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CIN No. : L65993DL1990PLC040101

Date: 19TH October, 2026

To,
The General Manager,
Corporate Relationship Department,
BSE Limited,
Phiroze Jeejeebhoy Towers
Dalal Street, Mumbai – 400001

BSE Scrip Code- 511710
BSE Scrip Symbol – CUBIFIN

Subject: Outcome of Board Meeting held on 19th October, 2026 and disclosure pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulation 2015.

Pursuant to the Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the 'Listing Regulations') the board in their meeting held on 19th October 2026 approved the following following matters :

- 1. The board took note on the completion of the Open Offer process pursuant to the SEBI (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, resulting in a change in the management and control of Cubical Financial Services Limited.**

Pursuant to the completion of the Open Offer process, of **Cubical Financial Services Limited** in accordance with the applicable provisions of the SEBI (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, and upon receipt of the requisite approval from the Reserve Bank of India and in accordance with the terms and conditions of the Share purchase agreement the existing management of the Company have tendered their respective resignations from their positions, and the new management has be appointed, subject to the applicable provisions of the Companies Act, 2013, the rules made thereunder, and other applicable laws and regulatory approvals, wherever required.

- 2. Appointment of Mr. Manoj Agrawal (DIN: 02359108) as an Additional Director (In the category of Executive Director) of the Company liable to retire by rotation.**

Based on the recommendation of the Nomination and Remuneration Committee, the Board of Directors of the Company approved the appointment of Mr. Manoj Agrawal an Additional Director (In the category of Executive Director) of the Company with effect from 19th October, 2026.

Further in this Meeting the designation of Mr. Manoj Agrawal is changed to Managing Director w.e.f. 19th October, 2026 for a term of 5 Years.

Mr. Manoj Agrawal shall hold office up to the date of the General Meeting of the Company subject to the approval of the members of the Company, as may be applicable.

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026 are enclosed in “Annexure-A”

3. Appointment of Mr. Amit Kumar Saraogi (DIN: 00560131) as an Additional Director (In the Category of Executive Director) of the Company and liable to retire by rotation.

Based on the recommendation of the Nomination and Remuneration Committee, the Board of Directors of the Company approved the appointment of Mr. Amit Kumar Saraogi as an Additional Director (In the category of Executive Director) of the Company with effect from 19th October, 2026.

Mr. Amit Kumar Saraogi shall hold office up to the date of the General Meeting of the Company subject to the approval of the members of the Company, as may be applicable.

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026 are enclosed in “Annexure-B”

4. Appointment of Mr. Amit Kumar Saraogi as a Chief Financial Officer of the Company

Based on the recommendation of the Audit Committee, the Board of Directors of the Company approved the appointment of Mr. Amit Kumar Saraogi as Chief Financial Officer of the Company with effect from 19th October, 2026.

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026 are enclosed in “Annexure-C”

5. Appointment of Ms. Ritu Bansal (DIN: 10391113) as an Additional Director (In the category of Non - executive non – independent director).

Based on the recommendation of the Nomination and Remuneration Committee, the Board of Directors of the Company approved the appointment of Ms. Ritu Bansal (DIN: 10391113) as an Additional Director (In the category of Non-executive non-independent director) with effect from 19th October, 2026.

Ms. Ritu Bansal shall hold office up to the date of the General Meeting of the Company subject to the approval of the members of the Company, as may be applicable.

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026 are enclosed in “Annexure-D”

6. Appointment of Mr. Shrikrishan Gupta (DIN: 09182200) as an Additional Director (In the category of Non-Executive Non-Independent director).

Based on the recommendation of the Nomination and Remuneration Committee, the Board of Directors of the Company approved the appointment of Mr. Shrikrishan Gupta (DIN: 09182200) as an Additional Director (In the category of Non-Executive Non-Independent director) with effect from 19th October, 2026.

Mr. Shrikrishan Gupta shall hold office up to the date of the General Meeting of the Company subject to the approval of the members of the Company, as may be applicable.

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026 are enclosed in “Annexure- E”

7. Appointment of Ms. Komal Jain (DIN:11125948) as an Additional Director (In the category of Non -Executive Independent Director).

Based on the recommendation of the Nomination and Remuneration Committee, the Board of Directors of the Company approved the appointment of Ms. Komal Jain (DIN:11125948) as an Additional Director (In the category of Non-executive independent director) with effect from 19th October, 2026.

Ms. Komal Jain shall hold office up to the date of the General Meeting of the Company subject to the approval of the members of the Company, as may be applicable.

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026 are enclosed in “Annexure- F”.

8. Appointment of Mr. Sudhanshu Shekhar (DIN: 06971467) as an Additional Director (In the category of Non - executive independent director).

