company in transacting with the related party. The transactions are proposed to be undertaken on an arm's length basis and are comparable with prevailing market rates. In view of the proximity of the related party's manufacturing facility to the Company's plants, the Company may derive additional commercial benefits by way of savings in transportation cost and reduced delivery lead time.
3	Where bids were not invited, the fact shall be disclosed along with the justification for the same.	The Company generally invites quotations from suppliers/vendors for procurement of raw materials and other goods/services
4	Wherever comparable bids are not available, state what is basis to recommend to the Audit Committee that the terms of proposed RPT are beneficial to the shareholders	proposed transactions are evaluated based on prevailing market prices, historical transaction prices, quality standards, timely availability of materials, reliability of supply, reduced logistics costs, and overall commercial benefits. Considering that R. L. Steels & Energy Limited operates in the same city as the Company's manufacturing units, the transactions are expected to provide operational efficiencies and cost advantages, and are therefore considered to be in the interest of the Company and its shareholders.

The Members may please note that in terms of provisions of the SEBI Listing Regulations, the related parties as defined thereunder (whether such related party(ies) is a party to the aforesaid transactions or not) shall not vote to approve the ordinary resolution at Item No. 6 of the accompanying Notice.

Except Mr. Narendrakumar Gupta, none of the Directors or Managers or Key Managerial Persons of the Company or their relatives, are in any way deemed to be concerned or interested, financially or otherwise, in the resolution as set out in Item No. 6 of the Notice.

Pursuant to Regulation 36 (3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard – 2 the brief profile of Director, eligible for appointment / re-appointment vide Item no. 3 is as follows:

Name of Director	Mr. Narendrakumar Gupta
DIN	00062268
Designation	Chairman – Non-Executive Non-Independent Director.
Date of Birth	31/03/1959 (67 years)
Date of Appointment	21/06/1989
Qualification	Graduate
Profile & Experience	43 plus years of vast experience in steel industries, hand tools industries & forging industries
Expertise in specific functional area	Production and Administration

Name of Director	Mr. Narendrakumar Gupta
Terms and conditions of reappointment	Re-appointment in terms of Section 152(6) of the Companies Act, 2013 as Non-Executive Non-Independent Director
Directorship held in other companies including listed companies	Sant Eknath Rolling Mills Pvt Ltd Gupta Con-Cast Limited R L Steels & Energy Limited Akar Alloy Private Limited Shatrunji Investment Private Limited Lavanaya Finvest Private Limited
Chairman/ Member of the Committees of the Board of other Companies	R L Steels & Energy Limited Audit Committee – Chairman
No. of shares held in Company	16,77,780
Name of listed entities from which the person has resigned in the past three years	NA
Relationship between Directors inter-se	Nil
Details of Remuneration sought to be paid	Nil

By order of the Board of Directors
For Akar Auto Industries Limited

Date: 12th August, 2026
Place: Chh. Sambhaji Nagar (Aurangabad)

Dipak Kala
Company Secretary & Compliance Officer
ACS: 77623

Directors' Report

To
The Members,

Your directors have pleasure in presenting the 37th Annual Report on the business and operations of Company and the financial accounts for the year ended 31st March 2026.

Financial Highlights

The financial highlights of your Company, for the year ended 31st March, 2026 are summarized below:

Particulars	(₹ In Lakhs)	
	31 st March 2026	31 st March 2025
Net Revenue from Operations	34107.66	37716.18
Other Income	35.46	28.67
Profit before Tax and Exceptional Items	509.79	908.50
Exceptional Items	113.82	0.00
Profit before Tax	395.97	908.50
Tax	303.79	263.01
Profit After Tax	92.18	645.49
Movement in Retained Earnings		
Balance Brought Forward	3661.41	3089.19
Add: Profit after Tax	92.18	645.49
Add: Other Comprehensive Income	37.46	(8.54)
Less: Dividend	(64.73)	(64.73)
Less: Dividend Tax	0.00	0.00
Less: Transfer to General Reserve	(50.00)	(50.00)
Balance Carried Forward	3626.32	3661.41

Company's Performance and State of the Company's Affairs

During the financial year 2025-26, the Company recorded revenue from operations of ₹34,108.12 Lakhs, as against ₹37,716.18 Lakhs in the previous financial year 2024-25, registering a decline of 9.57%. The Profit Before Tax (PBT) stood at ₹395.97 Lakhs for FY 2025-26, compared to ₹908.50 Lakhs in the previous financial year. The Profit After Tax (PAT) for FY 2025-26 was ₹92.18 Lakhs, as against ₹645.49 Lakhs in FY 2024-25. .

Dividend

The Board of Directors have recommended a dividend of 6% i.e. ₹0.30/- per share (Previous Year ₹0.60/- per share) on 1,07,88,010 equity shares of ₹5/- each for the

year ended 31st March, 2026. The dividend on equity shares, if approved by the Members would involve a total outflow of ₹32.36 Lakhs (Previous Year ₹64.72 Lakhs).

Financial Statements

Full version of the Annual Report 2025-26 containing complete Balance Sheet, Statement of Profit & Loss, other statements and notes thereto, prepared as per the requirements of Schedule III to the Companies Act, 2013, Directors' Report (including Management Discussion and Analysis, Corporate Governance Report) are being sent via email to all members who's email address are registered with Company.

Full version of Annual Report 2025-26 is also kept open for inspection by any member. The members who wants to inspect the Annual Report, can send an email to corporate@akartools.com upto the date of ensuing Annual General Meeting (AGM). The Annual Report is also available at the Company's website at <https://akarauto.com/>.

Share Capital

The paid-up equity share capital as on 31st March, 2026 was ₹5,39,40,050/- divided into 1,07,88,010 equity shares of face value of ₹5/- each. There was no public issue, rights issue, bonus issue or preferential issue, etc. during the year. The Company has not issued shares with differential voting rights, sweat equity shares, and has not granted any stock options.

Transfer to Reserves

(₹ in Lakhs)

Particulars	Amount as on 31 st March, 2026
General Reserve:	
Balance as per last financial statements	516.96
Add: Amount transferred from P&L Account	50.00
Closing Balance	566.96

Investor Education and Protection Fund

During the year, your Company transferred the unclaimed and un-encashed dividends for the year 2017-18 amounting to ₹97,488/- Further Dividend which was declared by the Company for the year ended 31st March, 2019 at the Annual General Meeting held on 25th September, 2019 and remain unclaimed will be transferred to the Investor Education and Protection Fund (IEPF) of the Central Government pursuant to the provisions of Companies Act, 2013. The last date for claiming the dividend is 24th September, 2026. Thereafter, no claim shall lie on dividend for the year ended 31st March, 2019 from the shareholders.

MCA has notified the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 (IEPF Rules). Pursuant Section 124(6) of the Companies Act, 2013 read with IEPF Rules as amended, all shares in respect of which dividend has not been paid or claimed for seven consecutive years or more, shall be transferred by the Company to the IEPF.

Subsidiaries

The Company does not have any subsidiaries, associates or joint venture companies within the meaning of the Companies Act, 2013.

Credit Rating

The rating committee of Infomercials Valuation and Rating Private Limited has assigned a long term credit rating of IVR BBB (pronounced as IVR Triple B) as against long term credit rating of IVR BBB- of previous year and a short term credit rating of IVR A3+ (pronounced as IVR A Three plus) as against short term rating of IVR A3 of previous year to the line of credit facility enjoyed by the Company. The outlook on the long term and short-term rating is stable.

Particulars of remuneration of Directors / KMP / Employees

Disclosures pertaining to remuneration and other details as required under Section 197(12) of the Companies Act, 2013 read with Rules 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is attached to this Report as ANNEXURE I.

The statements required under Section 197 read with Rule 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 ('the Rules'), as amended, form part of this Report and will be made available to any Member on request, as prescribed therein.

The conservation of Energy and Technology Absorption, Foreign Earnings and Outgo

Information in accordance with the provisions of Section 134 (3) (m) of the Companies Act, 2013 read with Rule 8 of the Companies (Accounts) Rules, 2014 is given in ANNEXURE II which forms part of this Report.

Statutory Auditors

In the 36th Annual General Meeting of the Company held on September 30, 2025, M/s. Singh Mundada & Associates, Chartered Accountants (Firm Registration No. 122059W) were appointed as the Statutory Auditor of the Company to hold office until the conclusion of the 37th Annual General Meeting. The term of M/s. Singh Mundada & Associates, Chartered Accountants, expires at the conclusion of the ensuring annual general meeting.

Board of Directors at its meeting held on August 12, 2026, based on the recommendation of the Audit Committee has recommended the re-appointment of M/s. Singh Mundada & Associates, Chartered Accountants as the Statutory Auditor of the Company for second term of 5 (Five) years from the conclusion 37th Annual General Meeting till the Conclusion of 42nd Annual General Meeting of the Company.

M/s. Singh Mundada & Associates, Chartered Accountants, have consented to the said appointment and confirmed that their re-appointment, if made, would be within, the limits specified under Section 141(3)(g) of the Act and that they are not disqualified to be appointed as statutory auditors in terms of Section 143 of the Act.

The members are therefore requested to appoint M/s. Singh Mundada & Associates, Chartered Accountants, as statutory auditors of the Company for a term of 5 (Five) year from the conclusion of the 37th Annual General Meeting till the conclusion of the 42nd Annual General Meeting, to be held in 2031.

Further, the Independent Auditors Report, by M/s. Singh Mundada & Associates, Chartered Accountants, for the financial year ended 31st March, 2026 does not contain any adverse remark or reservation and therefore, do not call for any further explanation or comments from the Board under Section 134(3) of the Companies Act, 2013.

Secretarial Auditors

As per the provisions of Section 204 of the Companies Act, 2013 and Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and amended Regulation 24A of the SEBI Listing Regulations, the Board of Directors of the Company appointed M/s Nitin S. Sharma & Associates (CP No. 9761), a peer reviewed firm of Company Secretaries in Practice as Secretarial Auditors of the Company for a period of five years, i.e., from April 1, 2025 to March 31, 2030.

The Report of the Secretarial Auditor for FY 2025-26 is annexed herewith as Annexure III. The said Secretarial Audit Report does not contain any qualification, reservations, adverse remarks or disclaimer.

Pursuant to Regulation 24(A)(1) of the SEBI Listing Regulations, a listed entity is required to annex to its Annual Report the Secretarial Audit Report of its material unlisted subsidiary incorporated in India. For FY26, the

Company does not have any material unlisted subsidiary incorporated in India.

Cost Auditors

As per the provisions of Section 148 (3) of the Companies Act, 2013, the Board of Directors of the Company had appointed M/s B R Chandak & Co. (Registration No. 21959), as Cost Auditors of the Company, for conducting the audit of cost records for the financial year ended 31st March 2026. The Cost Auditor has submitted its report for the financial year 2025-26 to the Board of Directors and the same has been approved by the Board of Directors in their meeting held on 12th August, 2026. A proposal for ratification of remuneration of the Cost Auditors for the financial year 2026-27 is placed before the shareholders for ratification / approval.

The Cost accounts and records of the Company are duly prepared and maintained as required under Section 148(1) of the Act.

Adequacy of Internal Financial Control System

According to Section 134(5)(e) of the Companies Act, 2013, the term Internal Financial Control (IFC) means the policies and procedures adopted by the company for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information.

Rule 8(5) (viii) of Companies (Accounts) Rules, 2014 requires the information regarding adequacy of Internal Financial Controls with reference to the financial statements to be disclosed in the Board's report. The Company has a well-placed, proper and adequate IFC system which ensures that all assets are safeguarded and protected and that the transactions are authorised, recorded and reported correctly. The Internal Auditors are an integral part of the internal control system of the Company. To maintain its objective and independence, the Internal Auditors report to the Audit Committee of the Board. The Internal Auditors monitor and evaluate the efficacy and adequacy of internal control systems in the Company.

Directors

Appointment / Reappointment / Cessation

The Board on recommendations of Nomination and Remuneration Committee and in accordance with the provisions of the Act, Articles of Association and SEBI Listing Regulations, has re-appointed Mr Sunil Todi (DIN: 00061952) as the Managing Director of the Company for a tenure of 5 (Five) years from September 16, 2025 to September 15, 2030 (both days inclusive), which was approved by the Shareholders at the Annual General Meeting ('AGM') held on September 30, 2025.

During the period under review, Mrs. Bhavna Saboo (DIN: 03008960) ceased to be Independent Director of the Company with effect from September 29, 2025 upon completion of her Second term as an Independent Director of the Company. The Board places on record its sincere appreciation for the valuable guidance, support and contributions made by her during her tenure as a Director of the Company.

The Board on recommendations of Nomination and Remuneration Committee and in accordance with the provisions of the Act, Articles of Association and SEBI Listing Regulations has appointed Mrs Shobha Prasad (DIN:11012990) as Additional Director in the capacity of Non-Executive, Independent Directors of the Company w.e.f. January 30, 2026.

On March 31, 2026, the shareholders, through postal ballot, regularised the appointment of Mrs Shobha Prasad as Independent directors of the company not liable to retire by rotation, for a term of 5 (Five) years from January 30, 2026 to January 29, 2031 (both days inclusive).

Director retiring by rotation:

Mr Narendrakumar Gupta (DIN: 00062268) Non-Executive, Non-Independent Director of the Company retires by rotation under Section 152 of the Companies Act, 2013 and being eligible, offers himself for re-appointment.

The disclosures required pursuant to Regulation 36 of the SEBI Listing Regulations and the Secretarial Standards on General Meeting ('SS-2') are given in the Notice of AGM, forming part of the Annual Report.

Declaration by Independent Directors:

Your Company has received declarations from Mr B. R. Galgali, Mrs Shobha Prasad, Mr Anil Kumar Gupta and Mr Ulhas Gaoli, Independent Directors, under provisions of Section 149(7) of the Companies Act, 2013, stating that they meet the criteria of independence as provided under Section 149(6) of the Act and Regulation 16(1)(b) of the SEBI Listing Regulations. In terms of Regulation 25(8) of the Listing Regulations, the Independent Directors have confirmed that they are not aware of any circumstances or situation, which exists or may be reasonably anticipated, that could impair or impact their ability to discharge their ability duties with an objective independent judgement and without any external influence. The Independent Directors of the Company have undertaken requisite steps towards the inclusion of their names in the data bank of Independent Directors maintained with the Indian Institute of Corporate Affairs, in terms of Section 150 read with Rule 6 of the Companies (Appointment and Qualification of Directors) Rules, 2014.

In the opinion of the Board, the Independent Directors possess the requisite expertise and experience and are persons of high integrity and repute. They fulfil the conditions specified in the Act as well as the Rules made thereunder and are independent of the Management.

Key Managerial Personnel

The Key Managerial Personnel ('KMPs') of the Company as per Section 203 of the Companies Act, 2013 during the year are as follows:

Mr. Sunil Todi	Managing Director
Mr. P. M. Nijampurkar	Whole-time Director
Mr. Pawan Kumar Gupta	Chief Financial Officer
Mr. Radhyeshyam Rathi	Company Secretary*
Mr. Dipak Kala	Company Secretary*

* Mr. Radhyeshyam Rathi resigned as the Company Secretary and Compliance Officer of the Company with effect from June 19, 2025.

** Mr. Dipak Kala was appointed as the Company Secretary and Compliance Officer of the Company with effect from September 17, 2025.

Annual Return

A copy of annual return as provided under Section 92 (3) of the Companies Act, 2013 in the prescribed form, is hosted on the Company's website and can be accessed at <https://akarauto.com/annual-returns/>

Corporate Governance

All the requirements of the Corporate Governance are adhered to both in letter and spirit. All the committees of the Board of Directors meets at regular intervals as required in terms of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015. Board of Directors have taken all necessary steps to ensure compliance with all statutory requirements. The Directors and Key Managerial Personnel of your Company have complied with the approved 'Code of Conduct for Board of Directors and Senior Executives of the Company'.

The report on Corporate Governance as required under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 forms part of this report and is annexed as ANNEXURE IV.

Meetings of the Board

The Board of Directors held 4 (Four) Meetings during the FY 2025-26. For details, please refer to the report on Corporate Governance, which forms part of this Report.

Committees of the Board

- a. Audit Committee
- b. Nomination & Remuneration Committee
- c. Stakeholders Relationship Committee
- d. Corporate Social Responsibility Committee

Details of composition, terms of reference and number of meetings held in FY 2025-26 for the aforementioned committees are given in the Report on Corporate Governance, which forms a part of this Report. Further, during the year under review, all recommendations made by the various committees have been considered and accepted by the Board.

The details regarding the number of meetings of the Board of Directors and Committee meetings during the period under review is given in the Corporate Governance Report.

Performance Evaluation of the Board, its Committees and Individual Directors

Pursuant to applicable provisions of the Companies Act, 2013 and the Listing Regulations 2015, the Board, in consultation with its Nomination & Remuneration Committee, has formulated a framework containing, inter-alia, the criteria for performance evaluation of the entire Board of the Company, its Committees and Individual Directors, including Independent Directors. The detailed information in this regard has been given in the Corporate Governance Report.

Management Discussion and analysis

A detailed report on the Management Discussion and analysis is annexed as ANNEXURE V and forms part of this report.

Whistle Blower Policy / Vigil Mechanism for Directors and Employees

Pursuant to the provisions of Section 177(9) and (10) of the Companies Act, 2013 read with the Companies (Accounts) Rules, 2014, the Company has in place whistle blower policy / vigil mechanism for Directors and employees of the Company.

The whistle blower policy / vigil mechanism provides a route for directors and employees to report, without fear of victimisation, any unethical behaviour, suspected or actual fraud, violation of the Company's code of conduct and instances of leak of unpublished price sensitive information, which are detrimental to the organisation's interest. The mechanism protects whistle blower from any kind of discrimination, harassment, victimisation or any other unfair employment practice.

The Policy is placed on the Company's website and can be accessed at <https://akarauto.com/policies/>.

Nomination and Remuneration Policy

Pursuant to the requirement under Section 134(3) (e), Section 178(3) of the Companies Act, 2013 and Regulation 19 of the SEBI Listing Regulations, the Nomination and Remuneration Committee of the Board of Directors has in place a policy which deals with the manner of selection of Board of Directors and Managing Director and their remuneration. The objectives and key features of this policy are:

- (a) Formulation of the criteria for determining qualifications, positive attributes of directors, Key Managerial Personnel (KMP) and senior management personnel and also independence of Independent Directors;
- (b) Aligning the remuneration of Directors, KMPs and senior management personnel with the Company's financial position, remuneration paid by its industry peers etc.;
- (c) Performance evaluation of the Board, its committees and Directors including Independent Directors;
- (d) Ensuring Board diversity;
- (e) Identifying persons who are qualified to become Directors and who may be appointed in senior management in accordance with the criteria laid down; and
- (f) Directors' induction and continued training.

The Nomination and Remuneration policy of the Company is available on Company's website and can be accessed at <https://akarauto.com/policies/>.

Particulars of Contracts and Arrangements with Related Parties

All related party transactions and those entered during the financial year were in the ordinary course of business and on arm's length basis. All related party transactions are placed before the Audit Committee for review and approval. Prior omnibus approval is also obtained from the Audit Committee for the related party transactions which are of repetitive nature and which can be foreseen and accordingly the required disclosures are made to the Audit Committee on quarterly basis in terms of the omnibus approval of the Committee.

As per the SEBI Listing Regulations, as amended, a Related Party Transaction ("RPT") shall be considered material based on the thresholds prescribed under Regulation 23 read with Schedule XII, which are linked to the annual consolidated turnover of the Company. For entities with turnover upto ₹20,000 crore, an RPT shall be considered material if it exceeds 10% of the annual consolidated turnover. Such material RPTs require prior approval of the Members. In this regard, during the year under review, the Company has taken necessary Members approval. Therefore, the disclosure of Related Party Transactions as required under Section 134(3)(h) of

the Act, in respect of transactions with related parties, as per Form AOC-2 is provided in ANNEXURE-VI to this report.

Pursuant to SEBI Listing Regulations, the Resolution for seeking approval of the Members on material related party transactions is being placed at the AGM. Pursuant to the requirements of the Act and the SEBI Listing Regulations the Company has formulated a policy on RPTs and is available on Company's website URL: <https://akarauto.com/policies/>

Particulars of Loans, Guarantees or Investments under Section 186 of the Companies Act, 2013

There is no loan given or guarantee provided or security provided or investment made by the Company during the financial year 2025-26 as per Section 186 of the Companies Act, 2013.

Dematerialisation of Shares

The shares of your Company are being traded in electronic form and the Company has established connectivity with both the depositories i.e. National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL). In view of the numerous advantages offered by the Depository system, Members are requested to avail the facility of dematerialization of shares with either of the Depositories as aforesaid. As on March 31, 2026, 98.91% of the share capital stands dematerialized.

Corporate Social Responsibility (CSR)

The brief outline of the Corporate Social Responsibility ('CSR') Policy of the Company and the initiatives undertaken by the Company on CSR activities during the year in the format prescribed in the Companies ('CSR Policy') Rules, 2014 are set out in ANNEXURE VII of this Report. The CSR Policy is available on Company's website at URL: <https://akarauto.com/policies/>.

Risk Assessment and Management

Your company is exposed to various business risks. These risks are driven through external factors like economic environment, competition, regulations etc. The Company has laid down a well-defined risk management mechanism covering the risk mapping and trend analysis, risk exposure, potential impact and risk

mitigation process. A detailed exercise is being carried out to identify, evaluate, manage and monitor business and non-business risks. The Audit Committee and Board periodically review the risks and suggest steps to be taken to manage/mitigate the same through a properly defined framework.

During the year, a risk analysis and assessment was conducted and no major risks were noticed, which may threaten the existence of the Company.

Directors' Responsibility Statement

Pursuant to the requirements under Section 134 (3) (c) of the Companies Act, 2013, with respect to Directors Responsibility Statement, it is hereby confirmed that:

- (a) in the preparation of the annual financial statements for the year ended March 31, 2026, the applicable accounting standards have been followed along with proper explanation relating to material departures;
- (b) the Directors have, in consultation with Statutory Auditors, selected such accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give true and fair view of the state of affairs of the Company at the end of the financial year and of the net profit of the Company for the financial year ended March 31, 2026;
- (c) the Directors have taken proper and sufficient care to maintain adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013, for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- (d) the Directors have prepared the annual accounts on a going concern basis;
- (e) the Directors have laid down adequate internal financial controls to be followed by the Company and such internal financial controls were operating effectively during the financial year ended March 31, 2026; and

- (f) The Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and such systems were adequate and operating effectively throughout the financial year ended March 31, 2026.

Details in respect of frauds reported by auditors under Section 143 (12) of Companies Act, 2013

During the financial year ended March 31, 2026, there were no frauds reported by the auditors to the Audit Committee or the Board under Section 143 (12) of the Companies Act, 2013.

Deposits

Your Company has not accepted any deposits under Chapter V of the Companies Act, 2013 read with Companies (Acceptance of Deposits) Rules, 2014, during the period under review.

Compliance with Secretarial Standards

The Board of Directors affirms that the Company has complied with the applicable Secretarial Standards issued by the Institute of Company Secretaries of India i.e. Secretarial Standard-1 (SS-1) on the meetings of Board of Directors and Secretarial Standard-2 (SS-2) on General Meetings read with MCA circulars and SEBI Circulars issued in this regard.

Material changes affecting the financial position of the Company

Pursuant to Section 134(3)(i) of Companies Act, 2013 there have been no material changes or commitments affecting the financial position of the Company, which have occurred between the end of the financial year and the date of this report.

Contingent Liabilities

The details of contingent liabilities are given in Note No. 33 of the Notes to Financial Statements.

Nature of Business

There has been no change in the nature of business of the Company.

Familiarisation Programmes for Independent Directors

To familiarise Independent Directors with the Company's operations, as required under Regulation 25(7) of the SEBI Listing Regulations, the Company has held various programmes for the Independent Directors during the period under review.

The details of such familiarisation programmes is available on the website of the Company <https://akarauto.com/> under the head 'Board of Directors' under 'Familiarisation Programme'.

Human Resources

Your Company believes in engaging human resources as they are the key differentiator for the success of the Company. Keeping the employees engaged and committed can go a long way in attainment of objectives and ensuring sustained business performance. In line with this, your Company has initiated several interventions that will enhance the engagement of the employees. Being a people centric organisation, your Company recognises the significance of building next generation leadership by developing internal talent to meet the organisational objectives. Through this, the human resources function continues to align its strategic interventions and processes, while simultaneously addressing the needs of multiple stakeholders and maintaining a competitive employee cost. Your Company continues to have cordial and harmonious industrial relations across all the manufacturing units. The total number of employees of the Company as on March 31, 2026 stood at 333.

Occupational Health, Safety, Environment and Industrial Relations

Your Company has effectively deployed policies on Safety, Occupational Health & Environment at all locations. It continually focuses on improving the effectiveness of system processes, through globally accepted standards. Your Company develop and manufacture products that are safe, eco-friendly and economical. Your Company reviews its processes and its behaviour on a regular basis and measures its effect on people's health and on the nature.

During the year the Company had cordial relations with workers, staff and officers. The shop floor management is done through personal touch, using various motivational

tools and meeting their training needs requirements. The Company has taken initiative for safety of employees and implemented regular safety, imparted machine safety training, wearing protective equipment etc.

Listing

Your Company's shares continue to be listed on BSE Limited and are actively traded. The listing fee to BSE Limited for the year 2026-27 has been paid by your Company.

Policy against Sexual Harassment at Workplace

Pursuant to the provisions of Section 4(1) of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, the Company has in place an Internal Complaints' Committee. The following is a summary of sexual harassment complaints received and disposed off during the year:

No. of complaints received: Nil

No. of complaints disposed off: NA

No. of complaints pending for more than 90 days: NA

Compliance with Maternity Benefit Act 1961

Your Company is in full compliance with the provisions of the Maternity Benefit Act, 1961. A formal Maternity Benefit Policy has been adopted and implemented across the organization, ensuring that all eligible women employees receive the statutory benefits, including paid maternity leave, job protection, and related entitlements, as prescribed under the Act.

The Company remains committed to promoting a safe, inclusive, and supportive work environment for all employees and regularly reviews its policies to ensure alignment with applicable legal requirements and best practices.

Code of conduct

Directors, Key Managerial Personnel and Senior Management of the Company have confirmed compliance with the Code of Conduct applicable to the Directors and employees of the Company. The Code of Conduct is available on the Company's Website and can be accessed at <https://akarauto.com/policies/>. A Declaration made in this by Managing Director is annexed to this report as ANNEXURE XI

Policy for preservation of documents and archival policy

In compliance with Regulation 9 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time, the Company has in place the policy for preservation of document and archival policy.

Acknowledgements

Your Directors are pleased to express their gratitude for all the co-operation and assistance received from bankers, members, customers, vendors, various Government authorities for their support and faith in the Company.

Your directors also wish to place on record their sincere appreciation for the dedicated efforts and consistent contribution made by the employees at all levels, to ensure that your Company continues to grow and excel.

