

M&M/SEC/2026-27/125

21st September 2026

National Stock Exchange of India Limited
Scrip Symbol: M&M

BSE Limited
Scrip Code: 500520

Sub: Participation in Analyst/Institutional Investor Meeting

Re: Intimation under Regulation 30 read with Schedule III of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Dear Sir/Madam,

With reference to our letter dated [15th September 2026](#) providing the Schedule of Analyst or Institutional Investor Meeting with the Company, we wish to inform you that the Company participated in the CLSA 33rd Investor's Forum 2026 and J.P. Morgan India Conference on 21st September 2026 in Hong Kong and Mumbai, respectively, engaging with Funds, Investors etc. The said event(s) concluded at 3.30 p.m. (IST) [6.00 p.m. (HKT)] and 5:00 p.m. (IST), respectively.

The presentation that was submitted to the Stock Exchange(s) vide our letter dated 30th July 2026 was presented during the event.

The said presentation is also available on the Website of the Company at the Weblink: [M&M Q1F27 Analyst Meet – Presentations deck – 30th July 2026](#)

Further, the Company has referred to publicly available documents for discussions and no unpublished price sensitive information has been shared during the aforesaid event.

Kindly take the same on record.

Yours sincerely,
For **Mahindra & Mahindra Limited**

Sailesh Kumar Daga
Company Secretary
FCS: 4164

CC: Luxembourg Stock Exchange
London Stock Exchange Plc
ISIN: USY541641194