Based on the recommendation of the Nomination and Remuneration Committee, the Board of Directors of the Company approved the appointment of Mr. Sudhanshu Shekhar (DIN: 06971467) as an Additional Director (In the category of Non - Executive Independent Director) with effect from 19th October, 2026.

Mr. Sudhanshu Shekhar shall hold office up to the date of the General Meeting of the Company subject to the approval of the members of the Company, as may be applicable.

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026 are enclosed in “Annexure- G”.

9. Appointment of Mr. Neeraj Bajaj (DIN: 10674352) as an Additional Director (In the category of Non-Executive Independent Director).

Based on the recommendation of the Nomination and Remuneration Committee, the Board of Directors of the Company approved the appointment of Mr. Neeraj Bajaj (DIN: 10674352) as an Additional Director (In the category of Non-Executive Independent Director) with effect from 19th October, 2026.

Mr. Neeraj Bajaj shall hold office up to the date of the General Meeting of the Company subject to the approval of the members of the Company, as may be applicable.

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026 are enclosed in “Annexure-H”.

10. Resignation of Mr. Ashwani Kumar Gupta (DIN: 00348616) as director (In the category of executive director and Managing Director) of the Company

The Board took note of the resignation tendered by Mr. Ashwani Kumar Gupta (DIN: 00348616) as director (In the category of executive director and Managing Director) of the Company, with effect from 19th October, 2026.

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026 are enclosed in “Annexure-I”

The letter of resignation received from Mr. Ashwani Kumar Gupta is enclosed herewith marked as Annexure - 1.

11. Resignation of Mr. Subhash Kumar Changoiwala (DIN: 00015235) as Director (In the category of Non-Executive - Independent Director) from the board of Company.

The Board took note of the resignation tendered by Mr. Subhash Kumar Changoiwala (DIN: 00015235) as Director (In the category of Non-Executive - Independent Director), with effect from 19th October, 2026.

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026 are enclosed in “Annexure- J”

The letter of resignation received from Mr. Subhash Kumar Changoiwala (DIN: 00015235) is enclosed herewith marked as Annexure - 2.

12. Resignation of Mr. Ram Gopal Dalmia (DIN:07368463) as Director (In the category of Non-Executive - Independent Director) from the board of Company.

The Board took note of the resignation tendered by Mr. Ram Gopal Dalmia (DIN:07368463) as Director (In the category of Non-Executive - Independent Director) from the board of Company, with effect from 19th October 2026.

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026 are enclosed in “Annexure- K”

The letter of resignation received from Mr. Ram Gopal Dalmia is enclosed herewith marked as Annexure - 3.

13. Resignation of Ms. Jyoti Choudhary (DIN:10249120) (In the category of Non-Executive - Non Independent Director) from the board of Company.

The Board took note of the resignation tendered by Ms. Jyoti Choudhary (DIN:10249120) (In the category of Non-Executive - Non Independent Director) from the board of Company, with effect from 19th October, 2026.

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026 are enclosed in “Annexure- L”

*The letter of resignation received from Ms. Jyoti Choudhary is enclosed herewith marked as **Annexure - 4.***

14. Resignation of Mr. Prakash Chand Sharma from the position of Chief Financial Officer of Company.

The Board took note of the resignation tendered by Mr. Prakash Chand Sharma from the position of Chief Financial Officer of Company, with effect from 19th October 2026.

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026 are enclosed in “Annexure-M”

*The letter of resignation received from Mr. Prakash Chand Sharma is enclosed herewith marked as **Annexure - 5.***

15. Considered and approved the proposal for increase in the Authorized Share Capital of the Company, subject to the approval of the shareholders.

Increase in the Authorised Share Capital of the Company and consequent amendment in the capital clause of Memorandum of Association of the Company from existing Rs. 29,51,00,000 (Rupees Twenty Nine Crore Fifty One Lakh only) divided into 14,75,50,000 (Fourteen Crore Seventy Five Lakh Fifty Thousand Only) Equity Shares of Rs. 2/- each to Rs. 47,51,00,000 (Rupees Forty Seven Crore Fifty One Lakhs only) divided into 23,75,50,000 (Twenty Three Crores Seventy Five Lakhs Fifty Thousand) Equity Shares of Rs. 2/- each ranking pari-passu in all respect with the existing Shares of the Company subject to the approval of Members in the ensuing General Meeting (‘GM’).

*Details required under regulation 30 of Listing Regulations read with SEBI Circular No. SEBI/HO/CFD/CFD-PoD-1/P /CIR/2023/123 dated July 13, 2023 is enclosed herewith as “**Annexure-N**”.*

16. Considered and approved the increase the borrowing powers of the Board of Directors of Cubical Financial Services Limited.