For and on Behalf of Board

Date: 12th August 2026
Place: Chh. Sambhaji Nagar (Aurangabad)

N K Gupta
(Chairman)
DIN. 00062268

ANNEXURE I

PARTICULARS OF EMPLOYEES PURSUANT TO SECTION 134(3)(q) AND SECTION 197 (12) OF THE COMPANIES ACT, 2013 READ WITH RULE 5(1) OF THE COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL) RULES, 2014

1. The Ratio of the remuneration of each Director to the median remuneration to the employee of the Company for the financial year 2025-26:

Director's Name	Remuneration (₹ in Lakhs)	Median Remuneration (₹ In Lakhs)	Ratio
Mr. Sunil Todi	116.17	3.63	32.00

Notes:

- i. Independent Directors have been paid sitting fees for attending meeting of the Board or its Committees as disclosed in the Corporate Governance Report. The sitting fees paid have not been included in the details mentioned above.
 - ii. For Calculation of median remuneration, the employee count taken is 333 which comprises employees who have served for whole of the Financial Year 2025-26.
2. Percentage increase in remuneration of each Director, Chief financial officer, Company Secretary in Financial Year 2025-26

Director's/CFO/CS Name	Designation	% increase/decrease in remuneration in the Financial Year 2025-26
Mr. Sunil Todi	Managing Director	1.62%
Mr. Pawan Gupta	Chief Financial Officer	(2.33%)
Mr. Radhyeshyam Rath*	Company Secretary	NA
Mr. Dipak Kala**	Company Secretary	NA

* Mr.Radhyeshyam Rath Resigned from the position of Company Secretary w.e.f 19th June 2025.

** Mr. Dipak Kala was appointed as the Company Secretary of the Company with effect from September 17, 2025.

3. Percentage increase in the median remuneration of employees in the financial year 2025-26 : 4.86%
4. Number of the Permanent employees on the rolls of the company as on 31.03.2026: 333
5. Average percentile increase in salaries of Employees other than Managerial personnel in the last financial year and its comparison with the percentile increase in the Managerial Remuneration and justification thereof and any exceptional circumstances for increase in the Managerial Remuneration (if any):

The percentage increase in the salaries of employees other than the managerial personnel in the last financial year is 4.86%, as against 1.62% Increase in the salary of Managing Director (Managerial personnel as defined under Companies Act, 2013). The increment given to each individual employee is based on the employees' potential, experience as well as their performance and contribution to the Company's progress over a period of time.

6. Affirmation of remuneration is as per the remuneration policy of the company.

It is affirmed that the remuneration paid is as per the Nomination and Remuneration Policy adopted by the Company.

For and on Behalf of Board

Date: 12th August 2026
Place: Chh. Sambhaji Nagar (Aurangabad)

N K Gupta
(Chairman)
DIN. 00062268

ANNEXURE II

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS & OUTGO:

Section 134 (3)(m) of the Companies Act, 2013 read with Rule 8(3) of the Companies (Accounts) Rules, 2014.

A. CONSERVATION OF ENERGY

(i) Steps taken/Impact on Conservation of Energy:

During the financial year 2025–26, the Company achieved a significant milestone in its sustainability and energy conservation initiatives through the successful commissioning and operationalization of its 5 MWp Solar Open Access Project in Maharashtra.

The Company has taken the following steps towards conservation of energy during the year under review:

- The Company successfully installed, commissioned and operationalized a 5 MWp Solar Open Access Project, which is now fully functional and supplying renewable energy for the Company's operations.
- The project has substantially increased the utilization of clean and renewable energy,

thereby reducing the Company's dependence on conventional power sources.

- Following the commissioning of the project, the Company is currently achieving energy cost savings, resulting in significant operational cost efficiencies and a reduction in carbon emissions.

These initiatives are in line with the Company's long-term vision of enhancing energy efficiency, reducing operational costs, and minimizing its environmental impact

During the FY 2025-26 other energy cost saving measures carried out by the Company during the year are listed below:

- All air Conditioners, lights and computers are shut down after office hours (except at the time work commitments)
- There is an optimum ratio of glass windows to utilize natural daylight and proper insulation/ventilation to balance Temperature and reduce heat.

- The Company is continuously putting its efforts to improve Energy Management by way of monitoring energy related parameters on regular basis.
- Continuously monitoring the energy parameters such as maximum demand, power factor, load factor, TOD tariff utilization on regular basis.
- Continuously replacing the inefficient equipment's with latest energy efficient technology & up gradation of equipment's continually.
- Increasing the awareness of energy saving within the organization to avoid the wastage of energy.
- Automated load management system to improve power factor with reduced contract demand.

(ii) Steps taken by the Company for utilizing alternate sources of energy:

The Company has also Installed a rooftop solar power system at its manufacturing plant, which is operational and contributing to the internal power requirements over and above the Solar open access project.

(iii) Capital investment on energy conservation equipment during the year: NIL

B. TECHNOLOGY ABSORPTION, ADAPTION AND INNOVATION

(i) Efforts made towards technology absorption:

The Company is enhancing automation in the manufacturing process to reduce its dependability on manpower. Further, all efforts are being made to develop the new products to stay ahead in the competition.

In addition, the Company made significant progress in product development and innovation. It successfully developed a Ratchet in its hand tools business segment, which has enabled the Company to strengthen its product portfolio and acquire business opportunities in international markets. The Company has also developed an advanced version of the conventional spanner, incorporating improved design and performance features to meet evolving customer requirements and enhance competitiveness in both domestic and overseas markets.

(ii) Benefits derived:

The technological and product development initiatives undertaken by the Company have resulted in improved product quality, enhanced manufacturing efficiency and greater operational consistency. The development of the Ratchet has opened new opportunities in foreign markets and contributed to the expansion of the Company's export business.

(iii) Imported technology in previous three years:

The Company has not imported any technology during the previous three years.

(iv) Expenditure incurred on Research and Development:

Not significant

C. FOREIGN EXCHANGE EARNINGS AND OUTGO

(₹ In Lakhs)			
Particulars	2025-26	2024-25	2023-24
Foreign Exchange Earned	5650.44	7706.98	7252.44
Foreign Exchange used	204.09	290.90	415.70

For and on Behalf of Board

Date: 12th August, 2026
Place: Chh. Sambhaji Nagar (Aurangabad)

N K Gupta
(Chairman)
DIN. 00062268

ANNEXURE III
FORM NO. MR.3

SECRETARIAL AUDIT REPORT

FOR THE FINANCIAL YEAR ENDED MARCH 31, 2026

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No. 9 of the Companies
(Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
AKAR AUTO INDUSTRIES LIMITED

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by Akar Auto Industries Limited bearing CIN. L29220MH1989PLC052305 (hereinafter called the 'Company'). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, the explanations and clarifications given to us and the representations made by the Management, we hereby report that in our opinion, the Company has, during the audit period ended on March 31, 2026, generally complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on March 31, 2026 according to the provisions of:

- I. The Companies Act, 2013 (the Act) and the Rules made there under;
- II. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the Rules made there under;
- III. The Depositories Act, 1996 and the Regulations and Bye-laws framed there under;

- IV. Foreign Exchange Management Act, 1999 and the Rules and Regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings (No FDI, ODI and ECB was taken by the Company during the Audit Period);
- V. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-
 - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018; (Not applicable to the Company during the Audit Period)
 - (d) The Securities and Exchange Board of India (Share Based employee Benefits and Sweat Equity) Regulations, 2021; (Not applicable to the Company during the audit period)
 - (e) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021; (Not applicable to the Company during the audit period)
 - (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client with respect to issue of securities; (Not applicable to

the Company as the Company is not registered as Registrar to an issue and Share Transfer Agent during the Audit Period)

- (g) Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; (Not applicable to the Company during the audit period)
- (h) Securities and Exchange Board of India (buyback of Securities) Regulations, 2018; (Not applicable to the Company during the audit period)

VI. The other Laws, as informed and certified by the management of the Company which are specifically applicable to the Company based on their sector / industry are:

- (i) The Legal Metrology Act, 2009
- (ii) Air (Prevention & Control of Pollution) Act, 1981 and the rules made thereunder
- (iii) The Environment (Protection) Act, 1986 and the rules made thereunder
- (iv) The Water (Prevention & Control of Pollution) Act, 1974 and the rules made thereunder

We have also examined compliance with the applicable clauses of the following:

- (i) Secretarial Standards issued by The Institute of Company Secretaries of India with respect to board and general meetings.
- (ii) Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

During the period under review the Company has generally complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above

Based on the information and record provided to us, we further report that:

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors as on 31st March, 2026. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

All the decisions at Board Meetings and Committee Meetings are carried out unanimously as recorded in the minutes of the meetings of the Board of Directors or Committee of the Board, as the case may be.

We further report that there are adequate systems and processes in the company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the audit period the Company has not incurred any specific event / action that can have major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards, etc.

For Nitin S. Sharma & Associates
Company Secretaries

Nitin S. Sharma
Proprietor

M. No. FCS 8518, C. P. No. 9761
UDIN: F008518H001100510

Date: 12th August, 2026
Place: Chh. Sambhaji Nagar (Aurangabad).

Note: This report is to be read with our letter of even date which is annexed as **Annexure A** and forms an integral part of this report.

Annexure A to the Secretarial Audit Report

To
The Members
AKAR AUTO INDUSTRIES LIMITED

Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.

We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on the random test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.

We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.

Wherever required, we have obtained the management representation about the compliance of laws, rules and regulations and happening of events etc.

The compliance of the provisions of corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on the random test basis.

The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company

For Nitin S. Sharma & Associates
Company Secretaries

Nitin S. Sharma
Proprietor

Date: 12th August, 2026
Place: Chh. Sambhaji Nagar (Aurangabad).

M. No. FCS 8518, C. P. No. 9761
UDIN: F008518H001100510

ANNEXURE IV

CORPORATE GOVERNANCE REPORT

(Pursuant to Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

In accordance with Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and some of the best practices followed internationally on Corporate Governance, the report containing the details of corporate governance systems and processes at Akar Auto Industries Limited is as under:

I. PHILOSOPHY ON CODE OF GOVERNANCE

Akar Auto Industries Limited (hereinafter referred to as 'Akar' or 'Company'), believes that Corporate Governance is an essential element of business, which helps the Company to fulfil its responsibilities to all its stakeholders. Akar is committed to adopting global best practices in Governance and Disclosure. Akar believes that highest standards of Corporate Governance are essential to enhance long term value of the Company for its stakeholders and practice the same at all levels of the organization. Ethical business conduct, integrity and commitment to values, which enhance and retain stakeholders' trust are the traits of Corporate Governance. Good Governance practices stem from the culture and mind-set of the organization. Akar considers fair and transparent Corporate Governance as one of its core management tenets. Akar follows the best governance practices with highest integrity, transparency and accountability.

II. BOARD OF DIRECTORS

Composition of Board:

As on March 31, 2026, the Board of your company consisted of Seven Directors comprising of Two Executive Directors, One Non-Executive Non-Independent Director and Four Non-Executive Independent Directors (including one Women Director) of which, Mr. N K Gupta, Chairman, is Non-Executive Promoter Director of the Company.

The Independent Directors are Non-Executive Directors, as defined under Regulation 16(1)(b) of

the SEBI Listing Regulations read with Section 149 (6) of the Companies Act, 2013 as amended from time to time. The maximum tenure of the Independent Directors is in compliance with the Companies Act, 2013 ("the Act"). All the Independent Directors have confirmed that they meet the criteria as mentioned under Regulation 16(1)(b) of the SEBI Listing Regulations as amended from time to time and Section 149 of the Act. In terms of Regulation 25(8) of SEBI Listing Regulations, they are not aware of any circumstances or situation which exists or may be reasonably anticipated that could impair or impact their ability to discharge their duties.

The Independent Directors have included their names in the data bank of Independent Directors maintained with the Indian Institute of Corporate Affairs in terms of Section 150 of the Act read with Rule 6 of the Companies (Appointment & Qualification of Directors) Rules, 2014.

None of the Directors on the Company's Board is related to each other.

In compliance with Regulation 17A and 26 of the SEBI Listing Regulations, none of the Company's Director is a member of more than 10 (ten) committees or acts as an Independent Director in more than 7 (seven) listed companies or chairperson of more than 5 (five) committees (committees being, audit committee and stakeholders' relationship committee) across all the companies in which he/she is a Director. All the Directors have made necessary disclosures regarding committee positions held by them in other companies and they do not hold the office of director in more than 10 (ten) public companies as on 31st March, 2026.

The composition of the Board as on March 31, 2026 was in conformity with Listing Regulations 2015 having specified combination of Executive and Non-Executive Directors.

Classification of Board

Category	No. of Directors	% of Total No. of Directors
Executive Directors	2	29%
Non-Executive Independent Directors (including Woman Director)	4	57%
Other Non-Executive Directors	1	14%
Total	7	100%

Non-Executive Directors Compensation and Disclosures:

During the period under review, Non-Executive Directors were not paid any compensation other than sitting fees paid to Non-Executive Independent Directors for attending meetings.

Number of Board Meetings:

During the Financial year 2025-26, the Board of Directors met 4 times on- 30th May, 2025, 13th August 2025, 14th November 2025 and 13th February 2026.

None of the Directors of the Company are related to each other.

Directors Attendance Record and Their Other Directorships / Committee Memberships:

As required under the Listing Regulations, none of the Director was a member of more than Ten Board level Committees or Chairman of more than Five Committees across companies in which he/she is a director. Relevant details of the Board as on 31st March 2026 are given below:

Name of Director	Category	Attendance of No. of meetings held during the year		Attendance of last AGM	No. of other Directorship/Committee Membership / Chairmanship held in Board Committees*		
		Meetings held During their Office of Directorship	Attended		No. of Other Directorship	Committee Membership	Chairmanship held in Board Committees
Mr. N K Gupta	PD, NED	4	4	YES	2	-	2
Mr. Sunil Todi	MD, ED	4	4	YES	2	2	-
Mr. P.M. Nijampurkar	ED	4	2	YES	1	1	-
Mr. B R Galgali	ID	4	4	YES	-	-	1
Mrs. Shobha Prasad	ID	1	1	NA	-	-	-
Mr. Anil Kumar Gupta	ID	4	4	YES	1	4	1
Mr. Ulhas Gaoli	ID	4	3	YES	3	2	1

PD- Promoter Director; MD- Managing Director; ED- Executive Director; NED- Non-Executive Director; ID- Non-Executive Independent Director.

* 1. For this purpose, private limited companies, foreign companies and companies under Section 8 of the Companies Act, 2013 are excluded.

2. For this purpose, Two Committees viz. Audit Committee and Stakeholders Relationship Committee are considered.

Other Listed Entities where the Directors of the Company holds Directorship:

Mr. Anil Kumar Gupta, is Non-Executive, Independent Director of Shivam Autotech Limited and Mr. Ulhas Gaoli, is Non-Executive, Independent Director of Foseco Crucible (India) Limited as on 31st March, 2026. None of the other Directors of the Company hold directorship in any other listed entity as on 31st March, 2026.

Details of Familiarisation Programmes imparted to Independent Directors:

Pursuant to the provisions of Regulation 25(7) and Regulation 46 of the SEBI Listing Regulations, kindly refer to the company's website at <https://akarauto.com/about/leadership/> for details of the familiarisation programme for IDs on their roles, responsibilities in the Company, nature of the industry in which the Company operates, business model of the Company and related matters.

Opinion of the Board for Independent Directors:

The Board hereby confirms that, in its opinion, the independent directors on the Board fulfil the conditions specified in the SEBI Listing Regulations and Companies Act, 2013 and are independent of the management.

Directors Shareholding:

The details of the shares held by the Directors of the Company as on 31st March 2026 are as follows:

Name of Director	Category	No. of shares held	% of the shares held
Mr. N K Gupta	Chairman PD, NED	16,77,780	15.55%
Mr. Sunil Todi	MD, ED	40	0.00%
Mr. P M Nijampurkar	ED	0	0.00%
Mr. B R Galgali	ID	0	0.00%
Mrs. Bhavna Saboo	ID	0	0.00%
Mr. Anil Kumar Gupta	ID	0	0.00%
Mr. Ulhas Gaoli	ID	0	0.00%
Total		16,77,820	15.55%

PD- Promoter Director; MD- Managing Director; ED- Executive Director; NED- Non-Executive Director; ID- Non-Executive Independent Director

Separate Meeting of the Independent Directors:

All Independent Directors of the Company met separately on 25th March, 2026 without the presence of Non-Independent Directors and Members of Management. In accordance with Schedule IV of Companies Act, 2013, following matters were, inter-alia, reviewed and discussed in the meeting:

- Performance of Non-Independent Directors and the Board of Directors as a whole.
- Performance of the Chairman of the Company taking into consideration the views of Executive and Non-Executive Directors.

- Assess the quality, quantity and timeliness of flow of information between the Company Management and the Board that is necessary for the Board to effectively and reasonably perform their duties.

Code of Conduct:

The code of conduct for all Board Members and Senior Management has been laid down by the Company and is available on the website of the company at <https://akarauto.com/pdf/Corporate-Governance/Code-of-Conduct.pdf>. All the Board Members and Senior Management Personnel (as per Regulation 26(3) of the Listing Regulations) have affirmed compliance with the applicable code of conduct.

Board Evaluation:

Pursuant to the provisions of the Companies Act, 2013 and Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, the performance evaluation of the Board as a whole, Chairman and the Non-Independent Directors was carried out by the Independent Directors. This exercise was carried out in accordance with the Nomination & Remuneration Policy framed by the Company within the framework of applicable laws. The Board carried out an annual evaluation of its own performance, as well as the evaluation of the working of its committees and individual Directors, including Chairman of the Board. The performance evaluation of all the Directors was carried out by the Nomination and Remuneration Committee. The evaluation process was reviewed in the light of the guidance note issued by the Securities and Exchange Board of India on Board evaluation and aligned in accordance with the requirements specified therein. While evaluating the performance and effectiveness of the Board, various aspects of the Board's functioning such as adequacy of the composition and quality of the Board, time devoted by the Board to Company's long-term strategic issues, quality and transparency

of Board discussions, execution and performance of specific duties, obligations and governance were taken into consideration. Committee performance was evaluated on the basis of their effectiveness in carrying out respective mandates, composition, effectiveness of the committees, structure of the committees and meetings, independence of the committee from the Board, contribution to decisions of the Board. A separate exercise was carried out to evaluate the performance of Independent Directors, who were evaluated on parameters such as level of engagement and contribution to Board deliberations, independence of judgement, safeguarding the interest of the Company and focus on creation of shareholders value, ability to guide the Company in key matters, attendance at meetings etc. The Directors expressed their satisfaction with the evaluation process.

Core Skill/ Expertise/ Competencies, identified by the Board of Directors:

As stipulated under Schedule V of the SEBI Listing Regulations, core skills/ expertise/ competencies, as required in the context of the business and sector for it to function effectively and those actually available with the Board have been identified by the Board of Directors.

Chart/Matrix of such core skills/expertise/competencies is as follows:

Sr. No.	Core Skills/Expertise/Competencies
1	Management and Strategy
2	Global Business Leadership
3	Operations and Engineering
4	Commercial, Purchase and Supply Chain
5	Manufacturing, Auto components and Hand Tools Engineering and Project Management
6	Information Technology, Systems and Computers
7	Human Resources and Industrial Relations
8	Sales, Marketing and International Business
9	Research and Development
10	Infrastructure and Real Estate
11	Finance and Taxation
12	Banking, Investment and Treasury and Forex Management
13	Insurance, Mutual Fund and Financial Services
14	Audit and Risk Management
15	Law

Sr. No.	Core Skills/Expertise/Competencies
16	Corporate Governance and Ethics
17	Economics and Statistics
18	Regulatory, Government and Security matters
19	Academics, Education, Authorship
20	CSR and Sustainability matters

The Core Skills/Expertise/Competencies of individual Board Member is as follows:

Mr. N. K. Gupta, Chairman, Non-Executive Director	
Management and Strategy	Corporate Governance and Ethics
Human Resources and Industrial Relations	Economics and Statistics
Global Business Leadership	Regulatory, Government and Security matters
Sales, Marketing and International Business	Academics, Education, Authorship
Infrastructure and Real Estate	CSR and Sustainability matters
Research and Development	
Manufacturing, Auto components and Hand Tools Engineering and Project Management	
Banking, Investment and Treasury and Forex Management	

Mr. Sunil Todi, Managing Director	
Management and Strategy	Corporate Governance and Ethics
Human Resources and Industrial Relations	Economics and Statistics
Global Business Leadership	Regulatory, Government and Security matters
Sales, Marketing and International Business	Academics, Education, Authorship
Infrastructure and Real Estate	CSR and Sustainability matters
Research and Development	Finance and Taxation
Manufacturing, Auto components and Hand Tools Engineering and Project Management	Audit and Risk Management
Banking, Investment and Treasury and Forex Management	Law

Mr. P M Nijampurkar, Whole-time Director	
Human Resources and Industrial Relations	Corporate Governance and Ethics
Economics and Statistics	
Information Technology, Systems and Computers	
Sales, Marketing and International Business	
Infrastructure and Real Estate	
Regulatory, Government and Security matters	
Manufacturing, Auto components and Hand Tools Engineering and Project Management	
CSR and Sustainability matters	

Mrs. Shobha Prasad, Independent Director

Management and Strategy	Academics, Education, Authorship
Human Resources and Industrial Relations	Finance and Taxation
Corporate Governance and Ethics	Audit and Risk Management
Economics and Statistics	Law
Infrastructure and Real Estate	
Regulatory, Government and Security matters	
CSR and Sustainability matters	
Banking, Investment and Treasury and Forex Management	

Mr. B. R. Galgali, Independent Director

Management and Strategy	Audit and Risk Management
Human Resources and Industrial Relations	
Corporate Governance and Ethics	
Economics and Statistics	
Regulatory, Government and Security matters	
Research and Development	
Manufacturing, Auto components and Hand Tools Engineering and Project Management	
Academics, Education, Authorship	

Mr. Anilkumar Gupta, Independent Director

Management and Strategy	Audit and Risk Management
Human Resources and Industrial Relations	Sales, Marketing and International Business
Corporate Governance and Ethics	
Economics and Statistics	
Regulatory, Government and Security matters	
Research and Development	
Manufacturing, Auto components and Hand Tools Engineering and Project Management	
Academics, Education, Authorship	

Mr. Ulhas Gaoli, Independent Director

Management and Strategy	Finance and Taxation
Human Resources and Industrial Relations	Economics and Statistics
Global Business Leadership	Regulatory, Government and Security matters
Sales, Marketing and International Business	Academics, Education, Authorship
Infrastructure and Real Estate	
Research and Development	
Law	
Audit and Risk Management	

Note: Each Director may possess varied combinations of skills/ expertise within the described set of parameters and it is not necessary that all Directors possess all skills/ expertise listed therein.

III. COMMITTEES OF THE BOARD

The Company has Four Board level Committees:

- A. Audit Committee
- B. Nomination and Remuneration Committee
- C. Stakeholders Relationship Committee
- D. Corporate Social Responsibility (CSR) Committee

A. AUDIT COMMITTEE

Terms of Reference:

The terms of reference of Audit Committee includes the following:

Reviewing with the management, the annual financial statements before submissions to the Board for approval, focusing primarily on-

- Matters required to be included in the Director's Responsibility Statement to be included in the Board's report in terms of Section 134 (3) (c) of Companies Act, 2013.
- Changes, if any, in accounting policies and practices and reasons for the same.
- Qualifications in draft audit report.
- Major accounting entries involving estimates based on the exercise of judgment by management.
- Significant adjustments made in the financial statements arising out of audit findings.
- Compliance with accounting standards.
- Compliance with listing and other legal requirements relating to financial statements.
- Disclosure of any related party transactions.
- Oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible.
- Recommending to the Board, the appointment, re-appointment and, if required, the replacement or removal of the statutory auditor, the fixation of audit fees and approval of payment for any other services rendered by them.
- Reviewing, with the management, performance of statutory and internal auditors, adequacy of the internal control systems.
- Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage, frequency of internal audit.
- Discussions with internal auditors of any significant findings and follow up thereon.
- Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board.
- Discussions with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern.
- Reviewing, with the management, the quarterly, half-yearly and annual financial statements before submissions to the Board for approval.
- Reviewing, with the management, the statement of uses/ application of funds raised through an issue, the statement of funds utilized for purposes other than those stated in the offer document/prospectus/ notice, the report submitted by the monitoring agency, and making appropriate recommendations to the Board to take up steps in this matter.
- To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of nonpayment of declared dividend) and creditors.
- The Audit Committee shall mandatorily review the following information:
 - Management discussion and analysis of financial condition and results of operations.
 - Statement of significant related party transactions (as defined by the audit committee), submitted by management;
 - Management letters / letters of internal control weaknesses issued by the statutory auditors;
 - Internal audit reports relating to internal control weaknesses; and

- The appointment, removal and terms of remuneration of the chief internal auditor shall be subject to review by the Audit Committee.

Composition of Audit Committee:

During the year the Audit Committee Comprises of:

1. Mrs. Bhavna Saboo, Independent Director (Chairperson)*
2. Mr. B R Galgali, Independent Director (Chairperson)**
3. Mr. Sunil Todi, Managing Director (Member)
4. Mr. Anil Kumar Gupta, Independent Director (Member)

- Mrs. Bhavna Saboo Ceased to be Member as well as Chairperson of the Audit Committee w.e.f September 29, 2025.
- Mr. B R Galgali, redesignated as Chairman of the Audit Committee w.e.f October 1, 2025.
- Mr. Anil Kumar Gupta, appointed as the Member of the Audit Committee w.e.f October 1, 2025.

Meetings and Attendance:

During the Financial 2025-26, the Audit Committee met 4 times on- 30th May 2025, 13th August 2025, 14th November 2025 and 13th February 2026. The requisite quorum was present during all the meetings of the Audit Committee.

The details of attendance of Audit Committee meetings are as under:

Name of Member	Category*	Status	No. Of Meetings held during the year	No. Of Meetings attended during the year
Mrs. Bhavna Saboo	ID	Chairperson	2	2
Mr. B R Galgali	ID	Chairperson	4	4
Mr. Sunil Todi	MD, ED	Member	4	4
Mr. Anil Kumar Gupta	ID	Member	2	2

* ID- Non-Executive Independent Director; MD- Managing Director; ED- Executive Director.

Chief Financial Officer of the Company assists the Committee on financial concerns of the Company. The Chairman of the Committee briefs the Board members about the significant discussions at Audit Committee Meetings. All the members of the Audit Committee have accounting and financial management expertise. Past Chairperson of the Audit Committee, Mrs. Bhavna Saboo was present at the Thirty Sixth Annual General Meeting, held on 30th September, 2025, to answer the shareholders' queries.

B. NOMINATION AND REMUNERATION COMMITTEE

Terms of Reference:

The terms of reference of Nomination and Remuneration Committee includes the following:

Determine the Company's policy on specific remuneration package for Managing Director / Whole-time Directors including pension rights.

