August 3, 2026

To,
The Listing Department,
BSE Limited
Corporate Relationship Department,
Phiroze Jeejeebhoy Towers
Dalal Street, Fort,
Mumbai 400 001

Scrip Code: 504882

Dear Sir(s),

Sub: Notice of the 63rd Annual General Meeting (AGM) of the Company for the financial year ended March 31, 2026

Ref: Regulation 34 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ('Listing Regulations')

This is in continuation to our letter dated July 20, 2026 wherein the Company had informed that the 63rd AGM of the Company is scheduled to be held on Friday, August 28, 2026 at 3.00 p.m. (IST) through Video Conferencing ('VC')/ Other Audio-Visual Means ('OAVM') in accordance with the relevant circulars issued by the Ministry of Corporate Affairs ('MCA') and Securities and Exchange Board of India ('SEBI').

Accordingly, the Notice of the 63rd AGM along with the Annual Report of the Company for the financial year ended March 31, 2026 is being sent through electronic mode to all those members whose email addresses are registered with the Company/Registrar & Share Transfer Agent ('RTA') / Depository Participant(s) ('DPs'). Further, in accordance with Regulation 36(1)(b) of the Listing Regulations, a letter providing the web-link for accessing the Annual Report of the Company for the financial year ended March 31, 2026 is being sent to all those Members who have not registered their email IDs with the Company/RTA/ DPs.

The Company has fixed Friday, August 21, 2026 as the 'Cut-off date' for the purpose of determining the Members eligible to vote on the resolutions set out in the Notice of the 63rd AGM or to attend the AGM.

In this regard, kindly take note of the details in relation to the 63rd AGM of the Company:

Sr. No	Particulars	Details
1.	Cut-off date for eligibility of e-voting	**Friday, August 21, 2026**
2.	Remote e-voting period	
	Commencement of remote e-voting period	**09.00 AM (IST) on Tuesday, August 25, 2026**
	Conclusion of remote e-voting period	**05.00 PM (IST) on Thursday, August 27, 2026**

Kindly take the above information on record.

Thanking you,

Yours faithfully,
For **National Standard (India) Limited**
HITESH L MARTHAK
Digitally signed by HITESH L MARTHAK
Date: 2026.08.03 18:45:45 +05'30'
Hitesh Marthak
Company Secretary and Compliance Officer
Membership No.: A18203

Encl: As above

NATIONAL STANDARD (INDIA) LIMITED

ANNUAL GENERAL MEETING NOTICE

Regd. Off.: 412, Floor – 4, 17G Vardhaman Chamber, Cawasji Patel Road, Horniman Circle, Fort, Mumbai – 400001
Tel.: +91 22 6133 4400 **CIN:** L27109MH1962PLC265959
Email Id: investors.nsil@lodhagroup.com **Website:** www.nsil.net.in

Notice is hereby given that the 63rd Annual General Meeting of the Members of National Standard (India) Limited will be held on Friday, August 28, 2026 at 3:00 p.m. IST through video conferencing / Other Audio Visual Means to transact the following business.

ORDINARY BUSINESS:

1. To receive, consider and adopt the Audited Financial Statements of the Company for the financial year ended March 31, 2026 together with the Reports of the Board of Directors and Auditors thereon.

2. To appoint a director in place of Mr. Kurian Arimpur (DIN: 08265692), who retires by rotation and being eligible, offers himself for re-appointment.

3. Appointment of M/s. Walker Chandiok & Co LLP, Chartered Accountants as Statutory Auditors of the Company

To consider and if thought fit, to pass the following resolution as an **Ordinary Resolution:**

"RESOLVED THAT pursuant to the provisions of Sections 139, 142 and other applicable provisions, if any, of the Companies Act, 2013, read with the Rules framed thereunder as amended from time to time, the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, (including any statutory modification(s) or re-enactment thereof for the time being in force) and based on the recommendation of the Audit Committee and the Board of Directors, M/s. Walker Chandiok & Co. LLP, Chartered Accountants (Firm Registration No. 001076N/ N500013) be and are hereby appointed as the Statutory Auditors of the Company, to hold office for a term of five consecutive years, commencing from the conclusion of the 63rd Annual General Meeting (AGM) till the conclusion of the 68th AGM to be held in the year 2031, on such remuneration as may be mutually agreed upon between the Board of Directors and the Statutory Auditors;

RESOLVED FURTHER THAT the Board or any duly constituted Committee of the Board, be and is hereby authorised to do all acts, deeds, matters and things as may be deemed necessary and/or expedient in connection therewith or incidental thereto, to give effect to this resolution."

SPECIAL BUSINESS:

4. Appointment of Mr. Vikas Jain (DIN: 11383069) as a Non-Executive Non-Independent Director of the Company

To consider and if thought fit, to pass the following resolution as an **Ordinary Resolution:**

"RESOLVED THAT pursuant to the provisions of Section 149, 152 and 160 and other applicable provisions of the Companies Act, 2013 ("Act") and the Companies (Appointment and Qualification of Directors) Rules, 2014 and the applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), (including any amendments or modifications thereto from time to time) and upon the recommendation of the Nomination and Remuneration Committee and Board of Directors, Mr. Vikas Jain (DIN: 11383069), who was appointed as an Additional Director of the Company in the category of Non-Executive, Non-Independent Director, with effect from July 6, 2026 and who holds office up to the conclusion of this Annual General Meeting and in respect of whom the Company has received a notice in writing under Section 160 of the Act from a member signifying his intention to propose his candidature for the office of Director, be and is hereby appointed as a Non- Executive and Non-Independent Director of the Company, liable to retire by rotation;

RESOLVED FURTHER THAT the Board or any duly constituted Committee of the Board, be and is hereby authorised to do all acts, deeds, matters and things as may be deemed necessary and/or expedient in connection therewith or incidental thereto, to give effect to this resolution.”

5. **Appointment of Mr. Sanjay Bahad (DIN 09066910) as a Non-Executive Independent Director of the Company**

To consider and if thought fit, to pass the following resolution as a **Special Resolution:**

“RESOLVED THAT pursuant to the provisions of Sections 149, 150 and 152 read with Schedule IV and other applicable provisions, if any, of the Companies Act, 2013 (“Act”) and Companies (Appointment and Qualification of Directors) Rules, 2014 (“Rules”) and Regulation 17, 25(2A) and other applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“Listing Regulations”) and other applicable provisions, if any, (including any statutory modification(s) or amendment(s) or re-enactment(s) thereof) for the time being in force and in line with the Memorandum of Association and Articles of Association of the Company and based on the recommendation of the Nomination and Remuneration Committee and the Board of Directors, Mr. Sanjay Bahad (DIN: 09066910), who was appointed as an Additional Director (in the capacity of an Independent Director), with effect from July 6, 2026 and who has submitted a declaration that he meets with the criteria of independence as provided in the Act and the Listing Regulations and in respect of whom the Company has received a notice in writing from a member, under Section 160 of the Act, proposing his candidature for the office of a Director of the Company, be and is hereby appointed as an Independent Director of the Company, for a first term of five consecutive years from July 6, 2026 to July 5, 2031, not liable to retire by rotation;

RESOLVED FURTHER THAT the Board or any duly constituted Committee of the Board, be and is hereby authorised to do all acts, deeds, matters and things as may be deemed necessary and/or expedient in connection therewith or incidental thereto, to give effect to this resolution.”

