



SINGER

ORIGINAL SINCE 1851.

June 25, 2026

To,

BSE Limited
Phirozee Jeejeebhoy Towers,
Dalal Street, Mumbai-400001
(Scrip Code: 505729)

National Stock Exchange of India Ltd
Exchange Plaza, 5th Floor, Plot No. C/1,
G-Block, Bandra-Kurla Complex, Bandra (East),
Mumbai-400 051
(Trading Symbol: SINGERIND)

Sub: Notice of Postal Ballot through Electronic Voting.

Dear Sir/ Madam,

The Board of Directors at their meeting held on June 25, 2026, had inter-alia approved the Postal Ballot Notice ("Notice") for seeking approval of members of the Company on Resolution as set out in the said Notice.

In terms of Regulation 30, 44 of the SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015, we enclose a copy of the Postal Ballot Notice ("Notice") dated June 25, 2026, together with the Explanatory Statement thereto, seeking approval of the Members of the Company by way of Special Resolution through electronic voting (remote e-voting/ e-voting') for:

1. Approval for the remuneration of Mr. Rakesh Khanna, Executive Vice Chairman and Managing Director of the Company.

In accordance with the applicable laws and various circulars thereunder issued by Ministry of Corporate Affairs and SEBI, the Notice is hereby being sent through electronic mode only to those members whose names appeared in the Register of Members/ List of Beneficial Owners maintained by the Company / Depositories respectively as on Cut-Off date i.e. June 19, 2026 and whose email address were registered with the Depository Participants or with the Company or its Registrar and Transfer Agent as on the Cut-off date. Members who have not updated their email addresses with the Company are requested to update their email addresses as per the instructions given in the enclosed Notice.

The e-voting will commence on Friday, June 26, 2026, from 9:00 a.m. (IST), and will end on Saturday, July 25, 2026, to 5:00 p.m. (IST).

The Notice is also available on the website of the Company i.e. www.singerindia.com, website of BSE: www.bseindia.com and NSE: www.nseindia.com and communicated and website of National Securities Depository Limited (NSDL) i.e. www.evoting.nsdl.com. Members whose names appeared in the Register of Members / List of Beneficial Owners as on the cut-off date i.e. June 19, 2026 are eligible for the purpose of remote e-voting.

You are requested to take the same on record.

Thanking you,

Yours Sincerely
For Singer India Limited

Rupinder Kaur
Company Secretary & Compliance Officer



SINGER INDIA LIMITED

Registered & Head Office : Institute for Studies in Industrial Development (ISID),
3rd Floor, Block C-2-3, ISID Campus, 4, Vasant Kunj Institutional Area, New Delhi-110070

Tel.: +91-11-40617777, Toll Free No. 1800-103-3474

E-mail : mail@singerindia.com, Website : www.singerindia.com

CIN : L52109DL1977PLC025405





SINGER INDIA LIMITED

**Regd. Office & Head Office: Institute for Studies in Industrial Development (ISID), 3rd Floor, Block C-2-3 ISID Campus,
4, Vasant Kunj Institutional Area, New Delhi – 110070**

Tel: +91-11-40617777, Toll Free No. 1800-103-3474

E-mail: secretarial@singerindia.com, mail@singerindia.com Website: www.singerindia.com

(CIN: L52109DL1977PLC025405)

POSTAL BALLOT NOTICE

**[Pursuant to Section 110 of the Companies Act, 2013, read with Rules 20 and 22 of the
Companies (Management and Administration) Rules, 2014]**

Dear Member(s),

Notice of Postal Ballot is hereby given to the members of the Company pursuant to Section 108 and 110 of the Companies Act, 2013, (the "Act"), Rule 20 and Rule 22 of the Companies (Management and Administration) Rules, 2014 ("Rules"), read with the General Circular Nos. 14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020, and subsequent circulars issued in this regard, the latest being 03/2025 dated September 22, 2025 issued by the Ministry of Corporate Affairs ("MCA") (hereinafter collectively referred to as "MCA Circulars"), Government of India, Regulation 44 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") and relevant circulars thereof, Secretarial Standard on General Meetings issued by the Institute of Company Secretaries of India ("SS-2"), including any statutory amendment(s), modification(s), variation(s) or reenactment (s) thereof, for the time being in force, and pursuant to such other applicable laws and regulations, the resolution appended herein below are proposed to be passed as Special Resolution by the members of the Company through postal ballot only by voting through electronic means.