Decide the salary, allowances, perquisites, bonuses, notice period, severance fees and increment of Whole-time Directors.

Decide the amount of Commission payable to the Whole time Directors.

Review and suggest revision of the total remuneration package of the Whole-time Directors keeping in view the performance of the Company, standards prevailing in the industry, statutory guidelines etc.

To review the overall compensation policy, service agreements and other employment conditions to Executive Directors and senior executives just below the Board of Directors and make appropriate recommendations to the Board of Directors;

To review the overall compensation policy for Non-Executive Directors and Independent Directors and make appropriate recommendations to the Board of Directors;

To make recommendations to the Board of Directors on the increments in the remuneration of the Directors;

To assist the Board in developing and evaluating potential candidates for senior executive positions and to oversee the development of executive succession plans;

To review and approve on annual basis the corporate goals and objectives with respect to compensation for the senior executives and make appropriate recommendations to the Board of Directors;

To review and make appropriate recommendations to the Board of Directors on an annual basis the evaluation process and compensation structure for the Company's officers just below the level of the Board of Directors;

To provide oversight of the management's decisions concerning the performance and compensation of other officers of the Company;

Composition of Nomination and Remuneration Committee:

During the year the Nomination and Remuneration Committee Comprises of:

1. Mr. B R Galgali, Independent Director (Chairperson)
2. Mrs. Bhavna Saboo, Independent Director (Member)*
3. Mr. N K Gupta, Non-Executive Director (Member)
4. Mr. Anil Kumar Gupta, Independent Director (Member)
5. Mrs. Shobha Prasad, Independent Director (Member)**

*Mrs. Bhavna Saboo Ceased to be Member of the Nomination and Remuneration Committee w.e.f September 29, 2025.

**Mrs. Shobha Prasad, appointed as the Member of the Nomination and Remuneration Committee w.e.f January 30, 2026.

Meetings and Attendance:

During the Financial 2025-26, the Nomination and Remuneration Committee met 1 time on 13th August 2025. The requisite quorum was present during the meeting of the Nomination and Remuneration Committee.

The details of attendance of Nomination and Remuneration Committee meetings are as under:

Name of Member	Category*	Status	No. Of Meetings held during the year	No. Of Meetings attended during the year
Mr. B R Galgali	ID	Chairperson	1	1
Mrs. Bhavna Saboo	ID	Member	1	1
Mr. N K Gupta	PD, NED	Member	1	1
Mr. Anil Kumar Gupta	ID	Member	1	1
Mrs. Shobha Prasad	ID	Member	0	0

* ID- Non-Executive Independent Director; PD- Promoter Director; NED- Non Executive Director

The roles and responsibilities of the Committee are in accordance with the requirements as specified in the Listing Regulations and Companies Act, 2013. The same can be viewed at the website of the Company www.akarauto.com.

Chairman of the Nomination and Remuneration Committee, Mr. B R Galgali was present at the Thirty

Sixth Annual General Meeting, held on 30th September, 2025.

Criteria for Performance Evaluation for Independent Directors:

The criteria for performance evaluation for Independent Directors is uploaded on the website of the Company www.akarauto.com.

C. STAKEHOLDERS RELATIONSHIP COMMITTEE

Terms of Reference:

The terms of reference and the ambit of powers of Stakeholders Relationship Committee are as per Regulation 20 and Part-D of Schedule II of SEBI Listing Regulations read with Section 178 of the Companies Act, 2013, and allied rules as may be notified from time to time.

Composition of Stakeholders Relationship Committee:

During the year the Stakeholders Relationship Committee comprises of:

1. Mrs. Bhavna Saboo, Independent Director (Chairperson)*

2. Mr. N K Gupta, Non-Executive Director (Chairperson)**
3. Mr. Sunil Todi, Managing Director (Member)
4. Mr. P M Nijampurkar, Executive Director. (Member)
5. Mr. Anil Kumar Gupta, Independent Director (Member)***

*Mrs. Bhavna Saboo Ceased to be Member as well as Chairperson of the Stakeholders Relationship Committee w.e.f September 29, 2025.

**Mr. N K Gupta, redesignated as Chairman of the Stakeholders Relationship Committee w.e.f October 1, 2025.

***Mr. Anil Kumar Gupta, appointed as the Member of the Stakeholders Relationship Committee w.e.f October 1, 2025.

Meetings and Attendance:

During the Financial 2025-26, the Stakeholders Relationship Committee met once on 13th February, 2026. The requisite quorum was present during the meeting of the Stakeholders Relationship Committee.

The details of attendance of Stakeholders Relationship Committee meeting is as under:

Name of Member	Category*	Status	No. Of Meetings held during the year	No. Of Meetings attended during the year
Mrs. Bhavna Saboo	ID	Chairperson	1	1
Mr. N K Gupta	PD, NED	Member	1	1
Mr. Sunil Todi	MD, ED	Member	1	1
Mr. P M Nijampurkar	ED	Member	1	1
Mr. Anil Kumar Gupta	ED	Member	1	1

* PD- Promoter Director; MD- Managing Director; ED- Executive Director; NED- Non-Executive Director; ID- Non-Executive Independent Director

The Committee ensures cordial investor relations and oversees the mechanism for redressal of investors' grievances. The Committee specifically looks into redressing shareholders'/ investors' complaints/ grievances pertaining to share transfers, non-receipts of annual reports, non- receipt of dividend and other allied complaints.

The Committee performs the following functions:

1. Transfer/ transmission of shares.
2. Split up/ sub-division and consolidation of shares.
3. Dematerialization/ Rematerialization of shares.
4. Issue of new and duplicate share certificates.

5. Registration of Power of Attorneys, Probate, Letters of transmission or similar other documents.
6. To open/ close bank account(s) of the Company for depositing share/ debenture applications, allotment and call monies, authorize operation of such account(s) and issue instructions to the Bank from time to time in this regard.
7. To look into redressal of shareholders' and investors' complaints like transfer of shares, non- receipt of annual report, non- receipt of declared dividends, etc.
8. Any allied matter(s) out of and incidental to these functions and not herein above specifically provided for.

Investor Grievance Redressal:

During the financial year 2025-26, one complaint was received and replied to the satisfaction of the shareholder. There were no complaints outstanding as on 31st March, 2026. There were no share transfer requests pending as on 31st March, 2026.

D. CORPORATE SOCIAL RESPONSIBILITY (CSR) COMMITTEE

In accordance with provisions of Section 135 of the Companies Act, 2013, read with the Companies (Corporate Social Responsibility Policy) Rules, 2014, the Company has a Corporate Social Responsibility (CSR) Committee at the Board Level, to formulate and recommend the CSR activities to be undertaken by the Company as specified in Schedule VII to the Companies Act, 2013 and to recommend the amount of expenditure to be incurred on such activities and to monitor the Corporate Social Responsibility Policy of the company from time to time.

Terms of Reference:

The terms of reference of CSR Committee includes the following:

Formulate CSR Policy and recommend the same to the Board of Directors of the Company for approval.

Recommend CSR activities as stated under Schedule VII of the Act.

Approve to undertake CSR activities, if necessary, in collaboration with other Companies/firms/NGOs etc., and to separately report the same in line with the CSR Rules.

Recommend the CSR Budget.

Spend the allocated CSR amount on the CSR activities once it is approved by the Board of Directors of the Company in accordance with the Act and the CSR Rules.

Create transparent monitoring mechanism for implementation of CSR initiatives in India.

Submit the Reports to the Board in respect of the CSR activities undertaken by the Company.

Monitor CSR Policy from time to time.

Authorize executives of the Company to attend the CSR Committee Meetings, if necessary.

Composition of CSR Committee:

During the year the CSR Committee comprises of:

1. Mr. N K Gupta, Independent Director (Chairperson)
2. Mr. Sunil Todi, Managing Director (Member)
3. Mrs. Bhavna Saboo, Independent Director (Member)*
4. Mr. Anil Kumar Gupta, Independent Director (Member)**

*Mrs. Bhavna Saboo Ceased to be Member of the CSR Committee w.e.f September 29, 2025.

**Mr. Anil Kumar Gupta, appointed as the Member of the CSR Committee w.e.f October 01, 2025.

Meetings and Attendance:

During the Financial 2025-26, the CSR Committee met 1 time on- 13th February 2026. The requisite quorum was present during the meeting of CSR Committee.

The details of attendance of CSR Committee meetings are as under:

Name of Member	Category*	Status	No. Of Meetings held during the year	No. Of Meetings attended during the year
Mr. N K Gupta	PD, NED	Chairperson	1	1
Mr. Sunil Todi	MD, ED	Member	1	1
Mrs. Bhavna Saboo	ID	Member	0	0
Mr. Anil Kumar Gupta	ID	Member	1	1

* ID- Non-Executive Independent Director; PD- Promoter Director; NED- Non Executive Director

The company has formulated the CSR Policy in line with Schedule VII of the Companies Act, 2013, which is available on the website of the Company at the web link <https://akarauto.com/pdf/Corporate-Governance/CorporateSocialResponsibilityPolicy.pdf>.

E. SENIOR MANAGEMENT PERSONNEL ('SMP')

During the period under review, the particulars of SMP are as follows:

1. Mr Pawan Kumar Gupta - Chief Financial Officer
2. Mr Radhyeshyam Rathi – Company Secretary and Compliance Officer*
3. Mr Ghanshyam Sharma – Group Purchase Head**
4. Mr Dipak Kala – Company Secretary and Compliance Officer***

*Mr Radhyeshyam Rathi Resigned as the Company Secretary and Compliance Officer w.e.f 19th June 2025.

** Mr Ghanshyam Sharma Resigned as Group Purchase Head w.e.f 20th September, 2025.

*** Mr Dipak Kala appointed as the Company Secretary and Compliance Officer w.e.f 17th September, 2025.

IV. GENERAL BODY MEETINGS

a. Annual General Meeting ("AGM")

Location, time & date, regarding three immediately preceding Annual General Meetings of the company are given below:

Year	Date	Venue	Time	Whether any Special resolution passed in the AGM	Special Resolution Passed
2024-25	30/09/2025	Meeting held through video conferencing (VC) / other audio-visual means (OAVM)	11.30 A.M	Yes	Re-appointment of Mr. Sunil Todi as Managing Director and Payment of Remuneration
2023-24	30/09/2024	Meeting held through video conferencing (VC) / other audio-visual means (OAVM)	11.30 A.M	No	NA
2022-23	22/09/2023	Meeting held through video conferencing (VC) / other audio-visual means (OAVM)	11.30 A.M	No	NA

b. Extraordinary General Meeting ("EGM")

No extraordinary general meeting of the members was held during FY 2025-26.

c. Postal Ballot

During the FY 2025-26 the Company had sought the approval of Members by way of special resolution through postal ballot notice dated February 13, 2026 for the appointment of Mrs Shobha Prasad (DIN: 11012990) as an Independent Director, not liable to retire by rotation, for a term of 5 (five) years. The resolutions were duly passed and the results were announced on April 01, 2026.

The Board of Directors had appointed Mr Nitin Sharma (FCS: 8518, CP No: 9761) Practising Company Secretaries as the Scrutinizer to Scrutinize the postal ballot process by voting through electronic means only (remote e-voting) in a fair and transparent manner.

Procedure for postal ballot: The postal ballot was carried out as per the provisions of Sections 108 and 110 and other applicable provisions of the Act, read with the Rules framed thereunder and read with circulars applicable in this regard.

The Summary of voting results for the above resolution is given below:

Year of Passing	Resolution passed through Postal Ballot	Resolution Required	Votes in Favour of the resolution (% of total number of valid votes)	Votes against the resolution (% of total number of valid votes)	Result
2025-26	To approve the appointment of Mrs. Shobha Prasad (DIN:11012990) as an Independent Director of the Company.	Special Resolution	99.06%	0.94%	Passed with requisite majority

V. SUBSIDIARY COMPANIES

Company doesn't have any subsidiary company or associate company in terms of definition mentioned under Companies Act, 2013.

VI. DISCLOSURES

Related Party Transactions:

Summary of related party transactions were placed before audit committee for their review from time to time. No transactions were entered into with the related parties at a price other than arm's length price or other than in ordinary course of business. The related party disclosures as per Accounting Standard 18, issued by the Institute of Chartered Accountants of India, are as mentioned in Note No. 37 of Notes to Accounts in the Annual Report and may be referred for further details.

The policy on materiality of related party transactions and also on dealing with related party transactions as approved by the Audit Committee and the Board of Directors is uploaded on the web-site of the Company www.akarauto.com under the tab "Policies".

Accounting Treatment:

The Company has followed prescribed Accounting Standards as laid down by the Institute of Chartered Accountants of India (ICAI) in preparation of its financial statements.

Risk Management:

The Company has a well-defined risk management policy in place and Company follows balanced risk to return strategy. The Company periodically places before the Audit Committee and the Board, the key risks and the risk assessment and mitigation procedures followed by the Company. Till date, Company has not entered into transaction which has material effect on company's financial position.

Remuneration of Directors:

The details of remuneration paid to the Directors are as follows:

1. Remuneration paid to Executive Directors for the Financial Year 2025-26

Sr. No.	Particulars of Remuneration	Name of the Key Managerial Personnel	
		Sunil Todi Managing Director	P. M. Nijampurkar Whole-time Director
1.	(a) Salary as per provisions contained in section 17(1) of the Income Tax. 1961.	116.17	Nil
	(b) Value of perquisites u/s 17(2) of the Income tax Act, 1961	Nil	Nil

Sr. No.	Particulars of Remuneration	Name of the Key Managerial Personnel	
		Sunil Todi Managing Director	P. M. Nijampurkar Whole-time Director
	(c) Profits in lieu of salary under section 17(3) of the Income Tax Act, 1961	Nil	Nil
2.	Stock option	Nil	Nil
3.	Sweat Equity	Nil	Nil
4.	Commission	Nil	Nil
5.	Others, please specify	Nil	26.73
	Total	116.17	26.73

2. Sitting Fees paid to Non-Executive Independent Directors during the Financial Year 2025-26

Particulars of Remuneration Independent Directors	Name of the Directors					Total
	B R Galgali	Bhavna Saboo	Anil Gupta	Ulhas Gaoli	Shobha Prasad	
Fees for attending Board Meetings	1.20	0.60	1.20	0.90	0.30	4.20
Fees for attending Audit Committee meetings	0.60	0.30	0.30	-	-	1.20
Fees for Nomination & Remuneration Committee meetings	0.15	0.15	0.15	-	-	0.45
Fees for attending Annual General Meeting	0.15	0.15	0.15	0.15	-	0.60
Fees for attending CSR Committee meeting	-	-	0.15	-	-	0.15
Fees for attending Stakeholder Relationship Committee meeting	-	-	0.15	-	-	0.15
Fees for attending separate Independent Directors Meeting	0.15	-	0.15	0.15	0.15	0.60
Total	2.25	1.20	2.25	1.20	0.45	7.35

Apart from the payment of sitting fees to the Non-Executive Independent Directors, as mentioned above, no other remuneration was paid to the Non-Executive Directors during the period under review.

Management Discussion and Analysis:

A detailed report on the Management Discussion and analysis is annexed as ANNEXURE V of the Board's Report.

Details of Non-Compliance by the Company:

No penalties were imposed on the Company, during last three years, by any Statutory Authority on any matter related to Capital Market.

Code of Prevention of Insider Trading:

The Company has formulated a Code of Conduct for Prevention of Insider Trading and a Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information in accordance with SEBI (Prohibition of Insider Trading) Regulations, 2015.

Whistle Blower Policy / Vigil Mechanism:

The Company has established a system through which Directors, employees, business associates may report unethical behaviour, malpractices, wrongful conduct, fraud, violation of Company's code of conduct without fear of reprisal. The Company has set up a Vigil (Whistle Blower) Mechanism, under which all directors, employees, business associates have direct access to the

Chairman of the Audit Committee for this purpose. The Audit Committee periodically reviews the existence and functioning of the mechanism.

Details of compliance with mandatory requirements and adoption of the non-mandatory requirements:

The Company has implemented all mandatory requirements of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The non-mandatory requirements have been adopted to the extent and in the manner as stated under the appropriate headings detailed below.

i. The Board

A non-executive Chairman heads the Board.

Independent Directors possess the requisite qualification and experience to contribute effectively to the company in their capacity as independent director.

ii. Shareholder rights

The Quarterly Results of the company are uploaded on the website of the Company at www.akarauto.com and on the website of Bombay Stock Exchange at www.bseindia.com. These are not sent individually to the shareholders.

iii. Separate posts of Chairman and CEO

Mr. N K Gupta is the Non-Executive Director cum Chairman of the Company as on 31st March, 2026. Mr. Sunil Todi is the Managing Director of the Company. The Company does not have a CEO.

Prevention of Sexual Harassment Policy:

The Company is committed to provide a protective environment at workplace for all its women employees. To ensure that every woman employee is treated with dignity and respect and as mandated under "The Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013" the Company has in place a formal policy for prevention of sexual harassment of its women employees.

Statutory Auditors:

M/s. Singh Mundada & Associates, Chartered Accountants, Aurangabad, are the statutory auditors of

the Company. Total fees payable by the Company to the auditors for the financial year 2025-26 is ₹2.40 Lakhs (excluding GST).

Compliance Certificate on Corporate Governance:

The Company has obtained the certificate from M/s. Nitn S. Sharma & Associates, Practicing Company Secretary, regarding compliance with the provisions relating to corporate governance as laid down in Part C of Schedule V to the SEBI Listing Regulations. This certificate is annexed to the Directors' Report and marked as ANNEXURE VIII. `

Transfer of unclaimed shares to IEPF:

In accordance with Regulation 39(4) read with Schedule VI of the SEBI (Listing Regulations) the Company had sent reminders to such shareholders whose shares were lying unclaimed with the Company.

After Completion of necessary formalities, the Company will transfer the shares on which the Dividend in unclaimed for last 7 years as per the rules and regulation framed under the act.

VII. MEANS OF COMMUNICATION

Quarterly, half-yearly and annual financial results are communicated to the Bombay Stock Exchange at www.bseindia.com. Immediately after these are considered and approved by the Board and thereafter regularly published in the prominent newspapers in English and Marathi Language as required. Quarterly and Annual financial statements and other information are posted on our website: www.akarauto.com. Further, all other price sensitive and other information is sent to the Stock Exchange where shares of the Company are listed, enabling them to display the same on their website.

VIII. GENERAL SHAREHOLDERS INFORMATION

(i) Date, time and venue of Annual General Meeting:

Tuesday, 29th September 2026 at 11.30 am through video conferencing ('VC') / other audio visual means ('OAVM').

(ii) Financial year of the Company:

1st April, 2025 to 31st March, 2026

(iii) Book Closure Date:

23rd September 2026 to 29th September 2026 (both days inclusive)

(iv) Proposed Dividend and Dividend Payment Date:

The Board of Directors have recommended a dividend of 6% i.e. ₹0.30/- per share (Previous Year ₹0.60/- per share) on 1,07,88,010 equity shares of ₹5/- each for the year ended 31st March, 2026. The dividend on equity shares, if approved by the

Members would involve a total outflow of ₹32.36 Lakhs (Previous Year ₹64.72 Lakhs).

(v) Listing on Stock Exchanges:

Your Company is listed on Bombay Stock Exchange, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400001.

GROUP INDEX: X

SCRIP ID: AAIL

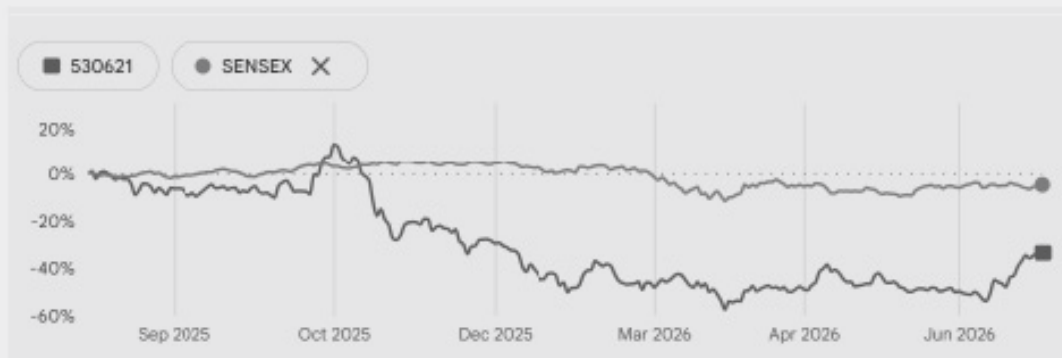
SCRIP CODE: 530621

ISIN CODE: INE864E01021

(vi) Market Price Data: High. Low during each month in last financial year:

Following is the Monthly High-Low Trading price in each month in last financial year:

Month	Open Price	High Price	Low Price	Close Price
April-25	90.95	104.80	90.95	95.97
May-25	98.82	115.00	87.10	104.13
Jun-25	102.10	171.70	101.10	158.65
July-25	164.90	185.10	155.00	172.10
August-25	174.80	183.50	153.15	165.40
September-25	171.00	176.00	157.10	166.70
October-25	170.00	200.00	156.05	199.05
November-25	201.95	204.60	122.10	139.50
December-25	139.50	147.70	113.85	124.15
January-26	129.75	129.75	85.30	90.90
February-26	90.90	114.99	88.00	94.69
March-26	91.10	102.50	74.05	74.90

(vii) Performance in comparison of Akar's share price and BSE Sensex movement:

(viii) Registrar and Transfer Agents & Share Transfer System:

Big Share Services Private Limited,
Office No. S6-2 6th Floor,
Pinnacle Business Park, Next to Ahura Centre
Mahakali Caves Road
Andheri (E) Mumbai – 400093

(ix) Share Transfer System:

All transfer, transmission or transposition of securities are conducted in accordance with the provisions of Regulation 40 and Schedule VII of SEBI Listing Regulations, read together with relevant SEBI Circulars.

In terms of the SEBI Listing Regulations, securities of the Company can only be transferred in dematerialized form. Further SEBI vide its circular no. SEBI/HO/MIRSD_RTAMB/P/CIR/2022/8 dated January 24, 2022, mandated all the listed companies to issue securities in dematerialized form only, while processing the service request for issue of duplicate securities certificates, renewal/exchange of securities certificate, claim from Unclaimed Suspense Account, endorsement, sub-division/splitting of securities certificate, consolidation of securities certificates/folios, transmission and transposition.

In view of the same and to eliminate all risks associated with physical shares and avail various benefits of dematerialization, Members are advised to dematerialize the shares held by them in physical form, Members can contact the Company or the Company's Register and Transfer Agent ('RTA'), for assistance in this regard. Also, share transactions in electronic form can be effected in a much simpler and faster manner. Shareholders should communicate with the RTA, quoting their folio number or Depository Participant ID ('DPID') and client ID number, for any queries on their securities holding.

(x) Shareholding Pattern as on 31st March, 2026

Particulars	No. of Shares held at end of the year [As on 31-March-2026]			
	Demat	Physical	Total	% of Total Shares
A. Promoters				
(1) Indian				
a) Individual/ HUF	58,22,030	-	58,22,030	53.97%
B) Directors or Directors Relatives (other than in [a] above)	-	-	-	-
b) Body Corporate	20,59,716	-	20,59,716	19.09%
Sub Total (A) (1)	78,81,746	-	78,81,746	73.06%
B. Public Shareholding				
a) Indian Bodies Corp.	1,29,229	3600	1,32,829	1.24%
b) Resident Individuals	20,75,098	95,012	21,70,110	20.12%
c) Non Resident Indians	1,94,058	19,000	2,13,058	1.97%
d) Clearing Members	10,160	-	10,160	0.09%
e) IEPF	58,500	-	58,500	0.54%
f) HUF	3,21,567	-	3,21,567	2.98%
g) Key Managerial Personnel	-	40	40	0.00%
Total Public(B)	27,88,612	1,17,652	29,06,264	26.94%
Grand Total (A+B)	1,06,70,358	1,17,652	1,07,88,010	100.00%

(xi) Distribution of shareholding:

No. of Equity Shares held	No of Shares	% to equity	No of Share holders	% to holders
Up to 500	4,36,608	4.05	3592	82.67
501 to 1000	2,69,875	2.50	331	7.62
1001 to 2000	2,84,291	2.64	187	4.30
2001 to 3000	1,60,291	1.49	65	1.50
3001 to 4000	1,21,959	1.13	34	0.78
4001 to 5000	1,60,952	1.49	34	0.78
5001 to 10000	3,99,575	3.70	56	1.29
10001 and above	89,54,459	83.00	46	1.06
Total	1,07,88,010	100.00	4345	100.00

(xii) Dematerialization of Shares:

As of 31st March, 2026, 98.90% of Shares are held in Demat mode, following is the detail of share held in various modes.

No. of shares held in dematerialised form in NSDL:	92,42,357	85.67%
No. of shares held in dematerialised form in CDSL:	14,28,001	13.24%
No. of shares held in physical form:	1,17,652	1.09%
Total No. of shares	1,07,88,010	100.00%

To enable us to serve our investors better, we request shareholders whose shares are in the physical mode to dematerialize their shares and update their bank accounts with the respective depository participants.

(xiii) Suspense Escrow Demat Account ('SEDA'):

Pursuant to SEBI Circular dated January 25, 2022, to enhance the shareholders experience in dealing with securities markets, the listed companies shall issue the securities in dematerialized form only, while processing any investor service requests viz., issue of duplicate share certificates, endorsement, transmission, transposition. After processing the investor service request(s), a Letter of Confirmation ('LOC') would be issued to the shareholders in lieu of a physical securities certificate. LOC shall be valid for a period of 120 days, within which the shareholder shall make a request to the Depository Participant for dematerializing the said securities/shares. In case the shareholders fail to submit the dematerialisation request within 120 days, the Company shall then credit those securities to the SEDA held by the Company. The shareholders can reclaim these shares from the Company's SEDA on submission of documentation prescribed by SEBI.

As required under SEBI Circular No. SEBI/HO/MIRSD/ PoD-1/OW//P/2022/64923 dated December 30, 2022, the Company has opened a Suspense Escrow Demat Account bearing no. IN300239 84860589. As on March 31, 2026, during the period under review, No Equity shares has been credited in the Account.

(xiv) Reconciliation of Share Capital Audit:

M/s Nitin S. Sharma & Associates, an independent firm of practicing Company Secretary, carries out the Reconciliation of Share Capital Audit as mandated by SEBI, and reports on the reconciliation of total issued and listed Capital with that of total share capital admitted / held in dematerialized form with NSDL and CDSL and those held in physical form. This audit is carried out on quarterly basis and the report thereof is submitted to the Stock Exchanges, where the Company's shares are listed.

(xv) Compliance with Secretarial Standards:

The Institute of Company Secretaries of India, a Statutory Body, has issued Secretarial Standards on various aspects of corporate law and practices. The Company complies with the same i.e. Secretarial Standards on meetings of the Board of Directors (SS-1) and Secretarial Standards on General Meetings (SS-2) read with MCA circulars and SEBI Circulars which are applicable to the company.