6. **Re-appointment of Ms. Ritika Bhalla (DIN: 09668373) as a Non-Executive Independent Director of the Company**

To consider and if thought fit, to pass the following resolution as a **Special Resolution:**

“RESOLVED THAT pursuant to the provisions of Sections 149, 150 and 152 read with Schedule IV and other applicable provisions, if any, of the Companies Act, 2013 (“Act”) and Companies (Appointment and Qualification of Directors) Rules, 2014 (“Rules”) and Regulations 17, 25(2A) and other applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“Listing Regulations”) and other applicable provisions, if any, (including any statutory modification(s) or amendment(s) or re-enactment(s) thereof) for the time being in force and in line with the Memorandum of Association and Articles of Association of the Company and based on the recommendation of the Nomination and Remuneration Committee and the Board of Directors, Ms. Ritika Bhalla (DIN: 09668373), who was appointed as an Independent Director of the Company and who holds office of Independent Director upto July 11, 2027 and who has submitted a declaration that she meets with the criteria of independence as provided in the Act and the Listing Regulations and in respect of whom the Company has received a notice in writing under Section 160 of the Act, from a member proposing her candidature for the office of a Director of the Company, be and is hereby re-appointed as an Independent Director of the Company, not liable to retire by rotation, to hold office for a second term of five consecutive years, with effect from July 12, 2027 to July 11, 2032;

RESOLVED FURTHER THAT the Board or any duly constituted Committee of the Board, be and is hereby authorised to do all acts, deeds, matters and things as may be deemed necessary and/or expedient in connection therewith or incidental thereto, to give effect to this resolution.”

7. **Approve Material Related Party Transactions with Cowtown Infotech Services Limited**

To consider and if thought fit, to pass the following resolution as an **Ordinary Resolution:**

“RESOLVED THAT pursuant to the provisions of Regulation 23(4) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time (“Listing Regulations”), the applicable provisions of the Companies Act, 2013 (“Act”) read with rules made thereunder and such other applicable laws / statutory provisions, if any, (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), the Company’s Policy on Materiality of Related Party Transactions and on Dealing with Related Party Transactions and basis the approval and recommendation of the Audit Committee and the Board of Directors of the Company, and subject to such approval(s), consent(s), permission(s) as may be necessary from time to time, approval of the members of the Company be and is hereby accorded for entering into and/or carrying out and/or continuing with contracts/arrangements/transactions (whether by way of an individual transaction or transactions taken together or series of transactions or otherwise) with Cowtown Infotech Services Limited, a related party of the Company, pursuant to Section 2(76) of the Act and Regulation 2(1)(zb) of the Listing Regulations, during financial year 2026-27, for an aggregate value not exceeding ₹ 75 crore, provided that the said contracts/arrangements/transactions shall be carried out at an arm’s length basis and in the ordinary course of business of the Company;

RESOLVED FURTHER THAT the Board of Directors of the Company (hereinafter referred to as “Board” which term shall be deemed to include any duly constituted/to be constituted Committee of Directors thereof to exercise its powers including powers conferred under this resolution) be and is hereby authorised to do all such acts, deeds, matters and things as it may deem fit at its absolute discretion and to take all such steps as may be required in this connection including finalising and executing necessary contract(s), scheme(s), agreement(s) and such other documents as may be required, seeking all necessary approvals to give effect to this resolution, for and on behalf of the Company and settling all such issues, questions, difficulties or doubts whatsoever that may arise and to take all such decisions from powers herein conferred to, without being required to seek further consent or approval of the Members and that the Members shall be deemed to have given their approval thereto expressly by the authority of this resolution;

RESOLVED FURTHER THAT the Board be and is hereby authorised to delegate all or any of the powers herein conferred to any Director(s) or Chief Financial Officer or Company Secretary or any other Officer(s)/Authorised Representative(s) of the Company, to do all such acts and take such steps, as may be considered necessary or expedient, to give effect to the aforesaid resolution(s);

RESOLVED FURTHER THAT the Board or any duly constituted Committee of the Board, be and is hereby authorised to do all acts, deeds, matters and things as may be deemed necessary and/or expedient in connection therewith or incidental thereto, to give effect to this resolution.”

By Order of the Board
For **National Standard (India) Limited**

Hitesh Marthak
Company Secretary and Compliance Officer
Membership No: A18203

Registered Office:
412, Floor- 4, 17G Vardhaman Chamber,
Cawasji Patel Road, Horniman Circle,
Fort, Mumbai-400001
CIN: L27109MH1962PLC265959
Tel.: + 91 22 6133 4400

Date: July 20, 2026
Place: Mumbai

NOTES:

Sending of Notice and conduct of the AGM

1. Pursuant to General Circular No(s). 14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020, 20/2020 dated May 5, 2020, 02/2022 dated May 5, 2022 and subsequent circulars issued in this regard, the latest being General Circular No.03/2025 dated September 22, 2025, issued by the Ministry of Corporate Affairs ("MCA") and other applicable circulars and notifications issued, and as amended from time to time, companies are allowed to hold AGM through Video Conferencing ("VC") or Other Audio Visual Means ("OAVM"), without physical presence of members at a common venue. In compliance with the applicable provisions of the Act, Listing Regulations and Circulars, the 63rd AGM of the Company is being held through VC/OAVM on **Friday, August 28, 2026** at **3.00 p.m. IST.** The deemed venue for the AGM shall be One Lodha Place, near Lodha World Towers, Senapati Bapat Marg, Mumbai 400013.

2. Pursuant to the provisions of the Act, a member entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote on his behalf and the proxy need not be a member of the Company. Since this AGM is being held through VC/OAVM, physical attendance of members has been dispensed with. Accordingly, the facility for appointment of proxies by the members will not be available for this AGM and hence the proxy form, attendance slip and route map of the AGM are not annexed to this Notice.

3. The Members can join the AGM in the VC/OAVM mode, 30 minutes before the commencement of the AGM and at any time during the AGM by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC / OAVM will be made available to at least 1,000 Members on a first come first served basis as per the said Circulars.

4. Institutional investors and corporate members (i.e other than Individuals, HUF, NRIs, etc.), are required to send a certified copy of their respective Board /governing body resolution, authorisation, etc, authorising their representative to attend the AGM through VC/OAVM on their behalf and to vote through remote e-voting, to the Scrutiniser by e-mail at cs.shravangupta@gmail.com with a copy marked to evoting@nsdl.com. Alternatively, the Board resolution / Power of Attorney / authority letter etc. may be uploaded by clicking on "Upload Board Resolution / authority letter" displayed under "e-Voting" tab in their login. Members of the Company under the category of institutional shareholders are encouraged to attend and participate in the AGM through VC/OAVM and vote.