In accordance with the MCA Circulars and in compliance with the provisions of Sections 108 and 110 of the Act read with Rules 20 and 22 of the Companies (Management and Administration) Rules, 2014 and Regulation 44 SEBI Listing Regulations, the manner of voting on the proposed resolution is restricted only to e-voting i.e., by casting votes electronically instead of submitting postal ballot forms. The Postal Ballot Notice is being sent in electronic mode to those Members whose e-mail addresses are registered with the Company /Depositories and whose names are recorded in the Register of Members of the Company or in the Register of Beneficial Owners maintained by the Depositories as on the Cut-off date i.e. Friday, June 19, 2026. Members are requested to read the instructions in the Notes to this Postal Ballot Notice to cast their votes electronically. Each Member's voting rights shall be in proportion to his/her share of the paid-up equity share capital of the Company as on Cut-off date, which will only be considered to avail the facility of e-voting. The e-voting will commence on Friday, June 26, 2026, from 9:00 a.m. (IST) and will end

on Saturday, July 25, 2026, to 5:00 p.m. (IST).

In compliance with the requirements of the MCA Circulars, physical copy of Notice along with Postal Ballot Forms and pre-paid business reply envelopes are not being sent to the Members for this Postal Ballot and they are required to communicate their assent or dissent through the e-voting system only.

The Explanatory Statement pursuant to Section 102(1) of the Act pertaining to the said Resolution setting out the material facts and the reasons thereof is annexed hereto along with the Postal Ballot Notice. The Notice will also be placed on the website of the Company www.singerindia.com.

In compliance with Rule 22(5) of the Rules, the Board of Directors has appointed M/s. Varuna Mittal & Associates, a Company Secretary in practice and a peer-reviewed firm, as Scrutinizer for conducting the Postal Ballot, through the e-voting process, in a fair and transparent manner.

The Company has engaged the services of National Securities Depository Limited (“NSDL”) for facilitating e-voting. The Company has made necessary arrangements with MCS Share Transfer Agents Limited, Registrar and Share Transfer Agent (“RTA”) to enable the Members to register their e-mail address. Those Members who have not yet registered their e-mail address are requested to register the same by following the procedure set out in this Postal Ballot Notice.

Members desiring to exercise their vote through the e-voting process are requested to carefully read the instructions indicated in this Notice and record their assent (FOR) or dissent (AGAINST) by following the procedure as stated in the Notes forming part of the Notice not later than 5:00 p.m. (IST) on Saturday, July 25, 2026. The e-voting facility will be disabled by NSDL immediately thereafter and will not be allowed beyond the said date and time.

The Scrutinizer will submit his report to the Chairperson or any person authorised by the Board of the Company after completion of the scrutiny and results of the Postal Ballot would be announced not later than 2 working days from the conclusion of the e-voting i.e. by Tuesday, July 28, 2026 and the resolution will be taken as passed, if the results of e-voting indicate that the requisite majority of the Members had assented to the Resolution. The Scrutinizer’s decision on the validity of e-voting shall be final. The results will be published on the website of the Company, i.e. www.singerindia.com and will be communicated to the Stock Exchanges where the Company's shares are listed. The results will also be posted on the website of BSE Limited (www.bseindia.com) and National Stock Exchange of India Ltd (www.nseindia.com) and website of National Securities Depository Limited (NSDL) i.e. www.evoting.nsdl.com.