(xvi) Outstanding GDRs/ADRs/Warrants or any convertible instruments:

There were no outstanding GDRs/ADRs/Warrants or any convertible instruments during the financial year 2025-26

(xvii) Registered Office and Correspondence Address:

Registered Office Address

AKAR AUTO INDUSTRIES LIMITED
304, Abhay Steel House, Baroda Street, Carnac Bunder
Mumbai – 400009
Maharashtra

Corporate Office (for correspondence)

AKAR AUTO INDUSTRIES LIMITED
E-5, MIDC, Waluj Area,
Chh. Sambhaji Nagar (Aurangabad). - 431136,
Maharashtra
Ph. (0240) 6647230, Fax: (0240) 2554640
E-mail: corporate@akartools Ltd.com
Website: www.akarauto.com.

(xviii) Plant Location:

Unit I: E-5, MIDC, Waluj Area, Chh. Sambhaji Nagar (Aurangabad). – 431136, Maharashtra

Unit II: C-5/6, MIDC, Waluj Area, Chh. Sambhaji Nagar (Aurangabad). – 431136, Maharashtra

Unit III: Gut No. 24-25, Paithan Road, Chitegaon, Chh. Sambhaji Nagar (Aurangabad). – 431107, Maharashtra

Unit IV: Plot No. G-45 & 46, MIDC, Chikalthana, Jalna Road, Chh. Sambhaji Nagar (Aurangabad). – 431210, Maharashtra

(xix) SCORES (SEBI Complaints Redressal System):

SEBI processes investor complaints in a centralized web-based complaints redressal system i.e. SCORES. Through this system a shareholder can lodge complaint against a company for his grievance. The Company uploads the action taken on the complaint which can be viewed by the shareholder. The Company and shareholder can seek and provide clarifications online through SEBI.

Dispute Resolution Mechanism

SEBI has vide its circular no. SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2022/76 dated May 30, 2022, issued a Standard Operating Procedure ('SOP') for dispute resolution under the Stock Exchange Arbitration Mechanism for disputes between a listed Company and/ or registrars to an issue and share transfer agents and its shareholders(s)/investors(s). The Company has complied

with the same and is accessible on the website of the Company at <https://akarauto.com/investor-contact/>.

Online Dispute Resolution Portal ('ODR Portal')

A Mechanism to streamline and strengthen the existing dispute resolution in the Indian Securities Market, SEBI vide Circular No. SEBI/HO/OIAE/OIAE_IAD-3/P/ CIR/2023/195 dated July 31, 2023 (updated as on December 20, 2023), introduced the ODR Portal. This mechanism enhanced the degree of regulatory supervision by SEBI over disputes between aggrieved parties to the dispute. Pursuant to above mentioned circulars, the aggrieved party can initiate the mechanism through the ODR Portal, after exercising the primary options to resolve the issue directly with the Company and through the SCORES platform.

(xx) Credit Ratings:

The rating committee of Infomarcis Valuation and Rating Private Limited has assigned a long-term credit rating of IVR BBB (pronounced as IVR Triple B) and a short-term credit rating of IVR A3+ (pronounced as IVR A Three Plus) to the line of credit facility enjoyed by the Company. The outlook on the long term and short-term rating is stable.

(XXI) Other Disclosure:

During the financial year ended 31st March, 2026, the Company was subject to a fine of ₹10,000/- plus applicable GST imposed by BSE Limited in connection with the delay in compliance with the requirement relating to the appointment of a Woman Director on the Board of Directors of the Company. The Company has duly paid the aforesaid fine of ₹10,000/- plus applicable GST to the Stock Exchange.

The Company has subsequently complied with the aforesaid requirement and the requisite Woman Director is duly appointed on the Board of Directors of the Company as on date. The Company has also taken note of the matter and shall undertake adequate measures and exercise due diligence to ensure timely compliance with all applicable statutory and regulatory requirements in future and to avoid recurrence of such non-compliance.

For and on Behalf of Board

N K Gupta

(Chairman)

DIN. 00062268

Date: 12th August 2026

Place: Chh. Sambhaji Nagar
(Aurangabad)

ANNEXURE V

MANAGEMENT DISCUSSION AND ANALYSIS

Industry Structure and Developments:

GDP: India's Real GDP (constant prices) is estimated to reach ~ ₹323 lakh crore in FY26, compared to around ₹300 lakh crore in FY25, reflecting continued economic expansion. Real GDP growth is estimated at ~ 7.6%, while nominal GDP is expected to grow by ~ 8.6%, supported by stable inflation within the tolerance band.

India's economic growth during the year was driven by strong domestic demand, particularly urban consumption, robust services sector performance, and sustained public capital expenditure, while investment activity showed gradual improvement. Within this macroeconomic backdrop, FY26 for the automotive industry evolved as a "tale of two halves". In the first half of the year, demand relatively muted, consumer sentiment remained cautious, and growth was largely supported by underlying demand trends and festive build-up.

According to the IMF's World Economic Outlook (April 2026), global growth is projected at 3.1% in 2026, increasing marginally to 3.2% in 2027, supported by easing inflation and stable financial conditions. Global headline inflation is forecast to decline from 4.4% in 2026 to 3.7% in 2027. However, the external environment remains fragile, with intermittent flare ups in trade policy and geopolitics continuing to shape risk sentiment and capital flows.

Geopolitical risks have intensified, particularly due to escalating tensions in the Middle East, including Iran-related developments, which pose upside risks to energy prices and could reignite global inflationary pressures. Simultaneously, US-China trade relations remain uncertain, shaped by selective tariff adjustments, export controls in strategic sectors such as semiconductors and rare earths, and evolving bilateral arrangements.

Against this backdrop, India continues to be one of the fastest-growing major economies globally, demonstrating resilience despite geopolitical uncertainties, supply-chain disruptions, and evolving trade dynamics. Strong domestic consumption, government-led infrastructure

investment, digital transformation, and manufacturing growth continue to underpin economic activity.

Automobile Industry:

The Indian automobile industry has long been a reliable barometer of economic performance, given its critical role in both macroeconomic expansion and technological advancement. Within the sector, the two-wheeler segment dominates in terms of volume, driven by a growing middle class, a predominantly young population, and rising demand from rural markets. Demand for commercial vehicles has also strengthened, supported by the expansion of logistics and passenger transportation services. Market growth is expected to be shaped by emerging trends such as vehicle electrification, particularly in three-wheelers and small passenger cars.

Automobile exports rose 19% in FY25 to over 5.3 million units, led by robust demand for passenger vehicles, two-wheelers, and commercial vehicles in global markets. Complementing this momentum, government initiatives such as the Automotive Mission Plan 2026, the scrappage policy, and the production-linked incentive (PLI) scheme are expected to position India as a global leader in both the two-wheeler and four-wheeler markets.

India enjoys a strong position in the global heavy vehicles market as the largest tractor producer, second-largest bus manufacturer, and third-largest heavy truck manufacturer in the world. The total production of Passenger Vehicles*, Three Wheelers, Two Wheelers, and Quadricycle in January 2026 was ~2.9 million units. Two-wheelers and passenger vehicles dominate the domestic Indian auto market. Two-wheelers and passenger cars accounted for 77.26% and 16.13% of market shares, respectively. In FY26 (April-December 2025) Passenger car sales are dominated by small and mid-sized cars.

India's auto-component industry is poised to reach US\$ 200 billion by 2030, supported by its cost competitiveness, skilled workforce, and growing domestic demand, according to a McKinsey report titled Shaping the future of India's auto component industry.

Opportunities and Threats:

Opportunities:

The medium to long-term outlook for the Indian automotive industry remains highly positive. Growth is expected to be driven by rising motorisation levels, infrastructure development, premiumisation, export expansion, localisation initiatives, and the transition toward sustainable mobility. While short-term challenges such as commodity price fluctuations, regulatory changes and global economic uncertainties may persist, India's automotive sector is well positioned to remain one of the key pillars of the country's manufacturing and economic growth story.

The Company operates in the automotive and engineering manufacturing sector, which is expected to benefit from India's continued economic expansion, rising infrastructure investment, increasing vehicle ownership, and the Government's sustained focus on domestic manufacturing. The medium to long-term outlook for the industry remains favourable, creating several opportunities for Akar Auto Industries Limited across its product segments of leaf springs, forged components, and engineering products.

India's growing emphasis on Make in India, Atmanirbhar Bharat, and production-linked manufacturing initiatives is encouraging greater localisation of automotive and engineering supply chains. Global OEMs and component manufacturers are increasingly diversifying sourcing away from concentrated manufacturing geographies, creating export opportunities for cost-competitive Indian manufacturers with established manufacturing capabilities and quality systems. The Company is well positioned to leverage this shift through its manufacturing infrastructure, technical capabilities, and long-standing relationships with customers in the automotive and engineering sectors.

In addition, the Company's initiatives towards energy cost optimisation through renewable power sourcing and operational efficiency improvements are expected to enhance cost competitiveness and improve margins over the long term. Lower energy costs, improved manufacturing productivity, and prudent capital allocation will enable the Company to compete more effectively in both domestic and export markets.

While global geopolitical developments, commodity price volatility, and trade policy uncertainties remain important

external considerations, India's strong domestic demand, infrastructure-led growth, and manufacturing expansion continue to provide a favourable operating environment. The Company remains focused on capacity utilisation, product quality, customer diversification, export development, and cost optimisation to capitalise on emerging opportunities and strengthen its long-term growth trajectory.

Threats:

The Company operates in a highly competitive automotive and engineering manufacturing environment and remains exposed to a range of domestic and global risk factors that could affect demand, costs, and overall profitability.

Volatility in the prices of key raw materials, particularly steel and alloy steel, continues to be one of the most significant risks for the Company. Fluctuations in input costs may not always be passed on to customers immediately, resulting in pressure on operating margins and working capital requirements.

The automotive industry is inherently cyclical and closely linked to economic activity, freight movement, infrastructure spending, and industrial production. Any slowdown in commercial vehicle demand, delays in infrastructure projects, reduced industrial output, or moderation in capital expenditure by OEMs could adversely impact demand for leaf springs, forged components, and other engineering products manufactured by the Company.

The external environment remains uncertain due to geopolitical tensions, including developments in the Middle East and evolving global trade policies. Such events can disrupt international supply chains, increase freight and logistics costs, create volatility in energy prices, and affect the availability and cost of raw materials and imported inputs. Changes in tariff structures, export controls, or trade restrictions may also influence the competitiveness of Indian manufacturing exports.

The automotive sector is undergoing rapid technological transformation, including increasing adoption of electric vehicles, lightweight materials, and alternative suspension technologies. Failure to adapt product offerings, manufacturing processes, and customer requirements in line with evolving industry trends could affect the Company's long-term competitiveness.

Intense competition from domestic and international manufacturers continues to exert pressure on pricing, product quality, delivery performance, and customer retention. The Company also faces the risk of customer concentration, whereby any reduction in business from key OEM or aftermarket customers could have an impact on revenue and capacity utilisation.

The Company continues to monitor these risks proactively and remains focused on strengthening customer diversification, improving operational efficiency, enhancing product quality, optimising procurement, and maintaining prudent financial discipline to mitigate the impact of adverse market conditions.

Segment-wise or product-wise performance:

The information in this regard is given in Note No. 39 of the Notes forming part of the financial statements.

Outlook:

The outlook for the Indian economy remains positive, supported by sustained public infrastructure investment, increasing private capital expenditure, improving rural demand, and continued emphasis on domestic manufacturing under the Make in India and Atmanirbhar Bharat initiatives. India is expected to remain one of the fastest-growing major economies globally, providing a favourable environment for the automotive and engineering manufacturing sectors.

The Company expects demand from the commercial vehicle, trailer, agricultural equipment, and industrial engineering segments to remain stable over the medium term. Continued investment in roads, highways, railways, logistics infrastructure, construction, and mining is expected to support freight movement and transportation activity, thereby creating opportunities for manufacturers of leaf springs, forged components, and engineering products.

During the year, the Company continued to focus on operational efficiencies, cost optimisation, and energy management initiatives. The utilisation of renewable power under the open-access framework is expected to contribute to lower energy costs and improved manufacturing competitiveness over the long term. The Company will continue to pursue initiatives aimed at improving productivity, enhancing product quality, optimising procurement, and strengthening working capital management.

With its established manufacturing capabilities, experienced management team, long-standing customer relationships, and continued focus on efficiency and value creation, Company is well positioned to capitalise on emerging opportunities in the automotive and engineering sectors and pursue sustainable long-term growth.

Risks and Concerns:

The Company operates in the Hand Tools, Leaf Springs, and Forging segments, which are exposed to various domestic and global business risks. One of the key risks for the Company is the volatility in prices of steel and alloy steel, which constitute a significant portion of the raw material cost across all business verticals. Fluctuations in input prices, energy costs, freight charges, and foreign exchange rates can affect profitability, particularly where cost increases cannot be passed on to customers immediately.

In addition, disruptions in global supply chains, geopolitical tensions, and changes in international trade policies may impact the availability, cost, and movement of raw materials and finished goods.

The Company's performance is also influenced by the overall health of the automotive, engineering, construction, and industrial sectors. Any slowdown in commercial vehicle demand, delays in infrastructure projects, reduced industrial activity, or lower capital expenditure by OEMs and industrial customers may affect demand for leaf springs, forged components, and hand tools.

The Company continuously monitors these risks through appropriate internal control systems, procurement planning, customer diversification, inventory management, and operational efficiency initiatives.

Internal Control Systems and their adequacy:

The Company has an adequate system of internal controls in place. It has documented policies and procedures covering all financial and operating functions. These controls have been designed to provide a reasonable assurance with regard to maintaining of proper accounting controls for ensuring reliability of financial reporting, monitoring of operations and protecting assets from unauthorised use or losses, compliances with regulations. The Company has continued its efforts to align all its processes and controls with global best practices.

Financial Performance with respect to Operational Performance:

During the financial year 2025-26, the Company recorded revenue from operations of ₹34,108.12 Lakhs, as against ₹37,716.18 Lakhs in the previous financial year 2024-25, registering a decline of 9.57%. The Profit Before Tax (PBT) stood at ₹395.97 Lakhs for FY 2025-26, compared to ₹908.50 Lakhs in the previous financial year. The Profit After Tax (PAT) for FY 2025-26 was ₹92.18 Lakhs, as against ₹645.49 Lakhs in FY 2024-25.

Material Developments in Human Resources / Industrial Relation:

The Company believes that the success of any organisation depends upon availability of human capital. Our assets are our people who work to innovate

beyond and challenge established boundaries. Thus, employees are vital to the Company. We have favourable work environment that encourages innovation and meritocracy. We focus on attracting the best and brightest talent and the meritocracy is the sole criteria for selection. The Company firmly believes that manpower is the most important asset, above all. The Company has good cordial relation with trade union and employees' representatives and views these relationships as contributing positively to the success of the business. The total number of employees of the Company as on March 31, 2026 stood at 333.

Key Financial Ratios, Standalone:

Particulars	FY 2025-26	FY 2024-25	Explanation
Debtors Turnover Ratio	6.57	6.57	The ratios for the financial year 2025-26 are Stable as compared to financial year 2024-25, as the Company has performed well in respect of sales and Profit as compared to last year.
Inventory Turnover Ratio	2.04	2.44	
Interest coverage ratio	1.33	1.70	
Current Ratio	1.08	1.11	
Debt Equity Ratio	1.82	1.59	
Operating Profit Margin	4.64	5.84%	
Net Profit Margin	0.27	1.71%	
Return on Net Worth	1.81	12.86%	

Cautionary Statement:

Statements in the Management Discussion and Analysis describing the Company's objective, projections, estimates, expectations may be "forward-looking statements" within the meaning of applicable securities laws and regulations. Actual results could differ materially from those expressed or implied. Important factors that could make a difference to the Company's operations include, among others, economic conditions affecting demand / supply and price conditions in the domestic and overseas markets in which the Company operates, changes in the Government regulations, tax laws and other statutes and incidental factors.

For and on Behalf of Board

Date: 12th August 2026
Place: Chh. Sambhaji Nagar (Aurangabad)

N K Gupta
(Chairman)
DIN. 00062268

ANNEXURE VI

FORM NO. AOC-2

(Pursuant to clause (h) of sub-section (3) of section 134 of the Companies Act, 2013
and Rule 8(2) of the Companies (Accounts) Rules, 2014)

This Form pertains to the disclosure of particulars of contracts/arrangements entered into by the Company with related parties referred to in sub-section (1) of Section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto.

1. **Details of contracts or arrangements or transactions not at arm's length Basis:** There were no contracts or arrangements or transactions entered into during the year ended March 31, 2026 which are not at arm's length basis.
2. **Details of contracts or arrangements or transactions at arm's length basis:** The details of material contracts or arrangements or transactions at arm's length basis for the year ended March 31, 2026 are as follows:

Sr. No.	Name of the related party and nature of relationship	R.L.Steels LimitedRelated Party in terms of Section 2(76) of the Companies Act, 2013	Akar Industries Private Limited Related Party in terms of Section 2(76) of the Companies Act, 2013
(a)	Nature of Contract / arrangement/ transaction	Transactions are in the ordinary course of business and are conducted on an arm's lengthbasis. Purchase of Raw Material, Sale of Goods/Scrap/Others	Transactions are in the ordinary course of business and are conducted on an arm's lengthbasis. Purchase of Raw Material, Sale of Goods/Scrap/Others and payment of services rendered
(b)	Duration of Contract/ Arrangement/ transaction	Financial Year 2025-26	Financial Year 2025-26
(c)	Salient terms of the contracts or arrangements or transactions including the value, if any	Purchase of steel and other raw materials for manufacturing operations, ensuring timely availability of materials, reduced transportation costs, and uninterrupted production. Value of transactions entered into during the FY 2025-26 is as below: Sale of Goods/Scrap/Others: 22.04 Cr Purchase of Raw Material: 93.60 Cr	No transactions relating to the purchase or sale of goods, raw materials, scrap were undertaken with Akar Industries Private Limited during the financial year 2025-26.
(d)	Date of approval by the Board, if any	The transactions held during the year 2025-26 are in the ordinary course of business and are at arm's length basis approved by the Audit Committee and the Board of Directors at their meetings held on August 14, 2024.	Approved by the Audit Committee and the Board of Directors at their meetings held on August 14, 2024.
(e)	Amount paid as advance, if any	Nil	Nil

ANNEXURE VII

ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY (CSR) ACTIVITIES

[Pursuant to Section 135 of the Companies Act, 2013 and the Companies
(Corporate Social Responsibility Policy) Rules, 2014]

1. Brief outline on CSR Policy of the Company:

Since its foundation in 1989, Akar Auto Industries Limited (hereinafter referred as 'Company') has continuously evolved into manufacturer, exporter, importer, and trader of a high-quality array of Hand Tools, Automotive Tools, Forged components and Leaf Springs. We have expanded our business throughout the country and also export our products to countries like, USA, Germany, Europe, UK etc.

We never lose sight of our responsibility to the environment and society. Our commitments towards Corporate Social Responsibility include but is not limited to, promotion of education and healthcare, energy and climate change, and betterment of the society through respect for universal human rights and the environment, acting with integrity and accountability and operating responsibly and sustainably.

The Company's vision on Corporate Social Responsibility is – "To actively contribute to the social and economic development of the communities in which it operates. In so doing build a better, sustainable way of life for the weaker sections of society and raise the country's human development index".

2. Composition of CSR Committee:

Sr. No.	Name of Director	Designation/ Nature of Directorship	Number of meetings of CSR committee held during the year	Number of meetings of CSR committee attended during the year
1	Mr Narendrakumar Gupta	Chairperson	1	1
2	Mr. Sunil Todi	Member	1	1
3	Mrs Bhavna Saboo*	Member	-	-
4	Mr Anil Kumar Gupta **	Member	1	1

Mrs. Bhavna Saboo Ceased to be Member of the CSR Committee w.e.f September 29, 2025.

**Mr. Anil Kumar Gupta, appointed as the Member of the CSR Committee w.e.f October 01, 2025.

3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the Company:

Composition of CSR Committee: <https://akarauto.com/about/leadership/>

CSR Policy : <https://akarauto.com/policies/>

CSR Projects : <https://akarauto.com/corporate-responsibility/>

4. Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social responsibility Policy) Rules, 2014, if applicable (attach the report):

Not Applicable

5. (a) Average Net profit of the company as per section 135(5) for last three financial years:

₹876.14 Lakhs

- (b) Two percent of average net profit of the company as per section 135 (5): ₹17.52 Lakhs
- (c) Surplus arising out of the CSR projects of programmes or activities of previous financial years: Nil
- (d) Amount required to be set off for the financial year, if any: Nil
- (e) Total CSR obligation for the financial year (7(a) + 7(b) - 7(c)): ₹17.52 Lakhs

6. (a) Amount Spent on CSR Projects (both Ongoing Project and other than Ongoing Project): ₹17.52 Lakhs

- (b) Amount Spent in Administrative Overheads: Nil
- (c) Amount Spent on Impact Assessment, if applicable: Not applicable
- (d) Total amount spent for the financial year (6(a) + 6(b) + 6(c)): ₹17.52 Lakhs
- (e) CSR amount spent or unspent for the financial year:

Total amount Spent for the Financial Year	Amount Unspent				
	Total Amount transferred to Unspent CSR Account as per section 135(6)		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5)		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
₹17.52 Lakhs	Not Applicable				

- (f) Excess amount set off, if any: (₹ in Lakhs)

Sr. No.	Particular	Amount
(i)	Two Percent of average net profit of the company as per section 135 (5)	17.52
(ii)	Total amount spent for the Financial Year	17.52
(iii)	Excess amount spent for the financial year [(ii)-(i)]	Nil
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	Nil
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	Nil

7. Details of Unspent CSR amount for the preceding three financial years:

Sr. No.	Preceding Financial Year	Amount transferred to Unspent CSR Account under Section 135(6)	Balance Amount in Unspent CSR Account under Section 135(6)	Amount spent in the reporting Financial Year	Amount transferred to any fund specified under Schedule VII as per section 135(5), if any	Amount remaining to be spent in succeeding Financial Years.	Deficiency, If any

NIL

8. Where any capital assets have been created or acquired through CSR amount spent in the Financial Year: No

If yes, enter the number of Capital assets created/acquired: Not Applicable

Furnish the details relating to such assets created/acquired: Not Applicable

Furnish the details relating to such assets so created or acquired through CSR amount spent in the Financial Year:
Not Applicable

9. Specify the reasons, if the Company has failed to spend two per cent of the average net profit as per section 135(5): Not Applicable

Sunil Todi

Managing Director
DIN: 00061952

Narendrakumar Gupta

Chairperson - CSR Committee
DIN: 00062268

Chh. Sambhaji Nagar, (Aurangabad)
12th August, 2026

ANNEXURE VIII

CERTIFICATE ON CORPORATE GOVERNANCE

To,
The Members
AKAR AUTO INDUSTRIES LIMITED
304, Abhay Steel House,
Baroda Street, Carnac Bunder,
Mumbai - 400009

We have examined all relevant records of **AKAR AUTO INDUSTRIES LIMITED** (CIN: L29220MH1989PLC052305) having its Registered Office at 304, Abhay Steel House, Baroda Street, Carnac Bunder, Mumbai – 400009 for the purpose of certifying compliance of the conditions of Corporate Governance mentioned under Regulation 17 to 27 and clauses (b) to (i) of regulation 46(2) and para C, D and E of Schedule V to the Securities and Exchange Board of India (SEBI) (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with Regulation 34 (3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended, for the financial year ended 31st March, 2026.

The compliance of the conditions of Corporate Governance is the responsibility of the Company's management. Our examination was limited to the procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. This Certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us and the representations made by the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended, for the financial year ended 31st March, 2026.

For Nitin S. Sharma & Associates
Company Secretaries

Nitin S. Sharma
Proprietor
Membership No. FCS8518
CP No. 9761
UDIN: F008518H001100730

Place : Chh.Sambhaji Nagar (Aurangabad).
Date : 12th August, 2026

ANNEXURE IX

CERTIFICATE BY CHIEF FINANCIAL OFFICER

I, Pawan Kumar Gupta, Chief Financial Officer of Akar Auto Industries Limited certify that:

- a) I have reviewed financial statements and the Cash Flow Statement for the year 2025-26 and that to the best of my knowledge and belief:
- b) these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
- c) these statements together present a true and fair view of the company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- d) There are to the best of my knowledge and belief, no transactions entered into by the company during the year which are fraudulent, illegal or violative of the company's code of conduct.
- e) I accept overall responsibility for establishing and monitoring the Company's internal control system for financial reporting and evaluating its effectiveness. Internal Audit function monitors the internal control system for financial reporting, which encompasses the examination and evaluation of the adequacy and effectiveness. Internal Audit works with all levels of management and Statutory Auditors and reports significant issues to the Audit Committee of the Board. The Statutory Auditors and Audit Committee are apprised of any corrective action taken or proposed to be taken with regard to significant deficiencies and material weaknesses.
- f) I have indicated to the Auditors and the Audit Committee:
- g) I that there are no significant changes in internal control over financial reporting during the year;
 II that there are no significant changes in accounting policies during the year;
 III that there are no instances of significant fraud of which we have become aware of and which involve management or other employees who have significant role in the Company's internal control system over financial reporting.
- h) I affirm that I have not denied any personnel access to the Audit Committee of the Company (in respect of matters involving alleged misconduct, if any).
- i) I further declare that all Board members and Senior Management Personnel have affirmed compliance with the Code of Conduct for the current year.

Pawan Kumar Gupta
Chief Financial Officer
Akar Auto Industries Limited

Place : Chh. Sambhaji Nagar (Aurangabad).

Date : 12th August, 2026

ANNEXURE X

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI
(Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,

The Members

AKAR AUTO INDUSTRIES LIMITED

304, Abhay Steel House,

Baroda Street, Carnac Bunder,

Mumbai – 400009

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **AKAR AUTO INDUSTRIES LIMITED** having CIN L29220MH1989PLC052305 and having registered office at 304, Abhay Steel House, Baroda Street, Carnac Bunder, Mumbai – 400009 (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, We hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority.

Sr. No.	Name of Director	DIN	Date of appointment in Company
1	Mr. Narendrakumar Gupta	00062268	21/06/1989
2	Mr. Sunil Todi	00061952	28/09/2001
3	Mr. Pradeep Nijampurkar	01805132	31/07/2007
4	Mr. Bhimsen Galgali	08074906	01/03/2018
5	Mrs. Shobha Prasad	11012990	30/01/2026
6	Mr. Anil Kumar Gupta	02643623	13/08/2019
7	Mr. Ulhas Gaoli	00286833	13/08/2019

Ensuring the eligibility of for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For Nitin S. Sharma & Associates

Company Secretaries

Nitin S. Sharma

Proprietor

Membership No. FCS8518

CP No. 9761

UDIN: F008518H001100785

Place : Chh.Sambhaji Nagar (Aurangabad).

