Date: August 12, 2026

To,	To,
BSE Limited P J Towers, Dalal Street, Fort, Mumbai – 400001	**National Stock Exchange of India Ltd** Exchange Plaza, Bandra Kurla Complex, Bandra (East), Mumbai – 400051
Scrip Code: 544821	**Trading Symbol: KUSUMGAR**

Dear Sir/Madam,

Sub: Intimation of Earnings Presentation for Unaudited (Standalone & Consolidated) Financial Results for the Quarter ended June 30, 2026

Dear Sir/Ma'am,

Pursuant to Regulation 30 read with Para A Part A of Schedule III of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed a copy of Earnings Presentation with reference to the published Unaudited (Standalone & Consolidated) Financial Results of the Company for the Quarter ended June 30, 2026.

The presentation shall also be placed on the website of the Company at www.kusumgar.com.

Kindly take the same on your records.

Thanking you.

Yours faithfully,
For Kusumgar Limited
(Formerly known as Kusumgar Private Limited)

DEVANAND PARSHOTTAM MOJIDRA

Digitally signed by DEVANAND PARSHOTTAM MOJIDRA
Date: 2026.08.12 14:21:03 +05'30'

Devanand Parshottam Mojidra
Company Secretary and Compliance Officer

Kusumgar Ltd | Earnings Presentation

Q1 FY' 27

Operating Performance & Outlook – Q1 FY27

Revenue
- Revenue up 102% YoY to ₹2,472 Mn, led by execution ramp-up on finished parachutes contracts
- QoQ decline to ₹2,472 Mn (vs ₹3,128 Mn) due to higher export shipments in Q4 FY26 post-Trump tariff resolution, a one-off catch-up
- Quarterly revenue expected to normalize progressively

Capacity Utilization
- Utilization trending upward across manufacturing facilities, supporting operating leverage

EBITDA Margin
- Margin expanded to 31.1% in Q1 FY27 vs 22.0% in Q1 FY26 (+~910 bps), driven by richer, higher-margin product mix
- QoQ moderation from 41.1% (Q4 FY26) due to lower operating leverage as revenue normalized off an elevated base

Diversification & Pipeline
- New product development pipeline strengthening; funnel expanding across products, segments and geographies
- Deliberate strategy to de-risk revenue concentration and build medium-term resilience
- Continued focus on building technical capabilities and human resources to drive medium and long-term growth agenda

Financial Summary for FY'27 Q1

(₹ in millions)

Particulars	FY27 Q1 (UA)	FY26 Q1 (UA)	Change YOY	FY26 Q4 (UA)	Change QOQ
Revenue	2,472	1,225	102%	3,128	-21%
Other Income	14	39	-65%	130	-89%
Total Income	2,486	1,263	97%	3,258	-24%
Cost of Materials	910	419	117%	1,152	-21%
Cost of service	10	21	-55%	21	-55%
Employee cost	206	210	-2%	226	-9%
Other expenses	601	343	75%	572	5%
EBITDA	759	270	181%	1,287	-41%
EBITDA margin	31%	22%	39%	41%	-25%
Finance Cost	62	69	-11%	50	23%
Depreciation	127	107	19%	114	11%
Profit/(Loss) before Tax	578	93	521%	1,122	-48%
Tax including Deferred Tax	152	27	470%	302	-50%
Profit for the year	426	66	542%	820	-48%
PAT margin	17%	5%	218%	26%	-34%

Our Executive Summary

Leadership in engineered fabrics

- Core expertise in polyamides & polyester filaments and polyurethane chemistry
- Expertise in applications where performance parameters such as tensile strength, tear strength, abrasion resistance, comfort, air-permeability, and water-proofing etc are critical
- Selectively expanded into manufacturing end-user solutions for aerospace and defence markets

Majority business from aerospace and defence segment with diversification across automotive and activewear segments

- India is accelerating its shift toward indigenous defence manufacturing to reduce reliance on imports and address border security challenges
- Close collaboration with global brands
- Steady growth in automotive and industrial segment by providing customised solutions and prioritising customers with low cost sensitivity

Leveraged process knowledge and product development expertise with unique fabric configurations

- Product portfolio comprising 1,000+ unique SKUs, building a niche around synthetic, functional and performance fabrics
- Longstanding relationships with key customers
- Technical capabilities allowing the development of unique solutions for customers

We Offer Engineered Fabrics and Solutions catering to High-Performance Requirements of Customers

Expertise

- Polyamides
- Polyester Filaments
- Polyurethane Chemistry

Key Segments

Aerospace & Defence	Automotive and Outdoor Engineered Fabrics
Aerospace and Defence Fabrics	Industrial and Automotive Fabrics
Aerospace and Defence Solutions	Outdoor and Lifestyle Fabrics