You are requested to peruse the following proposed Resolution along with the Explanatory Statement and thereafter record your assent or dissent by means of e-voting facility only.

PROPOSED RESOLUTION(S):

1. APPROVAL FOR THE REMUNERATION OF MR. RAKESH KHANNA, EXECUTIVE VICE CHAIRMAN AND MANAGING DIRECTOR OF THE COMPANY.

To consider and if thought fit, to pass the following resolution with or without modification(s), as a **Special Resolution:**

“RESOLVED THAT pursuant to the provisions of Sections 196, 197 and other applicable provisions, if any, of the Companies Act, 2013 (“Act”) read with Schedule V thereto, the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the applicable provisions of the Securities and Exchange Board of India (Listing

Obligations and Disclosure Requirements) Regulations, 2015, the Articles of Association of the Company and other applicable laws, if any, including any statutory modification(s) or re-enactment(s) thereof for the time being in force, and based on the recommendation of the Nomination and Remuneration Committee and approval of the Board of Directors, approval of the Members of the Company be and is hereby accorded for continuation of the same remuneration payable to Mr. Rakesh Khanna (DIN: 00266132), Executive Vice Chairman & Managing Director of the Company, for the remaining period of his tenure from April 5, 2026 to April 4, 2028, on the same terms and conditions as approved by the Members for the period from April 5, 2023 to April 4, 2026, including a base pay of up to Rs. 4,50,00,000/- (Rupees Four Crores Fifty Lakhs Only) per annum.

RESOLVED FURTHER THAT all other terms and conditions relating to the remuneration of Mr. Rakesh Khanna, including commission, perquisites, benefits, facilities, amenities and other entitlements as previously approved by the Members, shall continue to remain unchanged during the aforesaid period.

RESOLVED FURTHER THAT the Board of Directors of the Company (including any Committee thereof) be and is hereby authorised to take all such steps and actions and to do all such acts, deeds, matters and things as may be necessary, proper or expedient to give effect to this resolution.”

By the order of Board of Directors

Singer India Limited

Sd/-

Rupinder Kaur

Company Secretary and Compliance Officer

Place: New Delhi

Date:25.06.2026

NOTES:

1. The relevant Explanatory Statement pursuant to Section 102 read with Section 110 of the Companies Act, 2013 (Act) and Rule 22 of the Companies (Management and Administration) Rules, 2014 setting out the material facts and reasons for the proposed Resolution of the Postal Ballot Notice is appended herein below for your consideration. The approval of the Members of the Company is being sought through the e-voting facility only.
2. In compliance with the MCA Circulars, this postal ballot notice is being sent by e-mail to all the Members, whose names appear on the register of Members/list of beneficial owners as received from National Securities Depository Ltd (“NSDL”) and Central Depository Services (India) Ltd (“CDSL”) as on Friday, June 19, 2026 (the “Cut-Off Date”) and who have registered their e-mail addresses in respect of electronic holdings with the depository through the concerned depository participants and in respect of physical holdings with the Company’s Registrar and Share Transfer Agent, M/s MCS Share Transfer Agents Limited (“RTA”) and will be sent to those members who will register their e-mail address in accordance with the process outlined in this Notice. For Members who have not registered their e-mail IDs, please follow the instructions given under Point 16.
3. As per the MCA Circulars, physical copies of the Postal Ballot Notice, postal ballot forms and pre-paid business reply envelopes are not being sent to Members for this postal ballot. Members are requested to provide their assent or dissent through e-Voting only. The Company has engaged the services of NSDL to provide e-Voting facility to its members.
4. A copy of the Postal Ballot Notice is available on the website of the Company at www.singerindia.com, website of the stock exchanges i.e. BSE Limited at www.bseindia.com and National Stock Exchange of India Ltd at www.nseindia.com and on the website of our e-Voting agency i.e. National Securities Depository Limited (‘NSDL’) e-voting website at www.evoting.nsdl.com.
5. All material document(s) will be available electronically for inspection by the Members from the date of circulation of this Notice up to the conclusion of the e-voting period i.e. till 05:00 PM (IST) on Saturday, July 25, 2026. Members seeking to inspect such documents may send a request to secretarial@singerindia.com from their registered e-mail addresses mentioning their names, folio numbers/DP ID and Client ID.
6. The Members are requested to read the instructions carefully and complete the e-voting. The voting through electronic means will commence from Friday, June 26, 2026, from 9:00 a.m. (IST) and will end on Saturday, July 25, 2026, to 5:00 p.m. (IST). A Member cannot exercise his vote by proxy on postal ballot. The e-voting will be blocked by NSDL immediately thereafter and will not be allowed beyond the said date and time.
7. Members are requested to cast their vote through the e-voting process not later than 5:00 p.m. IST on Saturday, July 25, 2026, in order to be eligible for being considered, failing which it will be strictly considered that no vote has been received from the Member. Once the vote on the Resolution are casted by the Member, the Member shall not be allowed to change these