5. In case of joint holders attending the AGM through VC/OAVM, only the member whose name appears first in order as per the Register of Members of the Company will be entitled to vote at the AGM.

6. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013 ("Act").

7. In accordance with the aforesaid Circulars, the Notice of the AGM along with the Annual Report for the financial year 2025-26 is being sent only through electronic mode to those members, whose e-mail addresses are registered with the Company/National Securities Depository Limited ("NSDL") and the Central Depository Services (India) Limited ("CDSL"), collectively referred as "Depositories" through the concerned Depository Participants ("DPs") and in case of physical holdings, with the Company's Registrar and Share Transfer Agent viz. MUFG Intime India Private Limited ("MUFG"/"RTA").

   Additionally, in accordance with Regulation 36 of the Listing Regulations, a letter containing the web-link, including the exact path of Company's website, where the Annual Report is available, will be sent to those shareholders who have not registered their e-mail addresses with the Company/ RTA/ Depositories / DPs.

8. As per the Listing Regulations, physical copy of the Annual Report shall be sent only to those members who request for the same. Members may also note that the Notice of the AGM and the Annual Report 2025-26 will also be available on the Company's website at www.nsil.net.in., website of BSE Limited at www.bseindia.com and on the website of NSDL at www.evoting.nsdl.com.

9. Members are requested to update their email IDs with their respective Depository Participant(s) or MUFG. Members holding shares in the physical mode are also requested to update their email addresses by writing to MUFG by email to investor.helpdesk@in.mpms.mufg.com or by letter addressed to MUFG Intime India Private Limited, Rasoi Court, 5th Floor, 20, Sir R N Mukherjee Road, Kolkata - 700001 or to the Company by email to investors.nsil@lodhagroup.com quoting their folio number(s).

10. Members holding shares in dematerialised form are requested to intimate all changes pertaining to their bank details, National Electronic Clearing Service (NECS) and Electronic Clearing Service (ECS) mandates, nominations, power of attorney, change of address, change of name, e-mail address, contact numbers, etc., to their Depository Participant (DP). Changes intimated to the DP will then be automatically reflected in the Company's record which will help the Company and the Company's RTA to provide efficient and better services. Members holding shares in physical form are requested to intimate such changes either to the Company or to the Company's RTA.

11. The Securities and Exchange Board of India (SEBI) has mandated submission of Permanent Account Number (PAN) by every participant in the securities market. Members holding shares in demat form are, therefore, requested to submit PAN details to the Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN details to RTA of the Company.

Details of Director (s) seeking re-appointment

12. In terms of Section 152 of the Act, Mr. Kurian Arimpur (DIN 08265692) retires by rotation at this AGM and being eligible, offers himself for re-appointment. The NRC and the Board have recommended his re-appointment to the shareholders. None of the Directors or Key Managerial Personnel or their relatives (other than Mr . Kurian Arimpur and his relatives) are concerned or interested (financially or otherwise) in the resolution set out at item 2.

Explanatory Statement

13. Explanatory Statement pursuant to Section 102 (1) of the Companies Act, 2013 ("Act") setting out material facts concerning the business under item nos. 3 to 7 of the Notice is annexed hereto.

Procedure for inspection of documents

14. The Register of Directors and Key Managerial Personnel and their shareholding maintained under Section 170 of the Act, the Register of Contracts or Arrangements in which the directors are interested, maintained under Section 189 of the Act, and the relevant documents referred to in the Notice will be available electronically for inspection by the members during the AGM.

    All documents referred to in the Notice will also be available electronically for inspection without any fee by the members from the date of circulation of this Notice up to the date of AGM. Members seeking to inspect such documents can send an email to investors.nsil@lodhagroup.com.

Procedure for Remote e-voting and e-voting at the AGM

15. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of Listing Regulations, the Company is providing the facility of remote e-voting and e-voting at the AGM to its Members in respect of the business to be transacted at the AGM .

16. The Company has engaged the services of National Securities Depository Limited (NSDL) for facilitating voting through electronic means. Accordingly, the facility of casting votes by Members using the remote e-voting system as well as e-voting at the AGM will be provided by NSDL.

17. Any person, who acquires shares of the Company and becomes member of the Company after the Company sends notice of the AGM by email and holds shares as on the cut-off date i.e. Friday, August 21, 2026 may obtain their login ID and password by sending a request to Company's RTA at investor.helpdesk@in.mpms.mufg.com.

18. The Remote e-voting period shall commence on Tuesday, August 25, 2026 at 09:00 A.M. (IST) and end on Thursday, August 27, 2026 at 05:00 P.M. (IST). During this period the members' of the Company, holding shares either in physical form or in dematerialised form, as on the cut-off date i.e. Friday, August 21, 2026, may cast their vote by remote e-voting. The remote e-voting module shall be forthwith disabled by NSDL for voting thereafter. Once the vote on a resolution is cast by the member, the member shall not be allowed to change it subsequently or vote again.

19. The voting rights of members shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date. A person who is not a member as on the cut-off date should treat this notice for information purpose only.

20. The Company has appointed Mr. Shravan Gupta (ACS No. 27484, CoP No. 9990), Shravan A. Gupta & Associates, Practicing Company Secretaries as the Scrutiniser (the 'Scrutiniser') for scrutinising the remote e-voting process as well as e-voting at the AGM in a fair and transparent manner.

Instructions for members for remote e-voting and joining the AGM

21. How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	1. For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID,8-digit Client Id, PAN Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Type of shareholders	**Login Method**
Individual Shareholders holding securities in demat mode with NSDL.	2. Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section , this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 3. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS Portal” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 4. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 5. Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience. NSDL Mobile App is available on App Store Google Play
Individual Shareholders holding securities in demat mode with CDSL	1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. 2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers’ website directly.

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with CDSL	3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN from an e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile.

2. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/ Member’ section.

3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

   Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at https://eservices.nsdl.com/ with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12****** then your user ID is IN300***12******.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12************** then your user ID is 12**************
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:

a) If you are already registered for e-Voting, then you can user your existing password to login and cast your vote.

b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.

c) How to retrieve your 'initial password'?

(i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.

(ii) If your email ID is not registered, please follow steps mentioned below in process for those shareholders whose email ids are not registered.

6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:

a) Click on "Forgot User Details/Password?"(If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.

b) Physical User Reset Password?" (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.

c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.

d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.

7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.

8. Now, you will have to click on "Login" button.

9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system.

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle and General Meeting is in active status.

2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on "VC/OAVM" link placed under "Join Meeting".

3. Now you are ready for e-Voting as the Voting page opens.

4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.

5. Upon confirmation, the message "Vote cast successfully" will be displayed.

6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.

7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to cs.shravangupta@gmail.com with a copy marked to evoting@nsdl.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.

2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.

3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on.: 022 - 4886 7000 or send a request to Mr. Rahul Rajbhar at evoting@nsdl.com

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to investors.nsil@lodhagroup.com.