Date : 12th August, 2026

ANNEXURE XI
DECLARATION BY MANAGING DIRECTOR

(Pursuant to Regulation 34(3) and Schedule V Para D of the SEBI
(Listing Obligation and Disclosure Requirements) Regulation, 2015)

To,
The Members,
AKAR AUTO INDUSTRIES LIMITED
304, Abhay Steel House,
Baroda Street, Carnac Bunder,
Mumbai- 400009

I, Sunil Todi, Managing Director of Akar Auto Industries Limited, hereby declare that all the members of the Board of Directors and Senior Management have affirmed compliance with the Code of Conduct for Directors and Senior Management Personnel of the Company.

Sd/-
Sunil Todi
Managing Director
Akar Auto Industries Limited

Place : Chh. Sambhaji Nagar (Aurangabad).
Date : 12th August, 2026

Financial Section

Independent Auditor's Report

To
The Members of
AKAR AUTO INDUSTRIES LTD.
Regd. Office : E-5, MIDC Waluj,
Aurangabad, Maharashtra, India - 431136

1 Opinion

We have audited the accompanying Standalone Ind AS financial statements of Akar Auto Industries Limited ("the Company") which comprises the Balance Sheet as at March 31, 2026, the Statement of Profit and Loss (including the Statement of Other Comprehensive Income), the Statement of Cash Flows and the Statement of Changes in Equity, for the year then ended and notes to the Standalone Ind AS financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone Ind AS financial statements give the information required by The Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, and its profit (including other comprehensive income), its cash flows and the changes in equity for the year ended on that date.

2 Basis for Opinion

We conducted our audit of the Standalone Ind AS financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Ind AS Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit

of the Standalone Ind AS financial statements under the provisions of the Companies Act, 2013 and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the Standalone Ind AS financial statements.

3 Key Audit Matter

Key audit matters are those matters that, in our professional judgement, were of most significant in our audit of the Standalone Financial Statements of the current period. These matters were addressed in the context of our audit of the Standalone Financial Statements as a whole and in forming our opinion thereon; and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report;

Foreign exchange fluctuation and export policies of the Government of India and other countries are considered to be Key Audit Matters. A significant portion of revenue is generated through export of products of the company. Any change in the duty structure, import and export policy has significant bearing on revenue realisation of the Company. Fluctuation in exchange rate of Indian currency has significant bearing on profitability of the company.

How our audit addressed the audit matter:

Our audit approach includes verification of balances outstanding (Debits and Credits) on account of foreign currencies; as at the end of the year and to assure that the same is adjusted to a value at the exchange rate that is prevailing at the close of last day of the current year.

4 Information Other than the Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Business Responsibility and Sustainability Report, Corporate Governance and Shareholder's Information, but does not include the consolidated financial statements, Standalone Ind AS financial statements and our auditor's report thereon.

Our opinion on the Standalone Ind AS financial statements does not cover the other information and we do not express any form of assurance or conclusion thereon.

In connection with our audit of the Standalone Ind AS financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Standalone Ind AS financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

5 Management's Responsibility for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these Standalone Ind AS financial statements that give a true and fair view of the financial position, financial performance, including other comprehensive income, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of

appropriate implementation and maintenance of accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone Ind AS financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Standalone Ind AS financial statements, management and Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the company's financial reporting process.

6 Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Standalone Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- a Identify and assess the risks of material misstatement of the Standalone Ind AS financial statements, whether due to fraud or

error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- b Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- c Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- d Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Standalone Ind AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- e Evaluate the overall presentation, structure and content of the Standalone Ind AS financial statements, including the disclosures, and whether the Standalone Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the Standalone Ind AS financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Standalone Ind AS financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Standalone Ind AS financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal financial control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Standalone Ind AS financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

7 Report on Other Legal and Regulatory Requirements

- 01) As required by the Companies (Auditor's Report) Order, 2020 (the "Order") issued by the Central Government in terms of

Section 143(11) of the Act, we give in **"Annexure A"** a statement on the matters specified in paragraphs 3 and 4 of the Order.

02) As required by section 143(3) of the Act, we report that:

- a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
- b) In our opinion proper books of account as required by law have been kept by the Company so far as appears from our examination of those books.
- c) The Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, the Statement of Changes in Equity and the Statement of Cash Flows dealt with by this Report are in agreement with the books of account.
- d) In our opinion, the aforesaid standalone financial statements comply with the Ind AS specified under Section 133 of the Act.
- e) On the basis of written representations received from the directors as on March 31, 2026, and taken on record by the Board of Directors, none of the directors are disqualified as on March 31, 2026, from being appointed as a director in terms of section 164(2) of the Companies Act, 2013.
- f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate report in **'Annexure B'**; and
- g) "With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended: In our opinion and to the best of our information and according to the explanations given to us, the

remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act"

- h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i) The Company has disclosed pending litigations in Note No. 33 of its Standalone Ind AS financial statements.
 - ii) The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii) There are no such amounts which are required to be transferred to Investor Education and Protection Fund in accordance with the relevant provisions of the Companies Act, 2013 and rules made there under.
 - iv) (a) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or

provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

- (b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-

clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.

- v) Dividend has been declared and paid during the year by the Company.
- vi) "a) Based on our examination, which included test checks, the Company has used accounting softwares for maintaining its books of account for the financial year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the softwares. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with. b) The Company has complied with the provisions of Rules 11(g) of the Companies (Audit and Auditors) Rule, 2014 for the financial year ended March 31, 2026. Specifically, the audit trail (edit log) generated by the accounting software has been duly maintained and preserved in accordance with the applicable statutory record retention requirements."

Singh Mundada & Associates

Chartered Accountants
Firm Reg. No. 122059W

CA Balaji P Singh

Partner
M.No. 104836
UDIN NO. : 26104836QYFIRC1674

Place: Chh.Sambhaji Nagar
Date: 29.05.2026

Annexure 'A' to the Independent Auditor's Report

REFERRED TO IN PARAGRAPH 6(1) OF OUR REPORT OF EVEN
DATE TO THE MEMBERS OF AKAR AUTO INDUSTRIES LIMITED
FOR THE YEAR ENDED AS ON 31st March, 2026

(i) **Property, Plant and Equipment and Intangible Assets:** In our opinion and according to the information and explanations given to us in the course of audit ;

A (a) The Company has maintained proper records showing full particulars including quantitative details and situation of Property, Plant & Equipment and the relevant details of right-of-use assets.

(b) The Company has maintained proper records showing full particulars of Intangible Assets.

B The Company has a program of physical verification of Property, Plant and Equipment and right-of-use assets so as to cover all the Property, Plant & Equipment and right-of-use assets once every three years which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. Pursuant to the program, certain Property, Plant and Equipment and right-of-use assets were due for verification during the year and were physically verified by the management during the year. According to the information and explanations given to us, no material discrepancies were noticed on such verification.

C Based on our examination of the title search report provided to us, we report that, the title in respect of self-constructed buildings and title deeds of all other Immovable Properties (other than properties where the company is the lessee and the lease agreements are duly executed in favour of the lessee), disclosed in the financial statements included under Property, Plant and Equipment are held in the name of the Company as at the balance sheet date.

D The company has not revalued any of its Property, Plant and Equipment (including right

of-use assets) and intangible assets during the year.

E No proceedings have been initiated during the year or are pending against the Company as at March 31, 2026 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.

(ii) **Inventory:** In our opinion and according to the information and explanations given to us in the course of audit ;

A The inventory has been physically verified by the Management during the year. The frequency of verification is reasonable. No material discrepancies were noticed on such physical verification. Inventories lying with third parties have been confirmed by them as at 31 March 2026 and no material discrepancies were noticed in respect of such confirmations.

B The company has been sanctioned working capital limits in excess of ₹5 crore, in aggregate, from banks or financial institutions on the basis of security of current assets; the quarterly returns or statements filed by the company with such banks or financial institutions are in agreement with the books of account of the Company.

(iii) **The company has made investments in, companies, firms, Limited Liability Partnerships, and granted unsecured loan to other parties, during the year, in respect of which :**

A The company has not provided any loans or advances in the nature of loans or stood guarantee, or provided security to any other entity during the year. Hence, reporting under clause 3(iii)(a) of the Order is not applicable.

B In our opinion, the terms and conditions of the grant of loans, advances in the nature of

loans, investments in, guarantees given during the year are, prima facie, not prejudicial to the Company's interest.

- C In respect of loans granted by the Company, the schedule of repayment of principal and payment of interest has been stipulated and the repayments of principal amounts and receipts of interest are generally regular as per stipulation.
- D In respect of loans granted by the Company, there is no overdue amount remaining outstanding as at the balance sheet date.
- E The Company has not granted any loans or advances in the nature of loans which have fallen due during the year, Hence, reporting under clause 3(iii)(e) is not applicable.
- F The Company has not granted any loans or advances in the nature of loans either repayable on demand or without specifying any terms or period of repayment during the year. Hence, reporting under clause 3(iii)(f) is not applicable.

(iv) Loans, Investment and Guarantees:

The Company has not granted loans to persons covered under the provisions of section 185 of the Companies Act, 2013. In our opinion and according to the information and explanations given to us, the Company has complied with the provisions of section 185. Hence, reporting under clause 3(iv) is not applicable.

(v) Deposits:

In our opinion and according to the information and explanations given to us in the course of audit, the company has not accepted any deposits or amounts

which are deemed to be deposits within the meaning of Sections 73 to 76 of the Companies Act, 2013 and the Companies (Acceptance of Deposits) Rules, 2014 (as amended). Hence reporting under clause 3 (v) of the order is not applicable.

(vi) Cost Records :

We have broadly reviewed the books of account maintained by the Company in respect of products where, pursuant to the rules made by the Central Government of India, the maintenance of cost records has been prescribed under clause (d) of subsection (1) of Section 209 of the Act, and are of the opinion that, prima facie, the prescribed accounts and records have been made and maintained. We have not, however, made a detailed examination of the records with a view to determine whether they are accurate or complete.

(vii) Statutory Dues: In terms of the information and explanations sought by us and given by the company and records examined by us in the normal course of audit and to the best of our knowledge and belief, we state that ;

- (a) The Company has generally been regular in depositing undisputed statutory dues, including goods and services tax, provident fund, employees' state insurance, income tax, cess, and other material statutory dues applicable to it, to the appropriate authorities. As explained to us, there were no undisputed amounts payable in respect of Goods and Service tax, Provident Fund, Employees' State Insurance, Income-tax, Duty of custom, cess, and other material statutory dues in arrears as at March 31, 2026, for a period of more than six months from the date they became payable.

- (b) Details of statutory dues referred to in sub clause (a) above which have not been deposited as on 31st March, 2026 on account of disputes are given below:

Name of the Statute	Nature of the Dues	Amount Unpaid (₹ in Lakh)	Period to which the Amount Relates	Forum where Dispute is Pending	Status
Income Tax Act, 1961	Income tax Assessment Demand	857,028.00	A.Y. 2005-06	Chief Commissioner of Income Tax	Full Demand Paid
		284,199.00	A.Y. 2006-07	Commissioner of Income Tax	Full Demand Paid
		180,792.00	A.Y. 2007-08		Full Demand Paid
	Income tax Assessment Demand	974,042.00	A.Y. 1999-00	Assessing officer for rectification	Full Demand Paid
		773,266.00	A.Y. 2000-01		Full Demand Paid
		53,536.00	A.Y. 2001-02		Full Demand Paid
		904,873.00	A.Y. 2002-03		Full Demand Paid
		1,660,769.00	A.Y. 2003-04		Full Demand Paid
		987,711.00	A.Y. 2004-05		Full Demand Paid
		263,290.00	A.Y. 2008-09		Full Demand Paid
		140,500.00	A.Y. 2012-13		Full Demand Paid
	Income tax Assessment Demand	5,576,500.00	A.Y. 2013-14	Commissioner of Income Tax (Appeals)	20% Demand Paid, the matter is pending with CIT(A)
		8,042,453.00	A.Y. 2014-15		20% Demand Paid, the matter is pending with CIT(A)
		362,610.00	A.Y. 2015-16		Full Demand Paid
		2,710,764.00	A.Y. 2016-17		VSV Filled, waiting for Form 2
		375,669.00	A.Y. 2018-19		VSV Filled, waiting for Form 2
	Income tax Assessment Demand	4,736,430.00	A.Y. 2017-18	Deputy Commissioner of Income Tax (Appeals)	The matter is pending with ITAT
		3,479,680.00	A.Y. 2019-20		The matter is pending with ITAT
	TDS Default	1,004,406.80	A.Y. 2012-13 to A.Y. 2018-19	Commissioner of Income Tax (Appeals)	

(viii) Undisclosed Income :

In our opinion and according to the information and explanations given to us in the course of audit, there were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).

(ix) Default in repayment of Borrowings :

In our opinion and according to the information and explanations given to us in the course of audit,

- A The company has not made any default in repayment of dues to the banks, financial institutions & other borrowing.
- B The Company has not been declared a wilful defaulter by any bank or financial institution or government or any government authority.

- C The term loans were applied for the purpose for which the loans were obtained;
 - D On an overall examination of the financial statements of the Company, funds raised on short term basis have, prima facie, not been used during the year for long term purposes by the Company.
 - E The company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures as defined under the act.
 - F The company has not raised loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies.
- (x) Utilisation of IPO, Further Public Offer and Private Placement or Preferential allotment:**
In our opinion and according to the information and explanations to us in the course of audit,
- A The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause 3(x)(a) of the Order is not applicable.
 - B During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause 3(x)(b) of the Order is not applicable.
- (xi) Frauds:**
- A During the course of our examinations of the books & records of the Company, carried out in accordance with the generally accepted auditing practices in India & according to the information & explanations given to us, no fraud by the Company and no material fraud on the Company has been noticed or reported during the year.
 - B As per the information and explanation given to us and during the course of audit, no report under sub-section (12) of section 143 of the Companies Act, 2013 has been filed in Form ADT-4 as prescribed under rule 13 of

Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and upto the date of this report.

- C As represented to us by the management, there are no whistle blower complaints received by the company during the year.

(xii) Nidhi Company :

The Company is not a Nidhi Company and hence reporting under clause 3 (xii) of the Order is not applicable.

(xiii) Related Party Transactions:

In terms of the information and explanations sought by us and given by the company and records examined by us in the normal course of audit and to the best of our knowledge and belief, we state that, transactions with the related parties are in compliance with sections 177 and 188 of the Companies Act, 2013 where applicable and the details have been disclosed in the notes to the Financial Statements, as required by the applicable accounting standards.

(xiv) Internal Audit

In our opinion and according to the information and explanations to us in the course of audit, the company has an internal audit system commensurate with the size and nature of its business. We have considered the internal audit reports of the company issued till date, for the period under audit.

(xv) Non-Cash Transactions:

In our opinion and according to the information and explanations given to us in the course of audit, the Company has not entered into any non-cash transactions with its Directors or persons connected with its directors. and hence provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.

(xvi) Register under RBI Act 1934 :

In our opinion, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause 3(xvi)(a), (b), (c), (d) of the Order is not applicable.

(xvii) Cash Losses:

The Company has not incurred cash losses during the financial year covered by our audit and the immediately preceding financial year.

(xviii) Resignation of Statutory Auditors :

There has been no resignation of the statutory auditors of the Company during the year and accordingly this clause is not applicable.

(xix) Material Uncertainty:

According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the

Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

(xx) Transfer of Funds specified under Schedule VII of Companies Act, 2013 :

The provisions of section 135 of the Companies Act, 2013 related to Corporate Social Responsibility is applicable to the company and reporting for the same is as follows :-

- (a) In our opinion and according to the information and explanations given to us, there is no unspent amount under sub-section (5) of Section 135 of the Act pursuant to any project other than ongoing projects. Accordingly, clause 3(xx)(a) of the Order is not applicable.
- (b) As per information and explanations given to us, there is no unspent amount in respect of ongoing projects and hence reporting under clause 3(xx)(b) of the order is not applicable.

Singh Mundada & Associates

Chartered Accountants
Firm Reg. No. 122059W

CA Balaji P Singh

Partner
M.No. 104836

UDIN NO. : 26104836QYFIRC1674

Place: Chh.Sambhaji Nagar
Date: 29.05.2026

Annexure 'B' to the Independent Auditor's Report

REPORT ON THE INTERNAL FINANCIAL CONTROLS UNDER CLAUSE (i) OF SUB-SECTION 3 OF SECTION 143 OF THE COMPANIES ACT, 2013

Opinion

We have audited the internal financial controls over financial reporting of Akar Auto Industries Limited ("the Company") as of 31 March 2026 in conjunction with our audit of the standalone Ind AS financial statements of the Company for the year ended on that date.

In our opinion and to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31st March 2026, based on the internal financial control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (hereinafter referred as "the guidance note") issued by the Institute of Chartered Accountants of India (hereinafter referred as "ICAI").

Management's Responsibility for Internal Financial Controls

The Company's Management and Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the guidance note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to

these standalone Ind AS financial statements based on our audit. We conducted our audit in accordance with the guidance note and the Standards on Auditing issued by ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting with reference to these standalone financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting with reference to these Ind AS financial statements and their operating effectiveness. Our audit of internal financial controls over financial reporting with reference to these Ind AS financial statements included obtaining an understanding of internal financial controls over financial reporting with reference to these standalone Ind AS financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Standalone Ind AS financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting with reference to these standalone Ind AS financial statements.

Meaning of Internal Financial Controls over Financial Reporting with reference to these standalone Ind AS financial statements.

A Company's internal financial control over financial reporting with reference to these standalone Ind AS

financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Standalone Ind AS financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting with reference to these standalone Ind AS financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Standalone Ind AS financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the Standalone Ind AS financial statements.

Inherent limitations of internal financial controls over financial reporting with reference to Standalone Ind AS financial statements

Because of the inherent limitations of internal financial controls over financial reporting with reference to standalone Ind AS financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting with reference to standalone Ind AS financial statements to future periods are subject to the risk that the internal financial control over financial reporting with reference to standalone Ind AS financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Singh Mundada & Associates

Chartered Accountants
Firm Reg. No. 122059W

CA Balaji P Singh

Partner
M.No. 104836
UDIN NO. : 26104836QYFIRC1674

Place: Chh.Sambhaji Nagar
Date: 29.05.2026

Balance Sheet as at 31st March 2026

(₹ in Lakhs)

Particulars	Notes	As at 31 st March 2026	As at 31 st March 2025
A. ASSETS			
1. Non current assets			
a. Property plant & equipment	5A	7,758.13	5,544.82
b. Capital work in progress	6	126.23	352.02
c. Intangible assets	5C	12.98	18.03
d. Right of use assets	5B	16.70	16.91
e. Financial assets			
i) Investment	7	6.30	6.30
ii) Loans	8	-	-
iii) Other financial assets	9	250.00	250.00
Total non current assets		8,170.34	6,188.07
2. Current assets			
a. Inventories	10	10,381.10	9,433.93
b. Financial assets			
i) Trade receivables	11	4,400.02	5,981.27
ii) Cash & cash equivalents	12A	297.92	70.24
iii) Bank balances other than cash and cash equivalents	12B	579.83	313.06
iv) Loans & advances	9	25.17	15.74
v) Other financial assets	9	518.09	137.95
c. Other current assets	13	1,201.50	1,396.41
Total current assets		17,403.63	17,348.59
TOTAL ASSETS		25,573.97	23,536.66
B. EQUITY AND LIABILITIES			
Equity			
a. Equity share capital	14	539.40	539.40
b. Other equity	15	4,545.13	4,480.22
Total equity		5,084.53	5,019.62
Liabilities			
Non current liabilities			
a. Financial liabilities			
i) Borrowings	16A	3,139.42	1,926.81
b. Provision	19	428.25	377.43
c. Deferred tax liability (net)	21	875.22	637.53
d. Other non-current liabilities			
Total non current liabilities		4,442.88	2,941.77
Current liabilities			
a. Financial liabilities			
i) Borrowings	16B	6,118.14	6,048.65
ii) Trade payables	17		
- Total outstanding dues of micro and small enterprises		137.74	43.63
- Total outstanding dues of other than micro and small enterprises		8,015.63	8,088.48
iii) Lease Liabilities			
iv) Other financial liabilities	18	928.21	341.44
b. Short term provision	19	15.39	18.65
c. Current Tax liabilities	20	24.14	111.39
d. Other current liabilities	22	807.30	923.04
Total current liabilities		16,046.55	15,575.27
TOTAL EQUITY & LIABILITIES		25,573.97	23,536.66
Material Accounting Policies	1-4		

See accompanying notes to the financial statement

As per our report of even date

Singh Mundada & Associates

Chartered Accountants

(FRN 122059W)

Balaji P Singh

Partner

Membership No. 104836

Place: Chh. Sambhaji Nagar, (Aurangabad)

Date: 29th May 2026

UDIN No.: 26104836QYFIRC1674

For and on behalf of the board of directors of Akar Auto Industries Limited

N. K. Gupta

Chairman

DIN:00062268

Pawan Kumar Gupta

Chief Finance Officer

Sunil Todri

Managing Director

DIN:00061952

Deepak Kala

Company Secretary

Statement of Profit & Loss for the year ended 31st March, 2026

(₹ in Lakhs)

Particulars	Notes	Year ended 31 st Mar 2026	Year ended 31 st March 2025
INCOME			
Revenue from operations	23	34,107.66	37,716.18
Other income	24	35.46	28.67
Total Income (I)		34,143.11	37,744.85
EXPENSES			
Cost of materials consumed	25	21,255.28	22,800.89
Purchases of stock in trade		-	-
Changes in inventories of finished goods, stock in trade and work-in-progress	26	-1,066.85	-436.39
Employee benefits expense	27	4,429.02	4,803.95
Finance costs	28	1,186.45	1,295.44
Depreciation and amortisation expense	29	507.47	487.19
Other expenses	30	7,321.95	7,885.27
Total expense (II)		33,633.33	36,836.35
Profit before exceptional items and tax (I-II)		509.79	908.50
Exceptional items	31	113.82	-
Profit before tax		395.97	908.50
Tax expense			
(1) Current tax expense	32	66.09	189.86
(2) Short/ (Excess) tax Provision for Earlier Years	32	-	-
(3) Deferred tax	32	237.69	73.15
Total tax expense		303.79	263.01
Profit for the year (A)		92.18	645.49
OTHER COMPREHENSIVE INCOME			
Items to be reclassified to profit or loss :			
a) Remeasurements of the defined benefit plans (net of tax)		37.46	-8.54
Items not to be reclassified to profit or loss :			
b) Equity instruments through other comprehensive income(net of tax)		-	-
Total other comprehensive income for the year (B)		37.46	-8.54
Total Income for the year (A+B)		129.65	636.94
Earnings per share (of ₹ 5 each)			
(1) Basic (in ₹)	38	0.85	5.98
(2) Diluted (in ₹)	38	0.85	5.98
See accompanying notes to the financial statements			

As per our report of even date

Singh Mundada & Associates

Chartered Accountants

(FRN 122059W)

Balaji P Singh

Partner

Membership No. 104836

Place: Chh. Sambhaji Nagar, (Aurangabad)

Date: 29th May 2026

UDIN No.: 26104836QYFIRC1674

For and on behalf of the board of directors of Akar Auto Industries Limited

N. K. Gupta

Chairman

DIN:00062268

Pawan Kumar Gupta

Chief Finance Officer

Sunil Todri

Managing Director

DIN:00061952

Deepak Kala

Company Secretary

Cash Flow Statement for the year ended 31st March, 2026

(₹ in Lakhs)

Particulars		Year ended 31 st Mar 2026	Year ended 31 st March 2025
A. CASH FLOW FROM OPERATING ACTIVITIES			
Net Profit for period		92.18	645.49
Adjustments for:			
Remeasurements		37.46	-8.54
Income Tax expense		303.79	263.01
Finance cost		1,186.45	1,295.44
Depreciation and amortisation expenses		507.47	487.19
Interest income and Other Income		-34.99	-28.67
Operating profit before changes in working capital		2,092.37	2,653.92
Adjustments for changes in working capital :			
Movement in trade receivables		1,581.25	-479.38
Movement in inventories		-947.18	-546.77
Movement in other financial assets		-389.56	10.46
Movement In other assets		194.91	-463.69
Movement in trade payables		21.26	1,162.55
Movement in other financial liabilities		586.77	2.50
Movement in other liabilities		-155.43	434.30
Cash generated from operations		892.01	119.97
Direct Taxes		-66.09	-189.86
Net cash generated from operating activities	(A)	2,918.29	2,584.03
B. Cash flow from investing activities:			
Interest received and Other Income		34.99	28.67
Payment for purchase for PPE		-2,489.74	-872.71
Net cash used in investing activities	(B)	-2,454.75	-844.04
C. Cash flow from financing activities:			
Proceeds/repayment of long term borrowings		1,212.60	-821.45
Proceeds from working capital finance		69.49	489.06
Finance cost paid		-1,186.45	-1,295.44
Dividend paid (including dividend distribution tax)		-64.73	-64.73
Net cash generated in financing activities	(C)	30.91	-1,692.56
Net (decrease)/increase in cash and cash equivalents	(A+B+C)	494.45	47.43

Cash Flow Statement for the year ended 31st March, 2026

(₹ in Lakhs)

Particulars		Year ended 31 st Mar 2026	Year ended 31 st March 2025
Cash and cash equivalents at the beginning of the year			
Cash in hand		0.92	0.92
Balance with bank in current account & deposit account		378.21	329.46
Balance with bank on unpaid dividend account		4.17	5.50
Cash and cash equivalents at the beginning of the year (refer note 10)		383.30	335.87
Cash and cash equivalents at the end of the year			
Cash in hand		0.92	0.92
Balance with bank in current account & deposit account		872.66	378.21
Balance with bank on unpaid dividend account		4.17	4.17
Cash and cash equivalents at the end of the year (refer note 10)		877.75	383.30
Net (decrease)/increase in cash and cash equivalents		494.45	47.43

As per our report of even date

Singh Mundada & Associates

Chartered Accountants

(FRN 122059W)

For and on behalf of the board of directors of Akar Auto Industries Limited

N. K. Gupta

Chairman
DIN:00062268

Sunil Todi

Managing Director
DIN:00061952

Balaji P Singh

Partner
Membership No. 104836

Pawan Kumar Gupta

Chief Finance Officer

Deepak Kala

Company Secretary

Place: Chh. Sambhaji Nagar, (Aurangabad)

Date: 29th May 2026

UDIN No.: 26104836QYFIRC1674

Statement of Changes in Equity for the year ended 31st March, 2026

(₹ in Lakhs)

Particulars	Equity share capital	Other Equity				Total other equity	Total equity
		Reserves & Surplus			Other Comprehensive Income		
		Securities premium Reserve	Retained earnings	General reserve	Equity instrument through OCI		
As at 1 April, 2024	539.40	351.00	3,089.19	466.97	0.85	3,908.00	4,447.40
Profit for the year	-	-	645.49	-	-	645.49	645.49
Amount transferred from statement of profit & loss	-	-	-50.00	-	-	-50.00	-50.00
Other Comprehensive Income	-	-	-8.54	-	-	-8.54	-8.54
Total Comprehensive Income	539.40	351.00	3,676.13	466.97	0.85	4,494.94	5,034.34
Payment of dividends	-	-	-64.73	-	-	-64.73	-64.73
Payment of dividend distribution tax	-	-	-	-	-	-	-
Amount transfer from retained earning to general reserve	-	-		50.00	-	50.00	50.00
At 31 March 2025	539.40	351.00	3,611.40	516.97	0.85	4,480.22	5,019.62
Profit for the year	-	-	92.18	-	-	92.18	92.18
Amt transferred from statement of profit & loss	-	-	-50.00	-	-	-50.00	-50.00
Other Comprehensive Income	-	-	37.46	-	-	37.46	37.46
Total Comprehensive Income	539.40	351.00	3,691.05	516.97	0.85	4,559.86	5,099.26
Payment of dividends	-	-	-64.73	-	-	-64.73	-64.73
Payment of dividend distribution tax	-	-	-	-	-	-	-
Amount transfer from retained earning to general reserve	-	-		50.00	-	50.00	50.00
At 31st March 2026	539.40	351.00	3,626.32	566.97	0.85	4,545.13	5,084.53

See accompanying notes to the financial statements

As per our report of even date

Singh Mundada & Associates

Chartered Accountants
(FRN 122059W)

Balaji P Singh

Partner
Membership No. 104836

Place: Chh. Sambhaji Nagar, (Aurangabad)

Date: 29th May 2026

UDIN No.: 26104836QYFIRC1674

For and on behalf of the board of directors of Akar Auto Industries Limited

N. K. Gupta

Chairman
DIN:00062268

Pawan Kumar Gupta

Chief Finance Officer

Sunil Todi

Managing Director
DIN:00061952

Deepak Kala

Company Secretary

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

1 Corporate Information

Akar Auto Industries limited is listed in India on Bombay stock Exchange (BSE). The company is in the business of manufacturing hand tools, auto leaf spring, parabolic springs & commercial automotive forging & has its manufacturing facilities in and around Chhatarpati Sambhaji Nagar, (Aurangabad), (Maharashtra). The Registered Office of company is situated at 304, Abhay Steel House, Baroda Street, Carnac Bunder, Mumbai-400009, Maharashtra, India.