subsequently.

8. The Board of Directors of the Company, at its meeting held on Thursday , June 25, 2026, has appointed M/s. Varuna Mittal & Associates, a Company Secretary in practice and a peer-reviewed firm, as the Scrutinizer (hereinafter referred as the “Scrutinizer”), for conducting the Postal Ballot and e-voting process in a fair and transparent manner and in accordance with the provisions of the Act and the rules made thereunder. The Scrutinizer has consented to act and is not disqualified to be appointed as such. After completion of scrutiny of the votes, the Scrutinizer will submit her report to the Chairperson or any other authorized officer of the Company. The results of the e-voting conducted through postal ballot will be announced by the Chairperson or any other person authorised by the Chairperson in writing for this purpose within two working days from the date of conclusion of e-voting period. The Scrutinizer’s decision on the validity of the e-voting shall be final and binding. The results declared along with the Scrutinizer’s Report would be displayed at the Registered Office of the Company as well as communicated to BSE Limited (“BSE”) and National Stock Exchange of India Ltd (“NSE”) where the shares of the Company are presently listed. Additionally, the results will also be displayed on the Company’s website viz. www.singerindia.com.
9. The voting rights of the Members shall be in proportion to their share of the paid-up equity share capital of the Company as on the Cut-Off Date i.e. Friday, June 19, 2026. Members whose names appear in the Register of Members / List of Beneficial Owners as on the Cut-off Date shall only be considered eligible for the purpose of e-Voting and those members would be able to cast their votes and convey their assent or dissent to the proposed resolution only through the e-Voting process. Any person who is not a member on the Cut-off date should treat this Postal Ballot Notice for information purpose only.
10. Members of the Company as on the Cut-Off Date (including those Members who may not have received this Notice due to non-registration of their e-mail addresses with the Company/RTA/Depositories) shall be entitled to vote in relation to the aforementioned resolution in accordance with the process specified in this Postal Ballot Notice. A Member cannot exercise his vote by proxy on Postal Ballot.
11. Resolution, if passed by the Members through postal ballot are deemed to have been duly passed on the last date specified for the e-voting i.e. Saturday, July 25, 2026, in terms of Secretarial Standard – 2 on General Meetings issued by the Institute of Company Secretaries of India.
12. After sending the notice of Postal Ballot through email, an advertisement shall be published in English newspaper and Hindi newspaper, each with wide circulation in the district, where the Registered Office of the Company is situated, and also on the Company’s website: www.singerindia.com.
13. The Results declared along with the Scrutinizer’s Report shall be placed on the Company’s website www.singerindia.com and on the website of NSDL www.evoting.nsdl.com immediately after the result is declared by the Chairperson or any other person authorized by him, and the same shall be communicated to the Stock Exchanges, where the equity shares of the Company

are listed. The results shall also be displayed on the noticeboard at the Registered Office of the Company.