2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) to investors.nsil@lodhagroup.com. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at step 1 (A) i.e. Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.

3. Alternatively shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.

4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

THE INSTRUCTIONS FOR MEMBERS FOR e-VOTING ON THE DAY OF THE AGM ARE AS UNDER:-

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.

2. Only those Members/ shareholders, who will be present in the AGM through VC/OAVM facility and have not cast their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.

3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.

4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:

1. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for Access to NSDL e-Voting system. After successful login, you can see link of “VC/OAVM” placed under “Join meeting” menu against company name. You are requested to click on VC/OAVM link placed under Join Meeting menu. The link for VC/OAVM will be available in Shareholder/ Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.

2. Members are encouraged to join the Meeting through Laptops for better experience.

3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.

4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.

E-voting Results

22. The results of the e-voting along with the Scrutinizer’s Report shall be communicated to BSE Limited after the conclusion of AGM not later than two working days from the conclusion of the AGM and will also be available on the website of the Company at www.nsil.net.in. Subject to receipt of requisite number of votes, the resolutions proposed in this Notice shall be deemed to have been passed on the date of the AGM, i.e., on August 28, 2026.

Registration as a speaker shareholder

23. a. Members who would like to express their views or ask questions may register themselves as a speaker by sending the request along with their queries in advance mentioning their name, demat account number / folio number, e-mail id and mobile number at investors.nsil@lodhagroup.com. Only those speaker registration requests received till 05:00 p.m. (IST) on Wednesday, August 26, 2026 shall be considered and allowed as speakers during the AGM.

    b. Members will get confirmation from the Company along with "speaking serial number" once they mark attendance for the AGM.

    c. Members are requested to duly note their respective speaking serial numbers and are requested to speak once their name and serial number is announced by the Moderator of the AGM by switching on Video mode and Audio of their device.

    d. Other Members may ask questions to the Chairman by sending an email at investors.nsil@lodhagroup.com which shall be answered by the Company in due course of time.

SEBI Dispute Resolution Portal (SMART ODR)

24. SEBI has established a common Online Dispute Resolution Portal ("ODR Portal - https://smartodr.in/login") to raise disputes arising in the Indian securities market. Post exhausting the option to resolve their grievances with the RTA/ Company directly and through SCORES platform, investors can initiate dispute resolution through the ODR Portal. Link to access ODR portal is available on Company's website at www.nsil.net.in.

Important SEBI Circulars in the interest of investors/shareholders:

25. SEBI vide its notification dated June 8, 2018, amended the Listing Regulations and mandated that the transfer of securities would be carried out in dematerialised form only effective April 1, 2019. Accordingly, requests for effecting transfer of physical securities cannot be processed unless the securities are held in dematerialised form with any DP. Therefore, the RTA and the Company have not been accepting any request for the transfer of shares in physical form w.e.f. April 1, 2019.

Special Window for Re-lodgement of Transfer requests of physical shares of the Company

SEBI had vide its Circular No. SEBI/HO/MIRSD/MIRSD-PoD/P/CIR/2025/97 dated July 2, 2025, opened a special window for a period of six months from July 7, 2025 to January 6, 2026 to facilitate re-lodgement of transfer requests of physical shares. This facility is available for transfer deeds lodged prior to April 1, 2019 and which were rejected, returned, or not attended to due to deficiencies in documents, process or otherwise. Further, vide SEBI Circular No. HO/38/13/11(2)2026-MIRSD-POD/I/3750/2026 dated January 30, 2026, the said special window has been extended for a period of one year from February 5, 2026 to February 4, 2027 to facilitate re-lodgement of transfer requests of physical shares. Investors who have missed the earlier deadline of January 6, 2026 are encouraged to take advantage of this opportunity by furnishing the necessary documents to the Company's RTA.

26. Members may note that SEBI, vide its Master Circular No. HO/38/13/(4)2026-MIRSDPOD/I/4298/2026 for Registrars to an Issue and Share Transfer Agents dated February 6, 2026 has prescribed common and simplified norms for processing investor's service requests by RTAs and norms for furnishing PAN, KYC (contact details, bank details, specimen signature) and nomination details. In accordance with the said Circular, it is mandatory for the members holding securities in physical form to inter-alia, furnish PAN, KYC and nomination details. Physical folios wherein the said details are not available would be eligible for lodging grievance or any service request only after registering the required details. Any payments including dividend in respect of such folios shall only be made electronically with effect from April 1, 2024 upon registering the required details. If a member holding shares in physical form desires to opt out or cancel the earlier nomination and record a fresh nomination, he/she/they may submit the same in the prescribed

form. Members holding shares in demat form who have not furnished nomination nor have submitted declaration for opting out from nomination, as the case may be, on or before June 30, 2024, failing which their demat account shall be frozen for debits. In compliance with the aforesaid SEBI circulars/guidelines, members are advised to register the updated details with the RTA or DPs for smooth processing of their service requests and trading without any restrictions.

27. SEBI, vide its notification dated January 25, 2022, amended the Listing Regulations and mandated that (i) transmission; (ii) transposition; (iii) Issue of duplicate securities certificate; (iv) Claim from Unclaimed Suspense Account; (v) Renewal/ Exchange of securities certificate; (vi) Endorsement; (vii) Sub-division/ Splitting of securities certificate; and (viii) Consolidation of securities certificates/ folios of securities would be carried out in dematerialised form only. Accordingly, requests for effecting the abovementioned dealings of physical securities will be carried in accordance with SEBI Circular SEBI/HO/MIRSD/ MIRSD_RTAMB/P/CIR/2022/8 dated January 25, 2022.

EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE ACT

Item No. 3

The Members of the Company, at the 58th AGM of the Company, held on September 24, 2021 had approved the re-appointment of M/s MSKA & Associates LLP, Chartered Accountants (Firm Registration No. 105047W/ W101187) as the Statutory Auditors of the Company to hold office for a second term of 5 (five) consecutive years from the conclusion of the said AGM till the conclusion of the 63rd AGM. They will complete their two consecutive terms as Statutory Auditors of the Company on conclusion of this AGM.

The Board, at its meeting held on April 17, 2026, considering the experience and expertise and based on the recommendation of the Audit Committee, has proposed the appointment of M/s. Walker Chandiok & Co. LLP, Chartered Accountants (Firm Registration No. 001076N/ N500013), as Statutory Auditors of the Company in place of M/s MSKA & Associates LLP, to the Members of the Company. The proposed appointment is for a term of 5 (five) consecutive years from the conclusion of the 63rd AGM till the conclusion of the 68th AGM to be held in the year 2031, on payment of such remuneration as may be mutually agreed upon between the Board and the Statutory Auditors, from time to time.

