

September 10, 2026

The Secretary,
 Listing Department,
 BSE Limited,
 Phiroze Jeejeebhoy Towers,
 Dalal Street,
 Mumbai – 400001
 Scrip Code: 531642

The Manager,
 Listing Department,
 National Stock Exchange of India Limited,
 Exchange Plaza, C-1 Block G,
 Bandra Kurla Complex, Bandra (East),
 Mumbai – 400051
 Scrip Symbol: MARICO

Subject: Schedule of Analyst/Investor Meetings – Conferences

Dear Sir/Madam,

Pursuant to the provisions of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we wish to inform you that the Management of the Company will be attending the following investor conferences:

Sr. No.	Event Name	Type of Meeting	Day & Date	Location
1	2026 Jefferies India Forum	One-on-One / Group	Thursday, September 17, 2026	Gurgaon
2	J.P. Morgan India Conference		Tuesday, September 22, 2026	Mumbai

Further, the presentation usually used by the Company officials for such meets is also made available on the Company's website and the same can be accessed using the link: <https://marico.com/india/investors>.

Notes:

- i. The above schedule is subject to changes and the changes may happen due to exigencies on the part of the Analysts/ Investors/ the Company.
- ii. No unpublished price sensitive information pertaining to the Company shall be shared at any of the meetings with Analysts/Institutional Investors.

Kindly take the same on record.

Thank you.

Yours faithfully,

For **Marico Limited**

Vinay M A
Company Secretary & Compliance Officer