



Date: 14th August 2026

National Stock Exchange of India Limited, Exchange Plaza, 5 th Floor, Plot No. C-1, G Block, Bandra- Kurla Complex, Bandra (East), Mumbai – 400051, Maharashtra, India NSE Scrip Code – SKFINDIA	BSE Limited, Phiroze Jeejeebhoy Towers, Dalal Street, Fort Mumbai – 400001, Maharashtra, India BSE Scrip Code -500472
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Subject: Business Presentation at 65th Annual General Meeting held on 14th August 2026.

Dear Sir/Madam,

We are enclosing herewith the Business Presentation made by **Mr. Shailesh Kumar Sharma, Managing Director of the Company**, during the **65th Annual General Meeting** held on **14th August 2026**, marked as **Annexure - A**.

We request you to kindly take the above information on record and disseminate the same on your respective websites.

Yours faithfully,
For SKF India Limited

Mayuri Kulkarni
Company Secretary & Compliance Officer



SKF India Limited

65th Annual General Meeting

Shailesh Sharma
Managing Director

Friday, 14th August 2026



1 | The Demerger Story

2 | Our Business

3 | Performance Review

4 | Growing Sustainably

The Demerger Story

Effective 1st October, 2025, SKF India Limited entered a new phase of value creation by demerging its 'Industrial' business. This shift established two independent, purpose-built entities: SKF India Limited and SKF India (Industrial) Limited

SKF India Limited

Automotive



Focused on advancing future mobility through electrification, premiumisation and next-generation automotive technologies.

SKF India (Industrial) Limited

Industrial



Focused on infrastructure and manufacturing, serving industries through lifecycle-led demand and long-term asset performance.

Why the Demerger?



Different Market Dynamics



Distinct Customer Needs



Focused Capital Allocation



Faster Decision Making



Independent Growth Strategies

We are SKF India Limited at a glance

SKF India Limited is the automotive arm delivering advanced mobility solutions. With over a century in India, we have evolved into a trusted partner supporting the future of mobility.

1923

The Year We Began Our Operations in India

3

Manufacturing Facilities

3

Offices

330

Partners across the Distribution Network

933

Employees

SKF announced the future brand name of the Automotive business

SKF Vertevo: A new name that reflects our evolution while carrying forward the trust, expertise and engineering excellence that define us.

SKF Vertevo combines two powerful ideas:
vertere, Latin for “**to turn**” or “**to transform**”,
and evo, short for “**evolution**”.

Together, they express **movement, progress, and change**.

It's short, bold, and memorable a name that works across cultures and captures our story.



*SKF Vertevo is not just a brand.
We are your partner for the journey ahead.*

Our Purpose, Values and Culture



Purpose

We Move People Further



Values



Collaboration

Working together across teams and with customers to create shared success.



Curiosity

Continuously learning, innovating, and embracing new possibilities.



Courage

Taking ownership, challenging convention, and driving improvement.



Care

Acting responsibly for our people, customers, and society.