14. The Resolution, if approved by the requisite majority through Postal Ballot, shall be deemed to be passed on Saturday, July 25, 2026, i.e. the last date specified for receipt of votes through the e-voting process.

15. SEBI, vide its Circular No. SEBI/HO/MIRSD/POD-1/P/CIR/2023/37 dated March 16, 2023, as amended from time to time, has mandated furnishing of PAN, KYC details, nomination, contact details, bank account details and specimen signature by holders of physical securities. Members holding shares in physical form are requested to update the aforesaid details with the Registrar and Share Transfer Agent ("RTA") of the Company in the prescribed forms.

Members may further note that SEBI has mandated that certain investor service requests, including issue of duplicate share certificates, transmission, transposition, consolidation, subdivision/splitting and renewal/exchange of share certificates, shall be processed only in dematerialized form. Accordingly, Members holding shares in physical form are encouraged to dematerialize their shareholding at the earliest. Relevant details and forms prescribed by SEBI in this regard is available on the website of the Company at <https://singerindia.com/investors/important-communication-for-shareholders/> for information and use by the Shareholders. Members can send the documents by any one of the following modes.

Sending hard copy of the said forms along with required documents to our RTA, M/s MCS Share Transfer Agent Limited (Unit: Singer India Limited) **MCS SHARE TRANSFER AGENT LIMITED, 179-180, DSIDC Shed, 3rd Floor, Okhla Industrial Area, Phase – 1, New Delhi –110020, Phone: 011 – 41406149 – 51 Email:admin@mcsregistrars.com**; or

- In Person Verification (IPV) of the said forms and required documents at the office of our RTA, M/s MCS Share Transfer Agent Limited (Unit: Singer India Limited), **179-180, DSIDC Shed, 3rd Floor, Okhla Industrial Area, Phase – 1 , New Delhi - 110020**; or;
- Through electronic mode, by downloading the said forms and filling the same through electronic mode with e-signature. The required documents should be emailed to the RTA of the Company at admin@mcsregistrars.com / helpdeskdelhi@mcsregistrars.com

You are requested to kindly take note of the same and update your particulars timely.

Members who are holding shares in demat mode are requested to notify any change in their residential address, Bank A/c details and/ or email address immediately to their respective Depository Participants.

16. The details of the process and manner for e-Voting are explained below: Process to vote electronically using NSDL e-Voting system:

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:





Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020, on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	<ol style="list-style-type: none">1. For OTP based login you can click on https://eservices.nsd.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.2. Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsd.com either on a Personal Computer or on a mobile. On the e-Services home page click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.3. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsd.com. Select "Register Online for IDeAS Portal" or click at https://eservices.nsd.com/SecureWeb/IdeasDirectReg.jsp4. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsd.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.5. Shareholders/Members can also download NSDL Mobile App "NSDL Speede" facility by scanning the QR code mentioned below for seamless voting experience.

	<p style="text-align: center;">NSDL Mobile App is available on</p> <p style="text-align: center;">  App Store  Google Play </p> <div style="display: flex; justify-content: space-around; align-items: center;">   </div>
<p>Individual Shareholders holding securities in demat mode with CDSL</p>	<ol style="list-style-type: none"> 1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. 2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
<p>Individual Shareholders (holding securities in demat mode) login through their depository participants</p>	<p>You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.</p>

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000.
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911.

B) Login Method for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.
Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.
4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID. For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID. For example if your Beneficiary ID is 12***** then your user ID is 12*****.
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company. For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
 - a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
 - b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
 - c) How to retrieve your 'initial password'?
 - (i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits

- of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
- (ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered**
6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:
 - a) Click on "**Forgot User Details/Password?**"(If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - b) **Physical User Reset Password?**" (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
 7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
 8. Now, you will have to click on "Login" button.
 9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically on NSDL e-Voting system.