The remuneration proposed to be paid to M/s. Walker Chandiok & Co. LLP, is ₹ 5 lakh (Rupees Five Lakh Only) per annum plus out of pocket expenses. There is no material change in the remuneration proposed to be paid to M/s. Walker Chandiok & Co. LLP, for the statutory audit to be conducted for FY27 vis-à-vis the remuneration paid to M/s. MSKA & Associates LLP, the retiring Statutory Auditors, for the statutory audit conducted for FY26. Remuneration of the retiring auditor for FY 2025-26, stood at ₹ 7.5 lakh (fees over their tenure). The Board in consultation with the Audit Committee, may alter and vary the terms and conditions of appointment, including remuneration, in such manner and to such extent as may be mutually agreed with the Statutory Auditors.

The exercise for selection of new statutory auditor was done through a fair tender process inviting leading audit firms, followed by shortlisting of firms based on a comprehensive assessment criterion. The Audit Committee, after evaluating all proposals and taking into consideration various factors such as independence, industry experience, technical skills, geographical presence, audit team, clientele served, market standing of the firm etc., have recommended the appointment of M/s. Walker Chandiok & Co. LLP, to the Board of Directors of the Company.

M/s. Walker Chandiok & Co LLP is a firm of Chartered Accountants registered with the Institute of Chartered Accountants of India (ICAI), Public Company Accounting Oversight Board (PCAOB) and empanelled with Comptroller and Auditor General of India. The firm was established in the year 1935 and its registered office is situated at New Delhi with 19 other offices across major cities in India. It has 87 partners. It has a valid peer review certificate and is one of India's leading audit firms providing audit and assurance services to several large companies including some of the top one hundred listed entities in India.

Pursuant to Section 139 of the Act and the rules framed thereunder, the Company has received written consent from M/s. Walker Chandiok & Co. LLP and a certificate that they satisfy the criteria provided under Section 141 of the Act and that their appointment, if made, shall be in accordance with the applicable provisions of the Act and rules framed thereunder. As required under the Listing Regulations, M/s. Walker Chandiok & Co. LLP, has confirmed that they hold a valid certificate issued by the Peer Review Board of ICAI.

The Board recommends the Ordinary Resolution set out at Item No. 3 for the approval of Members.

None of the Directors or other Key Managerial Personnel and their relatives, are concerned or interested (financially or otherwise) in this Resolution.

Item No. 4

Mr. Vikas Jain (DIN: 11383069) was appointed as an Additional Director (Non-Executive Non-Independent) by the Board with effect from July 6, 2026, basis the recommendation of the NRC, subject to approval of the members. In accordance with the provisions of Section 161 of the Act read with the applicable rules made thereunder and the Articles of Association of the Company, Mr Vikas Jain holds office up to the date of the ensuing AGM. The Company has received a notice in writing from a Member of the Company under Section 160 of the Act proposing the candidature of Mr. Vikas Jain for the office of a Director of the Company.

Brief profile of Mr Vikas Jain is as under:

Mr. Vikas Jain is a qualified Chartered Accountant and holds Bachelor’s degree in Commerce from the University of Mumbai. He has over 19 years of professional experience across corporate finance, retail credit, mortgages and consumer lending operations, specialising in financial governance, capital allocation, risk management. He has been associated with Lodha since 2013 and presently serves as the Co-Head Finance at the Lodha Group. Prior to this, he held senior management roles, including Head of Retail Credit (Auto Loans – North & West Regions) and Zonal Credit Manager (Mortgages) at Kotak Mahindra Prime Limited, ICICI Bank Limited and Ruchi Soya Industries Limited.

The Company has received a declaration from Mr. Vikas Jain confirming that he is not disqualified from being appointed as a Director in terms of Section 164 of the Act and that no order of Securities and Exchange Board of India (SEBI) or any other such authority has been passed against him debarring him from accessing the capital markets and restraining him from holding the position of a Director in any listed company.

The NRC has evaluated the candidature of Mr. Vikas Jain vis à vis the qualifications and attributes laid down in the Nomination and Remuneration Policy of the Company and assessed the balance of skills, knowledge and experience of the present Board members and recommended his appointment to the Board. The Board is of the view that his industry experience, financial expertise and his vast knowledge, experience and expertise would be beneficial to the Company.

The Board recommends the Ordinary Resolution set out at Item No. 4 for the approval of Members.

None of the Directors or Key Managerial Personnel or their relatives (other than Mr. Vikas Jain and his relatives), are concerned or interested (financially or otherwise) in this Resolution.

The requisite details and information pursuant to Regulation 36(3) of the Listing Regulations, the Act and Secretarial Standards, as on the date of Notice, are annexed hereto and form an integral part of this notice.

Item No. 5

Mr. Sanjay Bahad (DIN: 09066910) was appointed as an Additional Director (Non-Executive, Independent), by the Board with effect from July 6, 2026, basis the recommendation of the Nomination and Remuneration Committee (“NRC”), for a first term of five consecutive years, with effect from July 6, 2026 to July 5, 2031, not liable to retire by rotation, subject to approval of the members of the Company, as per the provisions of the Act, the Articles of Association and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“Listing Regulations”).

Brief Profile of Mr. Sanjay Bahad is as under:

Mr. Sanjay Bahad holds a Bachelor’s Degree in Civil Engineering from Amravati University, Amravati and a Professional degree in Project Management (PMP) from USA. He has over three decades of rich experience and multidisciplinary experience in construction, site management, project management, planning, execution, quality control management, safety management, of civil construction projects in India. He was associated with top multinational and Government, construction and consultancy firms involved in infrastructure development in India including SKANSKA Cementation, TCE Consulting Engineers, Louis Berger Group, Delhi Metro Rail Corporation, CIDCO, MMRDA, Dedicated Freight Corridor Corporations, Nagpur Metro etc. He is presently associated with Consulting Engineer Group.

Mr. Sanjay Bahad has confirmed his eligibility and has given his consent to act as an Independent Director of the Company. The Company has received a declaration from Mr Sanjay Bahad confirming that (i) he meets the criteria of independence as provided in Section 149(6) of the Act and Regulation 16(1)(b) of the Listing Regulations; (ii) he is not disqualified from being appointed as a Director in terms of Section 164 of the Act; (iii) he is not debarred from holding office of director pursuant to any order of SEBI, MCA or any such other Statutory Authority; and (iv) he is not aware of any circumstance or situation which exists or may be reasonably anticipated that could impair or impact his ability to discharge his duties with an objective independent judgment and without any external influence. Further, Mr. Sanjay Bahad has confirmed that he has successfully registered himself in the Independent Directors' Databank maintained by the Indian Institute of Corporate Affairs.

The NRC has evaluated the candidature of Mr. Sanjay Bahad vis à vis the qualifications and attributes laid down in the Nomination and Remuneration Policy of the Company and the balance of skills, knowledge and experience of the present members of the Board and then recommended the same to the Board. The NRC has also considered the time commitments of Mr. Sanjay Bahad in view of his directorships and membership / chairpersonship in committees in other companies, which are within the limits prescribed under the Act and the Listing Regulations.

In the opinion of the Board, Mr. Sanjay Bahad fulfils the conditions specified in the Act, Rules and the Listing Regulations, for appointment as an Independent Director of the Company and is independent of management of the Company. He has diversified experience in the fields of governance, compliance and industry.