Culture

We

Take ownership and deliver with accountability

Collaborate across boundaries to solve challenges faster

Learn and adapt as technologies and markets evolve

Stay close to customers, ensuring relevance in every solution

Act responsibly, integrating safety and sustainability into our work

Engineering Solutions Across Every Mobility Segment

Our Solutions

Powertrain solutions



Drive Control Solutions



Wheel-End Solutions



Electric Mobility Solutions



Aftermarket Solutions



Our Vehicle Categories

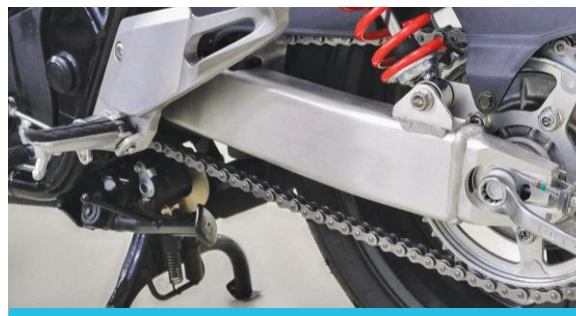
Passenger Vehicles



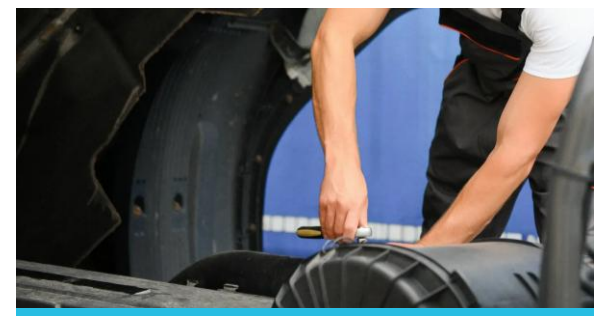
Commercial Vehicles



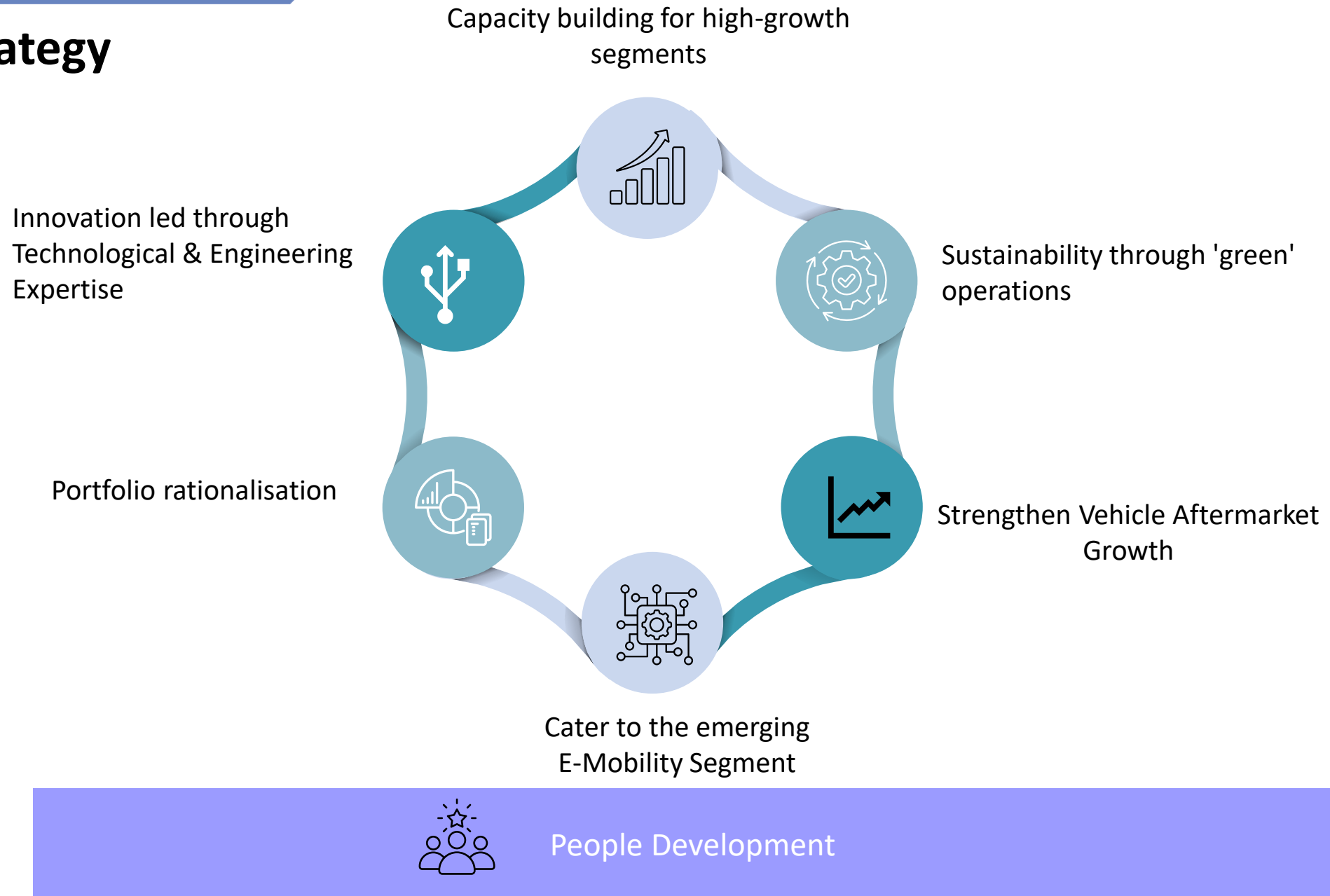
Two and Three-Wheelers



Aftermarket



Our Strategy



Manufacturing a Better Tomorrow



Eliminate waste, improve efficiency and increase productivity through implementation of