Pursuant to the provisions of Section 180(1)(c) and other applicable provisions, if any, of the Companies Act, 2013. The board has considered and approved to increase the borrowing power of **Cubical Financial Services Limited** to borrow any sum or sums of money from time to time, notwithstanding that the money or monies to be borrowed, together with the monies already borrowed by the Company (apart from temporary loans obtained from the Company's bankers in the ordinary course of business), may exceed the aggregate of the paid-up share capital, free reserves and securities premium of the Company, provided that the total amount so borrowed shall not exceed ₹200,00,00,000 (Rupees Two Hundred Crores Only) at any time.

17. Approved the reconstitution of the composition of the Board and Committees as mentioned below:

1. Re-Constitution of Audit Committee

S.no	Name of the Member	Position	Category
1.	Mr. Sudhanshu Shekhar	Chairperson	Non-Executive - Independent Director
2.	Mr. Amit Kumar Saraogi	Member	Executive Director
3.	Mr. Neeraj Bajaj	Member	Non-Executive - Independent Director

2. Re-Constitution of Nomination and Remuneration Committee

S.no	Name of the Member	Position	Category
1.	Ms. Komal Jain	Chairperson	Non-Executive - Independent Director
2.	Mr. Sudhanshu Shekhar	Member	Non-Executive - Independent Director
3.	Ms. Ritu Bansal	Member	Non-Executive – Non Independent Director

3. Re-Constitution of Stakeholders' Relationship Committee

S.no	Name of the Member	Position	Category
1.	Ms. Komal Jain	Member	Non-Executive - Independent Director
2.	Mr. Neeraj Bajaj	Member	Non-Executive – Independent Director
3.	Mr. Manoj Agrawal	Member	Executive Director

18. Notice of Extraordinary General Meeting (“EGM”) to be held in accordance with the relevant circulars issued by the Ministry of Corporate Affairs, Government of India and the Securities and Exchange Board of India & subsequently approved the Notice of Extra Ordinary General Meeting for obtaining consent of members of the Company for Increase in Authorised Share Capital.

19. Appointment of Ms. Mayuri Sinha , Practising Company Secretary having Membership no. A48931, of Institute of Company Secretaries of India to act as the Scrutinizer of the ensuing EGM pursuant to the provisions of Section 108 and other applicable provisions, if any, of the Companies Act, 2013.

The meeting of the Board of Directors commenced at 5:00 P.M. and concluded at 6:30P.M.

Thanking you

Yours faithfully

For **CUBICAL FINANCIAL SERVICES LIMITED**

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RUCHI
Date: 2026.10.19
18:41:21 +05'30'
(Ruchi Singh)
Company Secretary
ICSI Membership No- 58370

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026.

Sr. No.	Particulars	Details
1.	Name	Mr. Manoj Agrawal (DIN: 02359108)
2.	Reason for Change viz. appointment, ~~resignation,~~ ~~removal,~~ ~~death or otherwise~~	Appointment as Additional Director in the category of Executive Director
3.	Date of Appointment Term of Appointment	With effect from 19 th October, 2026 for a period of five years subject to the approval of shareholders of the Company in ensuing General Meeting
4.	Brief Profile (in case of appointment)	Mr. Manoj Agrawal is a seasoned finance and investment professional with over 20 years of experience across financial services, capital markets, and NBFC operations. He has led RBI-registered NBFC, Le Telic Finvest Pvt Ltd, where he gained extensive expertise in financial management, lending operations, compliance, and regulatory frameworks governing non-banking financial companies. His professional journey also includes Execution and consultancy in Various Domains. Such a valuable experience with Aagya Enterprises Private Limited (Formerly Known as Navbharat Commotrade Private Limited), where he worked extensively in online trading and hedging strategies in commodity derivatives. This exposure strengthened his understanding of equity markets, risk management, investment strategies, and market analytics. With a strong blend of operational leadership and market expertise, he brings deep insight into finance, investments, and Wealth Management.
5.	Disclosure of relationships between Directors (in case of appointment of a director).	Mr. Manoj Agrawal is not related to any director.
6.	Information as required under circular No. LIST/COMP/14/2018-19 dated June 20, 2018 issued by BSE and NSE Circular No. NSE/CML/2018/24 dated June 20, 2018	Mr. Manoj Agrawal is not debarred from holding the office of Director by virtue of any SEBI Order or any other such authority.

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026.