As part of his terms of appointment, Mr Sanjay Bahad would be entitled to sitting fees. The Company has received a notice from a Member under Section 160 of the Act, proposing the candidature of Mr Sanjay Bahad as Independent Director of the Company as per the applicable provisions of the Act.

The draft letter of appointment of independent directors, setting out terms & conditions of their appointment, is available for inspection by members and is also disclosed on the Company's website at www.nsil.net.in. Members seeking to inspect such document(s) can send a request from their registered e-mail address to the Company, alongwith their DP/ Client ID to investors.nsil@lodhagroup.com.

The Board recommends the Special Resolution set out at Item No. 5 for the approval of Members.

None of the Directors or Key Managerial Personnel or their relatives (other than Mr. Sanjay Bahad and his relatives), are concerned or interested (financially or otherwise) in this Resolution.

The requisite details and information pursuant to Regulation 36(3) of the Listing Regulations, the Act and Secretarial Standards, as on the date of Notice, are annexed hereto and form an integral part of this notice.

Item No.6

Ms. Ritika Bhalla (DIN: 09668373) was appointed as an Independent Director of the Company for a first term of five consecutive years from July 12, 2022 and holds office upto July 11, 2027.

Ms Ritika Bhalla has been reappointed as an Independent Director of the Company (Non-Executive, Independent), by the Board on July 20, 2026, based on the recommendation of the NRC, for a second term of five consecutive years, with effect from July 12, 2027 to July 11, 2032, not liable to retire by rotation, subject to approval of the members of the Company, as per the provisions of the Act, the Articles of Association and the Listing Regulations.

Brief profile of Ms. Ritika Bhalla is as under:

Ms. Ritika Bhalla is an Associate Member of the Institute of Company Secretaries of India and holds a Bachelor of Commerce degree from Mumbai University. She possesses over seven years of experience in the areas of secretarial, corporate, legal, and accounts functions. She has expertise in corporate law compliance and advisory, secretarial audits, due diligence and finalisation of accounts. Over the course of her career, she has been actively involved in advising on corporate governance and regulatory compliance matters, assisting foreign companies in establishing their business presence in India, drafting and vetting shareholders' agreements and joint venture agreements, and facilitating the procurement of various statutory registrations, licenses, and regulatory approvals.

Ms Ritika Bhalla has confirmed her eligibility and has given her consent to act as an Independent Director of the Company. The Company has received a declaration from Ms Ritika Bhalla confirming that (i) she meets the criteria of independence as provided in Section 149(6) of the Act and Regulation 16(1)(b) of the Listing Regulations; (ii) she is not disqualified from being appointed as a Director in terms of Section 164 of the Act; (iii) she is not debarred from holding office of director pursuant to any order of SEBI, MCA or any such other Statutory Authority; and (iv) she is not aware of any circumstance or situation which exists or may be reasonably anticipated that could impair or impact her ability to discharge her duties with an objective independent judgment and without any external influence. Further, Ms Ritika Bhalla has confirmed that she is registered in the Independent Directors' Databank maintained by the Indian Institute of Corporate Affairs in terms of the requirement of the Act.

The NRC, after taking into account Ms. Ritika Bhalla's performance evaluation during her first term and considering the contribution and time commitment made by her during her first tenure as an Independent Director, has recommended her appointment as an Independent Director to the Board , for a second term of five consecutive years. The Board firmly believes that Ms. Ritika Bhalla possesses the requisite skills and capabilities and brings value to the Board on account of her knowledge and experience and also fulfils the conditions specified in the Act, rules made thereunder and the Listing Regulations, for appointment as an Independent Director of the Company and is independent of management of the Company and hence, it is desirable to re-appoint her as an Independent Director for a second term.

As part of her terms of appointment, Ms Ritika Bhalla would be entitled to sitting fees as determined by the NRC and the Board, from time to time and as permitted by law. The Company has received a notice from a Member under Section 160 of the Act, proposing the candidature of Ms. Ritika Bhalla as an Independent Director of the Company as per the applicable provisions of the Act.

The draft letter of appointment of independent directors, setting out terms & conditions of their appointment, is available for inspection by members and is also disclosed on the Company's website at www.nsil.net.in. Members seeking to inspect such document(s) can send a request from their registered e-mail address to the Company, alongwith their DP/ Client ID to investors.nsil@lodhagroup.com.

The Board recommends the Special Resolution set out at Item No. 6 for the approval of Members.

None of the Directors or Key Managerial Personnel or their relatives (other than Ms. Ritika Bhalla and her relatives), are concerned or interested (financially or otherwise) in this Resolution.

The requisite details and information pursuant to Regulation 36(3) of the Listing Regulations, the Act and Secretarial Standards, as on the date of Notice, are annexed hereto and forms an integral part of this notice.

Item No.7

As per Regulation 23(1) of the SEBI Listing Regulations, a transaction with a related party shall be considered material, if the transaction(s) to be entered into individually or taken together with previous transactions during a financial year, exceeds the applicable thresholds specified in Schedule XII of the Listing Regulations. The materiality threshold for the Company for FY 2026-27 is ₹ 2.04 crore. As the proposed related party transactions exceed the threshold limit, these would require prior approval of Members by means of an Ordinary Resolution.

The Company proposes to enter into certain transactions with Cowtown Infotech Services Limited (Cowtown), a wholly owned subsidiary of Lodha Developers Limited (the holding company), during financial year 2026-27 which are likely to be material transactions as per the Listing Regulations ("RPTs"). The Company presently has no active real estate project or other business operations and has no plans to take up any new real estate development activity. The Company has focused its operations on the trading of building and construction materials. Partnering with Cowtown allows the Company to leverage group-level volume benefits and procurement networks, expanding its material trading business efficiently. This activity ensures a steady and active stream of operating income to reliably fund the Company's ongoing operating costs.

The Audit Committee and the Board have reviewed these transactions and the certificate provided by CEO and CFO of the Company, as required under the RPT Industry Standards and confirm that these transactions are in the ordinary course of business, at arm's length, and in the best interest of the Company and its shareholders.