- SKF production system
- Manufacturing footprint
- Customer-centric lean



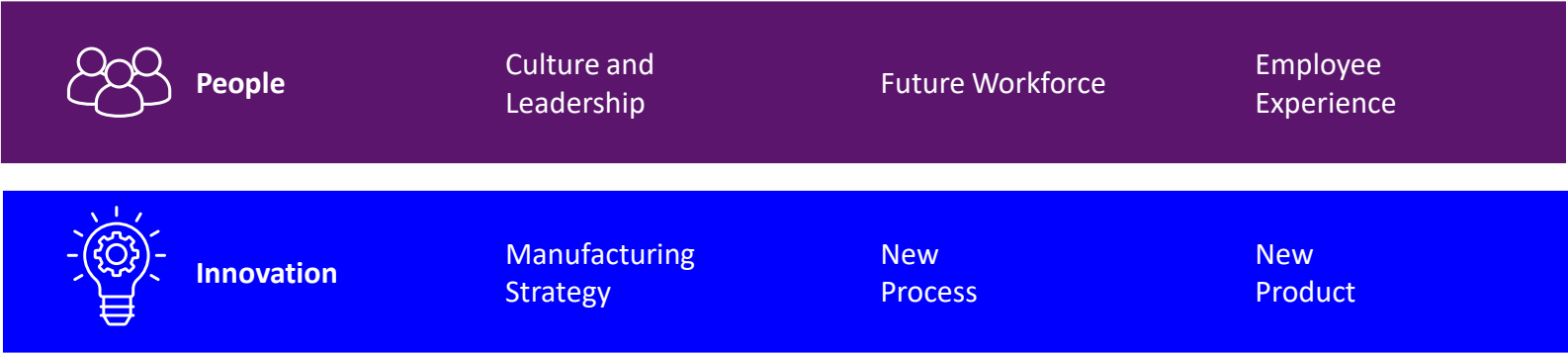
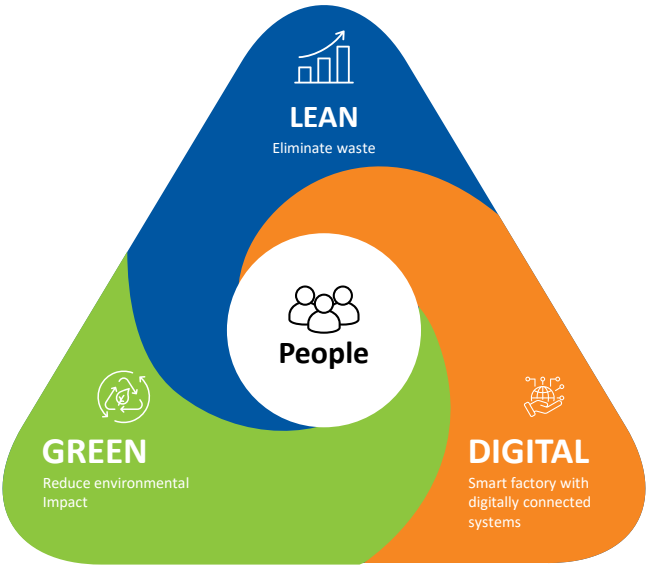
A Cleantech Company with less environmental impact & more sustainability by reducing

- GHG Emission
- Circularity
- Water neutrality
- Oil/grease consumption
- Paper and plastic



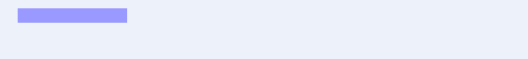
A smart factory with digitally connected systems and automation for transformation in the areas of

- Production
- Maintenance
- Supply Chain

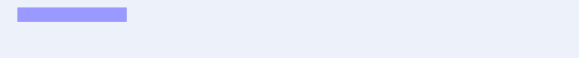


FY 2025–26 Performance Highlights

Delivering consistent performance through disciplined operations and execution excellence.