Sr. No.	Particulars	Details
1.	Name	Mr. Amit Kumar Saraogi (DIN: 00560131)
2.	Reason for Change viz. appointment, ~~resignation,~~ ~~removal,~~ ~~death or otherwise~~	Appointment as Additional Director (In the category of Executive Director) liable to retire by rotation
3.	Date of Appointment Term of Appointment	With effect from 19 th October, 2026 shall be liable to retire by rotation and subject to approval of Shareholders of the Company in ensuing General Meeting
4.	Brief Profile (in case of appointment)	Amit Kumar Saraogi is a seasoned finance professional with more than two decades of experience across various domains including finance, accountancy, taxation, and consultancy. Holding the prestigious designation of Fellow Chartered Accountant, Mr. Saraogi has established himself as a proficient expert in navigating the intricate landscape of financial markets and regulatory frameworks. A rich experience of around 25 years in finance, accountancy, taxation, regulatory matters and consultancy operations including drafting, reviewing, negotiating and settling legal and transactional documents & agreements in various sectors. Excellent at staying abreast with the latest laws and regulations.
5.	Disclosure of relationships between Directors (in case of appointment of a director).	Mr. Amit Kumar Saraogi is not related to any director.
6.	Information as required under circular No. LIST/COMP/14/2018-19 dated June 20, 2018 issued by BSE and NSE Circular No. NSE/CML/2018/24 dated June 20, 2018	Mr. Amit Kumar Saraogi is not debarred from holding the office of Director by virtue of any SEBI Order or any other such authority.

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026.

Sr. No.	Particulars	Details
1.	Name	Mr. Amit Kumar Saraogi (DIN: 00560131)
2.	Reason for Change viz. appointment, ~~resignation,~~ ~~removal, death or otherwise~~	Appointment as Chief Financial Officer.
3.	Date of Appointment Term of Appointment	With effect from 19 th October, 2026
4.	Brief Profile (in case of appointment)	Amit Kumar Saraogi is a seasoned finance professional with more than two decades of experience across various domains including finance, accountancy, taxation, and consultancy. Holding the prestigious designation of Fellow Chartered Accountant, Mr. Saraogi has established himself as a proficient expert in navigating the intricate landscape of financial markets and regulatory frameworks. A rich experience of around 25 years in finance, accountancy, taxation, regulatory matters and consultancy operations including drafting, reviewing, negotiating and settling legal and transactional documents & agreements in various sectors. Excellent at staying abreast with the latest laws and regulations.
5.	Disclosure of relationships between Directors (in case of appointment of a director).	Mr. Amit Kumar Saraogi is not related to any director.

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026.

Sr. No.	Particulars	Details
1.	Name	Ms. Ritu Bansal (DIN: 10391113)
2.	Reason for Change viz. appointment, ~~resignation,~~ removal, death or otherwise	Additional Director (In the category of Non - Executive Non – Independent Director)
3.	Date of Appointment Term of Appointment	With effect from 19 th October, 2026 shall be liable to retire by rotation and subject to approval of Shareholders of the Company in ensuing General Meeting
4.	Brief Profile (in case of appointment)	Is a legal professional with experience in corporate and financial sector activities. She holds a Bachelor of Law degree from Guru Gobind Singh Indraprastha University and a Master's degree from Kurukshetra University. She possesses an in-depth understanding of legal advisory, corporate governance, and regulatory compliance. Her expertise includes statutory and regulatory compliances, ensuring adherence to legal frameworks and governance standards. She is recognized for her balanced judgment, analytical mindset, and proactive role in promoting and implementing best governance practices within organizations.
5.	Disclosure of relationships between Directors (in case of appointment of a director).	Mr. Ritu Bansal is not related to any director.
6.	Information as required under circular No. LIST/COMP/14/2018-19 dated June 20, 2018 issued by BSE and NSE Circular No. NSE/CML/2018/24 dated June 20, 2018	Ms. Ritu Bansal is not debarred from holding the office of Director by virtue of any SEBI Order or any other such authority.

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026.

Sr. No.	Particulars	Details
1.	Name	Mr. Shrikrishan Gupta (DIN: 09182200)
2.	Reason for Change viz. appointment, ~~resignation,~~ removal, death or otherwise	Additional Director (In the category of Non - Executive Non – Independent Director)
3.	Date of Appointment Term of Appointment	With effect from 19 th October, 2026 shall be liable to retire by rotation and subject to approval of Shareholders of the Company in ensuing General Meeting
4.	Brief Profile (in case of appointment)	Mr. Shrikrishan Gupta is professionally a Chartered Accountant from ICAI and Company Secretary from ICSI and has 9.5 Years' experience in the field of finance and Credit. He has worked in Uphar Finvest Limited dealing in vehicle finance for a period of 3.8 Years from 01st October, 2016 to 30th October, 2019, Eclear Leasing & Finance Private Limited (formerly known as Grow Money Capital Finance Private limited) for 2.7 Years from 08th February 2020 to 31st October, 2022 dealing in whole sale lending and in ACG Leasing Limited as Managing Director for 2.4 Years from 28/11/2022 to 28/03/2025 dealing in SME loans and vehicle finance.
5.	Disclosure of relationships between Directors (in case of appointment of a director).	Mr. Shrikrishan Gupta is not related to any director.
6.	Information as required under circular No. LIST/COMP/14/2018-19 dated June 20, 2018 issued by BSE and NSE Circular No. NSE/CML/2018/24 dated June 20, 2018	Mr. Shrikrishan Gupta is not debarred from holding the office of Director by virtue of any SEBI Order or any other such authority.