Details of the proposed RPTs between the Company and Cowtown, including the information required to be disclosed in the Explanatory Statement pursuant to the SEBI Master Circular dated January 30, 2026, read with SEBI circular dated June 26, 2025, are as follows:

<table>
<tr><td colspan="3">Part A – Minimum information of the proposed RPT</td></tr>
<tr><td>Sr No</td><td>Particulars of the Information</td><td>Information provided by Management</td></tr>
<tr><td>A(1)</td><td>Basic Details of the Related Party</td><td></td></tr>
<tr><td>1.</td><td>Name of the related party</td><td>Cowtown Infotech Services Limited</td></tr>
<tr><td>2.</td><td>Country of incorporation of the related party</td><td>India</td></tr>
<tr><td>3.</td><td>Nature of business of the related party</td><td>Providing material procurement, construction and facility management services to the Lodha group</td></tr>
<tr><td>A(2)</td><td>Relationship and Ownership of the Related Party</td><td></td></tr>
<tr><td>1.</td><td>Relationship between the listed entity/subsidiary (in case of transaction involving the subsidiary) and the related party including nature of its concern (financial or otherwise) and the following:</td><td>Cowtown Infotech Services Limited (Cowtown) is a fellow subsidiary of the Company. It is a wholly owned subsidiary of Lodha Developers Limited (holding company).</td></tr>
<tr><td>2.</td><td>Shareholding of the listed entity, whether direct or indirect, in the related party.</td><td>N.A.</td></tr>
<tr><td>3.</td><td>Where the related party is a partnership firm or a sole proprietorship concern or a body corporate without share capital, then capital contribution, if any, made by the listed entity</td><td>N.A.</td></tr>
<tr><td>4.</td><td>Shareholding of the related party, whether direct or indirect, in the listed entity</td><td>N.A.</td></tr>
<tr><td>A(3)</td><td>Details of previous transactions with the related party</td><td></td></tr>
<tr><td>1.</td><td>Total amount of all the transactions undertaken by the listed entity with the related party during the last financial year (FY2025-26)</td><td><table><tr><td>Nature of Transactions</td><td>Amount (in ₹ crore)</td></tr><tr><td>Sale of building materials</td><td>19.30</td></tr><tr><td>Total</td><td>19.30</td></tr></table></td></tr>
<tr><td>2.</td><td>Total amount of all the transactions undertaken by the listed entity with the related party in the current financial year up to the quarter immediately preceding the quarter in which the approval is sought (Q1 FY2026-27)</td><td>Nil</td></tr>
<tr><td>3.</td><td>Any default, if any, made by a related party concerning any obligation undertaken by it under a transaction or arrangement entered into with the listed entity during the last financial year.</td><td>No</td></tr>
</table>

<table>
<tr><th>A(4)</th><th>Amount of proposed transaction(s) (all types of transactions taken together)</th><th></th></tr>
<tr><td>1.</td><td>Amount of the proposed transactions being placed for approval in the meeting of the Audit Committee/ shareholders.</td><td><table><tr><th>Nature of Transactions</th><th>Amount (in ₹ crore)</th></tr><tr><td>Sale of Building Materials</td><td>25.00</td></tr><tr><td>Loans & Advances (given)</td><td>50.00</td></tr><tr><td>Total</td><td>75.00</td></tr></table></td></tr>
<tr><td>2.</td><td>Whether the proposed transactions taken together with the transactions undertaken with the related party during the current financial year would render the proposed transaction a material RPT? (Yes / No)</td><td>Yes</td></tr>
<tr><td>3.</td><td>Value of the proposed transactions as a percentage of the listed entity’s annual consolidated turnover for the immediately preceding financial year</td><td>367%</td></tr>
<tr><td>4.</td><td>Value of the proposed transactions as a percentage of subsidiary’s annual standalone turnover for the immediately preceding financial year (in case of a transaction involving the subsidiary and where the listed entity is not a party to the transaction)</td><td>N.A.</td></tr>
<tr><td>5.</td><td>Value of the proposed transactions as a percentage of the related party’s annual consolidated turnover (if consolidated turnover is not available, calculation to be made on standalone turnover of related party) for the immediately preceding financial year, if available.</td><td>2%</td></tr>
<tr><td>6.</td><td>Financial performance of the related party for the immediately preceding financial year.</td><td><table><tr><th>Particulars</th><th>Amount (in ₹ crore)</th></tr><tr><td>Turnover</td><td>3,433.91</td></tr><tr><td>Profit After Tax</td><td>52.86</td></tr><tr><td>Net worth</td><td>556.07</td></tr></table></td></tr>
</table>

A(5)	**Basic details of the proposed transactions**		
1.	Specific type of the proposed transaction (e.g. sale of goods/ services, purchase of goods/ services, giving loan, borrowing etc.)	Sale of building and construction material	Provide loans and advances, repayment and interest thereon
2.	Description of each type of proposed transaction	The Company will sell building and construction material to Cowtown at market rates.	The Company earns interest on surplus funds deployed in group companies and will provide interest bearing loans and advances to Cowtown. Interest will be charged at SBI FD Rate
3.	Tenure of proposed transaction (Specify in months/years)	While the ongoing / proposed transaction(s) are for the period FY 2027-31, approval of the members is being sought for material RPTs for FY 2026-27.	While the ongoing / proposed transaction(s) are for the period FY 2027-31, approval of the members is being sought for material RPTs for FY 2026-27.
4.	Whether omnibus approval sought	Yes	Yes

5.	Value of the proposed transaction during a financial year. If the proposed transaction will be executed over more than one financial year, provide estimated break-up financial year-wise.	Total value of the transactions for FY 2026-27 is Rs 25 crore. Approval of the members is being sought for material RPTs for FY 2026-27.	Total value of the transactions for FY 2026-27 is Rs 50 crore. Approval of the members is being sought for material RPTs for FY 2026-27.
6.	Justification as to why the RPTs proposed to be entered into are in the interest of the listed entity	The Company presently has no active real estate project or other business operations and has no plans to take up any new real estate development activity. The Company has focused its operations on the trading of building and construction materials. Partnering with Cowtown allows the Company to leverage group-level volume benefits and procurement networks, expanding its material trading business efficiently. This activity ensures a steady and active stream of operating income to reliably fund the Company's ongoing operating costs.	The Company will earn steady income on deployment of surplus funds. Cowtown being a group company carries a higher credibility and lower risk.
7.	Details of the promoter(s)/ director(s) / key managerial personnel of the listed entity who have interest in the transaction, whether directly or indirectly. a. Name of the director/ KMP b. Shareholding of the director / KMP, whether direct or indirect, in the related party	Cowtown is a wholly owned subsidiary of Lodha Developers Limited (holding company and promoter of the Company). Mr Ravi Dodhia (Non Executive Director), Mr Rohit Singhvi (CFO) and Mr Darshan Multani (CEO) are KMPs and / or shareholders of Lodha Developers Limited. However, neither they nor their relatives hold any shares in the Company nor in Cowtown.	
8.	A copy of the valuation or other external party report, if any, shall be placed before the Audit Committee.	The material will be sold at market rates so no valuation report is required.	N.A.
9.	Other information relevant for decision making.	All relevant information forms part of this disclosure.	Nil

Part B – Additional information		
B(1) Disclosure only in case of transactions relating to sale, purchase or supply of goods or services or any other similar business transaction and trade advances		
Sr No	**Particulars of the Information**	**Information provided by Management**
1.	Bidding or other process , if any, applied for Bidding or other process, if any, applied for choosing a party for sale, purchase or supply of goods or services.	No. The Company will sell building and construction material at market rates to Cowtown.
2.	Basis of price determination	Market rate

3.	In case of Trade advance (of upto 365 days or such period for which such advances are extended as per normal trade practice), if any, proposed to be extended to the related party in relation to the transaction, specify the following	N.A.
4.	a. Amount of Trade advance	
5.	b. Tenure	
	c. Is it self-liquidating	