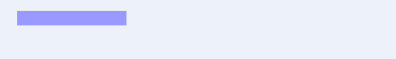
INR **21,295** Mn
Revenue from Operations



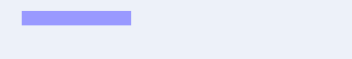
INR **1,172** Mn
Profit After Tax from Continuing
Operations



15%
EBITDA Margin



INR **269**
Book Value per Share



INR **23.7**
Earnings Per Share

Enabling the Next Era of High-Speed EV Performance



The Challenge

EV and hybrid powertrains demand high-speed, low-noise (NVH) and thermally stable bearings in compact designs.



The Solution

- Developed a high-speed deep groove ball bearing capable of ~20,000 rpm.
- Optimised cage design and internal geometry for low friction, reduced heat generation and enhanced durability.



The Impact

- Delivered quieter operation, higher energy efficiency and improved drivetrain reliability.
- Successfully adopted by a leading EV and hybrid vehicle manufacturer.

Future Focus: Developing next-generation cage technology capable of ~30,000 rpm for future EV platforms.

Committed to Environment Sustainability

Key Targets

- Complete decarbonisation of all manufacturing sites by 2030
- Achieve direct material emission reduction by 32% by 2030 from 2019 baseline
- Achieve transportation emission reduction of by 35% by 2030 from 2019 baseline

Impact Achieved

- Eliminated Scope 2 GHG emissions associated with electricity consumption
- **300+ MWh** annual energy savings in Bengaluru site
- **500+ MWh** annual energy savings in Haridwar site
- **~3,010 MWh** Annual Energy Savings in Pune Site due to various energy saving projects.
- Bengaluru and Haridwar plants have been certified as water positive

What our Partners Say



A Recognition of Shared Commitment to Clean Energy

We were honoured to receive the Gold Supplier – Clean Energy Champion recognition from TVS Motor Company at the Supplier Sustainability Summit 2025. The award acknowledges our commitment to renewable energy adoption, responsible manufacturing and ESG-led practices, reinforcing the power of industry collaboration in advancing a cleaner, more sustainable future.



When Partnership Drives Sustainability Excellence

At the HMSI Supplier Convention 2026, SKF India Limited was recognised for advancing Honda's sustainability agenda. Through close collaboration, we supported initiatives spanning water neutrality, renewable energy, responsible chemical management and carbon reduction. Our sustainability practices are now being showcased across Honda's global plants as a reference model.

Measuring Employee Learning Effectiveness

6,120

Total Training Hours

14

Average Training Hours
Per Employee

239

Number of Employees
Trained

84%

Mandatory Training
Completion

46

Number of Trainings



Strengthening our Investor Engagements

~60 shareholders experienced SKF India's operations firsthand through Pune plant visits.

Demerger engagements brought investors closer to the Company through leadership interactions and facility visits

Continued dialogue post-demerger reinforced transparency and long-term investor confidence



Our CSR Initiatives

WeGyaan – STEM Education



17,000+

Students Benefited across 4 Major Regions

55%

Female Participation in Rural Districts

23

National Qualifiers in Bebras Computing Challenge

Udaan- Scholarship for Girls and Divyaang



80

Divyaang Students Supported

78

Women Employed with an Annual Average Salary of INR 4.5 LPA

Recognised by Guinness World Records

YES – Youth Empowerment at SKF



68%

Retention Rate among Placed Candidates

INR 14,941/- Months
Average Salary Offered (23% Increase YoY)

Gothia Cup –Enabling Inclusion through Sports



WINNERS (2 YEARS IN A ROW)

Special Olympics

DIPLOMATIC RECOGNITION

Recognised by Ambassadors of India and Sweden

STRATEGIC COLLABORATIONS

All India Football Federation and Haryana Football Association

Key Takeaways



Successful demerger completed



Established as a pure play automotive company



Expanding capacity across Pune, Haridwar and Bengaluru sites



Strengthening leadership in vehicle electrification through high-speed EV bearings and advanced wheel-end technologies



Fostering sustainable growth through customer-centric innovation, responsible operations and transparent investor engagement

SKF