2 Material Accounting Policies

2.01 Statement of compliance

The standalone financial statements of the Company have been prepared in accordance with Indian Accounting Standards (referred to as "Ind AS") notified under the Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time) and the presentation requirements of Division II of Schedule III to the Companies Act, 2013 (Ind AS Compliant Schedule III).

2.02 Basis of preparation and presentation

The financial statements have been prepared in accordance with Indian Accounting Standards (IND AS) under the historical cost convention on the accrual basis except for the following-

- (i) Certain financial assets and liabilities that is measured at fair value
- (ii) Defined benefit plans – planned assets measured at fair value."

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimate using another valuation technique. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

2.03 Foreign currency transaction & translation

The functional currency of Akar Auto Industries Limited is Indian rupee (₹).

On initial recognition, all foreign currency transactions are translated into the functional currency using the exchange rates prevailing on the date of the transaction. As at the reporting date foreign currency monetary assets and liabilities are translated at the exchange rate prevailing on the Balance Sheet date and the exchange gains or losses are recognized in the statement of Profit and Loss for the year.

The company also uses foreign exchange forward contracts to hedge its exposure to movements in foreign currency exchange rate. Exchange difference on such contracts is recognized in statement of profit & loss in reporting period in which exchange rate change. Any profit or loss arising on cancellation or renewal of such forward exchange contract is recognized as income or expense in the period in which same is cancelled or rolled over.

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

2.04 Property, Plant and equipment (PPE)

Property plant and equipment (PPE) are recognized at cost. The initial cost of PPE comprises its purchases price, including non-refundable duties and taxes net of any trade discounts and rebates. The cost of PPE includes interest on borrowings (borrowing cost) directly attributable to acquisition, construction or production of qualifying assets subsequent to initial recognition, PPE are stated at cost less accumulated depreciation (other than freehold land, which are stated at cost) and impairment losses, if any.

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognized when replaced. All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred.

Assets held under finance leases are depreciated over their expected useful lives on the same basis as owned assets. However when there is no reasonable certainty that ownership will be obtained by the end of the lease term, assets are depreciated over the shorter of the lease term and useful lives.

Depreciation is recognized so as to write off the cost of assets (other than freehold land and capital work in progress) less their residual values over the useful lives, using the straight-line method ("SLM"). Management believes based on a technical evaluation (which is based on technical advice, taking into account the nature of the asset, the estimated usage of the asset, the operating conditions of the asset, past history of replacement, anticipated technological changes, manufacturers warranties and maintenance support, etc.)

Type/ Category of Asset	Useful live
Buildings including factory buildings	30 Years
Carpet road RCC	10 Years
General Plant and Machinery	15 Years
Electrical Installations and Equipment	15 Years
Solar	15 Years
Furniture and Fixtures	10 Years
Office Equipments	05 Years
Vehicles	08 Years
Computer and Data Processing Units	03 Years
Containers	03 Years

Cost of lease hold assets are amortized over period of their respective lease.

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable, either fully or partially. The residual values, useful life and depreciation method are reviewed at each financial year-end to ensure that the amount, method and period of depreciation are in consistent with the previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of property plant and equipment.

An item of property, plant and equipment is derecognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on disposal or retirement of an item of property plant and equipment is determined as the difference between sales proceeds and the carrying amount of the asset and is recognized in profit or loss. Fully depreciated assets still in use are retained in financial statements.

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

2.05 Intangible Assets

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortization, if any. Amortization is recognized on a straight-line basis over their estimated useful lives.

The estimated useful life and amortization method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

- i) Technical knowhow is amortized over a period ranging from six to ten years;
- ii) Software is amortized over a period of three years."

An intangible asset is derecognised upon disposal (i.e., at the date the recipient obtains control) or when no future economic benefits are expected from its use or disposal. Any gain or loss arising upon derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of profit and loss. when the asset is derecognised.

2.06 Capital work-in-progress and intangible assets under development

Capital work –in-progress/ intangible assets under development are carried at cost, comprising direct cost, related incidental expensed and attributable borrowing cost. Other expenditure incurred during the construction period which are not related to the construction activity nor are incidental thereto, are charged to statement of profit & loss.

2.07 Cash and cash equivalents

The Company considers all highly liquid financial instruments, which are readily convertible into known amounts of cash that are subject to an insignificant risk of change in value and having original maturities of three months or less from the date of purchase, to be cash equivalents. Cash and cash equivalents consist of balances with banks which are unrestricted for withdrawal and usage.

2.08 Financial instruments

Financial assets and liabilities are recognized when the Company becomes a party to the contractual provisions of the instrument. Financial assets and liabilities are initially measured at their respective fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than the financial assets and financial liabilities at their respective fair value through profit or loss) are added to or deducted from the fair value measured on initial recognition of financial asset or financial liability. IND AS 109 requires certain categories of financial assets and liabilities to be measured at amortized cost using effective interest rate method. In accordance with IND AS 109 "effective interest rate" is the rate that exactly discounts estimated future cash payments or receipt through the expected life of financial asset or financial liability to the gross carrying amount of financial asset or to amortized cost of financial liability.

A Financial assets

Financial assets at amortized cost

Financial assets are subsequently measured at amortized cost if these financial assets are held within a business whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at fair value through other comprehensive income (FVTOCI)

Financial assets are subsequently measured at fair value through other comprehensive income if these financial assets are held within a business whose objective is achieved by both collecting contractual cash flows that give rise on specified dates to solely payments of principal and interest on the principal amount outstanding and by selling financial assets.

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

Financial assets at fair value through profit or loss (FVTPL)

Financial assets are subsequently measured at fair value through profit or loss; unless it is measured at amortized cost or at fair value through other comprehensive income on initial recognition. The transaction costs directly attributable to the acquisition of financial assets and liabilities at fair value through profit or loss are immediately recognized in profit or loss.

B Financial liabilities

Financial liabilities are subsequently measured at amortized cost using the effective interest method.

Equity instruments

An equity instrument is a contract that evidences residual interest in the assets of the Company after deducting all of its liabilities. Equity instruments recognized by the Company are measured at the proceeds received net off direct issue cost.

2.09 Derivative financial instruments

The Company enters into certain derivative contracts with an intention to hedge assets & liabilities, firm commitment and highly probable transactions. Such contracts are accounted as per the policy stated in foreign currency transaction & translations.

2.10 Impairment of Assets

A Financial assets (other than at fair value)

The Company assesses on a forward looking basis the expected credit losses associated with its assets carried at amortized cost and FVTOCI debt instruments. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For trade receivables only, the Company applies the simplified approach permitted by Ind AS 109 Financial Instruments, which requires expected lifetime losses to be recognized from initial recognition of the receivables.

B PPE and intangibles assets

Property, plant and equipment and intangible assets with finite life are evaluated for recoverability whenever there is any indication that their carrying amounts may not be recoverable, either fully or partially. If any such indication exists, the recoverable amount (i.e. higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the cash generating unit (CGU) to which the asset belongs.

If the recoverable amount of an asset (or CGU) is estimated to be less than its carrying amount the carrying amount of the asset (or CGU) is reduced to its recoverable amount. An impairment loss is recognized in the Statement of Profit and Loss.

2.11 Inventories

Inventories are valued at lower of cost and net realizable value after providing for obsolescence and other losses, where considered necessary. Cost includes all charges in bringing the goods to their present location and condition, including octroi and other levies transit insurance and receiving charges. Work-in-progress and finished goods include appropriate proportion of overheads. Stores & spares are valued at cost after considering cost of obsolescence and estimated useful life. Scrap is valued at net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale.

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

2.12 Revenue from contract with customers

Revenue is measured at the fair value of the consideration received or receivable taking into account contractually defined terms of payment and excluding taxes or duties collected on behalf of the government. Revenue is reduced for estimated customer returns, rebates and other similar allowances.

A Sale of goods

Revenue from the sale of goods is recognized when the goods are delivered and titles have passed, at which time all the following conditions are satisfied:

- (i) The Company has transferred to the buyer the significant risks and rewards of ownership of the goods;
- (ii) The company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- (iii) The amount of revenue can be measured reliably; and
- (iv) It is probable that the economic benefits associated with the transaction will flow to the Company; and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

B Rendering of services

Income recognition for services takes place as and when the services are performed.

C Interest Income

Interest income from financial assets is recognized when it is probable that economic benefits will flow to the Company and the amount of income can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial assets to the asset's net carrying amount on initial recognition.

D Dividend

Dividend income, if any, from investments is recognized when the shareholder's right to receive payment has been established (provided that it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably).

E PSI Incentive

PSI Incentive is accounted on basis of accrual concept based on eligibility certificate received from Regional Joint Director of Industries, Chhatarpati Sambhaji Nagar, (Aurangabad), (Maharashtra).

2.13 Leases

The Company assesses at contract inception whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Company as a Lessee:

The Company recognizes a right-of-use (ROU) asset and a lease liability at the lease commencement date. The ROU asset is initially measured at cost, which includes:

- (i) The amount of the initial measurement of the lease liability;
- (ii) Any lease payments made at or before the commencement date less any lease incentives received;
- (iii) Any initial direct costs incurred; and
- (iv) An estimate of costs to be incurred in dismantling and removing the underlying asset.

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

The ROU assets are subsequently depreciated using the straight-line method over the shorter of the lease term and the useful life of the underlying asset. The lease liability is initially measured at the present value of lease payments that are not paid at that date, discounted using the Company's incremental borrowing rate.

Lease payments include fixed payments, variable payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees.

Company as a Lessor:

Leases for which the Company is a lessor are classified as finance or operating leases. A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership of the underlying asset. Otherwise, it is classified as an operating lease.

Short-term Leases and Leases of Low-Value Assets:

The Company has elected not to recognize ROU assets and lease liabilities for leases with a lease term of 12 months or less and leases of low-value assets. The lease payments associated with these leases are recognized as an expense on a straight-line basis over the lease term.

2.14 Employee benefit

Employee benefits consist of contribution to provident fund, gratuity fund, and compensated absences.

A Post-employment benefit plans

(i) Defined Contribution plans

Employee benefit in form of contribution to provident fund managed by government authorities, Employee state Insurance Corporation and labor welfare fund are considered as defined contribution plans and are charge to statement of profit or loss statement for the year in which employee renders the related services.

(ii) Defined benefit plans

The Company's gratuity fund scheme is considered as defined benefit plan. The company's liability is determined on basis of actuarial valuation using projected unit credit method as at the balance sheet date. The liability or asset recognized in the balance sheet in respect of its defined benefit plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The present value of the said obligation is determined by discounting the estimated future cash outflows, using market yields of government bonds that have tenure approximating the tenures of the related liability. The interest income / (expense) are calculated by applying the discount rate to the net defined benefit liability or asset. The net interest income / (expense) on the net defined benefit liability or asset is recognized in the Statement of Profit and loss.

Remeasurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognized in the period in which they occur, directly in other comprehensive income they are included in retained earnings in the Statement of Changes in Equity and in the Balance Sheet. Changes in the present value of the defined benefit obligation resulting from plan amendments or curtailments are recognized immediately in profit or loss as past service cost.

B Short term employee benefit

Compensated absences which accrue to employees and which can be carried to future periods but are expected to be encashed or availed in twelve months immediately following the year end are reported as expenses during the year in which the employees perform the services that the benefit covers and the liabilities are reported at the undiscounted amount of the benefits after deducting amounts already paid.

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

Where there are restrictions on availment of encashment of such accrued benefit or where the availment of encashment is otherwise not expected to wholly occur in the next twelve months, the liability on account of the benefit is actuarially determined using the projected unit credit method.

2.15 Borrowing costs

Borrowing costs are interest and ancillary costs incurred in connection with the arrangement of borrowings. General and specific borrowing costs attributable to acquisition and construction of any qualifying asset (one that takes a substantial period of time to get ready for its designated use or sale) are capitalized until such time as the assets are substantially ready for their intended use or sale, and included as part of the cost of that asset. Investment Income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalization. All the other borrowing costs are recognized in the Statement of Profit and Loss within Finance costs of the period in which they are incurred.

2.16 Income tax

Income tax expense comprises current tax expense and the net change in the deferred tax asset or liability during the year. Current and deferred taxed are recognized in statement of Profit and Loss, except when they relate to items that are recognized in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognized in other comprehensive income or directly in equity, respectively.

Current tax

Current tax is measured at the amount of tax expected to be payable on the taxable income for the year as determined in accordance with the provisions of the Income Tax Act, 1961.

Current tax assets and current tax liabilities are offset when there is a legally enforceable right to set off the recognized amounts and there is an intention to settle the asset and the liability on a net basis.

Deferred tax

Deferred income tax is recognized using the Balance sheet approach. Deferred income tax assets and liabilities are recognized for deductible and taxable temporary differences arising between the tax base of assets and liabilities and their carrying amount, except when the deferred income tax arises from the initial recognition of an asset or liability in a transaction that is not a business combination and affects neither accounting nor taxable profit or loss at the time of the transaction.

Deferred tax assets are recognized only to the extent that it is probable that either future taxable profits or reversal of deferred tax liabilities will be available, against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilized.

The carrying amount of a deferred tax asset shall be reviewed at the end of each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilized.

Deferred tax assets and liabilities are measured using the tax rates and tax laws that have been enacted or substantively reenacted by the end of the reporting period and are expected to apply when the related deferred tax asset is realized or the deferred tax liability is settled.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority.

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

2.17 Accounting of provisions, contingent liabilities and contingent assets

Provisions are recognized, when there is a present legal or constructive obligation as a result of past events, where it is probable that there will be outflow of resources to settle the obligation and when a reliable estimate of the amount of the obligation can be made. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows. Where the effect is material the provision is discounted to net present value using an appropriate current market-based pre-tax discount rate and the unwinding of the discount is included in finance costs.

Contingent liabilities are recognized only when there is a possible obligation arising from past events, due to occurrence or non-occurrence of one or more uncertain future events, not wholly within the control of the Company, or where any present obligation cannot be measured in terms of future outflow of resources, or where a reliable estimate of the obligation cannot be made. The company does not recognize a contingent liability but disclose its existence in financial statements.

Contingent assets are not disclosed in the financial statements unless an inflow of economic benefits is highly probable.

3.01 Dividend to equity shareholders

Dividend to equity shareholders is recognized as a liability and deducted from shareholders equity, in the period in which the dividends are approved by the equity shareholders in the general meeting.

3.02 Earnings per share (EPS)

Basic EPS is computed by dividing the profit or loss attributable to the equity shareholders of the Company by the weighted average number of Ordinary shares outstanding during the year. Diluted EPS is computed by adjusting the profit or loss attributable to the ordinary equity shareholders and the weighted average number of ordinary equity shares, for the effects of all dilutive potential Ordinary shares.

3.03 Exceptional Items

Exceptional items are transactions which due to their size or incidence are separately disclosed to enable a full understanding of company financial performance.

3.04 Current and Non-Current classification

The Company presents assets and liabilities in the balance sheet based on current/non-current classification. An asset is treated as current when it is:

- (i) Expected to be realised or intended to be sold or consumed in normal operating cycle,
- (ii) Held primarily for the purpose of trading,
- (iii) Expected to be realised within twelve months after the reporting period, or
- (iv) Cash or cash equivalents unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A Liability is current when:

- (i) It is expected to be settled in normal operating cycle,
- (ii) It is held primarily for the purpose of trading,
- (iii) It is due to be settled within twelve months after the reporting period, or
- (iv) There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

The Company classifies all other liabilities as non-current.

Deferred tax assets and liabilities and advance against current tax are classified as non-current assets and liabilities.

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents. The Company has identified twelve months as its operating cycle.

3.05 Cash flow statement

Cash flow are reported using indirect method, where by profit before tax is adjusted for the effects transaction of non-cash nature and any deferrals or accruals of past or future cash receipt or payments.

4. Critical accounting judgments and key sources of estimation uncertainty

The preparation of the financial statements in conformity with the Ind AS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities and disclosures as at date of the financial statements and the reported amounts of the revenues and expenses for the years presented. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimated under different assumptions and conditions.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

A Critical Judgments

In the process of applying the Company's accounting policies, management has made the following judgments, which have the most significant effect on the amounts recognized in the financial statements:

B Discount rate used to determine the carrying amount of the Company's defined benefit obligation

In determining the appropriate discount rate for plans operated in India, the management considers the interest rate of government bonds in currencies consistent with the currencies of the post-employment benefit obligation.

C Contingences and commitments

In the normal course of business, contingent liabilities may arise from litigations and other claims against the company. Where the potential liabilities have a low probability of crystallizing or are very difficult to quantify reliable, we treat them as contingent liabilities. Such liabilities are disclosed in the notes but are not provided for in the financial statements. Although there can be no assurance regarding the final outcome of the legal proceedings, we do not expect them to have a materially adverse impact on our financial position or profitability.

D Key sources of estimation uncertainty

The key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

(i) Useful life of property, plant and equipment

As described in Note 2, the company reviews the estimated useful lives and residual values of property, plant and equipment at the end of each reporting period. During the current financial year, the management determined that there were no changes to the useful lives and residual values of the property, plant and equipment.

(ii) Allowances for doubtful debts

The company makes allowances for doubtful debts based on an assessment of the recoverability of trade and other receivables. The identification of doubtful debts requires use of judgment and estimates. Where the expectation is different from the original estimate, such difference will impact the carrying value of the trade and other receivables and doubtful debts expenses in the period in which such estimate has been changed.

(iii) Allowances for inventories

Management reviews the inventory age listing on a periodic basis. This review involves comparison of the carrying value of the aged inventory items with the respective net realizable value. The purpose is to ascertain whether an allowance is required to be made in the financial statements for any obsolete and slow- moving items. Management is satisfied that adequate allowance for obsolete and slow-moving inventories has been made in the financial statements.

(iv) Liability for sales return

In making judgment for liability for sales return, the management considered the detailed criteria for the recognition of revenue from the sale of goods set out in Ind AS 115 and in particular, whether the company has transferred to the buyer the significant risk and rewards of ownership of the goods. Following the detailed quantification of the Company's liability towards sales return, the management is satisfied that significant risk and rewards have been transferred and that recognition of the revenue in the current year is appropriate, in conjunction with the recognition of an appropriate liability for sales return. Accruals for estimated product returns, which are based on historical experience of actual sales returns and adjustment on account of current market scenario is considered by Company to be reliable estimate of future sales returns.

Notes forming parts of the Financial Statements for the year ended 31st March 2026

5. PROPERTY, PLANT AND EQUIPMENT

(₹ in Lakhs)

Cost or deemed cost		Gross Block			Depreciation/Amortisation				Net Block			
As at 1st April, 2025		Additions during the year	Deductions during the year	Regrouping	As at 31st March, 2026	As at 1st April, 2025	For the year	Deductions during the year	Regrouping	As at 31st March, 2026	As at 31st March, 2026	
(a)		(b)	(c)	(d)	(e = a + b - c - d)	(f)	(g)	(h)	(i)	(j = f + g - h - i)	(k = e - j)	
(A) Property, plant and equipments (at cost)	Freehold land	185.98	-	-	-	185.98	-	-	-	-	185.98	
	Leasehold Improvement	-	-	-	-	-	-	-	-	-	-	
	Buildings	1,438.36	1.00	-	-	1,439.36	873.92	41.47	-	915.39	523.97	
	Plant and equipment	10,057.68	2,645.46	-8.00	-	12,695.14	5,461.50	420.12	-7.09	5,874.53	6,820.61	
	Furniture and fixtures	114.21	23.21	-	-	137.42	69.73	9.82	-	79.55	57.87	
	Vehicles	258.02	-	-	-	258.02	171.23	12.79	-	184.03	73.99	
	Office equipments	183.20	1.69	-	-	184.88	148.16	5.22	-	153.38	31.50	
	Computer	80.40	45.09	-	-	125.48	50.18	12.79	-	62.98	62.51	
	Containers	34.03	-	-	-	34.03	32.32	-	-	32.32	1.71	
	Total (I)	12,351.86	2,716.44	-8.00	-	15,060.30	6,807.04	502.22	-7.09	-	7,302.17	7,758.13
Previous year as at 31st March, 2025		12,021.05	520.69	-48.87	-141.01	12,351.86	6,474.79	486.99	-48.87	-105.87	6,807.04	5,544.82
(B) Right of use assets												
Land	17.11	-	-	-	17.11	0.20	0.20	-	-	0.40	16.70	
Buildings	-	-	-	-	-	-	-	-	-	-	-	
Total (II)		17.11	-	-	-	17.11	0.20	0.20	-	0.40	16.70	
Previous year as at 31st March, 2025		-	-	17.11	17.11	-	0.20	-	-	0.20	16.91	
(C) Other intangible assets (at cost)												
Technical know-how	-	-	-	-	-	-	-	-	-	-	-	
Software	123.90	-	-	-	123.90	105.87	5.05	-	-	110.92	12.98	
Total (III)		123.90	-	-	-	123.90	105.87	5.05	-	110.92	12.98	
Previous year as at 31st March, 2025		-	-	123.90	123.90	-	-	-	105.87	105.87	18.03	

Other Notes:

- Figures in brackets represent figures of previous year.
- Plant & equipment includes general plant & machinery, electrical installations, laboratory equipments & solar

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

6. Capital Work in Progress

(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Projects in progress	126.23	352.02
Projects temporarily suspended	-	-
Total	126	352

CWIP Ageing Schedule of as at March 31, 2026

Particulars	Amount in CWIP for a period of				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	126.23	-	-	-	126.23
Projects temporarily suspended	-	-	-	-	-

CWIP Ageing Schedule of as at March 31, 2025

Particulars	Amount in CWIP for a period of				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	352.02	-	-	-	352.02
Projects temporarily suspended	-	-	-	-	-

7. INVESTMENTS

(₹ in Lakhs)

	Units	As at 31st March, 2026	Units	As at 31st March, 2025
Non-current				
Investment - Quoted		-		-
Investment in Equity - Unquoted				
(a) Investments carried at fair value through other comprehensive income (FVTOCI)				
(i) Gupta Concast limited	0.06	6.30	0.06	6.30
Total non-current investments (A+B)		6.30		6.30

8. OTHER FINANCIAL ASSETS (at amortised cost)

(₹ in Lakhs)

(Unsecured, considered good unless otherwise stated)	As at 31st March, 2026	As at 31st March, 2025
(i) Non-Current		
Unsecured; considered good unless otherwise stated:		
Other Loans		
Total (A)	-	-
(ii) Current		
Unsecured; considered good unless otherwise stated:		
Loans to Employees	25.17	15.74
Other Loans	-	-
Total (B)	25.17	15.74
Total other financial assets (A+B)	25.17	15.74

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

9. OTHER FINANCIAL ASSETS (at amortised cost)

(₹ in Lakhs)

(Unsecured, considered good unless otherwise stated)	As at 31st March, 2026	As at 31st March, 2025
(i) Non-Current		
Unsecured; considered good unless otherwise stated:		
Security deposits*	250.00	250.00
Total (A)	250.00	250.00
(ii) Current		
Unsecured; considered good unless otherwise stated:		
Deposit with Government Authorities	371.15	56.67
Deposit with Banks	24.27	39.27
Deposit with Others	70.00	15.30
Interest accrued on fixed deposit with bank	52.67	26.71
Total (B)	518.09	137.95
Total other financial assets (A+B)	768.09	387.95

10. INVENTORIES

(₹ in Lakhs)

	As at 31st March, 2026	As at 31st March, 2025
Raw Materials	1,631.01	1,705.44
Work-in-Progress	4,704.37	3,855.05
Finished goods (other than those acquired for trading)	1,977.24	1,726.54
Scrap & Packing Material	86.64	119.81
Stores & Spares	1,981.83	2,027.08
Total	10,381.10	9,433.93

11. TRADE RECEIVABLES

(₹ in Lakhs)

	As at 31st March, 2026	As at 31st March, 2025
Current		
Unsecured, considered good	4,366.27	5,964.84
Unsecured, considered doubtful	33.75	16.43
Total	4,400.02	5,981.27

Notes:

- The credit period ranges from 7 days to 120 days.
- Before accepting any new customer, the company assesses the potential customer's credit quality and define credit limits by customer. Limits attributed to customer are reviewed annually.