How to cast your vote electronically on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle.
2. Select "EVEN" of company for which you wish to cast your vote during the e-Voting period.
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
5. Upon confirmation, the message "Vote cast successfully" will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to vmcorporatelifings@gmail.com with a copy marked to evoting@nsdl.com Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "**Upload Board Resolution / Authority Letter**" displayed under "**e-Voting**" tab in their login.

2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "[Forgot User Details/Password?](#)" or "[Physical User Reset Password?](#)" option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on : 022 - 4886 7000 or send a request to Ms. Palkavi Mhatre at evoting@nsdl.com.

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to secretarial@singerindia.com.
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to secretarial@singerindia.com. If you are an Individual shareholder holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A)** i.e. **Login method for e-Voting for Individual shareholders holding securities in demat mode.**
3. Alternatively, shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020, on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

By the order of Board of Directors

Singer India Limited

Sd/-

Rupinder Kaur

Company Secretary and Compliance Officer

Place: New Delhi

Date: 25.06.2026

Explanatory Statements under Section 102 of the Companies Act, 2013:

Item No. 1

Mr. Rakesh Khanna (DIN: 00266132) was appointed as the Executive Vice Chairman & Managing Director of the Company for a period of five (5) years commencing from April 5, 2023, to April 4, 2028. The Members had also approved his remuneration for a period of three (3) years from April 5, 2023 to April 4, 2026.

Mr. Khanna has been providing strategic leadership to the Company and has played a significant role in driving the Company's business operations, growth initiatives and overall performance. Considering his continued leadership and contribution to the Company, the Nomination and Remuneration Committee and the Board of Directors, at their respective meetings, recommended and approved the continuation of his existing remuneration for the balance period of his tenure from April 5, 2026 to April 4, 2028.

The proposed approval does not involve any increase in remuneration. It is proposed to continue the remuneration structure already approved by the Members, including base pay of up to Rs. 4,50,00,000/- (Rupees Four Crores Fifty Lakhs Only) per annum and other perquisites, commission, benefits and entitlements, on the same terms and conditions as previously approved by the Members.

In accordance with the provisions of Sections 196, 197 and Schedule V of the Companies Act, 2013, approval of the Members is being sought by way of Special Resolution to continue the remuneration structure already approved by the Members, payable to Mr. Khanna for the remaining period of his tenure.

Except Mr. Rakesh Khanna and his relatives, if any, none of the Directors, Key Managerial Personnel of the Company or their relatives, is concerned or interested, financially or otherwise, in the proposed resolution.

The Board of Directors recommends the Special Resolution set out in Item No. 1 of the Postal Ballot Notice for approval of the Members.

Statement pursuant to the provisions of Section II of Part II of Schedule V of the Companies Act, 2013

I.		General Information			
1	Nature of Industry	The Company is engaged into business of Sewing Machine & Consumer durable.			
2	Date or Expected date of Commencement of Commercial production	13th March, 1978			
3	In case of new Companies, expected date of commencement of activities as per project approved by financial institutions appearing in the prospectus	Not Applicable			
4	Financial performance based on given indicators	Standalone (Rs. in Lakhs)			
		FY 2025-26	FY 2024-25	FY 2023-24	
		Revenue From Operations	55,733.41	43,167.18	42,540.73
		Profit Before Tax	1732.91	1,003.72	613.12
	Profit After Tax	1276.17	739.30	449.81	
5	Foreign Investment or collaborations, if any	Retail Holdings (India) B.V., is the promoter of the Company and holds 30.49% of paid-up equity share capital of the Company.			