Financial Highlights (Q1 FY27)

- **INR 2.472.47 Mn** Revenue from Operations
- **31.05%** EBITDA Margin
- **17.24%** PAT Margin

Our Aerospace and Defence Offerings

Kusumgar
Unusual is usual

Aerospace and Defence Fabrics

Parachute Fabrics

- Cargo Drop Parachutes
- High Altitude Parachute Penetration Systems
- Recovery Parachute Systems
- Tactical Assault Parachute Systems
- Drogue Parachutes
- Space Module Recovery Parachutes (entry descent & landing systems)

Tactical Clothing & Specialty Gear Fabrics

- Cold Weather Clothing
- Modular lightweight load-carrying equipment
- Sleeping Bags
- Rain Wear
- Ruck Sacks & Kit Bags

Stealth Systems

- 2D & 3D Camouflage nets
- Ghillie (Camouflage) Suits
- Decoys

Air Permeability Control

Durable & Flexible

Lightweight & Robust Solutions

Aerospace and Defence Solutions

Aerial Systems

- Cargo Drop Parachutes
- Recovery Parachute Systems
- Entry Descent and Landing Systems
- Tactical Assault Parachute Systems
- Drogue Parachutes

Stealth Systems

- 2D Multispectral Camouflage Nets
- 3D Multispectral Camouflage Nets
- Infrared Reflective Uniforms
- Ghillie Suits
- Invisibility Cloaks

Rapid Deployment Systems

- Decoys
- Inflatable Shelters

Maintenance and Repair Service Agreements

- Regular Inspection and Testing
- Preventive Maintenance
- Specialized Repairs

Handle Larger Weights

Protection against, visual thermal and radar detections

Lightweight, portable and quick to deploy

Our Automotive and Outdoor Engineered Fabrics Offerings

kusumgar
Unusual is usual

Outdoor & Lifestyle Fabrics

Activewear	Hardlines
Athleisure	Backpacks
Winter Wear	Luggage
Rainwear	Sleeping Bags
Fashion Jackets	Tents

- **Withstand extreme environments while providing comfort, durability and aesthetic appeal**
- **Optimize fabrics for breathability and moisture management**
- **High levels of waterproofing**
- **Abrasion resistant and stretchable**

Industrial & Automotive Fabrics

Fabrics for Tapes

Custom Fabric Solutions

Mechanical Rubber Goods Fabrics

Inflatable Fabrics

- **Dimensional Stability**
- **Thermal Resistance**
- **Abrasion Resistance**
- **Flame Retardancy**
- **Tear & Tensile Strength**
- **Mechanical Durability**
- **Enhanced Adhesion**
- **Long term Performance**

Our Manufacturing Operations are Vertically Integrated

Kusumgar
Unusual is usual

6 manufacturing facilities in India

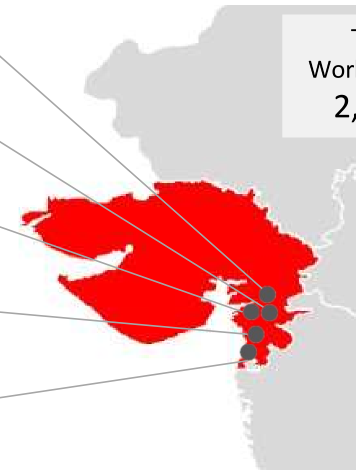
Kosamba: Weaving

Kothwa: Weaving

Karanj: Processing; Coating

Valsad: Coating

Vapi: Processing Coating



Total Workforce of 2,077^

Vertically integrated capabilities

Preparatory & Weaving	Processing	Coating & Lamination	Fabrication
Preparing yarn for weaving by **aligning and strengthening.** Yarns are **interlaced using automated looms**	Washing and other treatments **Applying colour** to fabric using controlled processes **Treating dyed fabrics** through chemical and mechanical methods Applying colour / patterns onto fabrics	Applying **specialized chemical layers** to fabric surface **Combining multiple layers of fabric** using adhesives/heat	**Cutting, stitching, and assembly** of coated or laminated fabrics into finished products

R&D and quality control

Established systems & processes covering…

Rapid prototyping	Parachute & Inflatable Fabrics
Application simulation	Advanced multi-spectral camouflage systems
Robust quality validation	Durable lifestyle & activewear textiles

Certifications

ISO 9001:2015 · ISO 14001:2015 · OEKO TEX® STANDARD 100 · IATF 16949:2016 · AS9100D

National Award for Indigenisation

Certificate of Membershp from Parachute Industry Association

Capabilities enable Kusumgar to manufacture world-class engineered fabrics, meeting diverse customer needs with speed, reliability, and innovation

Thank you

Kusumgar Ltd.

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