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

11. TRADE RECEIVABLES (Contd.)

Trade Receivables ageing schedule as at 31st March, 2026

(₹ in Lakhs)

Particulars	Outstanding for following periods from due date of payment					
	Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed Trade receivables - considered good	4,081.90	53.13	110.61	31.11	89.52	4,366.27
(ii) Undisputed Trade receivables which have significant increase in credit risk	15.80	16.67	1.21	0.08	-	33.75
(iii) Disputed trade receivables credit impaired	-	-	-	-	-	-
(iv) Disputed trade receivables considered good	-	-	-	-	-	-
(v) Undisputed Trade receivables which have significant increase in credit risk	-	-	-	-	-	-
(vi) Disputed trade receivables credit impaired	-	-	-	-	-	-

Trade Receivables ageing schedule as at 31st March, 2025

(₹ in Lakhs)

Particulars	Outstanding for following periods from due date of payment					
	Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed Trade receivables - considered good	5,538.12	341.55	55.40	14.17	15.60	5,964.84
(ii) Undisputed Trade receivables which have significant increase in credit risk	11.88	4.13	0.42	-	-	16.43
(iii) Disputed trade receivables credit impaired	-	-	-	-	-	-
(iv) Disputed trade receivables considered good	-	-	-	-	-	-
(v) Undisputed Trade receivables which have significant increase in credit risk	-	-	-	-	-	-
(vi) Disputed trade receivables credit impaired	-	-	-	-	-	-

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

12. CASH AND BANK BALANCES

(₹ in Lakhs)

	As at 31st March, 2026	As at 31st March, 2025
a Cash and cash equivalents		
Balance with Banks - In Current Accounts	297.00	69.33
Cash on Hand	0.92	0.92
Total (A)	297.92	70.24
b Other bank balances		
i. Balance held for unpaid /unclaimed dividend.	4.17	4.17
ii. Bank deposits as margin money against bank guarantees and letter of credit facility.	575.66	308.88
Total (B)	579.83	313.06
Total (A+B)	877.75	383.30

13. OTHER ASSETS

(₹ in Lakhs)

	As at 31st March, 2026	As at 31st March, 2025
Non Current		
Current	-	-
Advance paid to Suppliers	83.78	331.10
Balance with government authorities		
(1) Excise duty and service tax receivable		-
(2) Export incentive receivable	160.58	157.05
(3) VAT receivable		-
Others		
(1) Prepaid expense	94.14	129.25
(2) Others receivables	863.00	779.02
Total	1,201.50	1,396.41

14. SHARE CAPITAL

A. Authorised, issued, subscribed and paid-up share capital

	As at 31st March, 2026		As at 31st March, 2025	
	No. of Shares	Amount	No. of Shares	Amount
Authorised share capital (Equity shares of ₹5/- each)	200.00	1,000.00	200.00	1,000.00
	200.00	1,000.00	200.00	1,000.00
Issued, subscribed and fully paid-up shares capital (Equity shares of ₹5/- each)	107.88	539.40	107.88	539.40
	107.88	539.40	107.88	539.40

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

14. SHARE CAPITAL (Contd.)

B. Terms / rights attached to equity shares

The Company has only one class of equity shares having a par value of ₹5/- per share. Each holder of equity shares is entitled to one vote per share.

In the event of liquidation of the company, the holders of equity shares will be entitled to receive the assets of the company, in proportion to the number of equity shares held by the shareholders.

C. Reconciliation of the number of shares and amount outstanding at the beginning and at the end of the reporting year

	As at 31st March, 2026		As at 31st March, 2025	
	No. of Shares	Amount	No. of Shares	Amount
No. of shares and amount outstanding at the beginning of the year	107.88	539.40	107.88	539.40
Changes during the year	-	-	-	-
No. of shares and amount outstanding at the end of the year	107.88	539.40	107.88	539.40

D. Details of shares held by shareholders holding more than 5% shares in the company are as follows:

Name of Shareholder	As at 31st March, 2026		As at 31st March, 2025		% Changes during the year
	No. of Shares	Amount	No. of Shares	Amount	
Usha Gupta	2,235,400	20.72	2,235,400	20.72	-
Narendra Kumar Gupta	1,677,780	15.55	1,677,780	15.55	-
R L Gupta (HUF)	1,238,250	11.48	1,238,250	11.48	-
Akar Alloys Pvt Ltd	858,796	7.96	858,796	7.96	-
Nitin Gupta	634,400	5.88	634,400	5.88	-

E. Details of shares held by promoters in the company are as follows :

Name of Shareholder	As at 31st March, 2026		As at 31st March, 2025		% Changes during the year
	Number of shares	% of holding	Number of shares	% of holding	
Narendrakumar Raghunandanlal Gupta	1,677,780	15.55	1,677,780	15.55	-
Nitin Narendrakumar Gupta	634,400	5.88	634,400	5.88	-
Sushila Devi Gupta	36,200	3.40	36,200	3.40	-
R L Gupta (HUF)	1,238,250	11.48	1,238,250	11.48	-
Usha Gupta	2,235,400	20.72	2,235,400	20.72	-

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

15. OTHER EQUITY

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Reserve and Surplus		
General reserve	566.97	516.97
Securities premium reserve	351.00	351.00
Retained earnings	3,626.32	3,611.40
Other Reserve		
Reserve for equity instruments through Other Comprehensive income	0.85	0.85
Total	4,545.13	4,480.22

a. General reserve

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Balance at the beginning of the year	516.97	466.97
Add: Additions during the year	50.00	50.00
Balance at the end of the year	566.97	516.97

The general reserve is used from time to time to transfer profits from retained earnings for appropriation purposes

b. Securities premium reserve

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Balance at the beginning of the year	351.00	351.00
Add: Additions during the year	-	-
Balance at the end of year	351.00	351.00

Amount received on issue of shares in excess of the par value has been classified as security share premium.

c. Retained earnings

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Balance at the beginning of the year	3,611.40	3,089.19
Profit for the year	92.18	645.49
Other Comprehensive income arising from remeasurement of defined benefit obligation (net of taxes)	37.46	-8.54
Payment of dividend on equity shares- Final	-64.73	-64.73
Payment of dividend distribution tax on equity shares	-	-
Transfer to general reserves	-50.00	-50.00
Balance at the end of the year	3,626.32	3,611.40

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

15. OTHER EQUITY (Contd.)

d. Reserve for equity instruments through Other Comprehensive Income

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Balance at the beginning of the year	0.85	0.85
Add: Additions during the year	-	-
Balance at the end of the year	0.85	0.85

16. BORROWINGS

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Non-current		
Secured Loans		
Term Loan	2,404.02	1,363.57
Vehicle Loan	19.68	34.87
Unsecured Loan		
From Directors	263.84	249.99
From Related Parties	300.44	278.39
From Others	151.44	-
Total (A)	3,139.42	1,926.81
Current		
Secured Loans		
Current maturities of long term debt		
Term Loan	498.46	614.33
Vehicle Loan	15.27	14.09
Loans repayable on demand from banks		
Banks overdrafts & cash credit facility	5,509.04	5,420.23
Unsecured Loan		
From Directors		
From Related Parties	-	-
From Others	95.36	-
Total (A)	6,118.14	6,048.65
Total (A + B)	9,257.56	7,975.46

Note:

- For details of security provided, repayment terms and rate of interest in respect of Secured term loans, refer note no.
- Vehicle loan from banks, are secured by hypothecation of vehicles, which are purchased out of such loans, refer note no.

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

16. BORROWINGS (Contd.)

Maturity Profile of Borrowings as on 31st March, 2026

(₹ in Lakhs)

Particulars	Current	Non-Current					Total
		2027-28	2028-29	2029-30	2030-31	Above 2031	
Term Loan	498.46	473.28	384.28	295.56	101.88	1,149.13	2,902.59
Vehicle Loan	15.27	12.38	7.30	-	-	-	34.95
Unsecured Loan	95.36	105.86	45.57	-	-	564.28	811.08
Total	609.10	591.52	437.15	295.56	101.88	1,713.41	3,748.62

Maturity Profile of Borrowings as on 31st March, 2025

(in ₹)

Particulars	Current	Non-Current					Total
		2026-27	2027-28	2028-29	2029-30	Above 2030	
Term Loan	614.33	458.08	396.21	268.11	202.18	39.10	1,978.00
Vehicle Loan	14.09	15.27	12.38	7.22	-	-	48.97
Unsecured Loan	-	-	-	-	-	528.37	528
Total	628.42	473.35	408.59	275.33	202.18	567.48	2,555.33

17. TRADE PAYABLES

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Trade Payable for goods and services		
Total outstanding dues of micro enterprises and small enterprises	137.74	43.63
Total outstanding dues of creditors other than micro and small enterprises	8,015.63	8,088.48
Total	8,153.37	8,132.10

Trade payables ageing schedule as at 31st March, 2026

(₹ in Lakhs)

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	
(i) Total outstanding dues of micro enterprises and small enterprises ('MSME')	137.74					137.74
(ii) Total outstanding dues of creditors other than micro enterprises and small enterprises	7,656.71	313.51	23.81	9.82	11.78	8,015.63
(iii) Disputed dues of micro enterprises and small enterprises	-	-	-	-	-	-
(iv) Disputed dues of creditors other than micro enterprises and small enterprises	-	-	-	-	-	-

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

17. TRADE PAYABLES (Contd.)

Trade payables ageing schedule as at 31st March, 2025

(₹ in Lakhs)

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	
(i) Total outstanding dues of micro enterprises and small enterprises ('MSME')	43.63	-	-	-	-	43.63
(ii) Total outstanding dues of creditors other than micro enterprises and small enterprises	7,294.29	689.45	68.20	25.21	11.34	8,088.48
(iii) Disputed dues of micro enterprises and small enterprises	-	-	-	-	-	-
(iv) Disputed dues of creditors other than micro enterprises and small enterprises	-	-	-	-	-	-

Disclosure requirement under MSMED Act, 2006

The Company has certain dues to suppliers (trade and capital) registered under Micro, Small and Medium Enterprises Development Act, 2006 ('MSMED Act'). The disclosures pursuant to the said MSMED Act are as follows:

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Principal amount due to suppliers registered under the MSMED Act and remaining unpaid as at period end.	137.74	43.63
Interest due to suppliers registered under the MSMED Act and remaining unpaid as at period end.	-	-
Principal amounts paid to suppliers registered under the MSMED Act, beyond the appointed day during the period.	-	-
Interest paid, other than under Section 16 of MSMED Act, to suppliers registered under the MSMED Act, beyond the appointed day during the period.	-	-
Interest paid, under Section 16 of MSMED Act, to suppliers registered under the MSMED Act, beyond the appointed day during the year	-	-
Interest due and payable towards suppliers registered under MSMED Act, for payments already made*	-	-

* The Above interest has not been provided for in the books of accounts

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

18. OTHER FINANCIAL LIABILITIES

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Current		
Unclaimed Dividend	4.17	4.17
Payable for purchase of property, plant and equipment	667.05	42.13
Employee benefit payables	256.99	295.14
Total	928.21	341.44

19. PROVISIONS

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Employee Benefits		
Non Current		
Gratuity	383.57	331.37
Compensated Absence	44.68	46.06
Total	428.25	377.43
Current		
Gratuity	-	-
Compensated Absence	15.39	18.65
Total	15.39	18.65

20. CURRENT TAX LIABILITIES

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Provision for Taxation (Net of Advance Tax, TDS, TCS)	24.14	111.39
Total	24.14	111.39

21. DEFERRED TAX LIABILITIES

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Opening Balance	637.53	564.38
DTL Recognised in statement of profit or loss		
DTA on Net WDV of Fixed Assets	226.60	69.96
DTA on Gratuity & Leave Encashment	11.09	3.19
Closing Balance	875.22	637.53

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

22. OTHER CURRENT LIABILITIES (Contd.)

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Advances received from customer	87.67	57.15
Statutory Dues payable	45.55	113.89
Outstanding Expenses	674.08	752.01
Total	807.30	923.04

23. REVENUE FROM OPERATIONS

(₹ in Lakhs)

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Sale of products - Export Sales	5,616.48	7,676.54
Sale of products - Domestic Sales	26,461.82	27,781.04
Other operating revenues *	2,029.36	2,258.60
Total	34,107.66	37,716.18
*Other operating revenues consists of -		
Export Incentive	144.02	228.31
Sales of Scrap	1,492.25	1,577.23
Net foreign exchange gain/ (losses)	112.52	139.41
Other Misc. Income / PSI Incentive	280.57	313.65
Total	2,029.36	2,258.60

24. OTHER INCOME

(₹ in Lakhs)

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Interest income on securities of Fixed Deposits with Banks carried at amortised cost and Other Income	34.99	28.67
Profit on sale of fixed Assets	0.47	-
Total	35.46	28.67

25. COST OF MATERIALS CONSUMED

(₹ in Lakhs)

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Opening raw material stock at the beginning of the year	1,705.44	1,605.99
Add: Purchases *	21,329.71	22,900.34
	23,035.15	24,506.33
Less: Closing stock raw material stock at the end of the year	1,631.01	1,705.44
Cost of material consumed	21,255.28	22,800.89

*Cost of material consumed includes job work expense ₹7,76,62,363/- (previous year it was ₹6,94,51,026/-)

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

26. CHANGES IN INVENTORIES OF FINISHED GOODS, WORK-IN-PROGRESS AND STOCK-IN-TRADE

(₹ in Lakhs)

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Inventories at the end of the year		
Finished goods	1,977.24	1,726.54
Work-in-process	4,704.37	3,855.05
Scrap and Packing	86.64	119.81
	6,768.26	5,701.40
Inventories at the beginning of the year		
Finished goods	1,726.54	1,591.93
Work-in-process	3,855.05	3,554.45
Scrap and Packing	119.81	118.58
	5,701.40	5,264.96
Net decrease / (increase)	(1,067)	(436)

27. EMPLOYEE BENEFIT EXPENSES

(₹ in Lakhs)

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Salaries, wages and bonus	3,954.20	4,478.77
Director's Remuneration	116.17	107.40
Contribution to provident and other funds	262.51	139.98
Staff welfare expenses	96.14	77.81
Total	4,429.02	4,803.95

28. FINANCE COSTS

(₹ in Lakhs)

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Interest expense on:		
Borrowings	1,020.96	1,083.29
Other borrowing costs	165.49	212.15
Total	1,186.45	1,295.44

29. DEPRECIATION & AMORTISATION EXPENSE

(₹ in Lakhs)

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Depreciation of property, plant & equipment.(refer note 5)	507.27	486.99
Amortation of lease hold land	0.20	0.20
Total	507.47	487.19

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

30. OTHER EXPENSES

(₹ in Lakhs)

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
A. Manufacturing Expenses		
Power and fuel	1,860.15	1,839.54
Water charges	20.67	31.63
Inspection and Testing Charges	20.52	30.61
Freight and forwarding	790.93	870.97
	2,692.27	2,772.75
B. Office and Administration Expenses		
Payment to Statutory Auditors*	3.15	3.00
Consumption of stores and spare parts	2,968.31	3,186.27
Consumption of packing materials	324.64	375.63
Repair and Maintenance		
- Buildings	13.86	24.37
- Machinery	94.21	58.12
- Others	118.59	148.12
Insurance	60.74	65.90
Rent Rates and taxes	228.94	238.37
Director's Sitting Fees	9.29	11.11
Communication	12.09	9.65
Travelling and conveyance	211.78	213.74
Printing and stationery	2.54	2.26
Donations and contributions	-	0.51
Legal and professional	214.34	259.41
Security Charges	93.26	78.86
Corporate Social Responsibility	17.52	16.36
Miscellaneous expenses	39.31	14.83
	4,412.57	4,706.51
C. Selling and Distribution Expenses		
Sales discount	94.92	300.38
Business promotion	122.19	105.63
	217.11	406.01
Total	7,322	7,885

Details of Payment to Auditors*

(₹ in Lakhs)

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
As auditor-		
Audit fee	2.75	2.60
Tax audit fee	0.40	0.40
Total	3.15	3.00

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

31. EXCEPTIONAL ITEMS *

(₹ in Lakhs)

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Provision for Gratuity	99.97	
Provision for Leave encashment	13.85	
Profit / (Loss) on Sale of Investment	-	-
Total	113.82	-

32. INCOME TAX EXPENSE

(₹ in Lakhs)

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Provision for current tax (net of advance tax)	-	-
Total Tax expense recognised in profit or loss		
Current tax on profit for the year	66.09	189.86
Total current tax expense (A)	66.09	189.86
Deferred tax		
Total income tax expense recognise in statement of profit & loss (A+B+C)	66.09	189.86

33. CONTINGENT LIABILITIES AND COMMITMENTS

A. Contingent Liabilities -

(₹ in Lakhs)

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
a. Guarantees issued by banks on behalf of the company and outstanding	359.32	344.78
b. Liabilities against the Company not acknowledged as debts	-	-
for Income Tax	323.64	578.57
for GST	-	-
for TDS	10.04	10.06
for TCS	-	-
c. Foreign Bills and Inland bills discounted and outstanding	241	573.21
d. Letters of Credit for Purchases	1,455.94	1,484.85

B. Commitments

Capital Commitments

(₹ in Lakhs)

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Estimated amount of contracts remaining to be executed on capital account and not provided for (net of advance)	-	-
	-	-

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

Name of Bank	Canara Bank
Nature of Facility	Term Loan
Primary	Hypothication of P&M purchased out of bank finance
Collateral	1) Mortgage of Factory L&B located at Plot No. G-45 & 46, Chikalthana MIDC, Aurangabad 2) Mortgage of Factory L&B located at Plot No. Gut No. 24 & 25, Chitegaon, Paithan Road, Aurangabad 3) Mortgage of Factory L&B located at Plot No. E-5, Waluj MIDC, Aurangabad 4) Mortgage of Factory L&B standing in the name of Gupta Concast Ltd located at Plot No. C-5&6, Waluj MIDC, Aurangabad"
Personal Guarantee	Mr. N K Gupta
Corporate Guarantee	Gupta Concast Limited
Name of Bank	HDFC Bank
Nature of Facility	Term Loan for Solar and Vehicle Loan
Primary	Hypothication of P&M purchased out of bank finance
Name of Bank	State Bank of India
Nature of Facility	Term Loan for Solar
Primary	Hypothication of P&M purchased out of bank finance
Name of Bank	Punjab National Bank
Nature of Facility	Vehicle Loan
Primary	Hypothecation of vehicle purchased out of bank finance
Personal Guarantee	Mr. N K Gupta
Name of Financial Institution	Siemens Financial Services Private Limited
Nature of Facility	Term Loan
Primary	Hypothecation of assets purchased out of bank finance
Name of Financial Institution	Indian Renewable Energy Development Agency Limited
Nature of Facility	Term Loan
Primary	Mortgage of Land situated at Survey No. 179/1/28 and 179/1/13, Village Gigaon, Tq. Malegaon, Dist. Nashik and Hypothecation of moviable assets pertaining to project

Security Schedule of Short Term Loans

Name of Bank	Canara Bank
Nature of Facility	Working Capital Loan
Primary	Hypothication of Stock and book debts
Collateral	1) Mortgage of Factory L&B located at Plot No. G-45 & 46, Chikalthana MIDC, Aurangabad 2) Mortgage of Factory L&B located at Plot No. G-24 & 25, Chitegaon, Paithan Road, Aurangabad 3) Mortgage of Factory L&B located at Plot No. E-5, Waluj MIDC, Aurangabad 4) Mortgage of Factory L&B standing in the name of Gupta Concast Ltd located at Plot No. C-5&6, Waluj MIDC, Aurangabad"

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

Personal Guarantee	Mr. N K Gupta
Corporate Guarantee	Gupta Concast Limited
Name of Bank	HDFC Bank
Nature of Facility	Working Capital Loan
Primary	Hypothecation of Stock and book debts
Collateral	1) Mortgage of Factory L&B located at Plot No. G-45 & 46, Chikalthana MIDC, Aurangabad 2) Mortgage of Factory L&B located at Plot No. G-24 & 25, Chitegaon, Paithan Road, Aurangabad 3) Mortgage of Factory L&B located at Plot No. E-5, Waluj MIDC, Aurangabad 4) Mortgage of Factory L&B standing in the name of Gupta Concast Ltd located at Plot No. C-5&6, Waluj MIDC, Aurangabad"
Personal Guarantee	Mr. N K Gupta
Name of Bank	State Bank of India
Nature of Facility	FBWC-PCFC/EBR - Foreign bill rediscounting
Primary	Hypothecation of Stock and book debts
Collateral	1) Mortgage of Factory L&B located at Plot No. G-45 & 46, Chikalthana MIDC, Aurangabad 2) Mortgage of Factory L&B located at Plot No. G-24 & 25, Chitegaon, Paithan Road, Aurangabad 3) Mortgage of Factory L&B located at Plot No. E-5, Waluj MIDC, Aurangabad 4) Mortgage of Factory L&B standing in the name of Gupta Concast Ltd located at Plot No. C-5&6, Waluj MIDC, Aurangabad"
Personal Guarantee	Mr. N K Gupta
Corporate Guarantee	Gupta Concast Limited
Name of Bank	Bajaj Finance Limited
Nature of Facility	Bill Discounting facility
Primary	First pari passu charge by way of hypothecation on current assets of the company with Canara Bank and HDFC Bank
Personal Guarantee	Mr. N K Gupta

35. Net Debt Reconciliation - The details of reconciliation of Net Debt, such as changes in cash and cash equivalents, the impact of borrowings or repayments, and any other significant movements.

Particulars	As at 31st March, 2026	As at 31st March, 2025
Cash & Cash equivalents	298	70
Current Borrowings includes current Maturities of non-Current Borrowings	(6,118)	(6,049)
Non-Current Borrowings excludes current Maturities of non-Current Borrowings	(3,139)	(1,927)
Interest accrued but not due	-	-
Net Debt	(8,960)	(7,905)

Payable Figures are shown as negative(-) amounts.

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

Reconciliaton of Net Debt as at 31st March, 2026

Particulars	As on 1st April 2025	Cash flows	Internet Expense	Internet paid	As at 31st March 2026
Cash & Cash Equivalents	70	228	-	-	298
Current Borrowings	(6,049)	(69)	-	-	(6,118)
Non-Current Borrowings	(1,927)	(1,213)	-	-	(3,139)
Interest accrued but not due	-	-	(1,186)	1,186	-
Total	(7,905)	(1,054)	(1,186)	1,186	(8,960)

Reconciliaton of Net Debt as at 31st March, 2025

Particulars	As on 1st April 2024	Cash flows	Internet Expense	Internet paid	As at 31st March 2025
Cash & Cash Equivalents	33	38	-	-	70
Current Borrowings	(5,560)	(489)	-	-	(6,049)
Non-Current Borrowings	(2,748)	821	-	-	(1,927)
Interest accrued but not due	-	-	(1,295)	1,295	-
Total	(8,275)	370	(1,295)	1,295	(7,905)

36. EMPLOYEE BENEFIT PLAN

A. Defined contribution plan

The company makes provident fund contribution to defined contribution retirement benefit plan for eligible employees. Under the scheme, the company is required to contribute a specific percentage of pay roll costs to fund the benefits. The contribution as specified under the law are paid to government authorities (PF commissioner) and such contribution is recognised as expense in year it is determined.

Particulars	As at 31st March, 2026	As at 31st March, 2025
Employers contribution to provident fund/pension fund	88.20	93.94
Employers contribution to ESIC	2.26	3.58
Total	90.46	97.52

B. Defined benefit plan

The company offer it employees defined benefit plan in form of gratuity scheme.(a lump sum amount). The gratuity scheme covers all regular employees. In case of gratuity scheme company contributes funds to gratuity trust which is irrevocable, and if company did not make contribution in trust then such unpaid contribution is shown under provision in financial statement. Commitments are actuarially determined at year end. The actuarial valuation is done based on "Projected Unit Credit" method. These plan typically expose the company to actuarial risk such as ; investment risk, interest rate risk, longevity risk and salary risk.

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

(i) Gratuity

Movement in present value of defined benefit obligation are as follows:

(in ₹)

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Defined Benefit Obligation, Beginning of Period	493.36	455.66
Current Service Cost	31.14	28.71
Interest Cost	33.59	32.56
Actual Plan Participants' Contributions	-	-
Actuarial (gain)/loss arising from change in financial assumption	-11.18	12.87
Actuarial gain/(loss) arising from change in demographic assumption	-	-
Actuarial (gain)/loss arising from experience adjustment	-20.90	-4.33
Actual Benefits Paid	-64.48	-32.11
Past Service Cost	99.97	-
Defined Benefit Obligation, End of Period	561.49	493.36

Movement in fair value of plan assets are as follows:

(in ₹)

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Opening Fair value of plan assets	161.99	151.19
Interest Income	10.55	10.80
Employers Contribution	-	-
Benefits Paid	-	-
Return on plan assets, excluding amount recognised in net interest exposure	5.39	-
Actuarial gain/(loss) on plan assets	-	-
Closing Fair value of plan assets	177.92	161.99

The plan assets are managed by the gratuity trust formed by company. The management of funds is entrusted with Life Insurance Corporation of India ("LIC").

Amount included in the Balance sheet arising from entity's obligation in respect of its defined benefit plan is as follows.

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Present value of defined benefit obligation	561.49	493.36
Fair Value of Plan Assets	177.92	161.99
Funded Status - (Surplus)/Deficit	383.57	331.37
Restriction on assets recognised	-	-
Liability/(Asset) recognised in the Balance Sheet	383.57	331.37

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

Amount recognised in statement of profit & loss in respect of these defined benefit plan are as follows.

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Service Cost:		
Current Service Cost	31.14	28.71
Interest Cost	33.59	32.56
Expected Return on Plan Assets	10.55	-10.80
Past Service Cost	-	-
Component of defined benefit cost recognised in profit or loss	75.27	50.46
Remeasurement on net defined benefit liability:		
Actuarial (gain)/loss arising from change in financial assumption	-11.18	12.87
Actuarial gain/(loss) arising from change in demographic assumption	-	-
Actuarial (gain)/loss arising from experience adjustment	-20.90	-4.33
Return on plan assets(excluding amount included in net interest expense)	-	-
Component of defined benefit cost recognised in Other comprehensive income	-32.08	8.54
Bifurcation of liability as per Schedule III		
Current Liability	-	-
Non-Current Liability	383.57	331.37
Net Liability	383.57	331.37

The principal assumptions used for purpose of actuarial valuation were as follows.