II. Information Pursuant to Schedule V of the Companies Act 2013.		
1	Background details	Refer Experience & Brief Resume of Mr. Rakesh Khanna as mentioned in Annexure 1 of this notice.
2	Past remuneration	As per last approved remuneration structure.
3	Recognition or awards	Recognised as a distinguished leader on many platforms, i.e. "Inspiring CEO 2021" by ET Edge, "Global Indian of the year- 2021-22" by Asia One, "One of India's Best Leaders in Times of Crisis 2021" by GPTW. He was also recognized among BW Businessworld's 'Most Valuable CEOs 2023', reflecting his leadership and contribution to business growth.
4	Job profile and his suitability	Mr. Rakesh Khanna plays a pivotal role in steering the Company's strategic direction and operational execution, ensuring alignment with its short-term priorities and long-term growth plans. His deep industry insight and leadership at the Board level have enabled improved coordination and integration across business verticals, contributing to stronger organizational performance and sustained value creation.
5	Remuneration proposed	As detailed in resolution.
6	Comparative remuneration profile with respect to industry, size of the company, profile of the position and person (in case of expatriates the relevant details would be with respect to the country of his origin)	Taking into consideration the size of the Company, the profile of Mr. Rakesh Khanna, the responsibilities shouldered by him and the industry benchmarks, the remuneration proposed to be paid is commensurate with the remuneration packages paid to similar senior level counterpart(s) in other companies.
7	Pecuniary relationship directly or indirectly with the company or relationship with the managerial personnel or other Director, if any	Besides the remuneration payable to him as the Executive Vice Chairman and Managing Director, he does not have any pecuniary relationship with the Company and any relationship with the managerial personnel or Director of the Company.

III. Other Information Pursuant to Schedule V of the Companies Act 2013.		
1	Reasons of loss or inadequate profits	Remuneration is in accordance with the provisions of Sections 196, 197 and Schedule V of the Companies Act, 2013.
2	Steps taken or proposed to be taken for improvement	The Company continues to focus on operational efficiencies, cost optimization and revenue growth.

3	Expected increase in productivity and profits in measurable terms etc.	N.A.
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By the order of Board of Directors

Singer India Limited

Sd/-

Rupinder Kaur

Company Secretary

Place: New Delhi

Date: 25.06.2026

Annexure 1

Details of the Director pursuant to the provisions of Regulation 36 of Listing Regulations and Secretarial Standard on General Meeting (SS-2) issued by the Institute of Company Secretaries of India, as applicable.

Name of Directors	Rakesh Khanna
DIN	00266132
Date of Birth	05.09.1962
Age	63 years
Qualification	B.E (Mech.) M.B.A. (Marketing)
Terms and Conditions of appointment/ re-appointment along with remuneration details	As set out in the resolution of Item No. 1 and its explanatory statement
Remuneration sought to be paid	As set out in the resolution of Item No. 1 and its explanatory statement
Remuneration last drawn	As set out in the resolution of Item No. 1 and its explanatory statement
Date of Original Appointment on the Board	Mr. Rakesh Khanna is Vice Chairman and the Managing Director on the Board of the Company w.e.f. 5th April, 2023.
Experience & Brief Resume	Mr. Rakesh Khanna, Vice Chairman and Managing Director, is a seasoned leader with a proven track record in business transformation and sustainable profitability. Previously he was appointed as Managing Director & CEO at Orient Electric Limited for over eight years and brings with him rich leadership experience from renowned organizations including Sony, Hitachi, Wipro, and Eureka Forbes.
Expertise in Specific Functional Areas	He possesses extensive expertise in business administration and strategic planning, supported by strong leadership and operational experience.
Directorships held in other companies (excluding foreign companies) along with listed entities from which the person has resigned in the past three years	NIL
Number of Meetings of the Board attended during the financial year ended 31.03.2026	04 (Four)
Committee position held in listed companies	-
No. of shares held in the Company as on March 31, 2026:	

(a) Own	4,00,000
(b) For other persons on a beneficial basis	-
Relationship with other Directors, Manager and other Key Managerial Personnel (KMP)	Mr. Rakesh Khanna is not related to any Directors, Manager and other Key Managerial Personnel (KMP) of the Company.