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026.

Sr. No.	Particulars	Details
7.	Name	Ms. Komal Jain (DIN:11125948)
8.	Reason for Change viz. appointment, ~~resignation,~~ ~~removal,~~ ~~death or otherwise~~	Additional Director (In the category of Non - Executive Independent Director)
9.	Date of Appointment Term of Appointment	for a first term of five consecutive years with effect from October 19, 2026 to October 18, 2031 subject to the approval of shareholders of the Company
10.	Brief Profile (in case of appointment)	Komal Jain is a qualified Company Secretary (ICSI) and law graduate (LLB), with a M.Com and B.Com qualification as well, and has over eight years of experience in corporate governance, secretarial practice and regulatory compliance across listed and unlisted companies. She currently serves as Company Secretary of Anvi Publishing Limited., where she is taking care of the company's secretarial matters and coordination with legal advisors and auditors. Her earlier roles at Hamps Bio Ltd, Mayur Uniquoters Ltd., Rajasthan Tube Manufacturing Company Ltd. and Asпам Food Cold Storage Pvt. Ltd. span SEBI (LODR, PIT, SAST) compliance, listing, delisting, post listing governance, debenture and preference share issuances, NBFC and RBI/FEMA reporting, investor relations, and liaison with auditors and credit rating agencies. She also has hands-on experience with whistle-blower and POSH frameworks, including service as an ICC member. Her certifications in FEMA, US Corporate Law and US Tax Compliance, together with her familiarity with Singapore regulatory requirements, give her a well-rounded cross-border perspective. She brings to the Board sound judgment, a strong ethical grounding and a clear commitment to transparent, accountable governance.
11.	Disclosure of relationships between Directors (in case of appointment of a director).	Ms. Komal Jain is not related to any director.
12.	Information as required under circular No. LIST/COMP/14/ 2018-19 dated June 20, 2018 issued by BSE and NSE Circular No. NSE/CML/2018/24 dated June 20, 2018	Ms. Komal Jain is not debarred from holding the office of Director by virtue of any SEBI Order or any other such authority.

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026.

Sr. No.	Particulars	Details
13.	Name	Mr. Sudhanshu Shekhar (DIN: : 06971467)
14.	Reason for Change viz. appointment, ~~resignation,~~ removal, death or otherwise	Additional Director (In the category of Non - executive independent director)
15.	Date of Appointment Term of Appointment	for a first term of five consecutive years with effect from October 19, 2026 to October 18, 2031 subject to the approval of shareholders of the Company
16.	Brief Profile (in case of appointment)	Practicing Cost Accountant, having Diploma in Information Systems and Security Audit, as well as Forensic Audit and Eleven years post qualification experience in the field of Cost Audit, Product Costing, Cost Records Preparation, Budgeting and Strategic Decision Makings, GST Audit, Direct Taxation, Indirect Taxation and MIS etc. I am Managing Partner at Reputed Cost Accounting Firm M/s S. Shekhar & Co. as well as Managing Partner in M/s Taxtoil Global LLP and Tick and Tie LLP which is eminent firm in accounting world formed in year 2011.
17.	Disclosure of relationships between Directors (in case of appointment of a director).	Mr. Sudhanshu Shekhar is not related to any director.
18.	Information as required under circular No. LIST/COMP/14/2018-19 dated June 20, 2018 issued by BSE and NSE Circular No. NSE/CML/2018/24 dated June 20, 2018	Ms. Sudhanshu Shekhar is not debarred from holding the office of Director by virtue of any SEBI Order or any other such authority.

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026.