Part B – Additional information		
B(2) Disclosure only in case of transactions relating to loans and advances (other than trade advances) or intercorporate deposits given by the listed entity		
Sr No	**Particulars of the Information**	**Information provided by Management**
1.	Source of funds in connection with the proposed transaction	Internal accruals
2.	Where any financial indebtedness is incurred to give loan, inter-corporate deposit or advance, specify the following:	No
	a. Nature of indebtedness	
	b. Total cost of borrowing	
	c. Tenure	
	d. Other details	
3.	Rate of interest at which the listed entity is borrowing from its bankers/ other lenders.	The Company does not have any borrowings. The interest rate is decided vis a vis a standard bank fixed deposit rate benchmark
4.	Proposed interest rate to be charged by listed entity from the related party.	SBI fixed deposit rate prevailing at the time of giving the loan
5.	Maturity / due date	Maximum period of five years
6.	Repayment schedule & terms	Full payment on maturity/due date
7.	Whether secured or unsecured?	Unsecured
8.	If secured, the nature of security & security coverage ratio	N.A.
9.	The purpose for which the funds will be utilised by the ultimate beneficiary of such funds pursuant to the transaction.	General business and operating activities

Part C – Additional information		
Part C (1) – Disclosure for transactions relating to any loans and advances (other than trade advance) or inter-corporate deposits given by the listed entity		
Sr No	**Particulars of the Information**	**Information provided by Management**
1.	Latest credit rating of related party (Standalone rating)	None
2.	Default on borrowings, if any, over the last three financial years, by the related party from the listed entity or any other person and value of subsisting default	There are no subsisting defaults on borrowings by Cowtown to the Company or any other person during last three financial years.
3.	Whether the account of the related party has been classified as a non-performing asset (NPA) by any of its bankers and whether such status is currently subsisting;	No
4.	Whether the related party has been declared a “wilful defaulter” by any of its bankers and whether such status is currently subsisting;	No
5.	Whether the related party is undergoing or facing any application for commencement of an insolvency resolution process or liquidation;	No
6.	Whether the related party, not being an MSME, suffers from any of the disqualifications specified under Section 29A of the Insolvency and Bankruptcy Code, 2016.	No

The Board recommends the Ordinary Resolution set out at item no. 7 of this Notice for approval of the Members. None of the Directors or Key Managerial Personnel or their relatives are concerned or interested (financially or otherwise) in the resolution set out at item 7.

By Order of the Board
For **National Standard (India) Limited**

Hitesh Marthak
Company Secretary and Compliance Officer
Membership No: A18203

Registered Office:
412, Floor- 4, 17G Vardhaman Chamber,
Cawasji Patel Road , Horniman Circle,
Fort, Mumbai-400001
CIN: L27109MH1962PLC265959
Tel.: + 91 22 6133 4400

Date: July 20, 2026
Place: Mumbai

Annexure to the Notice
Details of the Directors seeking appointment/re-appointment in the forthcoming Annual General Meeting
[Pursuant to 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, and Secretarial Standards on General Meetings]

Name	**Mr. Kurian Arimpur**	**Mr. Vikas Jain**
DIN	08265692	11383069
Date of Birth	September 11, 1944	June 22, 1976
Age (in years)	81	50
Original date of appointment	November 12, 2018	July 6, 2026
Qualifications	Graduate degree	Bachelor's degree in Commerce and Chartered Accountant
Experience and expertise in specific functional areas	Over 43 years industrial experience, in area of commercial as well marketing fields.	He has over 19 years of professional experience across corporate finance, retail credit, mortgages and consumer lending operations, specialising in financial governance, capital allocation and risk management.
Shareholding in the Company including shareholding as a beneficial owner	Nil	Nil
Terms & Conditions of appointment/ re-appointment	Non-Executive, Non-Independent Director liable to retire by rotation .	Non-Executive, Non-Independent Director liable to retire by rotation
Remuneration drawn in FY26	Nil	Nil
Remuneration proposed to be drawn	Nil	No remuneration will be drawn from the Company. He is an employee of and draws remuneration from the holding company.
Number of Board meetings attended during FY26	4 out of 5	Not applicable
Relationship with other directors / KMPs	None	None
Directorship in other Indian companies (including equity listed companies)	Listed companies – Nil Unlisted Companies - Nil	Listed companies – Nil Unlisted Companies – Bellissimo Finvest Private Limited
Membership/ Chairmanship of Board committees in Indian companies	**National Standard (India) Limited** Stakeholders Relationship Committee (Member)	Nil
Equity listed entities (in India) from which the person has resigned as Director in past 3 years	None	None

Name	**Mr Sanjay Bahad**	**Ms Ritika Bhalla**
DIN	09066910	09668373
Date of Birth	May 5, 1972	May 26, 1991
Age (in years)	54	35
Original date of appointment	July 6, 2026	July 12, 2022

Name	**Mr Sanjay Bahad**	**Ms Ritika Bhalla**
Qualifications	Bachelor's Degree in Civil Engineering and Professional degree in Project Management (PMP) from USA	Member of the Institute of Company Secretaries of India.
Experience and expertise in specific functional areas	Mr. Sanjay Bahad has over three decades of rich experience and multidisciplinary experience in construction, site management, project management, planning, execution, quality control management, safety management, of civil construction projects.	Ms. Ritika Bhalla has seven years of experience in the areas of secretarial, corporate, legal, and accounts functions. She has expertise in corporate law compliance and advisory, secretarial audits, due diligence and finalisation of accounts.
Shareholding in the Company including shareholding as a beneficial owner	Nil	Nil
Terms & Conditions of appointment/ re-appointment	Independent Director for first term with effect from July 6, 2026 to July 5, 2031.	Independent Director for second term with effect from July 12, 2027 to July 11, 2032
Remuneration drawn in FY26	Not applicable	Sitting fees - ₹ 1 lakh
Remuneration proposed to be paid	Sitting fees as may be approved by the NRC/Board from time to time, within the limits stipulated under Section 197 of the Act.	Sitting fees as may be approved by the NRC/Board from time to time, within the limits stipulated under Section 197 of the Act.
Number of Board meetings attended during FY26	Not Applicable	5 out of 5
Relationship with other directors / KMPs	None	None
Directorship in other Indian companies (including equity listed companies)	Listed companies – Nil Unlisted Companies - Nil	Listed companies – Sanathnagar Enterprises Limited Unlisted Companies – 1) Mepi Private Limited 2) 3I India Private Limited
Membership/ Chairmanship of Board committees in Indian companies	**National Standard (India) Limited** Audit Committee (Member) Stakeholders Relationship Committee (Member) Risk Management Committee (Member)	**National Standard (India) Limited** Nomination & Remuneration Committee (Member) CSR Committee (Member) Risk Management Committee (Member) **Sanathnagar Enterprises Limited** Audit Committee (Chairperson) Stakeholders Relationship Committee (Member)
Equity listed entities (in India) from which the person has resigned as Director in past 3 years	None	None