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Discount Rate	7.00%	6.50%
Salary Growth Rate	6.00%	6.00%
Withdrawal Rate	10.00%	10.00%
Expected return on Assets	7.15%	7.15%

1. The discount rate is based on the prevailing market yields of Indian Government securities as at the balance sheet date for the estimated terms of the obligations.
2. Withdrawal rate is employee turnover rate based on the Company's past and expected employee turnover.
3. Salary escalation rate: The estimates of future salary increases considered taking into the account the inflation, seniority, promotion and other relevant factors.
4. Disclosure related to indication of effect of the defined benefit plan on the entity's future cash flows:

Expected benefit payment for the year ending

Expected Cash Flows	31st March, 2026	31st March, 2025
Year 1	164.82	136.10
Year 2 to 5	305.84	262.09
Year 6 to 10	217.14	200.07
More than 10 Years	76.59	66.24

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

Sensitivity to Key assumptions: (Gratuity)

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Discount rate Sensitivity		
Increase by 0.5%	550.71	483.38
(% change)	-1.90%	-2.00%
Decrease by 0.5%	572.70	503.74
(% change)	2.00%	2.10%
Salary growth rate Sensitivity		
Increase by 0.5%	572.76	503.74
(% change)	2.00%	2.10%
Decrease by 0.5%	550.56	483.28
(% change)	-1.90%	-2.00%
Withdrawal rate (W.R.) Sensitivity		
W.R. x 150%	562.96	493.69
(% change)	0.30%	0.10%
W.R. x 50%	558.88	492.59
(% change)	-0.50%	-0.20%
Mortality rate Sensitivity		
W.R. x 110%	561.53	493.38
(% change)	0.00%	0.00%
W.R. x 90%	561.46	493.34
(% change)	0.00%	0.00%

Investment risk:

The present value of defined benefit liability is calculated using discount rate which is determined by using reference to market yields at the end of reporting period on government bonds. If return on planned assets is below this rate it will create plan deficit.

Interest risk:

A decrease in bond interest rate will increase the plan liability; however this will partially offset by an increase in plan assets.

Longevity risk:

The present value of defined benefit plan is calculated by reference to the best estimate of the mortality of plan participants. An increase in life expectancy of plan participants will increase the plan's liability.

Salary risk:

The present value of defined benefit plan is calculated by reference to the future salary of plan participants. As such an increase in the salary of plan participants will increase the plan's liability.

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

(ii) Leave Encashment

Movement in present value of defined benefit obligation are as follows:

(in ₹)

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Defined Benefit Obligation, Beginning of Period	64.71	80.25
Current Service Cost	24.15	22.90
Interest Cost	3.86	5.73
Actual Plan Participants' Contributions	-	-
Actuarial (gain)/loss arising from change in financial assumption	-1.37	1.78
Actuarial gain/(loss) arising from change in demographic assumption	-	-
Actuarial (gain)/loss arising from experience adjustment	-29.25	-41.12
Actual Benefits Paid	-15.88	-4.83
Past Service Cost	13.85	-
Defined Benefit Obligation, End of Period	60.06	64.71

Movement in fair value of plan assets are as follows:

(in ₹)

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Opening Fair value of plan assets	-	-
Interest Income	-	-
Employers Contribution	-	-
Benefits Paid	-	-
Actuarial gain/(loss) on plan assets	-	-
Closing Fair value of plan assets	-	-

The plan assets are managed by the gratuity trust formed by company. The management of funds is entrusted with Life Insurance Corporation of India ("LIC").

Amount included in the Balance sheet arising from entity's obligation in respect of its defined benefit plan is as follows.

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Present value of defined benefit obligation	60.06	64.71
Fair Value of Plan Assets	-	-
Funded Status - (Surplus)/Deficit	60.06	64.71
Restriction on assets recognised	-	-
Liability/(Asset) recognised in the Balance Sheet	60.06	64.71

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

Amount recognised in statement of profit & loss in respect of these defined benefit plan are as follows.

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Service Cost:		
Current Service Cost	24.15	22.90
Interest Cost	3.86	5.73
Expected Return on Plan Assets	-	-
Past Service Cost	-	-
Component of defined benefit cost recognised in profit or loss	28.01	28.63
Remeasurement on net defined benefit liability:		
Actuarial (gain)/loss arising from change in financial assumption	-1.37	1.78
Actuarial gain/(loss) arising from change in demographic assumption	-	-
Actuarial (gain)/loss arising from experience adjustment	-29.25	-41.12
Return on plan assets(excluding amount included in net interest expense)	-	-
Component of defined benefit cost recognised in Other comprehensive income	-30.62	-39.34
Bifurcation of liability as per Schedule III		
Current Liability	15.39	18.65
Non-Current Liability	44.68	46.06
Net Liability	60.06	64.71

The principal assumptions used for purpose of actuarial valuation were as follows.

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Discount Rate	7.00%	6.50%
Salary Growth Rate	6.00%	6.00%
Withdrawal Rate	10.00%	10.00%

1. The discount rate is based on the prevailing market yields of Indian Government securities as at the balance sheet date for the estimated terms of the obligations.
2. Withdrawal rate is employee turnover rate based on the Company's past and expected employee turnover.
3. Salary escalation rate: The estimates of future salary increases considered taking into the account the inflation, seniority, promotion and other relevant factors.
4. Disclosure related to indication of effect of the defined benefit plan on the entity's future cash flows:

Expected benefit payment for the year ending

Expected Cash Flows	31st March, 2026	31st March, 2025
Year 1	15.39	18.65
Year 2 to 5	31.23	33.79
Year 6 to 10	25.78	21.49
More than 10 Years	14.14	16.27

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

Sensitivity to Key assumptions: (Leave Enashment)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Discount rate Sensitivity		
Increase by 0.5%	58.75	63.33
(% change)	-2.20%	-2.10%
Decrease by 0.5%	61.43	66.15
(% change)	2.30%	2.20%
Salary growth rate Sensitivity		
Increase by 0.5%	61.44	66.15
(% change)	2.30%	2.20%
Decrease by 0.5%	58.73	63.31
(% change)	-2.20%	-2.20%
Withdrawal rate (W.R.) Sensitivity		
W.R. x 150%	60.52	64.96
(% change)	0.80%	0.40%
W.R. x 50%	59.37	64.32
(% change)	-1.10%	-0.60%
Morality rate Sensitivity		
W.R. x 110%	60.07	64.71
(% change)	0.00%	0.00%
W.R. x 90%	60.06	64.70
(% change)	0.00%	0.00%

37. RELATED PARTY DISCLOSURE

Information given in accordance with the requirements of IND Accounting Standard 24 - Related Party disclosures notified by Ministry of Corporate Affairs Under provision of Section 188 of the Companies Act, 2013 and other applicable Rules issued in this regard.

1. Name of the party and relationships

SL No.	Description of Relationship	Name of Related Parties
1	Enterprises over which Key Managerial Personnel are able to exercise significant influence	R.L. Steels & Energy Ltd. Akar Alloy Pvt Ltd Aurangabad Forgings P Ltd. Gupta Concast Ltd Santh Eknath Rolling Mills Pvt Ltd

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

1. Name of the party and relationships

SL No.	Description of Relationship	Name of Related Parties
		Akar Industries Pvt Ltd
		Lavanya Investments Pvt Ltd.
		Shatrunji Investments Pvt Ltd
		Meevin Agromech Pvt Ltd
2	Key Management Personnel	Mr. N. K. Gupta - Chairman
		Mr. Sunil Todi - Managing Director
		Mr. Pradeep Nijampurkar -Executive Diector
		Mr. Pawan Kumar Gupta-CFO
		Mr. Radheshyam Rathi - CS
3	Relatives of Key Management Personnel	Mr. Nitin Gupta
		Mrs. Usha Devi Gupta

2 Disclosure of transactions between the Company and related parties and the status of outstanding balances as on 31st March, 2026

(in ₹)

Sl No.	Particulars	Enterprises over which Key Managerial Personnel are able to exercise significant influence		Key Management Personnel		Total	
		2025-26	2024-25	2025-26	2024-25	2025-26	2024-25
Part 1: Transaction During the Period							
1.	Sale of Goods						
	R.L. Steels & Energy Lt	1,868.52	1,570.81	-	-	1,868.52	1,570.81
	Meevin Agro	48.90	46.37	-	-	48.90	46.37
	KBB Trading and Consultancy Pvt Ltd	-	-	-	-	-	-
2.	Purchase of Goods	-	-	-	-	-	-
	R.L. Steels & Energy Ltd	7,921.55	4,594.75	-	-	7,921.55	4,594.75
	Meevin Agromach	763.14	526.26	-	-	763.14	526.26
	KBB Trading and Consultancy Pvt Ltd	-	-	-	-	-	-
3.	Loan / Advances Given / taken	-	-	-	-	-	-
	Akar Industries Pvt Ltd	-	-	-	-	-	-
	N K Gupta	-	-	-	-	-	-
	R L Gupta	-	-	-	-	-	-
4.	Rent Expenses	-	-	-	-	-	-
	Aurangabad Forgings P Ltd.	32.53	30.00	-	-	32.53	30.00
	Gupta Concast Ltd	6.00	6.00	-	-	6.00	6.00
	Shatrunji Investments Pvt Ltd	0.78	0.78	-	-	0.78	0.78

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

2 Disclosure of transactions between the Company and related parties and the status of outstanding balances as on 31st March, 2026

(in ₹)

Sl No.	Particulars	Enterprises over which Key Managerial Personnel are able to exercise significant influence		Key Management Personnel		Total	
		2025-26	2024-25	2025-26	2024-25	2025-26	2024-25
5.	Interest Expenses	-	-	-	-	-	-
	Akar Industries Pvt Ltd	11.84	11.84	-	-	11.84	11.84
	Gupta Concast Ltd	16.00	16.00	-	-	16.00	16.00
6.	Remuneration	-	-	-	-	-	-
	Sunil Todi	-	-	116.11	114.32	116.11	114.32
	Pradeep Nijampurkar	-	-	-	19.34	-	19.34
	Usha Gupta	-	-	12.64	13.19	12.64	13.19
	Pawankumar Gupta	-	-	70.96	72.66	70.96	72.66
	Radhyeshyam Rathi	-	-	5.82	26.50	5.82	26.50
	Deepak Kala	-	-	8.49	-	8.49	-
Part 2: Balance at the end of the period							
2.	Trade Payable	-	-	-	-	-	-
	R.L. Steels & Energy Ltd	1,644.87	244.80	-	-	1,644.87	244.80
	Aurangabad Forgings P Ltd.	0.01	-	-	-	0.01	-
	Shatrunji Investments Pvt Ltd	0.78	-	-	-	0.78	-
	Gupta Concast Limited	5.40	-	-	-	5.40	-
	Meevin Agromach	15.40	73.00	-	-	15.40	73.00
	KBB Trading and Consultancy Pvt Ltd	-	-	-	-	-	-
2.	Trade Receivable	-	-	-	-	-	-
	Akar Industries Pvt Ltd	-	-	-	-	-	-
	KBB Trading and Consultancy Pvt Ltd	-	-	-	-	-	-
3.	Security Deposits (Against Rent)	-	-	-	-	-	-
	Gupta Concast Ltd	250.00	250.00	-	-	250.00	250.00
	Aurangabad Forgings P Ltd.	14.00	14.00	-	-	14.00	14.00
4.	Unsecured Loan	-	-	-	-	-	-
	Akar Industries Pvt Ltd.	118.39	118.39	-	-	118.39	118.39
	Gupta Concast Ltd	160.00	160.00	-	-	160.00	160.00
	N K Gupta	263.84	249.82	-	-	263.84	249.82
5.	Investment in Shares (Unquoted)	-	-	-	-	-	-
	Gupta Concast Ltd	6.30	6.30	-	-	6.30	6.30

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

2 Disclosure of transactions between the Company and related parties and the status of outstanding balances as on 31st March, 2026

(in ₹)

Sl No.	Particulars	Enterprises over which Key Managerial Personnel are able to exercise significant influence		Key Management Personnel		Total	
		2025-26	2024-25	2025-26	2024-25	2025-26	2024-25
6.	Managerial Remuneration (Payable)/Recoverable	-	-	-	-	-	-
	Sunil Todi	-	-	-7.10	-4.00	-7.10	-4.00
	Pawan Kumar Gupta	-	-	-4.57	-9.63	-4.57	-9.63
	Usha Gupta	-	-	-0.81	-1.27	-0.81	-1.27
	Radhyeshyam Rath	-	-	-	-2.61	-	-2.61
	Deepak Kala	-	-	-0.79	-	-0.79	-
	Pradeep Nijampurkar	-	-	-	-2.51	-	-2.51

38. EARNING PER SHARE

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Profit attributable to equity shareholders (₹ in lakhs)	92.18	645.49
Weighted average number of equity shares outstanding during the year (nos.)	107.88	107.88
Basic EPS (₹)	0.85	5.98
Weighted average number of equity shares (diluted)	107.88	107.88
Diluted EPS (₹)	0.85	5.98

39. SEGMENT REPORTING

The Company is engaged in a single line of business, i.e., manufacturing of hand tools, auto leaf spring, parabolic springs and commercial automotive forgings, which constitutes its only business segment.

Accordingly, business segment reporting is not applicable.

However, the Company has operations in different geographical areas. The following information is provided on the basis of geographical segments, considered as secondary reporting format:

(a) Revenue from External Customers

(in ₹)

Geographical Segment	Year ended 31st March 2026	Year ended 31st March 2025
India (Domestic)	28,234.64	29,671.92
Outside India (Exports)	5,873.02	8,044.26
Total	34,107.66	37,716.18

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

(b) Carrying Amount of Segment Assets

(in ₹)

Geographical Segment	Year ended 31st March 2026	Year ended 31st March 2025
India	25,573.97	23,536.66
Outside India	-	-
Total	25,573.97	23,536.66

(c) Capital Expenditure on Assets

(in ₹)

Geographical Segment	Year ended 31st March 2026	Year ended 31st March 2025
India	2,842.67	872.71
Outside India	-	-
Total	2,842.67	872.71

40. CORPORATE SOCIAL RESPONSIBILITY (CSR)

Particulars	Amount/Remarks
(a) amount required to be spent by the company during the year	17.52
(b) (-)Set off available for previous year CSR	-
(c) amount required to be spent after previous year set off by the company during the year	17.52
(d) amount spent by the Company during the year	17.52
(e) shortfall/(Excess) Spent at the end of the year	-
(f) total of previous years shortfall	-
(g) reason for shortfall	NA
(h) nature of CSR activities	Promoting of Education
	Animal Welfare
	Promotion of Poverty, hunger and malnutrition
	Providing Scholarships

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

41. Financial Instruments

Financial assets & liabilities

The accounting classification of each category of financial instruments, their carrying amounts and fair value amounts are set out below

As at 31st March 2026

(in ₹)

Financial assets	Fair Value through other comprehensive income	Amortised cost	Total carrying value	Total fair value
Investment	-	6.30	6.30	6.30
Trade receivables	-	4,400.02	4,400.02	4,400.02
Cash & bank balance	-	877.75	877.75	877.75
Other financial assets	-	793.26	793.26	793.26
Total	-	6,077.32	6,077.32	6,077.32

As at 31st March 2025

(in ₹)

Financial assets	Fair Value through other comprehensive income	Amortised cost	Total carrying value	Total fair value
Investment	-	6.30	6.30	6.30
Trade receivables	-	5,981.27	5,981.27	5,981.27
Cash & bank balance	-	383.30	383.30	383.30
Other financial assets	-	403.69	403.69	403.69
Total	-	6,774.56	6,774.56	6,774.56

As at 31st March 2026

(in ₹)

Financial liability	Fair Value through other comprehensive income	Amortised cost	Total carrying value	Total fair value
Borrowings	-	9,257.56	9,257.56	9,257.56
Trade payables	-	-	-	-
Other financial liabilities	-	928.21	928.21	928.21
Total	-	10,185.77	10,185.77	10,185.77

As at 31st March 2025

(in ₹)

Financial assets	Fair Value through other comprehensive income	Amortised cost	Total carrying value	Total fair value
Borrowings	-	7,975.46	7,975.46	7,975.46
Trade payables	-	-	-	-
Other financial liabilities	-	341.44	341.44	341.44
Total	-	8,316.90	8,316.90	8,316.90

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

42 Fair value hierarchy

The following table provides the fair value measurement hierarchy of the group's assets

Quantitative disclosures fair value measurement hierarchy for assets at March 31, 2026 (in ₹)

Financial assets	Date of Valuation	Total	Quoted price in active market (level 1)	Significant observable inputs (level 2)	Significant unobservable inputs (level 3)
Financial Assets					
Assets measured at fair value:					
Investment	31-Mar-26	-	-		

Quantitative disclosures fair value measurement hierarchy for assets at March 31, 2025 (in ₹)

Financial assets	Date of Valuation	Total	Quoted price in active market (level 1)	Significant observable inputs (level 2)	Significant unobservable inputs (level 3)
Financial Assets					
Assets measured at fair value:					
Investment	31-Mar-25	-	-		

43. FINANCIAL RISK MANAGEMENT OBJECTIVE & POLICIES

The company's principal financial liabilities , other then derivatives , comprise borrowings, trade payable, other payable, security deposits, unpaid dividend. The company's principal financial assets includes investments, trade and other receivables, cash & cash equivalents that derived directly from its operation. The company's financial risk management is an integral part of how to plan and execute its business strategies.

The company is exposed to various business risk such as market risk, credit risk, and liquidity risk.

The company's senior management oversees the management of these risk. The company has system based approach to risk management, established policies and procedures, and internal financial controls with object to ensure early identification , evaluation and management of key financial risk. Accordingly the company's risk management frame work has objective of ensuring that such risk are managed with acceptable & approved parameters in disciplined and consistent manner and in compliance with applicable regulation. The board of directors reviews policies for managing each of these risk which are summarised below.

Market risk

Market risk is risk that the fair value of future cash flows of financial instrument will fluctuate because of changes in market prices. The company's activities expose it primarily to the financial risk of changes in foreign currency exchange rates. The company enter into derivative financial instruments to manage its exposure to foreign currency risk including forward foreign exchange contracts to hedge the exchange rate risk arising on import and exports.

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

Foreign Currency Risk

The Company undertakes transactions denominated in foreign currencies; consequently, exposures to exchange rate fluctuations arise. Exchange rate exposures are managed within approved policy parameters utilising forward foreign exchange contracts. The Carrying amounts of the company's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting are as follows:

Particulars	Liabilities (Foreign Currency)		Liabilities (INR)	
	Year ended 31st March, 2026	Year ended 31st March, 2025	Year ended 31st March, 2026	Year ended 31st March, 2025
In US Dollars (USD)	-	0.62	-	52.50
In Euro (EUR)	-	-	-	-

Particulars	Assets (Foreign Currency)		Assets (INR)	
	Year ended 31st March, 2026	Year ended 31st March, 2025	Year ended 31st March, 2026	Year ended 31st March, 2025
In US Dollars (USD)	11.57	15.41	1,045.53	1,312.68
In Euro (EUR)	1.04	1.69	109.13	153.34

Foreign currency sensitivity analysis

The Company is mainly exposed to these currencies: USD and EUR

The following table details the company's sensitivity to a 5% increase and decrease in the Rupee against the relevant foreign currencies. 5% is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign exchange rates. This is mainly attributable to the exposure outstanding on receivables and payables in the company at the end of the reporting period. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at the period end for a 5% charge in foreign currency rate. A positive number below indicates an increase in the profit or equity share where the Rupee Strengthens 5% against the relevant currency. For a 5% weakening of the Rupee against the relevant currency, there would be a comparable impact on the profit or equity, and the balanced below would be negative.

Impact on profit or loss and total equity

Particulars	USD impact	
	Year ended 31st March, 2026	Year ended 31st March, 2025
Increase in exchange rate by 5%	52.28	63.01
Decrease in exchange rate by 5%	-52.28	-63.01

Particulars	EUR impact	
	Year ended 31st March, 2026	Year ended 31st March, 2025
Increase in exchange rate by 5%	5.46	7.67
Decrease in exchange rate by 5%	-5.46	-7.67

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

The company in accordance with its risk management policies and procedures, enter into foreign currency forward contracts to manage its exposure in foreign exchange rate variations. The counter party is generally a bank. These contracts are for a period between one month and 11 month. The above sensitivity does not include the impact of foreign currency forward contracts which largely mitigate the risk.

Derivative instruments:

The company uses foreign currency forward contracts to hedge its risks associated with foreign currency fluctuations relating to accounts receivable and accounts payable. The uses of foreign currency forward contracts is governed by the Company's strategy approved by the Board of Directors, which provide principles on the use of such forward contracts consistent with the Company's Risk Management Policy. The Company does not use forward contracts for speculative purposes.

The following forward exchange rate contracts are outstanding as at balance sheet date:

Particulars	For the year ended 31st March, 2026		
	Number of contracts	Amount (₹ in Lakhs)	Foreign Currency (In Mn.)
Receivable As at 31st March, 26	-	-	-
Receivable As at 31st March, 25	-	-	-

The line item in the Balance Sheet that includes the above hedging instruments are "other financial assets and other financial liabilities".

Equity risk

There is no material equity risk relating to the company's equity investments which are detailed in note 6 "Investments".

Interest risk

There is no material interest risk relating to the company's financial liabilities which are detailed in note 17, 18 and 19.

Credit risk management

Credit risk refers to the risk that a counter party will default on its contractual obligation resulting in financial loss to the company. The company uses its own trading records to evaluate the credit worthiness of its customers. The Company's exposure are continuously monitored and the aggregate value of transactions concluded, are spread amongst approved counter parties (refer note 11 - Trade receivable).

Liquidity risk management

Ultimate responsibility for liquidity risk management rests with the Board of Directors, which has established an appropriate liquidity risk management framework for the management of the Company's short-term, medium-term and long-term funding and liquidity management requirements. The Company manages liquidity risk by maintaining adequate reserves, bank facilities and reserves borrowing facilities, by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities.

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

Liquidity risk table

The following table detail the Company's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment periods. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the company can be required to pay.

Particulars	As at 31st March, 2026		As at 31st March, 2025	
	Less Than 1 Year	More Than 1 Year	Less Than 1 Year	More Than 1 Year
Trade payables	8,107.96	45.41	8,027.36	104.75
Other financial liabilities	928.21	-	341.44	-
Term and working capital loans	6,118.14	3,139.42	6,048.65	1,926.81
Balance at the end of the period	15,154.31	3,184.82	14,417.45	2,031.56

Borrowing includes short term working capital limits from Banks which generally get renewed every year. (Refer No. 16)

44. CAPITAL MANAGEMENT

The Company's capital management objectives are:

The Board policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The Board of Directors monitors the return on capital employed.

The Company manages capital risk by maintaining sound/optimal capital structure through monitoring of financial ratios, such as debt-to-equity ratio and net borrowings-to-equity ratio on a monthly basis and implements capital structure improvement plan when necessary.

The Company uses net debt to equity ratio as a capital management index and calculates the ratio as Net debt divided by total equity. Net debt and total equity are based on the amounts stated in the standalone financial statements.

Debt-to-equity ratio is as follows:

Deferred tax movement	As at 31st March 2026	As at 31st March 2025
Net Debt *	8,379.81	7,592.16
Equity	5,084.53	5,019.62
Debt Ratio	1.65	1.51

* Net debt includes Non Current borrowing, Current borrowing, Current maturities of Non Current borrowing Less Cash & Cash equivalents.

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

45. RATIO ANALYSIS AND ITS ELEMENTS

The numerator and denominator for computing the above ratios are as follows:-

Particulars	Amount/Remarks
(a) Current Ratio	Current Assets /Current Liabilities
(b) Debt-Equity Ratio	Total Debt/Shareholder's Equity
(c) Trade Receivables turnover ratio	Credit Sales/Average Accounts Receivable
(d) Inventory turnover ratio	Sales/Average Inventory
(e) Interest coverage ratio	EBIT/ Interest
(f) Operating Profit ratio	Earnings Before Interest and Tax / Revenue from Operation
(g) Net profit ratio	Net Profit/ Revenue from Operation
(h) Return on Net Worth	Net Profit / Total Net Worth

For the period ended March 31, 2025

Particulars	Numerator	Denominator	Current Period	Previous Period	% Variance
Current Ratio	17,404	16,047	1.08	1.11	-0.03
Debt Equity Ratio	9,258	5,085	1.82	1.59	0.23
Debtors Turnover Ratio	34,108	5,191	6.57	6.57	0.00
Inventory Turnover Ratio	20,188	9,908	2.04	2.44	-0.40
Interest Coverage Ratio	1,582	1,186	1.33	1.70	-0.37
Operating Profit Margin	1,582	34,108	0.05	0.06	-0.01
Net Profit Margin	92	34,108	0.00	0.02	-0.01
Return on Net Worth	92	5,085	0.02	0.13	-0.11

46. **Investors' Protection Fund** : A sum of ₹0.97 Lakhs relating to Financial Year 2017-18 is transferred to the credit of Investors' Protection Fund and there is no due and outstanding for transfer to the credit of the Investors' Protection Fund as on 31.03.2026 (Previous Year ₹2.47 Lakhs).
47. The company has decided to apply for compounding under section 441 of the Companies Act, 2013 of matter arose out of the inspection by MCA. Since the matter is not finalized by the Compitent Authority, its impact on the account could not be ascertained. Once the same is decided by the competent authority, the same shall be accounted for in the year in which it is determined.
48. Previous year's figures have been regrouped and / or reclassified wherever necessary to conform to this year's classification.

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

49. Additional regulatory information as required by Schedule III to the Companies Act, 2013

a) Relationship with Struck off Companies

The company do not have any transactions with companies struck off under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956.

b) Wilful Defaulter

The company is not declared wilful defaulter by any bank or financial institution or other lenders.

c) Details of Benami Property Held:

No proceedings have been initiated during the period or are pending against the Company as at March 31, 2026 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.

d) Compliance with number of layers of companies :

The company has complied with the number of layers prescribed under clause (87) of section 2 of the Act read with the Companies (Restriction on number of Layers) Rules, 2.

e) Revaluation of property, plant & equipments and Right of Use Assets

During the period under consideration the company has not revalued any property, plant & equipments and Right of Use Assets.

f) Revaluation of Intangible assets

During the period under consideration the company has not revalued any intangible assets.

g) Registration of charges or satisfaction with Registrar of Companies (ROC):

All charges and satisfaction are registered with Register of companies within the statutory period.

h) Utilization of borrowed funds and share premium

(i) No funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(ii) No funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

i) Title Deeds of Immovable Properties

In case of leasehold land the company is lessee and the lease agreement are duly executed in favor of the company. In case of free hold land the title deeds are in the name of the company.

Notes forming parts of the Financial Statements

for the year ended 31st March 2026

j) Undisclosed Income

There were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).

k) Crypto/Virtual Currency

The company has not traded or invested in Crypto currency or virtual currency during the financial year.

l) Compliance with scheme of arrangement approved by Competent Authority

There are no Scheme of Arrangements which has been approved by the Competent Authority in terms of section 230 to 237 of the Companies Act, 2013.

m) Disclosure for quarterly returns or statements of current assets filed by the company with banks or financial institution

The quarterly returns or statements of current assets filed by the Company with banks or financial institutions are in agreement with the books of accounts;

As per our report of even date

Singh Mundada & Associates

Chartered Accountants

(FRN 122059W)

For and on behalf of the board of directors of Akar Auto Industries Limited

N. K. Gupta

Chairman

DIN:00062268

Sunil Todi

Managing Director

DIN:00061952

Balaji P Singh

Partner

Membership No. 104836

Pawan Kumar Gupta

Chief Finance Officer

Deepak Kala

Company Secretary

Place: Chh. Sambhaji Nagar, (Aurangabad)

Date: 29th May 2026

UDIN No.: 26104836QYFIRC1674

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