Sr. No.	Particulars	Details
19.	Name	Mr. Neeraj Bajaj (DIN: 10674352)
20.	Reason for Change viz. appointment, ~~resignation,~~ ~~removal,~~ ~~death or otherwise~~	Additional Director (In the category of Non - Executive Independent Director)
21.	Date of Appointment Term of Appointment	for a first term of five consecutive years with effect from October 19, 2026 to October 18, 2031 subject to the approval of shareholders of the Company.
22.	Brief Profile (in case of appointment)	Mr. Neeraj Bajaj is an Associate Member of ICSI (ACS No. 28501) with over 15 years of experience in corporate secretarial, legal, compliance and administrative matters. He is currently serving as Senior Manager – Secretarial & Administration at Special Olympics Bharat. His expertise includes corporate governance, Companies Act compliance, SEBI regulations, secretarial audits and regulatory filings.
23.	Disclosure of relationships between Directors (in case of appointment of a director).	Mr. Neeraj Bajaj is not related to any director.
24.	Information as required under circular No. LIST/COMP/14/2018-19 dated June 20, 2018 issued by BSE and NSE Circular No. NSE/CML/2018/24 dated June 20, 2018	Mr. Neeraj Bajaj is not debarred from holding the office of Director by virtue of any SEBI Order or any other such authority.

Annexure - I

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026.

Sr. No.	Particulars	Details
1.	Name	Mr. Ashwani Kumar Gupta (DIN: 00348616)
2.	Reason for Change viz. ~~appointment~~ , resignation, ~~removal, death or otherwise~~	Resignation as director (In the category of executive director and Managing Director)
3.	Date of Appointment/ Term of Appointment/ re-appointment/ resignation	With effect from 19 th October, 2026
4.	Brief Profile (in case of appointment)	Not Applicable
5.	Disclosure of relationships between Directors (in case of appointment of a director).	Not Applicable
6.	Information as required under circular No. LIST/COMP/14/2018-19 dated June 20, 2018 issued by BSE and NSE Circular No. NSE/CML/2018/24 dated June 20, 2018	Not Applicable
7.	Resignation Letter	Resignation Letter with the detailed reasons enclosed herewith as Annexure 1

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026.

Sr. No.	Particulars	Details
1.	Name	Mr. Subhash Kumar Changoiwala (DIN: 00015235)
2.	Reason for Change viz. ~~appointment, resignation, removal, death or otherwise~~	Resignation from the office of Independent Director of the Company for the reasons as mentioned in the Resignation Letter attached to this intimation.
3.	Date of Appointment/ Term of Appointment/ re-appointment/ resignation	With effect from 19 th October, 2026
4.	Brief Profile (in case of appointment)	Not Applicable
5.	Disclosure of relationships between Directors (in case of appointment of a director).	Not Applicable
6.	Information as required under circular No. LIST/COMP/14/ 2018-19 dated June 20, 2018 issued by BSE and NSE Circular No. NSE/ CML/2018/24 dated June 20, 2018	Not Applicable
Additional Information in case of resignation of an Independent Director		
7.	Letter of Resignation along with detailed reason for resignation	Enclosed herewith as Annexure 2
8.	Names of listed entities in which the resigning director holds directorships, indicating the category of directorship and membership of board committees, if any.	Solarworld Energy Solutions Limited As An Independent Director And Holds Chairmanship In Audit Committee And Membership In Nomination And Remuneration Committee And Stakeholders Relationship Committee.
	The independent director shall, along with the detailed reasons, also provide confirmation that there is no other material reasons other than those provided.	Mr. Subhash Kumar Chang has confirmed that there are no material reasons for his resignation other than those mentioned in his resignation letter.

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026.

Sr. No.	Particulars	Details
1.	Name	Mr. Ram Gopal Dalmia (DIN:07368463)
2.	Reason for Change viz. ~~appointment~~ , resignation, ~~removal, death or otherwise~~	Resignation from the office of Independent Director of the Company for the reasons as mentioned in the Resignation Letter attached to this intimation.
3.	Date of Appointment/ Term of Appointment/ re-appointment/ resignation	With effect from 19 th October, 2026
4.	Brief Profile (in case of appointment)	Not Applicable
5.	Disclosure of relationships between Directors (in case of appointment of a director).	Not Applicable
6.	Information as required under circular No. LIST/COMP/14/2018-19 dated June 20, 2018 issued by BSE and NSE Circular No. NSE/CML/2018/24 dated June 20, 2018	Not Applicable
Additional Information in case of resignation of an Independent Director		
7.	Letter of Resignation along with detailed reason for resignation	Enclosed herewith as Annexure 3
8.	Names of listed entities in which the resigning director holds directorships, indicating the category of directorship and membership of board committees, if any.	Not holding any directorship in any listed entity other than Cubical Financial Services Limited.
9.	The independent director shall, along with the detailed reasons, also provide confirmation that there is no other material reasons other than those provided.	Mr. Ram Gopal Dalmia has confirmed that there are no material reasons for his resignation other than those mentioned in his resignation letter.

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026.

Sr. No.	Particulars	Details
1.	Name	Ms. Jyoti Choudhary (DIN:10249120)
2.	Reason for Change viz. ~~appointment~~ , resignation, ~~removal, death or otherwise~~	Resignation from the office of Director (In the category of Non-Executive - Non Independent Director)
3.	Date of Appointment/ Term of Appointment/ re-appointment/ resignation	With effect from 19 th October, 2026
4.	Brief Profile (in case of appointment)	Not Applicable
5.	Disclosure of relationships between Directors (in case of appointment of a director).	Not Applicable
6.	Information as required under circular No. LIST/COMP/14/2018-19 dated June 20, 2018 issued by BSE and NSE Circular No. NSE/CML/2018/24 dated June 20, 2018	Not Applicable
7.	Resignation Letter	Resignation Letter with the detailed reasons enclosed herewith as Annexure 4

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026.

Sr. No.	Particulars	Details
1.	Name	Mr. Prakash Chand Sharma
2.	Reason for Change viz. ~~appointment~~ , resignation, ~~removal~~ , death or otherwise	Resignation from the office of Chief Financial Officer of the Company
3.	Date of Appointment/ Term of Appointment/ re-appointment/ resignation	With effect from 19 th October, 2026
4.	Brief Profile (in case of appointment)	Not Applicable
5.	Disclosure of relationships between Directors (in case of appointment of a director).	Not Applicable
6.	Information as required under circular No. LIST/COMP/14/2018-19 dated June 20, 2018 issued by BSE and NSE Circular No. NSE/CML/2018/24 dated June 20, 2018	Not Applicable
7.	Resignation Letter	Resignation Letter with the detailed reasons enclosed herewith as Annexure 5

Details Required under Regulation 30 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, read with SEBI circular No. SEBI master circular no HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026.

Amendment to Memorandum of Association pertaining to increase in Authorised Share Capital:

Summary of amendments in MOA of the Company:

Clause No.	Existing Clause	Proposed Clause
V	The Authorized Share Capital of the Company is Rs. 29,51,00,000 (Rupees Twenty Nine Crore Fifty One Lakh only) divided into 14,75,50,000 (Fourteen Crore Seventy Five Lakh Fifty Thousand Only) Equity Shares of Rs. 2/- each	The Authorized Share Capital of the Company is Rs. 47,51,00,000 (Rupees Forty Seven Crore Fifty One Lakhs only) divided into 23,75,50,000 (Twenty Three Crores Seventy Five Lakhs Fifty Thousand) Equity Shares of Rs. 2/- each

ANNEXURE 1

Date: 19 October 2026

To,
The Board of Directors
Cubical Financial Services Limited
456, Aggarwal Metro Heights,
Netaji Subhash Place, Pitampura,
New Delhi, India, 110034

Subject: Resignation from the office of Director

Dear Sir,

I, **Ashwani Kumar Gupta (DIN: 00348616)**, hereby tender my resignation from the office of Director of Cubical Financial Services Limited with effect from 19th October 2026, pursuant to completion of the Takeover pursuant to SEBI (Substantial Acquisition of Shares and takeover) 2011, on receipt of approval from RBI for change in management and Control and in accordance with the terms and conditions of the Share Purchase Agreement dated 15th May 2026.

In view of the aforesaid, I hereby request the Board of Directors to take note of and accept my resignation.

I would like to express my sincere gratitude to the Board of Directors and the management for the cooperation, support, and opportunities extended to me during my tenure with the Company.

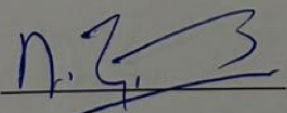
I request the Board to kindly take note of my resignation and do the needful to record the same in the minutes of the Board meeting and complete the necessary statutory filings and other formalities with the Registrar of Companies and other relevant authorities, as applicable.

I wish the Company continued success and growth in all its future endeavours.

Thank you.

Yours faithfully,

Ashwani Kumar Gupta
Managing Director
DIN: 00348616

Signature: 

ANNEXURE 2

Date: 19 October 2026

To,
The Board of Directors
Cubical Financial Services Limited
456, Aggarwal Metro Heights,
Netaji Subhash Place, Pitampura,
New Delhi, India, 110034

Subject: Resignation from the office of Director

Dear Sir,

I, **Subhash Kumar Changoiwala (DIN: 00015235)**, hereby tender my resignation from the office of Director of Cubical Financial Services Limited with effect from 19th October 2026, pursuant completion of the Takeover pursuant to SEBI (Substantial Acquisition of Shares and takeover)2011, on receipt of approval from RBI for change in management and Control and in accordance with the terms and conditions of the Share Purchase Agreement dated 15th May 2026.

In view of the aforesaid, I hereby request the Board of Directors to take note of and accept my resignation.

I would like to express my sincere appreciation to the Board of Directors and the management for the cooperation and support extended to me during my association with the Company.

I request the Board to kindly take note of my resignation and complete the necessary formalities, including recording the same in the minutes of the Board meeting and making the requisite statutory filings with the Registrar of Companies and other relevant authorities, as applicable.

I wish the Company and its Board of Directors continued success in their future endeavours.

Thank you.

Yours faithfully,

Subhash Kumar Changoiwala
Director
DIN: 00015235

Signature: _____

ANNEXURE 3

Date: 19 October 2026

To,
The Board of Directors
Cubical Financial Services Limited
456, Aggarwal Metro Heights,
Netaji Subhash Place, Pitampura,
New Delhi, India, 110034

Subject: Resignation from the office of Director

Dear Sir,

I, **Ram Gopal Dalmia (DIN: 07368463)**, hereby tender my resignation from the office of Director of Cubical Financial Services Limited with effect from 19th October 2026, pursuant to completion of the Takeover pursuant to SEBI (Substantial Acquisition of Shares and takeover)2011, on receipt of approval from RBI for change in management and Control and in accordance with the terms and conditions of the Share Purchase Agreement dated 15th May 2026.

In view of the aforesaid, I hereby request the Board of Directors to take note of and accept my resignation.

I take this opportunity to thank the Board of Directors and the management for their cooperation, support, and assistance during my tenure with the Company.

I request the Board to kindly take note of my resignation and undertake the necessary steps to record the same in the minutes of the Board meeting and complete the applicable statutory filings and other formalities with the Registrar of Companies and other relevant authorities.

I wish the Company every success and prosperity in the years ahead.

Thank you.

Yours faithfully,

Ram Gopal Dalmia
Director
DIN: 07368463

Signature: R. G. Dalmia

ANNEXURE 5ANNEXURE

Date: 19 October 2026

To,
The Board of Directors
Cubical Financial Services Limited
456, Aggarwal Metro Heights,
Netaji Subhash Place, Pitampura,
New Delhi, India, 110034

Subject: Resignation from the position of Chief Financial Officer.

Dear Sir,

I, **Prakash Chand Sharma**, hereby tender my resignation from the position of Chief Financial Officer of Cubical Financial Services Limited with effect from 19th October 2026, pursuant to completion of the Takeover pursuant to SEBI (Substantial Acquisition of Shares and takeover)2011, on receipt of approval from RBI for change in management and Control and in accordance with the terms and conditions of the Share Purchase Agreement dated 15th May 2026.

In view of the aforesaid, I hereby request the Board of Directors to take note of and accept my resignation.

I would like to thank the Board of Directors and the management for the support and cooperation extended to me during my association with the Company.

I request the Board to kindly take note of my resignation, record the same in the minutes of the Board meeting, and complete the necessary statutory filings and other formalities with the Registrar of Companies and other relevant authorities, as applicable.

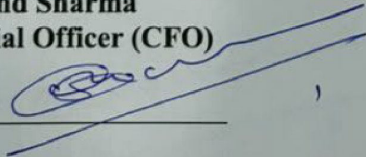
I wish the Company continued growth, success, and prosperity in the future.

Thank you.

Yours faithfully,

Prakash Chand Sharma
Chief Financial Officer (CFO)

Signature: _____



ANNEXURE 4

Date: 19 October 2026

To,
The Board of Directors
Cubical Financial Services Limited
456, Aggarwal Metro Heights,
Netaji Subhash Place, Pitampura,
New Delhi, India, 110034

Subject: Resignation from the office of Director

Dear Board Members,

I, **Jyoti Choudhary (DIN: 10249120)**, hereby tender my resignation from the office of Director of Cubical Financial Services Limited with effect from 19th October 2026, pursuant to completion of the Takeover pursuant to SEBI (Substantial Acquisition of Shares and takeover) 2011, on receipt of approval from RBI for change in management and Control and in accordance with the terms and conditions of the Share Purchase Agreement dated 15th May 2026.

In view of the aforesaid, I hereby request the Board of Directors to take note of and accept my resignation.

I would like to thank the Board of Directors and the management for the support and cooperation extended to me during my association with the Company.

I request the Board to kindly take note of my resignation, record the same in the minutes of the Board meeting, and complete the necessary statutory filings and other formalities with the Registrar of Companies and other relevant authorities, as applicable.

I wish the Company continued growth, success, and prosperity in the future.

Thank you.

Yours faithfully,

Jyoti Choudhary
Director
DIN: 10249120

Signature: _____

Jyoti